

AMERICAN RESCUE PLAN

AMERICAN RESCUE PLAN – LOCAL RECOVERY FUNDS

Road to Recovery

ARPA SUBCOMMITTEE



12.14.2021

wycokck.org/ARPA

Agenda

- **Where We Are Today**
 - Scope of ARPA and Process to Date
 - Immediate Needs and Additional County Needs
- **Priorities for Recovery**
 - Strategy Prioritization and Other Funding Considerations
- **Moving Forward and Next Steps**
 - Establish Committee Process and Timeline
 - Small Business Program Launch



12.14.2021

AMERICAN RESCUE PLAN ACT

Where We Are Today



12.14.2021

Our path forward

- Prioritize how to spend ARPA dollars for both immediate needs and long-term investment.
- Define additional opportunities for funding, partnership, capacity-building with clear return on investment.
- Collaborate and explore innovative solutions. Share regular updates.



Commission Priorities

- These priorities are the “North Stars” for the organization and create a framework for the American Rescue Plan.
- A priority-based budgeting process has helped align spending to Commission priorities for the overall organization.
- Over the past months, Commission has established goals for our pandemic recovery and ARPA funding.



COVID Funds Overview

- Other funding received to date for our pandemic response

SOURCE	AWARD
COVID Rapid Response 2020	\$43,752
Federal Transit Administration CARES Act	\$4,125,415
Federal Transit Administration Formula Grant – COVID-Related	\$599,256
US Department of Health and Human Services Medicaid Supplement Health Department	\$50,393
US Department of Health and Human Services Medicaid Supplement EMS	\$84,000
KS Department of Commerce, Connectivity Emergency Response Grant (CERG)	1,411,582
Subtotal COVID-Related Grants	\$6,314,398
CARES Funding / Governor’s SPARK Task Force	\$37,330,933
Total 2020 COVID-Related & CARES Funds	\$43,645,331

SOURCE	AWARD
HOME Investment Partnerships Program (HOME)	\$3.19M
Emergency Solutions Grant (ESG) Street outreach; homelessness prevention; rapid re-housing; etc.	\$2.39M
Community Development Block Grant	\$2.14M
Total Other 2021 COVID-Related Funds	\$7.72M



ARPA Local Recovery Funds

JURISDICTION	ARPA Funds
City of Bonner Springs, KS*	\$1.2M
City of Edwardsville, KS*	\$0.68M
City of Kansas City, KS	\$55M
City of Lake Quivira, KS	\$0.14M
Donnelly College	\$1.1M
Kansas City, KS Community College	\$11.8M
Wyandotte County	\$32M

SCHOOL JURISDICTION	ESSER III Funds
Bonner Springs – USD #204	\$3.88M
KCK Public Schools – USD #500	\$82.44M
Piper – USD #203	\$0.94M
Turner – USD #202	\$9.46M

