



# **2021 THIRD QUARTER REPORT**

County Administrator's Office  
Unified Government of Wyandotte County and Kansas City, KS

October 2021

## 2021 INITIATIVES

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This report is to identify key projects that align with the Commission’s seven strategic goals.

1. [Reduce Blight](#)
2. [Increase Economic Prosperity & Opportunity](#)
3. [Increase Safety & Perception of Safety](#)
4. [Improve Community Health](#)
5. [Improve Customer Service & Communication](#)
6. [Increase Community Cohesion](#)
7. [Improve Infrastructure](#)

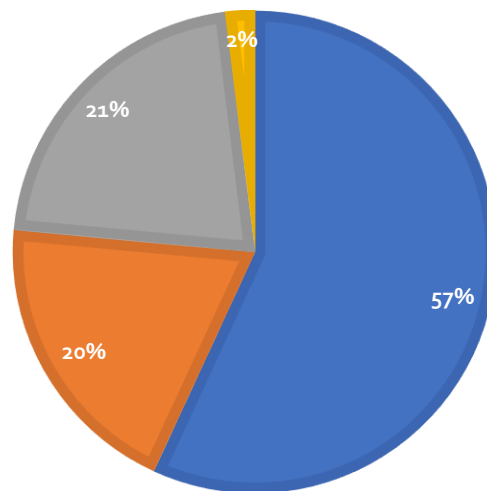
In addition to the Commission’s seven strategic priorities, outlined herein is also our [Operations](#) priorities.

The work plan consists of a total of 51 initiatives that will be tracked and reported on throughout the year. The following report highlights activity in the third quarter and planned work for Q4.

In Q3, (1) initiative was added and (4) were completed.

### 2021 INITIATIVES

■ Advancing ■ Completed ■ Change ■ Added



## REDUCE BLIGHT

*We support the revitalization of our community by addressing blighted and vacant properties, reducing tax delinquency, improving housing and infrastructure, and providing effective removal of residential waste.*

<p><b>Problem Property Team</b> Neighborhood Resource Center 2021 <b>COMPLETED Q2</b></p>	<p>The Problem Property Teams are inspectors working together to address the buildings in our community that present a public safety concern or are contributing to other issues in the neighborhood. These buildings are close to our shared spaces such as schools, parks, and major streets or located within a historic or landmark neighborhood.</p>	<p>Q1. Begin filling positions, including backfilling open positions. Q2. Completed hiring and have team in place.</p>
<p><b>2<sup>nd</sup> Quick Response Trash Team (QRTT)</b> Parks &amp; Recreation 2021 In Process - <b>ADVANCING</b></p>	<p>Received approval for a second QRTT in late 2020 with the goal of meeting the 14-day abatement period by having more staff to address lots quicker and assist with larger lots that require more attention.</p>	<p>Q1. Recruiting and filling positions for the 2nd team. Q2. Fully staffed; will begin tracking data. Q3. Working to get team fully staffed again after turnover; will begin tracking data for Q4.</p>
<p><b>Solid Waste Service Delivery</b> Public Works 2021 In Process – <b>ADVANCING</b></p>	<p>Tracking the service delivery of solid waste collection.</p>	<p>Q1. Filled Solid Waste Program Supervisor position. 277 misses in Q1. Q2. Filled Solid Waste Program Coordinator position. 532 misses in Q2. 1,420 visits to the Recycling &amp; Yard Waste Center; held 3 Household Hazardous Waste Events. Q3. 596 misses in Q3. 2,160 visits to the Recycling &amp; Yard Waste Center; held 3 Household Hazardous Waste Events.</p>
<p><b>Solid Waste Contract</b> CAO/Legal 2020-2022 In Process – <b>ADVANCING</b></p>	<p>Continuation of a legal dispute between the Unified Government and the contractor, Waste Management, for solid waste collection in Wyandotte County. The Unified Government selected Burns &amp; McDonnell as an expert witness.</p>	<p>Q1. UG produced documents for WM’s discovery. Key staff deposed. UG filed motions. More depositions to be scheduled following a hearing. Q2. Complete depositions; close discovery; file any Dispositive Motions. Q3. UG Motion &amp; WM’s Motion for Summary Judgement filed; deadline to respond to WM Motion for Summary Judgement. Q4. Trial set for April 2022.</p>



<p><b>Infill Housing Strategy</b> Mayor/CAO/Economic Development 2021 In Process – <b>CHANGE</b></p>	<p>The Infill Housing Strategy will support expedited housing development on vacant infill parcels by simplifying processes and removing potential obstacles. The strategy will identify solutions, resources, and partnerships to mitigate aging infrastructure, site debris and rehabilitation, and other barriers to building new housing on vacant lots.</p>	<p>Q1. Develop a draft playbook with strategies and recommendations.</p> <p>Q2. Identify budget.</p> <p>Q3. Engage development community and present playbook to Commission for review, and approval; advertise Housing Administrator position. [Hire Housing Coordinator]</p> <p>Q4. Approve permit and connection fee waiving for infill residential construction. [Identify incentives for strategic infill areas]</p>
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## INCREASE ECONOMIC PROSPERITY & OPPORTUNITY

*We promote development, open spaces, and transportation for overall quality of life; workforce readiness and new quality jobs; and provide affordable and responsive services to support economic development.*

