2019 Amended
2020 Proposed
Budget
County Administrator’s Presentation
June 27, 2019
COMMUNITY TRENDS

❖ Reinvestment in Downtown KCK
  ❖ MERC Grocery Store
  ❖ KU Strawberry Hill Campus
  ❖ BLVD Lofts

❖ All Four School Districts Expanding

❖ Community Master Planning
  ❖ Northeast Area Master Plan completed
  ❖ Central Area Master Plan started

❖ Crime Rate Decreasing
  ❖ Overall crime down 11%
  ❖ Homicides dropped 14.6%

❖ Infrastructure and Development
  ❖ Turner Diagonal/Turner Logistics Park
  ❖ Leavenworth Road 2nd phase: 63rd – 78th

❖ Property Values continue to increase across the community and delinquency rates are dropping
**Key Objectives**

- **Commission Goals**
  - No increase to mill rate
  - Improve critical infrastructure
  - Long-term fiscal sustainability
  - Improve appearance and safety in neighborhoods
  - Targeted investment to drive future revenue growth
  - Increase operational efficiency and effectiveness
CONSOLIDATED GENERAL REVENUE 2020 BUDGET - $233.1M

- Property Tax, 28%
- Sales Tax, 22%
- Franchise Tax, 21%
- Charges for Service, 6%
- Misc. & Transfers-In, 5%
- Other Tax Revenue, 5%
- Annual Appropriation Revenue, 4%
- Motor Vehicle Tax, 3%
- Fines, Forfeits, Fees, 3%
- Intergovernmental Revenue, 2%
- Permits & Licenses, 1%
City and County General Fund Revenue

City General Fund Revenue 2020 Budget - $160.7M
- Franchise Tax, 30%
- Property Tax, 15%
- Sales Tax, 27%
- Charges for Service, 8%
- Annual Appropriation Revenue, 6%
- Other Tax Revenue, 4%
- Misc. & Transfers-In, 4%
- Fines, Forfeits, Fees, 2%
- Motor Vehicle Tax, 2%
- Permits & Licenses, 1%
- Intergovernmental Revenue, 1%

County General Fund Revenue 2020 Budget - $66.1M
- Property Tax, 61%
- Sales Tax, 10%
- Motor Vehicle Tax, 7%
- Misc. & Transfers-In, 7%
- Other Tax Revenue, 6%
- Fines, Forfeits, Fees, 4%
- Charges for Service, 3%
- Permits & Licenses, 2%
- Intergovernmental Revenue, <1%
PROPERTY VALUATION

Factors increasing revenue:
- Total Assessed Valuation is up: City 5.6%; County 6.0%
- Mill rates for 2020 to remain constant

Factors decreasing actual revenues received:
- Delinquency tax rates
  - Budgeted at 5.7% for both City/County
  - Improved from 7% in 2017 to 5.9% in 2018 (City)

Net revenue increase = 4.4%
Revenue Trends

Top 3 General Fund Sources of Revenues - 75% of total

<table>
<thead>
<tr>
<th>Year</th>
<th>Property Tax*</th>
<th>Sales and Use Taxes*</th>
<th>Franchise Tax</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>7.8%</td>
<td>26.5%</td>
<td>7.8%</td>
</tr>
<tr>
<td>2016</td>
<td>7.5%</td>
<td>25.5%</td>
<td>7.5%</td>
</tr>
<tr>
<td>2017</td>
<td>7.8%</td>
<td>24.5%</td>
<td>7.8%</td>
</tr>
<tr>
<td>2018</td>
<td>7.1%</td>
<td>22.4%</td>
<td>7.1%</td>
</tr>
<tr>
<td>2019 Est</td>
<td>7.1%</td>
<td>22.4%</td>
<td>7.1%</td>
</tr>
<tr>
<td>2020 Est</td>
<td>2.2%</td>
<td>22.0%</td>
<td>2.2%</td>
</tr>
</tbody>
</table>

* Property tax includes delinquent tax collections; Sales and Use taxes includes Kansas Speedway receipts above debt service.
2020 PROPOSED BUDGET - $394.86M
EXPENDITURES - ALL FUNDS

City General, 42%

Consolidated Parks, 2%

Fiduciary (Trust/Agency), 0%

Special Revenue, 7%

County General, 17%

Proprietary (Enterprise), 20%

Other Tax Levy, 12%
2020 PROPOSED BUDGET - $163.5M
EXPENDITURES - CITY GENERAL FUND

- Public Safety, 58%
- Community Services, 13%
- Public Works, 12%
- General Government, 8%
- Internal Service, 7%
- Judicial Services, 1%
- Mayor and Commission, 1%
- Other Programs, <1%
2020 PROPOSED BUDGET - $66.9M
EXPENDITURES - COUNTY GENERAL FUND