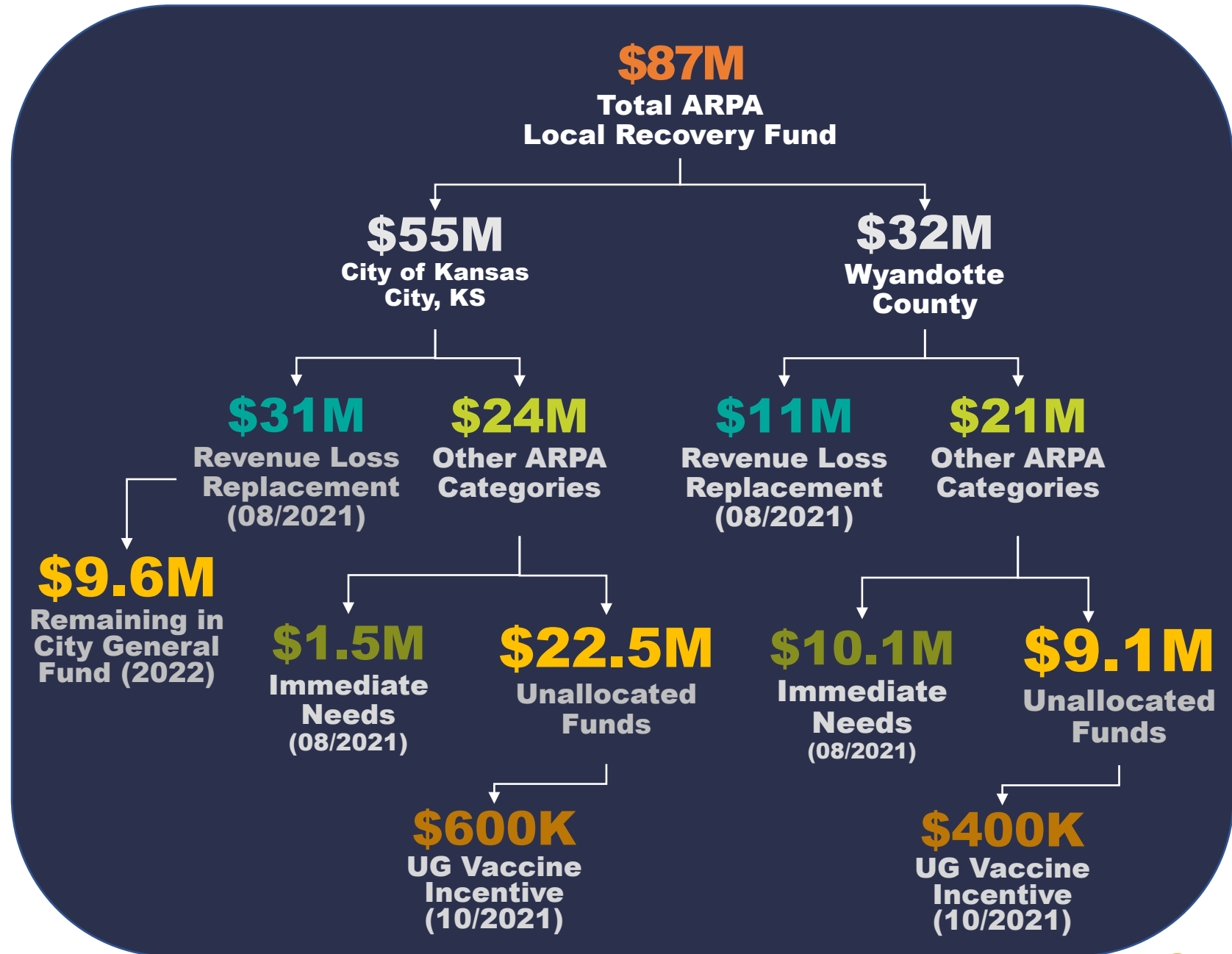
JURISDICTION	ARPA Funds
Johnson County, KS	\$117.01M
Jackson County, MO	\$136.55M
Lawrence	\$19.30M
Leavenworth	\$8.55M
Lenexa	\$5.13M
Manhattan	\$12.76M
Olathe	\$14.92M
Overland Park	\$18.58M
Shawnee	\$7.56M
Topeka	\$45.68M
Wichita	\$72.42M

*Unlike CARES Act, when the Unified Government had funds to suballocate to Bonner and Edwardsville, ARPA funds have been allocated directly to each city by the State of Kansas.



LOCAL RECOVERY ARPA To Date

- Revenue Loss: Calculated impact of the pandemic on our 2020 budget, money set aside to cover loss.
- Immediate Needs: Funded in August 2021 to sustain our public health priorities, housing needs, and small businesses.
- Unallocated Funds: Not yet directed per the fund guidelines. Must be allocated by 2024.



LOCAL RECOVERY ARPA To Date



Eligible Categories

- ARPA has defined categories of spending with specified eligible uses
- Generally, ARPA local recovery funds are designed for ongoing pandemic response and equitable recovery work

ARPA Categories	Eligible Uses
Public Health	<ul style="list-style-type: none"> • Vaccination, Testing, Contact Tracing • Prevention in Congregate Settings • Facilities Repairs to Respond to COVID • Communication, Enforcement, Isolation, Quarantine • Payroll Costs of Public Sector Responding to COVID • Mental Health and Substance Abuse • Other Public Health Services
Negatively Impacted Communities and Industries	<ul style="list-style-type: none"> • Household Assistance • Job Training • Small Business Economic Assistance • Aid to Tourism • Other Economic Support • Rehire Public Sector Staff
Disproportionately Impacted Communities	<ul style="list-style-type: none"> • Education Assistance • Healthy Childhood Environments • Housing Support • Social Determinants of Health • Community Violence Interventions
Premium Pay for Employees Fighting COVID	
Infrastructure	<ul style="list-style-type: none"> • Wastewater • Stormwater • Broadband