<p><b>Armourdale Area Master Plan</b> Planning &amp; Urban Design 2020-2021 In Process – <b>ADVANCING</b></p>	<p>The Unified Government is working across multiple departments and community stakeholders to update the Armourdale Area Master Plan. Compatible with the Citywide Master Plan, the Armourdale Area Master Plan is geographically limited and specific to local community needs.</p>	<p>Q1. Hired consultant, PORT Urbanism, to provide additional capacity for an otherwise in-house planning process. Ongoing public engagement. Existing conditions report being finalized.</p> <p>Q2. Public engagement, community capacity-building, and ongoing development of strategies.</p> <p>Q3. Draft plan, final plan, and ongoing public engagement.</p> <p>Q4. Plan to Commission in November for approval.</p>
<p><b>6700 Kaw Drive</b> Economic Development Construction Start – TBD [Q4 2021] Remove in Q4 – <b>CHANGE/PAUSED</b></p>	<p>A complete demolition and redevelopment of the parcel that currently houses Happy Foods, A-Lotta Stuff, Jones Bar-B-Q, formerly Heather Bees and The Bar. The new development envisions a 25,000 sq ft Fresh Market full-service grocery store, a new building with indoor seating and patio for Jones Bar-B-Q, and space for additional retail and a fast food restaurant.</p>	<p>Q1. Creation of a TIF district.</p> <p>Q2. On hold/no action.</p> <p>Q3. On hold by developer. [TBD]</p> <p>Q4. Will be removed from tracking until status changes. [TBD]</p>



<p><b>Turner Vista</b> Economic Development Construction Start – TBD [2022] Remove in Q4 – <b>CHANGE/PAUSED</b></p>	<p>Redevelopment of the southwest corner of State and College. Phase One includes site purchase, relocation of current residents, and razing of the site. The southern portion will be a mixed-income (workforce and market rate units) complex with one-, two-, and three-bedroom units and amenities, built by Prairie Fire. Phase Two includes retail and commercial development on the northern portion of the site.</p>	<p>Q1. Development agreement negotiation. Q2. Project under review by developer. No timeline for advancement. Q3. Project is not being advanced by developer at this time. [TBD] Q4. Will be removed from tracking until a new project is advanced for consideration.</p>
<p><b>Four Points</b> Economic Development Construction Start – TBD [2022] In Process – <b>CHANGE</b></p>	<p>A multi-use development and employment hub on the westside of 18th Street at I-70 by Flint Development. The development would include a QuikTrip, retail, transit center, and light industrial business park. The developer has been painstakingly assembling the parcels for two years and is nearing a point when the project can move forward.</p>	<p>Q1. Development agreement negotiation. Q2. Developer continued to try to assemble parcels. Q3. Developer continued to assemble parcels. [Development agreement negotiation] Q4. Developer and UG to determine practicality of continuing project. [Development agreement consideration by Economic Development &amp; Finance Committee]</p>
<p><b>Cambridge Apartments</b> Economic Development Construction Start – TBD [Q2/Q3 2022] In Process – <b>ADVANCING</b></p>	<p>A joint development with Lane 4, Van Trust, and KU Endowment to provide new market rate multi-family residential along Rainbow Blvd. The project will demolish the outdated 44-unit Cambridge West Apartments and build a new, denser apartment complex with amenities and the surrounding Endowment land. The plan aligns with the Rosedale Master Plan and the University Town District Plan.</p>	<p>Q1. Finalize project design. Q2. Developer did not submit application. Q3. Developer submitted planning application &amp; application for IRBs. [TBD] Q4. Performance agreement and IRB consideration by Economic Development &amp; Finance Committee and the full Commission [TBD]</p>
<p><b>Rock Island Bridge</b> Economic Development Construction Start – Q3 2022 In Process – <b>ADVANCING</b></p>	<p>A one-of-a-kind project that would transform a 1904 steel railroad bridge into an event space, restaurant and activity space, and trail head and river crossing. This public-private partnership would draw attention to the Kansas River as a KCK asset and source of beauty and entertainment for both visitors and residents alike.</p>	<p>Q1. Development agreement, lease, management agreement consideration by Economic Development &amp; Finance Committee. Q2. Development agreement, lease, management agreement consideration by full Commission. Q3. TIF project plan consideration by full Commission. Q4. Finalize design and private fundraising.</p>
<p><b>500 Block</b> Economic Development Construction Start – TBD [2023] Remove in Q4 – <b>CHANGE/PAUSED</b></p>	<p>An RFP was administered for the redevelopment of the surface lot and UMB branch on the 500 block of Minnesota. The goal is to build on the node of strength on the corner of 5th &amp; Minnesota by bringing a multi-use development to the lot, which is required to include an updated UMB branch.</p> <p>Working towards a better understanding of the Library and School District’s long-term plans for the downtown library.</p>	<p>Q1. Developer and potential end users project discussion. Q2. Continued project discussion. Q3. On-going review of potential project development. Q4. Will be removed from tracking until a project is advanced for consideration.</p>



## INCREASE SAFETY & PERCEPTION OF SAFETY

*We support a welcoming and inclusive community with visible, responsive public safety and criminal justice system; prepare our staff and county for emergencies; partner with our community to address safety and well-being so residents feel safe and secure in their homes, neighborhoods, and across Wyandotte County.*