- Public Safety, 55%
- General Government, 19%
- Judicial Services, 12%
- Community Services, 6%
- Public Works, 5%
- Other Programs, 1%
- Internal Service, 1%
- Mayor and Commission, <1%
2020 PROPOSED BUDGET - $85.2M
EXPENDITURES - OTHER GOVERNMENTAL FUNDS

- Special Revenue: 34%
- Other Tax Levy: 57%
- Consolidated Parks: 8%
- Fiduciary (Trust/Agency): 1%
2019 PROPOSED BUDGET - $79.9M
EXPENDITURES - ENTERPRISE FUNDS

- Sewer System, 75%
- Emergency Medical Services, 16%
- Stormwater Utility, 6%
- Stadium, 1%
- Sunflower Hills Golf, 1%
- Court Trustee, 1%
- Public Levee, <1%
## GENERAL FUND - CITY

<table>
<thead>
<tr>
<th></th>
<th>FY 2019 ORIGINAL BUDGET</th>
<th>FY 2019 AMENDED BUDGET</th>
<th>FY 2020 PROPOSED BUDGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>156,630,921</td>
<td>155,834,971</td>
<td>158,363,391</td>
</tr>
<tr>
<td>Transfers-In</td>
<td>2,256,000</td>
<td>2,256,000</td>
<td>2,256,000</td>
</tr>
<tr>
<td><strong>Subtotal: Sources</strong></td>
<td><strong>158,886,921</strong></td>
<td><strong>158,090,971</strong></td>
<td><strong>160,619,391</strong></td>
</tr>
<tr>
<td>Expenditures</td>
<td>160,144,856</td>
<td>160,132,432</td>
<td>162,814,634</td>
</tr>
<tr>
<td>Transfers-Out</td>
<td>705,000</td>
<td>605,000</td>
<td>710,000</td>
</tr>
<tr>
<td><strong>Subtotal: Uses</strong></td>
<td><strong>160,849,856</strong></td>
<td><strong>160,737,432</strong></td>
<td><strong>163,524,634</strong></td>
</tr>
<tr>
<td>Net Change in Fund Balance</td>
<td>(1,962,935)</td>
<td>(2,646,461)</td>
<td>(2,905,243)</td>
</tr>
<tr>
<td>Cash Basis Ending Fund Balance</td>
<td>$ 19,370,116</td>
<td>$ 17,643,141</td>
<td>$ 14,737,898</td>
</tr>
<tr>
<td>CAFR Ending Fund Balance</td>
<td>$ 28,098,150</td>
<td>$ 28,982,533</td>
<td>$ 26,077,290</td>
</tr>
<tr>
<td><strong>17% Target Reserve</strong></td>
<td><strong>18.6%</strong></td>
<td><strong>19.2%</strong></td>
<td><strong>17.0%</strong></td>
</tr>
</tbody>
</table>
## GENERAL FUND - COUNTY

<table>
<thead>
<tr>
<th></th>
<th>FY 2019 ORIGINAL BUDGET</th>
<th>FY 2019 AMENDED BUDGET</th>
<th>FY 2020 PROPOSED BUDGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beg. Fund Balance</td>
<td>$ 4,168,321</td>
<td>$ 5,912,563</td>
<td>$ 5,688,207</td>
</tr>
<tr>
<td>Revenues</td>
<td>63,337,090</td>
<td>64,449,511</td>
<td>66,277,968</td>
</tr>
<tr>
<td>Transfers-In</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Subtotal: Sources</strong></td>
<td><strong>63,337,090</strong></td>
<td><strong>64,449,511</strong></td>
<td><strong>66,277,968</strong></td>
</tr>
<tr>
<td>Expenditures</td>
<td>62,571,900</td>
<td>63,313,867</td>
<td>65,322,495</td>
</tr>
<tr>
<td>Transfers-Out</td>
<td>1,360,000</td>
<td>1,360,000</td>
<td>1,560,000</td>
</tr>
<tr>
<td><strong>Subtotal: Uses</strong></td>
<td><strong>63,931,900</strong></td>
<td><strong>64,673,867</strong></td>
<td><strong>66,882,495</strong></td>
</tr>
<tr>
<td>Net Change in Fund Balance</td>
<td>(594,810)</td>
<td>(224,356)</td>
<td>(604,527)</td>
</tr>
<tr>
<td><strong>Cash Basis Ending Fund Balance</strong></td>
<td>$ 3,573,511</td>
<td>$ 5,688,207</td>
<td>$ 5,083,680</td>
</tr>
<tr>
<td><strong>CAFR Ending Fund Balance</strong></td>
<td>$ 8,537,557</td>
<td>$ 7,373,487</td>
<td>$ 6,768,960</td>
</tr>
<tr>
<td>17% Target Reserve</td>
<td>13.4%</td>
<td>11.4%</td>
<td>10.1%</td>
</tr>
</tbody>
</table>
BASE BUDGET INCREASES