Examples of Other Community Approaches

CITY/COUNTY PLANS AND APPROACHES

[Results for America – American Rescue Plan Dashboard](#)

City Proposals/Plans

- [Detroit, MI](#)
- [Minneapolis, MN](#)
- [Providence, RI](#)

[National League of Cities ARPA Tracker \(filter by ARPA\)](#)

CASE STUDIES AND ARTICLES

- [The 311 Lifeline: How Governments Enhanced Call Centers During the Pandemic - Route Fifty](#)
- [10 Priorities for Advancing Racial Equity \(policylink.org\)](#)
- [Economic Mobility Strategies: Housing](#)
- [One County Will Give \\$76 Million in ‘Hero Pay’ to Public Employees for Covid Response - Route Fifty](#)
- [How Cities and Counties Are Prioritizing American Rescue Plan Funds - Route Fifty](#)



Other Federal Funds

- There are other federal funds available for funding our pandemic recovery and infrastructure future
- Anticipated that most of these programs have a 20% match requirement (some less, some more)
 - Do we leverage ARPA as part of our 20% local match?
 - Due to range of funding, can we determine focus areas in lieu of projects?

80/20



OTHER FEDERAL FUNDS

Known Opportunities

Transportation

- Roads, bridges, major projects (address climate change and resilience)
- Passenger and freight rail
- Airports, ports, and waterways (combat extreme weather)
- Public transit (modernize, improve access; zero-emission vehicles)
- Electric vehicle infrastructure, buses, transit
- Safety (reduce community crashes and fatalities)
- Reconnecting communities planning and implementation
- Healthy Streets Program (trees and cool/porous pavement)*
- Surface Transportation Block Grant (changed eligibility)
- Threats to pedestrian safety grants

Clean-Up, Revitalization & Recycling

- Superfund Remedial Cleanups
- Brownfields
- Solid Waste & Recycling Grants
- Battery Recycling Labeling & Best Practices

Resilience

- Building Resilient Infrastructure and Communities Program for critical infrastructure, such as transportation, energy, water supply and communications.
- Flood mitigation assistance

Pollution Prevention

Housing (In Process)

- Rental assistance (vouchers)
- Housing trust fund
- Public housing
- Affordable housing supply, including planning

Water Infrastructure

- Lead Service Lines, Drinking Water State Revolving Fund
- Clean Water State Revolving Fund
- Drinking Water State Revolving Fund

Tourism

Energy & Environment

- Weatherization assistance program
- Carbon utilization program
- New eligibility for Energy Efficiency and Conservation Grant Program (capital investments, public-private partnerships, rebates/grants)

Broadband Equity, Access & Deployment Program

Other Social Infrastructure

Cybersecurity

AT-A-GLANCE:

Other Federal Funding



AMERICAN RESCUE PLAN ACT

Values, Vision and Goals



12.14.2021

Values

FOR OUR PANDEMIC RECOVERY

EQUITABLE

We support a more **equitable and inclusive** future to ensure our community is an **affordable, safe, and sustainable** place to live for generations to come.

COLLABORATIVE

We invite **collaboration and partnership** with our community in addressing our greatest challenges by **working transparently and focusing on our greatest needs** and direct staff to do the same.

INNOVATIVE

We embrace **bold, creative solutions** to proactively and quickly transform the way that we work to **support our community** in its recovery from the pandemic.

RESILIENT

We **prepare for the future** and understand how **our investment** impacts social, public health, economic, and environmental **outcomes** in our neighborhoods.



Vision

FOR OUR PANDEMIC RECOVERY

Wyandotte County and Kansas City, KS is a community that enjoys a high quality of life. Our diverse residents are healthy, safe, and share in the benefits of our growth as a community.

We fully understand our infrastructure needs and quickly address problems. We support more diverse, quality housing in our neighborhoods, small business growth, and equitable economic development.

The Unified Government and its partners work together to build on the success of our past while preparing us for an uncertain future. Together we develop bold, systemic solutions with multiple benefits, leveraging our investments efficiently and effectively.

PROPOSED VISION STATEMENT

Through our recovery from the pandemic, Wyandotte County/KCK will be ready for the future as we grow our community and address critical neighborhood needs.