<p><b>Police Body-Worn Cameras</b> Police / Knowledge Office 2017-2021 <b>COMPLETED Q1</b></p>	<p>The body-worn and in-car camera project provides the Kansas City Kansas Police Department with technology to strengthen officer performance and accountability, enhance agency transparency, improve evidence collection, and document encounters between police and the public.</p>	<p>Q1. Installation, training, and rollout of body-worn and in-car cameras to stations was finished.</p>
<p><b>Safe &amp; Welcoming Ordinance</b> Commission / CAO 2020-TBD In Process – <b>ADVANCING</b></p>	<p>Consideration of a local ordinance with two major features: a community ID and ICE noncompliance. The ID can be used to prove a person’s identity within the defined city or county limits. ICE noncompliance mandates that local governments do not participate in reporting or investigating a person’s immigration status.</p>	<p>Q1. Special session held in January. Staff researched various questions from the Commission and shared their response.</p> <p>Q2. Task force of Commissioners Bynum, Johnson and Ramirez continued to meet with Coalition and Legal. Coalition hosted a webinar.</p> <p>Q3. UG Legal and Coalition’s legal team reviewed language of proposed draft; Commissioners Bynum, Johnson and Ramirez met with Mayor for status update.</p> <p>Q4. TBD – Commission dependent.</p>
<p><b>WyCo Connects</b> Police / Knowledge Office 2019-2022 In Process – <b>ADVANCING</b></p>	<p>The Technology in Public Safety (TIPS) grant implements strategically placed cameras, foundational video management and provides analytic capabilities. Community Connection is a program initiated with TIPS where the Kansas City, Kansas Police Department federates and shares video with UG departments, local businesses, adjacent cities, and counties. The TIPS/Community Connections program also assists by providing the dedicated resources to conduct crime analysis. The dedicated crime analysts help provide more efficiencies in dealing with alerts, shorten times to close cases and will assist in higher case distributions. KCKPD received funding for the Mobile LPR units from the Relentless Pursuit grant.</p>	<p>Q1. Completed initial camera installation (59 license plate readers and 4 PTZ cameras), federation with KCMO, and data-sharing with Operation Green Light network.</p> <p>Q2. Added 4 more LPRs to PD’s video network. Provided training of new video management mobile capabilities. Ordered Camera Registry/Clearance as part of the WyCo Connects program, which will facilitate business and community video sharing with KCKPD.</p> <p>Q3. Implemented Mobile LPR units in 6 KCKPD vehicles. Installed and configured the Camera Registry/Clearance video management solution. Prepared the phased roll-out plan for the Camera Registry system.</p> <p>Q4. Add another intersection to the PD video network. Migrate the first 4 intersections to the UG fiber network, which will improve video quality. Roll-out Camera Registry capabilities to the officers. Launch the outreach program to local businesses and community groups for their voluntary enrollment in the Camera Registry program.</p>



## COMMUNITY HEALTH

*We promote and provide access to services for improved public health and wellness; collaborate with others to provide for the social well-being of our multi-generational community, including our children; foster access to healthy foods; and improve neighborhoods so they are more walkable and bikeable.*

<p><b>COVID-19 Vaccine Roll-Out</b> Public Health 2021-TBD In Process – <b>ADVANCING</b></p>	<p>Response to the COVID-19 pandemic focusing on the vaccine rollout.</p>	<p>Q1. Opened testing/vaccination sites at former K-Mart, former Best Buy, and National Guard Armory. Administered 51,300 doses of vaccines to date.</p> <p>Q2. Continued vaccination efforts. Launched two mobile vaccines teams and closed Best Buy and Armory sites due to low demand. Initiatives: community canvassing team, incentive program, contracting with churches to increase vaccinations, etc. Administered 107,737 doses of vaccines to date.</p> <p>Q3. The spread of the Delta variant led to a large surge in COVID cases beginning in July. This necessitated continued testing and vaccine operations at the Kmart facility and the reopening of the Armory site for testing only (managed by KDHE and WellHealth). UGPHD began providing booster shots at the Kmart site on 9/24/21. Dozens of successful community-based vaccine clinics were held in partnership with businesses, schools, churches, and community groups. [Plan to demobilize Kmart unless demand increases but will continue to run mobile vaccine teams into 2022. Launching a technical assistance program to increase the number of providers in the community where vaccines are offered]</p> <p>Q4. UGPHD will continue to operate the Kmart facility for both testing and vaccines through at least December 31, 2021 in order to be available for booster shots and for kids age 5-11 who are likely to be eligible for the vaccine by November. The mobile vaccine team continues to operate daily at events throughout the community and is available by request for any business, church, community group, etc. Almost all vaccine-related costs are reimbursable through FEMA at 100% of cost through end of 2021. [TBD]</p>
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<p><b>Trail System – Klamm Park</b> Parks &amp; Recreation 2021-2025 In Process – <b>CHANGE</b></p>	<p>The Trail Network and Development Program facilitates the development and implementation of a more robust trails network throughout Wyandotte County. Per the Commission, Klamm Park, a five-phase 0.8 miles long segment, was prioritized as the first trail project in this program.</p>	<p>Q1. Plan and design. Q2. Finished core design. Q3. Finalized design. [Bid process] Q4. Project will be advertised and bid for work. [Begin construction]</p>
<p><b>Sunflower Hills Clubhouse Study</b> Parks &amp; Recreation 2021 In Process – <b>ADVANCING</b></p>	<p>The Sunflower Hills clubhouse has needed an update for several years. While the golf course hosts several tournaments every year with 100+ golfers, the small clubhouse does not accommodate post-tournament events. This study will determine if increasing the size of the clubhouse will generate new revenue and a positive return on investment.</p>	<p>Q1. Bid process. Q2. Started study, including meetings, surveys and communication between the UG and the contractor. Q3. Completed feasibility study and presented options to Commission in On 3s. Q4. Hire a consultant to assist on finalizing the golf pro contract; will look to raise the rates appropriately to market value. [Presentation to Commission and consideration of future action]</p>