- Personnel (69% of Budget)
  - Salaries: +2% COLA
  - Health Insurance: +8%
  - Payouts/Pension Penalties: +5%

- Contractual Obligations: 3-5%
- Inmate Housing
INVESTING IN PUBLIC SAFETY – $155.5M

Police Officers: 369
Sheriff’s Deputies: 186
Firefighters/EMS: 423
Dispatchers: 54
Public Building Security: 36
Community Corrections: 37
INVESTING IN PUBLIC SAFETY – $5.4M

- Building Security
- Community Connect Intel Unit
- Classification Clerk (Sheriff)
- Fire Truck Lease Program
- Dispatch Center Upgrades
- Repurpose Juvenile Pod to Adult Jail Space
- Courthouse Fire Alarm System
**Improving Streets – $30.8M**

- 131st & Leavenworth Road: $1M
- Fairfax Industrial: $200K
- Turner Diagonal Interchange: $7.5M ($28M Project)
- 7th Street & Central: $500K
- Leavenworth Road – 63rd to 78th: $11.5M
- Minnesota Ave – 6th to 7th Street: $1.1M
- Repair and Maintenance: $9M
PROTECTING NEIGHBORHOODS AND BUSINESSES – $27.8M

- Army Corps Argentine/Armourdale/Central Industrial District Levee Raise Project
  - $453M Federal Grant
  - Argentine Levee Pump Station
  - Levee Land Acquisition

- Turkey Creek Wingwall Repair
ENHANCING SYSTEMS AND PROVIDING SOLUTIONS FOR THE FUTURE – $55.5M

- Wolcott Water Pollution Treatment Plant Expansion
- Kaw Point Biosolids Project
Utilities

Wastewater

Stormwater

Solid Waste
Improving Safety & Appearance of Neighborhoods – $1.4M

- Increase Capacity to Address Blighted Properties
- 2nd Abatement Team & Equipment – 21 days
- Improving Appearance of UG Facilities and Grounds
- Investing in Hardscape and Landscape Annex Parking Lot
QUALITY OF LIFE INVESTMENTS – $1.44M

SIDEWALK GAP PROGRAM
TRAIL NETWORK DEVELOPMENT
SAFE ROUTES TO SCHOOL
18TH STREET BUS ROUTE
CITY & REGAN PARK IMPROVEMENTS
NEW PARK RESTROOMS
ONLINE PARK FACILITY & PROGRAM RESERVATIONS
Quality of Life Investments – $1.76M

- Bike Share
- 6th Street Bike Lane – Ann to Central Ave.
- Sunflower Hills Golf Clubhouse Analysis
- Providence Amphitheater Parking Lot
- Increase Master Planning
IMPROVING CUSTOMER SERVICE AND COMMUNICATION – $450K

✖ Enhance Customer Service and Communications
  ✖ Online Permitting and Payments
  ✖ Online Plan Submission
  ✖ Online Rental Housing Registrations
  ✖ Online Occupational License Processing
  ✖ Field Case Entry
  ✖ 311 Closed Loop on Property Code Cases
  ✖ Right of Way Management
INNOVATION & PRODUCTIVITY – $1M

- ERP Upgrades & Enhancements
- DA Digitizing and Archiving
- HR Applicant Tracking System
- Clerk Records Management Inventory System
- Progression Towards New UG Phone System
- Cloud Migration Initiatives
- GIS LANDWEB Portal Application Replacement
- Appraiser Online Portal
OUTSIDE AGENCY FUNDING

CVB Contract: +$400K (TGT)

Wyandot Inc.: +$24K (Mill plus $124K county transfer -$100K)

K-State Extension: +$11K

SSMID: +$2500

WYEDC: +$25K
How one of your 2020 Tax Dollars is Spent for Household in USD #500 (Kansas City, KS School District)
SUMMARY

✓ No mill rate increase
✓ Expenditures outpacing revenues

✓ 10% reduction in city contractual services and commodities budgets
✓ Utilizes fund balance
✓ Reduce future personnel costs through attrition
✓ Future expense reductions and efficiencies through Priority Based Budgeting

✓ Targeted spending to drive future revenue growth
✓ Investments in public safety, street maintenance, and quality of life
**Budget Calendar**

- November 1, 2018 – Fall Commission Strategic Planning Session
- March 7 – First Budget Public Hearing
- May 9 – CMIP Special Session
- May 23 – CMIP Special Session
- June 27 – Administrator Presents Budget to Commission
- July 8 – 1st Budget Workshop (Set MML)
- July 11 – 2nd Budget Workshop
- July 15 – 3rd Budget Workshop
- July 18 – 4th Budget Workshop
- July 25 – Final Public Hearing
- 5th Budget Workshop (if necessary)
- Budget Adoption

The 2019 Amended, 2020 Proposed Budget is available at:

www.wycokck.org/budget