Goals

FOR OUR PANDEMIC RECOVERY



**COMMUNITY HEALTH
AND WELL-BEING**



**INFRASTRUCTURE AND
BUILT ENVIRONMENT**



**ORGANIZATIONAL AND
COMMUNITY RESILIENCE**

Goals



COMMUNITY HEALTH AND WELL-BEING

- Address the needs of our community, particularly our most vulnerable, in response to the ongoing pandemic and in anticipation of cold weather, by working with our community partners and neighborhoods to immediately direct aid and coordinated support where it is needed most.
- Establish a comprehensive response to address the needs of the unhoused with local and regional partners, building on our respective strengths through collaboration.
- Fully implement the Community Health Improvement Plan (CHIP) to strengthen our overall health and well-being as a community.



INFRASTRUCTURE AND BUILT ENVIRONMENT

- Understand current and future infrastructure needs to guide the equitable prioritization of investments, maintenance, and right-sizing.
- Develop a comprehensive plan to mitigate the impacts of the aging infrastructure and rising costs for our community by the end of 2023.
- Enhance availability and access to neighborhood amenities and infrastructure that support vibrant, healthy, and walkable neighborhoods.
- **Adopt a comprehensive strategy to develop sustainable, affordable, and diverse housing options to catalyze neighborhood regeneration and additional private investment, eliminating friction and barriers to redevelopment as applicable.**
- Balance new development by uplifting the existing community and identify equitable approaches to improving quality of life in disadvantaged communities.



ORGANIZATIONAL AND COMMUNITY RESILIENCE

- Prepare our organization, workforce, and community for future disasters and disruptions.
- Foster and enhance our capacity for response at the neighborhood-level to maximize impact on social, economic, and environmental outcomes.
- Build trust and accountability with our community through rapid, intentional, and inclusive reinvestment.
- **Establish fiscal sustainability for our operations as an organization.**

KEY: Yellow indicates leading goal based on straw poll during Special Session 10/28/2021.



IMMEDIATE NEEDS FUNDING

Update



12.14.2021

ARPA UPDATE

Immediate Needs

- Ongoing pandemic response (vaccines, testing, booster shots, contact tracing, etc.)
- \$1.85M in direct housing assistance to United Way
 - 11 agencies received funds – Oct 2021
 - Rental and mortgage assistance
 - Utility assistance
 - Temporary housing
- Small Business Resiliency Grant for up to \$10K and a Small Business Scholarship Program is about to launch (12/2021)

ARPA Spending Areas	
Public Health	\$5.95M
Reduce Negative Economic Impact	\$4.23M
Disproportionately Impacted Communities Assistance	\$1.07M
ARPA Grant Support	\$422K
Online Processing and Technology Investment	\$1.93M



Immediate Needs

ONGOING PANDEMIC RESPONSE

Direct Response	Supportive Services	Capacity-Building
<ul style="list-style-type: none">• Maintaining Kmart vaccine facility (7836 State Ave)• Expanded vaccines services (by-appointment) at Downtown Health Department Building (619 Ann)• Continued mobile vaccine services and community vaccination events• Expanded services to include booster shots and pediatric shots for children ages 5-11• Contact tracing to manage spread of COVID	<ul style="list-style-type: none">• Offering quarantine and isolation housing to protect households when a family members contracts COVID• Providing free food and cleaning supplies for community members needing additional support	<ul style="list-style-type: none">• Launched a technical assistance program for local health care providers so they too can provide testing and vaccinations, access state resources, and correctly store vaccines onsite• Testing services for long-term care facilities, in-patient mental health facilities, congregate living facilities, and other high-risk settings• Evaluation of our pandemic response



Immediate Needs

ONGOING PANDEMIC RESPONSE

Community Health Improvement Plan	Housing Assistance	Small Business and Individual Support
<ul style="list-style-type: none">• Subcontracted with four lead agencies to look into our long-term approach for public health through better health access, safe and affordable housing• Hired first-ever full-time violence prevention coordinator• Launched health education team and health equity coordinator• Expanding outreach and public education on a variety of issues facing Wyandotte County	<ul style="list-style-type: none">• Partnered with the United Way to distribute \$1.85M in direct housing assistance to eleven partner agencies<ul style="list-style-type: none">• Avenue of Life• Catholic Charities of Northeast Kansas• Community Housing of Wyandotte County• Cross-Lines Community Outreach• Economic Opportunity Foundation• El Centro• Friends of Yates• Metropolitan Lutheran Ministry• Mt. Carmel Redevelopment Corporation• Salvation Army KCK• Vaughn-Trent	<ul style="list-style-type: none">• Small business grant program<ul style="list-style-type: none">• The Small Business Resiliency Grant for up to \$10,000 will be available for businesses preparing for the changes in the way consumers are operating. This includes funding for upgrades to websites, physical building alterations to comply with new safety guidelines, software upgrades, etc.• There will also be a Small Business Scholarship available in the amount of \$500 for technical assistance and training courses.• Partnership with Bank On, an initiative address the unbanked through affordable, accessible financial services