## IMPROVE CUSTOMER SERVICE & COMMUNICATION

*We provide responsive services to meet the needs of our community; proactively engage our community with timely information and data sharing; collaborate as an organization to solve problems; and adapt innovative approaches to serve our community.*

<p><b>311 Close the Loop</b> Performance &amp; Innovation 2021 In Process – <b>ADVANCING</b></p>	<p>Evaluate and determine needs to improve system operation and design, which will provide the ability to “close the loop” when residents report areas that require attention.</p>	<p>Q1. N/A Q2. Call Center phone system was replaced for Treasury, Municipal Court, and 3-1-1. This upgrade is a step towards better integration between systems. The Accella upgrade was successfully completed, which was a prerequisite for tighter integration between 3-1-1 and Accella. Q3. The Technology Project Management team is looking at options currently available to support 3-1-1 services. Part of the evaluation is the ability of new software to integrate into other existing workflow systems in the UG so that status information can be relayed back to residents. Q4. Hire Performance &amp; Innovation position; explore process improvements for call flow/interactions.</p>
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<p><b>MyWyco Bundle</b> Treasury 2021 In Process – <b>CHANGE</b></p>	<p>Since inception, the MyWyco app through Paylt has become a very popular option for taxpayers to submit their tax payments on the real estate parcels. One notable inconvenience is the limitation of processing multiple parcels at one time as affected taxpayers must go through a series of steps to process all their parcels. To solve this issue, the feature will be added to the MyWyco app, which will permit taxpayers to combine multiple parcels to allow for quicker payments.</p>	<p>Q1. N/A</p> <p>Q2. Request to Paylt to add the functionality was submitted in April and the project was accepted in May.</p> <p>Q3. Working with Paylt to produce and finalize the necessary functionality. [Target date for implementation: September 30, 2021]</p> <p>Q4. Target date for implementation: November 1, 2021.</p>
<p><b>Diversity &amp; Inclusion Program</b> Human Resources 2021 In Process – <b>ADVANCING</b></p>	<p>The Human Resources Department will implement training courses to raise awareness of diversity, equity, inclusion, and implicit bias; additionally, to serve as a proactive approach to preventing discrimination and harassment and create a positive culture that treats everyone with respect.</p>	<p>Q1. Conducted an employee survey and reported results, researching trainings.</p> <p>Q2. Finalized agreement with MARC/GTI for training. Trainings will be offered in a variety of settings and on-demand courses to accommodate the high volume of employees. Courses will be offered to executive level, supervisors, and employees.</p> <p>Q3. The DEI training series provided by MARC/GTI was launched in July for 3 levels of UG personnel. This was introduced as a pilot program to introduce the DEI curriculum across multiple departments. To date, over 200 employees have participated. DEI Trainings for LEO started in September.</p> <p>Q4. DEI training will be offered to all UG personnel. [Training will continue through 2022]</p>
<p><b>Enterprise Resource Planning (ERP)</b> Performance &amp; Innovation 2020-2022 In Process – <b>ADVANCING</b></p>	<p>The Unified Government is implementing a new Enterprise Resource Planning (ERP) system to replace our antiquated financial and human resource systems with better functionality. The Workday ERP system is a comprehensive software that will improve many aspects of our business, including human capital management, finance transactions, and procurement processes.</p>	<p>Q1. ERP implementation starts with a series of intense business process reviews. Efforts for training start. Change management begins with a change readiness assessment and development of a communications plan.</p> <p>Q2. ERP project update to Commission at Standing Committee. Team continued work on policy &amp; Process alignments across the organization.</p> <p>Q3. Finance cross-functional team began to design and configured renewed business processes within Workday ERP system. The HR &amp; Payroll process started testing design. Team worked on 35+ integration points. [Additional updates to Standing Committee]</p> <p>Q4. ERP Project update to Standing Committee in Q4. Team focuses on cross-functional testing phase while continuing training, change management work, and additional integrations with existing platforms.</p>