ARPA UPDATE

Vaccine Incentive

- Program to encourage staff vaccination certification for public health and continuity of operations
- Incentive of \$400 paid to staff who certified by November 30, 2021
- Additional \$100 to be paid to staff who certify their booster shot (deadlines TBD)

73.6%

**Of Unified Government staff certified
their COVID vaccination
(1,594 Employees)**



12.14.2021

MOVING FORWARD

Small Business Program



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ADDITIONAL FUNDING REQUEST

Immediate Needs

- Immediate needs funding approved in August 2021 through year-end
- Ongoing pandemic response has additional costs can be covered by remaining ARPA County Funds (*see supplemental materials*)

Additional Immediate Needs Request:

\$3,372,934

(as of 12/14/2021)



12.14.2021

Public Health Dept. Additional Needs (ARPA)		(*Continuation of Existing Program)	
COVID-19 Project Manager (1 year)	\$63,747	Education team on COVID, communicable diseases, health behaviors, and immunization	\$157,000*
Forgiveness for court fees if vaccinated	\$75,000*	Health Equity Task Force after RadX completes	\$424,413
Maintain testing in schools, long-term care facilities, high-risk settings	\$100,000*	CHIP Coordinator additional position at UGPHD and ARPA Coord.	\$340,000
Contact tracing/case investigation/epidemiology	\$70,196*	Telehealth pilot program for pregnant families at Quindaro Community Ctr.	\$50,000
Transportation assistance for UGPHD clients	\$103,776	Two (2) Kansas Legal Services attorneys focused on housing issues	\$150,000*
COVID quarantining and isolation (motel stays, meals)	\$75,000*	Two (2) bi-lingual housing navigator staff to help assist people in community with housing	\$100,000
Testing, vaccine communications	\$300,000*	WYDEC backbone support for CHIP Jobs & Education	\$40,000*
UGPHD Deputy Medical Officer	\$168,642	CHIP Housing backbone support for new Lead Agency	\$80,000*
Overdose Data 2 Action	\$200,000	MOCSA as CHIP Violence Prevention Lead Agency	\$74,000*
Drug misuse prevention coordinator	\$80,000*	WYCO Public Health Corps	\$31,000
Non-Emergency Medical Transportation micro-transit pilot	\$150,000	Community Health Workers working with pregnant families to navigate resources	\$160,160
UGPHD mobile clinic unit	\$240,000*	Violence prevention community health workers to hospital-based violence interrupter program (REVIVE)	\$100,000*

MOVING FORWARD

Strategies



12.14.2021

	Potential Strategy		Potential Strategy		Potential Strategy
8	Provide our unhoused population with co-located resources needed for the upcoming winter in partnership with community organizations and groups.	1	Incentivize participation in housing voucher programs by landlords.	4	Invest in community-based violence prevention strategies, including those that address g.
4	Address food and other service gaps through targeted investments, such as current efforts to build a community grocery store in the Northeast, childcare centers, transportation and mobility services, etc.	0	Expand Livable Neighborhoods grants to include payments for local efforts to support health outcomes in their neighborhoods.	1	Fund community projects as identified in area master plans.
6	Improve zoning and code enforcement, education, and outreach to address quality of life issues in neighborhoods. Support grassroots efforts at the neighborhood level to take ownership over issues and solutions.	0	Explore the development of a public wealth fund.	4	Add people capacity in areas for “quick wins” with a big, visible impact (e.g. planning, code enforcement, neighborhood cleanups, etc.).
1	Develop resources to support the retention of existing communities as generational wealth grows. Support reinvestment while preventing displacement.				

QUICK TAKE: STRATEGY SUMMARY

The Commission would like the Unified Government, in partnership with community providers, to address the ongoing immediate needs through ARPA funding, particularly to provide services to those most vulnerable during the cold, winter months.