<p><b>New Unified Government Website</b>                  Knowledge Office                  2020-2021                  In Process –  <b>ADVANCING</b></p>	<p>The Knowledge Office is leading a project to replace the current Unified Government website. The new site will improve the digital front door to government for a better user experience. The new structure will also improve mobile interaction and increase digital services offered by many of our departments.</p>	<p>Q1. Project team has reviewed design for new site pages. Departments have helped to identify any additional opportunities for digital services.</p> <p>Q2. Website launched June 29, 2021.</p> <p>Q3. Additional training continued. As the training progresses each department is taking the opportunity to rethink content and digital services. New digital services include Engaging with a Public Meeting, Reporting/making a Consumer Complaint, &amp; Reporting an Issue with Trash Pick-up.</p> <p>Q4. Prioritized review of departmental and overall web content will continue. This will include additional services to be launched, community feedback, and repackaging content.</p>
<p><b>Electronic Plan Review</b>                  Planning &amp; Urban Design / Knowledge Office                  2019-2021  <b>COMPLETED Q2</b></p>	<p>The Electronic Plan Review software works seamlessly with Accela, our Electronic Permitting System, to allow plan reviewers to interact with applicants while maintaining a complete and accurate record of each plan received. This system enhances customers' experience from start to finish by enhancing Accela features such as online applications, online payment, and direct virtual interaction with staff.</p>	<p>Q1. Configured and integrated workflows required for different types of plan reviews.</p> <p>Q2. Conduct additional end-user training sessions. Project completion.</p>
<p><b>Downtown Parking Meter Project</b>                  Parking Control                  2021-2025                  In Process –  <b>ADVANCING</b></p>	<p>The Downtown Parking Project will facilitate the development and implementation of a more convenient parking system in the downtown area, as well as boost infrastructure revenue. The installation of electronic parking meters or the use of a pay-by-phone meter system app will create significant value through automation and operational improvements.</p>	<p>Q1. Develop project plan.</p> <p>Q2. Project team did not issue Notice of Need but instead conducted further research with departments to gather requirements for the solution.</p> <p>Q3. Vendor solution demonstrations and follow up questionnaire sent.</p> <p>Q4. Project team will work with Administration and Procurement to acquire the solution.</p>



## INCREASE COMMUNITY COHESION

*We foster community pride among our diverse population; support our neighbors and businesses in their work for the good of the community; support culturally enriching activities and gatherings; educate our community about opportunities; and build capacity among community volunteers to effect positive change.*

<p><b>Loring Area Long-Term Agreement</b>                  CAO                  2021                  In Process –  <b>ADVANCING</b></p>	<p>Finalize a long-term agreement with the City of Bonner Springs for service to the Loring area.</p>	<p>Q1. CAO working with the City Manager of Bonner Springs on a rural fire EMS agreement, public works agreement, dispatch, and road patrol agreement.</p> <p>Q2. Bonner Springs determined they no longer want to provide service to Loring area.</p> <p>Q3. Developed plan and budget for Loring area by UG departments, reviewed with Commission. Sent confirmation to Bonner Springs that UG will start providing services.</p> <p>Q4. Plan for 2022 service delivery.</p>
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## IMPROVE INFRASTRUCTURE

*We properly maintain and manage the full life cycle of our infrastructure; provide well-maintained amenities in support of our shared goals; deliver new projects efficiently; support a safe, sustainable multi-modal transportation network; and comply with all federal and state storm and wastewater regulations.*

<p><b>KC Levee System</b>                  Public Works                  2018-2026                  \$530 million                  In Process –  <b>ADVANCING</b></p>	<p>The KC Levee System protects \$25 billion in infrastructure, more than 20,000 residents, and 90,000 jobs. The Unified Government, in partnership with the Army Corps of Engineers, Kaw Valley Drainage District, and City of Kansas City, MO to invest more than \$530 million in federal funding. Millions in local dollars will be used to reinforce, raise, and improve a vital piece of flood protection along the Argentine, Armourdale, and seven levee drainage districts.</p>	<p>Q1. 100% design of levee plans submitted to the nine (9) pre-qualified contractors. Pump station contracts started. Finalize real estate acquisition, Railroad Permits, and utility relocation coordination.</p> <p>Q2. Bid opening for levee contract. Construction on two pump station contracts. Real estate and permit acquisition complete.</p> <p>Q3. Construction contracted awarded to Lane Construction. Final sequence and schedule set for Levee raise contract. Groundbreaking scheduled for October.</p> <p>Q4. All three (3) contracts (two pump stations and levee raise) in active construction. Unified Government to select betterments to be included as modification to the contract.</p>
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<p><b>Quiet Zone</b> Public Works 2017-2021 \$2 million In Process – <b>ADVANCING</b></p>	<p>The Edwardsville/Bonner Springs railroad quiet zone will designate an area where locomotive horns are not sounded when a train approaches a rail crossing. Quiet zones are often established to reduce horn noise for surrounding communities where multiple train crossings appear within a half-mile stretch of track.</p>	<p>Q1. Plans submitted to railroad for approval. Three of four permits for Unified Government work obtained. Bid for work posted.</p> <p>Q2. Contractor onboarded. Construction pending final Railroad agreement and Railroad ROW permit issuance.</p> <p>Q3. Final Railroad agreement obtained. Final Railroad ROW permit issued. Pre-construction meeting. Contractor and Railroad began construction.</p> <p>Q4. Construction substantially complete. Railroad construction complete. Start process to submit to Federal Railroad Administration for Quiet Zone approval.</p>
<p><b>Kaw Point Biosolids</b> Public Works 2020-2023 \$62.6 million In Process – <b>ADVANCING</b></p>	<p>The Kaw Point Biosolids project will allow the Unified Government to dispose of biosolids through land-application instead of landfilling, which will save money and provide increased flexibility. Additionally, the biogas byproduct will be harvested for additional revenue to help offset costs.</p>	<p>Q1. Basis of design finalized.</p> <p>Q2. New firm selected.</p> <p>Q3. Design work began.</p> <p>Q4. Design work continues, 30% by end of Q4.</p>
<p><b>Wolcott Treatment Plant – Lower Conner Creek Interceptor</b> Public Works 2018-2021 \$52 million In Process – <b>ADVANCING</b></p>	<p>Construction on the Wolcott Treatment Plant began last summer to increase wastewater pumping and treatment capacity in the growing western KCK. The plant will use new technology, granulated activated sludge, to reduce the tankage and equipment required, minimizing cost. An influent pump station will be constructed to the south (behind Family Tree Nursery) with a gravity sewer pipe along the east side of I-435 from Donahoo.</p>	<p>Q1. Construction of plant and interceptor continues.</p> <p>Q2. Construction of plant and interceptor continues. Facilities maintenance completed.</p> <p>Q3. Construction of process equipment and facilities substantially complete. Testing.</p> <p>Q4. Plant fully operational.</p>
<p><b>Sewer Maintenance Facility and Tow Lot</b> Public Works 2021-2022 \$19.3 million In Process – <b>ADVANCING</b></p>	<p>The Unified Government is bringing vehicle towing activities in-house to reduce costs and generate revenue for reinvestment. When complete, the tow lot will be operated by the Kansas City, Kansas Police Department and used to store impounded vehicles from crime scenes, illegal parking, and crashes. Crime Scene Investigations unit included.</p>	<p>Q1. Finalized site acquisition and layout.</p> <p>Q2. Building floor plan revised to align with available budget. CSI Lan design begins.</p> <p>Q3. CMR interviews and selection.</p> <p>Q4. Present options to Commission in On 3s for next steps. [TBD]</p>
<p><b>City Hall Stabilization</b> Public Works 2021-2023 \$5 million In Process – <b>ADVANCING</b></p>	<p>Repair of City Hall’s diaphragm for re-utilization of the ground floor as office space for new staffing or possible department consolidation.</p>	<p>Q1. Design progress 50% complete.</p> <p>Q2. Design complete.</p> <p>Q3. Construction began starting with penthouse elevator roof replacement.</p> <p>Q4. Construction continues.</p>



<p><b>Leavenworth Road Phase II</b> Public Works 2021-2022 \$13.2 million In Process – <b>ADVANCING</b></p>	<p>Phase II improvements span 63rd to 78th Streets and will add sidewalks on both sides of the street, remove guardrails, improving pedestrian features at intersections, replace aging traffic signals, upgrade drainage, improve street lighting, mill and overlay the street surface. This supports private sector reinvestment and efforts by the community to create a more livable neighborhood with pedestrian-friendly streets.</p>	<p>Q1. Construction begins. Q2. Begin storm sewer installation, retaining wall and driveway approach construction. Q3. Storm sewer and retaining wall construction continues, signalization installation began. Q4. Continue mill and overlay, signage installation, sidewalk construction, signalization. Project completion Summer 2022.</p>
<p><b>7<sup>th</sup> Street-Central Ave Intersection</b> Public Works 2021-2022 \$2.5 million In Process – <b>ADVANCING</b></p>	<p>Reconstruction of the intersection will include improvements such as new curbs, gutters, and pedestrian facilities.</p>	<p>Q1. Design work and right-of-way acquisitions complete. Q2. Project out for bid. Q3. Contracted awarded. Signalization and equipment ordered. Q4. Signals and equipment arrive. Spring 2022 construction.</p>
<p><b>Fire Station at Pierson Park</b> Public Works 2020-2022 \$6.9 million In Process – <b>ADVANCING</b></p>	<p>The new proposed Pierson Park Fire Station will replace two existing, outdated, smaller stations that service the Turner area. The new energy efficient facility addresses immediate needs with room to grow with four drive through emergency vehicle bays, adequate living areas, and bunkrooms for two fire crews and one EMT crew 24/7.</p>	<p>Q1. Land survey in progress. CMR proposals received. Q2. Coordinating with related utility companies for site matters. Q3. CMR selection complete. Haren Contracting, LLC awarded contract. Q4. Design complete.</p>
<p><b>Central Ave-Kansas River Bridge</b> Public Works 2021-TBD In Process – <b>CHANGE</b></p>	<p>On February 1, 2021, Public Works was notified by Alfred Benesch &amp; Company, the firm contracted to evaluate our bridges, that the Central Avenue Bridge over the Kansas River has extensive deterioration of its bottom truss members and concern about failure. To protect the public, the County Engineer ordered the 102-year old bridge closed immediately for further analysis which is underway. The bridge remains closed to through traffic indefinitely. Community notifications ongoing as analysis results, solutions, and timelines become available.</p>	<p>Q1. Bridge closed to through traffic. Comprehensive structural analysis begins. Q2. Review structural analysis, develop solutions. Q3. Completed solution/cost evaluation; completed traffic evaluation. [Propose solutions, select resolutions, determine funding] Q4. Make engineering recommendation based on previously completed studies and evaluations. [TBD]</p>