	Potential Strategy		Potential Strategy		Potential Strategy
1	Establish revolving fund(s) to catalyze new projects and innovations (e.g. housing development bridge loan fund, development fund, innovation fund).	1	Establish a land trust and comprehensive land bank strategy.	3	Support an approach to stormwater investments that creates multiple benefits to public health, access to opportunity, placemaking, livability, and sustainability.
0	Establish a permanent riverfront redevelopment corporation with ARPA as seed money.	3	Engage experienced housing partners to spur catalytic development in focused areas of opportunity.	1	Develop the means to maximize the number of stormwater projects to be accomplished without changing fees.
5	Invest in a small number of high-dollar special projects (e.g. homeless housing, animal shelter, NE police station, aquatic center, recreation centers, community grocer, etc.).	3	Catch up on deferred maintenance, address failures with through rapid-response, and reduce the overall assets we maintain to ensure fiscal sustainability.	0	Invest all money into government services to create transformational investments with minimal administrative oversight.
5	Invest in infrastructure above current spending levels such as sidewalks and stormwater while minimizing household costs through equitable funding and prioritization.	3	Prioritize infrastructure investments that complement other efforts to improve neighborhoods to create layers of benefits for the community.	0	Explore land assembly opportunities for transformative residential redevelopment.
1	Invest in tax generation and economic development (e.g. rebuild neighborhood blocks and prepare for development).				

QUICK TAKE: STRATEGY SUMMARY

The Commission would like to further explore special projects that would benefit from an immediate cash investment with a visible, tangible impact on our community. The Commission would like to explore what investments should be made above current spending to create this impact while mitigating the cost to individual households.



	Potential Strategy		Potential Strategy		Potential Strategy
6	Deploy funding quickly so that we can help the community get to work on its most immediate needs. Leverage existing efforts, plans, and capacity throughout the community for an efficient response.	3	Develop various measures of return on investment to go beyond just the dollar and understand benefits to social infrastructure, environment, and economy.	2	Invest in human capital (e.g. premium pay for employees, establish a Leadership Development program for all people managers across the Unified Government).
1	Prioritize local capacity in implementation and make it easier to partner with the Unified Government. Consider developing local funds to support in-district priorities.	4	Ensure all communications are accessible and “meet people where they are” – regardless of language preference.	3	Facilitate broad ideation opportunities to encourage innovative proposals and solutions from staff and community. Fund winning ideas.
7	Identify matching opportunities through other public and private resources to maximize every dollar spent. Adopt innovative business models to accomplish our visions.	1	Routinely report and share progress in meeting outcomes to foster momentum and support for recovery efforts.	0	Adopt a one-time debt forgiveness program in exchange for volunteer service.

QUICK TAKE: STRATEGY SUMMARY

The Commission would like the Unified Government to leverage ARPA funding as “seed” money to other matching and funding opportunities to maximize every dollar invested in creative, innovative solutions to meet our goals.



STRATEGY DEVELOPMENT

Discussion

- Can you identify three quick win strategic initiatives for 2022?
 - Opportunities to address all three focus areas, strengthen us for the future, and set us up for more federal funding to make a big, visible impact fast.
 - Prioritize equity and define how we as a community address our greatest needs while setting us up for a more sustainable future.
 - Clearly-define measures of success, timeline, and achievable within a 12-month timeframe and create space for further prioritization of ARPA funds.

CORE FOCUS AREAS



COMMUNITY HEALTH AND WELL-BEING



INFRASTRUCTURE AND BUILT ENVIRONMENT



ORGANIZATIONAL AND COMMUNITY RESILIENCE

STRATEGY DEVELOPMENT Discussion

STRATEGIC INITIATIVE EXAMPLE #1

Fully implement existing technology (e.g. Accela) to improve the development process, making it easier to navigate, ensure quality, and create stronger neighborhoods.

JAN 2022

Issue partner RFP requiring accessibility, community capacity-building, engagement.*

FEB 2022

Launch an Accela permitting implementation team. Train staff on software.

ONGOING

Test changes and keep improving. Engage community in project prioritization.

Apply for federal housing funds to develop infill housing projects.