<p><b>WIFIA Financing Package/EPA</b> Public Works Effective 2021 In Process – <b>ADVANCING</b></p>	<p>The Environmental Protection Agency identified 55 projects in 20 states and invited project owners to apply for nearly \$5.1 billion in Water Infrastructure Finance and Innovation Act (WIFIA) loans. The Kansas City, Kansas-Based Partnership Stormwater Program, totaling \$78 million, is eligible and, if successful, the Unified Government will have access to low-interest rates, long-term repayment terms, and deferred payments for up to five years after project completion. Up to \$78 million in low-interest loans available.</p>	<p>Q1. WIFIA awarded by EPA. Q2. Engaged legal, finance, and project reviewers at the EPA to prepare criteria for formal funding application and program RFQ language. Q3. 2022 rates were approved and adopted. Completed WIFIA application. [TBD – Activity dependent on stormwater funding] Q4. Submit WIFIA application; seek approval for future stormwater rates beyond 2022.</p>
<p><b>Wyandotte County Historical Museum Renovations</b> Public Works 2021 \$410,000 In Process – <b>CHANGE</b></p>	<p>To preserve and protect the county’s historical collections, the museum needs a new roof and stable environmental controls.</p>	<p>Q1. Contractors selected for the roof and HVAC; evaluating A/V and logistics of completing in-house. Q2. Finalized vendor agreements and scheduled mobilization. Q3. Request to amend 2021 CMIP Budget to ensure adequate project financing was approved. Updating vendor selection documents for procurement approval; Notices to Proceed to be sent. [Work completed on roof, HVAC. Select A/V contractor, if needed] Q4. HVAC &amp; roof construction to begin.</p>
<p><b>Parks Restrooms</b> Parks &amp; Recreation 2021 \$800,000 In Process – <b>CHANGE</b></p>	<p>Additional CARES ACT funding was recently allocated for the replacement of five public park restrooms. Sites were prioritized per the Parks Master Plan: Rosedale, Kensington, Quindaro, St. Margaret’s, and Wyandotte County Lake.</p>	<p>Q1. Location determined, plan and design. Q2. Finished design. Q3. Commenced bid process. [Bid process] Q4. Bid section, build, and begin installation. [Build and begin install]</p>
<p><b>Davis Hall Upgrades</b> Parks &amp; Recreation 2021 (Begin Q4) \$250,000 In Process – <b>ADVANCING</b></p>	<p>Davis Hall kitchen will be renovated to include commercial grade appliances and fire suppression hood ventilation for the stove to meet the community demands for this popular rental hall.</p>	<p>Q1. Not applicable. Q2. Not applicable. Q3. Not applicable. Q4. Kitchen renovations begin and are completed in January 2022.</p>



## OPERATIONS

<p><b>2022 Budget</b> CAO / Finance 2021 <b>COMPLETED Q3</b></p>	<p>Development of 2022 budget.</p>	<p>Q1. Strategic planning retreat and public hearing.</p> <p>Q2. Staff budget development workshops.</p> <p>Q3. Commission workshops, additional budget public hearings, adoptions, and submission to State.</p>
<p><b>American Rescue Plan</b> CAO / Finance 2021 In Process – <b>ADVANCING</b></p>	<p>Development of a spending plan for the American Rescue Plan Local Fiscal Recovery Funds allocation of \$55.4 million to Kansas City, Kansas and \$32 million to Wyandotte County. Additionally, develop a process for assisting departments in applying for other grant opportunities made available through the American Rescue Plan.</p>	<p>Q1. Research legislation.</p> <p>Q2. Conduct a needs assessment and develop a process of how proposals will be evaluated and prioritized. First half payment of funds for City and County received.</p> <p>Q3. Collaborated with Commission on identification of immediate needs to continue fight against COVID-19. Held a public hearing and proposed a process for future public engagement. Started the Grants Management Division that will work with departments on grant applications of opportunities. Hired a consulting firm to assist with grant management activities, grant discovery, and grant writing.</p> <p>Q4. TBD. [Execute approval]</p>
<p><b>Economic Development Incentive Report</b> Economic Development / Finance 2021 <b>COMPLETED Q2</b></p>	<p>A reporting of the status of current economic development projects that have received public incentives, such as TIF, CID, IRB, and NRA through fiscal year 2020.</p>	<p>Q1. Staff development of report.</p> <p>Q2. Presented report to Commission at Special Session in May.</p>