**Procurement is actively finalizing a new IT consultant bench for quick bid opportunities.*



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CORE FOCUS AREAS



COMMUNITY HEALTH AND WELL-BEING



INFRASTRUCTURE AND BUILT ENVIRONMENT



ORGANIZATIONAL AND COMMUNITY RESILIENCE

- ✓ Increases visibility and functionality of existing UG resources while alleviating strain on staff.
- ✓ Prepares for future development by growing our ability to better leverage existing resources (people and technology) to support quality infill housing and renovations of existing housing for more sustainable, affordable neighborhoods.
- ✓ Addresses local area plan priorities and creates potential for even greater public benefits and quality investments.
- ✓ Design our online services to be clear, transparent, and dependable.

STRATEGY DEVELOPMENT

Discussion

STRATEGIC INITIATIVE EXAMPLE #2

Create an infrastructure plan, creating a path forward for the right-sizing of public assets while meeting basic needs and delivering excellent service.

DATE 2022

Finalize the ongoing analysis and planning for infrastructure and other physical assets (e.g. buildings).

DATE 2022

Work with community to finalize vision of future infrastructure, local amenities.

2023

Prioritize budget and align to plan.

Apply for federal infrastructure funds for big impact projects.

CORE FOCUS AREAS



COMMUNITY HEALTH AND WELL-BEING



INFRASTRUCTURE AND BUILT ENVIRONMENT



ORGANIZATIONAL AND COMMUNITY RESILIENCE

- ✓ Continues work to address infrastructure conditions through development of a more sustainable fiscal and operational model.
- ✓ Address equity through adoption of an attainable standard of infrastructure across various neighborhoods (urban to rural).
- ✓ Improve community satisfaction in services by focusing on improving service delivery in lieu of adding new services.
- ✓ Provide a transparent path forward, integrating local area plan priorities, in addressing our critical infrastructure, system affordability, and neighborhood livability.

STRATEGY DEVELOPMENT

Discussion

STRATEGIC INITIATIVE EXAMPLE #3

Invest in our organizational capacity to pursue, win and then act on federal funding through training, hiring, staff development, etc.

JAN 2022

Begin needs assessment, identifying staff resources and deficits to pursue recovery goals.

SPRING 2022

Develop plan for addressing our capacity needs, including cross-training and funding.

ONGOING

Implement work plan.

Apply for workforce development funds.

CORE FOCUS AREAS



COMMUNITY HEALTH AND WELL-BEING



INFRASTRUCTURE AND BUILT ENVIRONMENT



ORGANIZATIONAL AND COMMUNITY RESILIENCE

- ✓ Address staff shortages through an organizational assessment of staffing, identifying opportunities for cross-training and internal skill development.
- ✓ Investments in our staff can help address morale issues through addressing priorities identified in employee survey.
- ✓ Prepare workforce for new funding and project implementation.

STRATEGY DEVELOPMENT Discussion

STRATEGIC INITIATIVE DEFINITION*

Meet a known community need, build on existing efforts, support capacity for the future, and prepare us for federal funding.

**These are a few examples that help us address multiple priorities while preparing for the future.*



CORE FOCUS AREAS

COMMUNITY HEALTH AND WELL-BEING



INFRASTRUCTURE AND BUILT ENVIRONMENT



ORGANIZATIONAL AND COMMUNITY RESILIENCE



STRATEGY DEVELOPMENT

Discussion

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CORE FOCUS AREAS



**COMMUNITY HEALTH
AND WELL-BEING**



**INFRASTRUCTURE AND
BUILT ENVIRONMENT**



**ORGANIZATIONAL AND
COMMUNITY RESILIENCE**

Moving Forward

POTENTIAL WORKFLOW

Identify 2022 Strategic Initiatives

Identify “quick wins” for 2022 that can begin immediately, prepare us for the future, and lay the foundation for other funding.

Today-Jan 2022

Staff Present Workplan for Action

Staff prepares a workplan and propose measures of success for consideration. Bring strategic initiatives to Commission.

Jan 2022

Engage Our Community & Partners

Launch community & partner engagement, create request for services (iParametric), build capacity through inclusive outreach.

Jan 2022

Act on 2022 Strategic Initiatives

Implement workplan, provide regular check-ins with Committee. Continue strategy ideation for remaining ARPA funds.

Ongoing

Measure, Partner, Pursue \$\$\$

Track spending and progress online. Engage partners and track federal funding opportunities that support recovery goals.

Ongoing

Continue ARPA Prioritization

Committee continues developing strategic initiatives and allocation strategy for remaining ARPA funding

2022



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