<p><b>Priority-Based Budgeting (PBB)</b>                  CAO / Finance                  2021                  In Process – <b>CHANGE</b></p>	<p>Process to determine efficiencies in budgeting by evaluating current programs and expenditures and aligning priorities to meet Commission goals.</p>	<p>Q1. Conduct interdepartmental Insights Workshops.</p> <p>Q2. Confirm goal prioritization from the Commission Strategic Budget Session; Commission presentation of Insights and update program inventory rankings; included Insights and PBB data analysis as part of 2022 Budget development process.</p> <p>Q3. Distributed PBB insights to Commission for review. Identified what start-up costs could be paid for from ARPA. Finalizing PBB/Community Survey MySidewalk storyboard website. [Begin implementation of PBB Insights]</p> <p>Q4. Begin recruitment for PBB Insights Analysts approved in the 2022 Budget; update PBB cost data for 2022 Budget.</p>
<p><b>Commission Tours</b>                  CAO / Public Works / Parks &amp; Recreation                  2021  <b>COMPLETED Q3</b></p>	<p>As part of the 2022 Budget and CMIP process, Commission will be touring several locations across the County to highlight infrastructure needs and improvements.</p>	<p>Q1. Determine locations throughout the county.</p> <p>Q2. Finalized route with staff and Mayor’s Office.</p> <p>Q3. Conducted tours; Public Works completed 3 separate tours totaling roughly 9 hours.</p>
<p><b>KCKPD Police Chief</b>                  CAO / Human Resources                  2020-2021  <b>COMPLETED Q2</b></p>	<p>Recruitment for the next Chief of Police for the Kansas City, Kansas Police Department.</p>	<p>Q1. A series of exercises and interviews were used to select the top finalists.</p> <p>Q2. Assessment Center and candidate selected.</p>
<p><b>Chief Legal Counsel</b>                  CAO / Human Resources                  2021  <b>COMPLETED Q1</b></p>	<p>Recruitment for the next Chief Legal Counsel for the Unified Government.</p>	<p>Q1. Selected finalists and candidate selected.</p>
<p><b>Director of Parks &amp; Recreation</b>                  CAO / Human Resources                  2021  <b>COMPLETED Q3</b></p>	<p>Recruitment for the next Director of Parks &amp; Recreation for the Unified Government.</p>	<p>Q1. N/A</p> <p>Q2. Position was advertised and closed in June.</p> <p>Q3. Candidate selected.</p>
<p><b>Assistant County Administrator</b>                  CAO / Human Resources                  2021  <b>COMPLETED Q3</b></p>	<p>Recruitment for the next Assistant County Administrator for the Unified Government.</p>	<p>Q1. N/A</p> <p>Q2. N/A</p> <p>Q3. Selected finalists and candidate selected.</p>





<p><b>UG Clerk</b> CAO / Human Resources 2021 In Process – <b>ADDED</b></p>	<p>Recruitment for the next Clerk for the Unified Government.</p>	<p>Q1. N/A Q2. N/A Q3. Position was advertised. Q4. Candidate selection.</p>																												
<p><b>Union Negotiations</b> CAO 2021 In Process – <b>ADVANCING</b></p>	<p>Negotiate contracts between the Unified Government and the thirteen unions:</p> <table border="1" data-bbox="381 445 948 1140"> <thead> <tr> <th>Union</th> <th>Expiration</th> </tr> </thead> <tbody> <tr> <td>American Federation of State, County &amp; Municipal Employees</td> <td>Dec. 2019</td> </tr> <tr> <td>Carpenters Local #61</td> <td>Dec. 2021</td> </tr> <tr> <td>Construction &amp; General Laborers Local #1290</td> <td>Dec. 2019</td> </tr> <tr> <td>Fraternal Order of Police Lodge #4</td> <td>Dec. 2022</td> </tr> <tr> <td>Fraternal Order of Police Lodge #40</td> <td>Dec. 2021</td> </tr> <tr> <td>International Association of Firefighters Local #64</td> <td>Dec. 2018</td> </tr> <tr> <td>International Brotherhood of Electrical Workers Local #53</td> <td>Dec. 2021</td> </tr> <tr> <td>Painters District Council Local #3</td> <td>Dec. 2021</td> </tr> <tr> <td>Plumbers Local #8</td> <td>Dec. 2021</td> </tr> <tr> <td>LiUNA – Public Service Employees Local Union 1290PE</td> <td>Dec. 2019</td> </tr> <tr> <td>Service Employees International Union Local #1</td> <td>Dec. 2021</td> </tr> <tr> <td>Teamsters Local #955</td> <td>Dec. 2019</td> </tr> <tr> <td>United Food &amp; Commercial Workers Local #2</td> <td>Dec. 2022</td> </tr> </tbody> </table>	Union	Expiration	American Federation of State, County & Municipal Employees	Dec. 2019	Carpenters Local #61	Dec. 2021	Construction & General Laborers Local #1290	Dec. 2019	Fraternal Order of Police Lodge #4	Dec. 2022	Fraternal Order of Police Lodge #40	Dec. 2021	International Association of Firefighters Local #64	Dec. 2018	International Brotherhood of Electrical Workers Local #53	Dec. 2021	Painters District Council Local #3	Dec. 2021	Plumbers Local #8	Dec. 2021	LiUNA – Public Service Employees Local Union 1290PE	Dec. 2019	Service Employees International Union Local #1	Dec. 2021	Teamsters Local #955	Dec. 2019	United Food & Commercial Workers Local #2	Dec. 2022	<p>Q1. Completed: Carpenters Local #61, Painters District Council Local #3, and Plumbers Local #8. Q2. Completed: Service Employees International Union Local #1 Started: Fraternal Order of Police Lodge #40 Q3. Active negotiations with: American Federation of State, County &amp; Municipal Employees, International Brotherhood of Electrical Workers Local #53, LiUNA, and Fraternal Order of Police Lodge #40</p>
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