



UNIFIED GOVERNMENT APPROVED BUDGET

Operating Budgets

2021 Amended

2022 Approved

Capital Maintenance

& Improvement Program

2021-2026

MISSION: The Mission of the Unified Government is to deliver high quality, efficient services and be a resource to our residents. We are innovative, inspired public servants focused on our community's wants and needs.

701 North 7th Street, Kansas City, KS 66101





Operating Budget

Amended 2021 and Approved 2022

Capital Budget

Five Year Program 2022 - 2026



Photos:

Kansas City, Kansas Area



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311 – myWyco – WYCOKCK.ORG – UG TV**

Reasonable accommodations will be made to qualified individuals with disabilities on an as needed basis, provided adequate notice is given.

The Unified Government Board of Commissioners is comprised of ten Commission members and the Mayor/CEO – eight members from equally populated districts, two members elected from two north/south districts, and the Mayor elected at-large. Commission members are elected for staggered four-year terms, and must be 18 years of age, US citizens and reside in the respective district for the duration of their term of office.



Honorable David Alvey
Mayor / CEO



Honorable Melissa Bynum
At-Large District 1



Honorable Tom Burroughs
At-Large District 2



Honorable Gayle
Townsend District 1



Honorable Brian
McKiernan District 2



Honorable Christian
Ramirez District 3



Honorable Harold L.
Johnson, Jr. District 4



Honorable Mike
Kane District 5



Honorable Angela
Markley District 6



Honorable James F.
Walters District 7



Honorable Dr. Jane Winkler
Philbrook District 8

The Unified Government of Wyandotte County and Kansas City, Kansas is proud to have been recognized with an award for Outstanding Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award offered by the Government Finance Officers Association of the United States and Canada (GFOA)

Distinguished Budget Presentation Award



The GFOA presented a Distinguished Budget Presentation Award to the Unified Government of Wyandotte County and Kansas City, Kansas for its annual budget for the fiscal year beginning January 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of one year only. This is the 7th consecutive year that the Unified Government has achieved this prestigious award.

GFOA established the Distinguished Budget Presentation Awards Program in 1984 to encourage state and local governments to prepare budgets of the very highest quality reflecting guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's best practices on budgeting. Documents submitted to the Budget Awards Program are reviewed by selected members of the GFOA professional staff and by outside reviewers with experience in public-sector budgeting. Top-quality documents are essential if citizens with an interest in a government's

finances are to be fully informed participants in the budget process. Better budgets contribute to better decision making and enhanced accountability.

Outstanding Achievement for Excellence in Financial Reporting Award

The Certificate of Achievement is the highest form of recognition for excellence in state or local government financial reporting. The Certification of Achievement Program was established to encourage municipal governments to publish high quality financial reports and to provide peer recognition and technical guidance for officials preparing these Comprehensive Annual Financial Reports (CAFR). To be awarded a Certification of Achievement, a government unit must publish an easily-readable and efficiently-organized annual financial report, whose contents conform to program standards. The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Unified Government of Wyandotte County and Kansas City, Kansas for its CAFR for the fiscal year ended December 31, 2017. This is the 19th consecutive year that the Government has achieved this prestigious award.



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A SPECIAL THANKS TO

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AND THE ENTIRE UG DEPARTMENT STAFF

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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



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APPROVED BUDGET



COUNTY ADMINISTRATOR'S MESSAGE



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August 19, 2021

Residents of the City of Kansas City, Kansas and Wyandotte County
Honorable Mayor and
Honorable Members of the Board of Commissioners:



Douglas G. Bach
County Administrator

As we look forward to 2022, we do so with optimism regarding our growing community. We continue to see growth in our industrial area which has been the bread and butter for Wyandotte County for decades, along with new investment and redevelopment in our urban neighborhoods. However, with this optimism comes uncertainty as the COVID-19 pandemic continues into a second year, making the future less predictable and placing additional pressure on our government resources to provide health services at a level we had not done before 2020, and sustain it into the future.

The closure of businesses and other impacts of 2020 cost the Unified Government (UG) more than \$25 million in revenues in 2020 and an estimated \$16 million in 2021. Fortunately, due to progressive steps taken in 2020 to reduce our expenditures, we put our government in a position to recognize a fast recovery and now we are returning to a financial landscape in 2022. This will allow us to aggressively refocus our efforts to meet the commission and community goals while we deal with the lingering impacts of COVID-19 and its variants.

Prior to the economic crisis caused by the pandemic, the Unified Government reduced property taxes for three consecutive years, resulting in a nearly 15% lower City property tax rate for KCK property owners. And while the Approved 2022 Budget does not propose another reduction in the mill rate for the coming year, it is one that positions our community to consider a mill reduction or new investment in its resources in 2023 or 2024. It is also important to note the Unified Government property tax is only one component of the total property tax bill. Public schools, Kansas City Kansas Community College, Kansas City Kansas Public Library, and the State of Kansas account for more than 50% of the total tax bill property owners pay.

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Strategic Goals for Future Prosperity

The 2022 Approved Budget continues to meet Commission and community goals as much as possible. This budget message highlights the following: Strategic Goals, Budget Initiatives, Regional Economic Conditions, Budget Overview, Fiscal Outlook, Discussion of Unmet Needs, Long-Term Financial Forecast, and Financial Policies.

The Unified Government has done extensive work to determine the desires and wishes of our residents and businesses. A Community Survey conducted in early 2020 questioned thousands of residents about services provided by the Unified Government and wanted improvements.

Prior to the budget process commencing, the Commission established its goals for the community through discussions at strategic retreats and from the over 3,000 respondents to the Citizen Survey. In response to the Commission direction, each UG department worked to align its budget requests with the Commission's priorities and goals.

Budget Initiatives

Improving our community's infrastructure, along with the look and feel of our public corridors, is ranked as the highest priority for our government services. The approved budget focuses on this in terms of road and sidewalk infrastructure, stormwater drainage, maintenance, and repair, sanitary sewer projects, and by renewing our fight on blight that was temporarily suspended in 2020 due to cash flow concerns related to the COVID-19 pandemic.

Our government will continue to work diligently to leverage and access as much federal funding as possible to assist in our efforts to combat COVID-19. As this pandemic continues to impact the health of our residents, we will work to minimize the lasting impact on our community. Community health is of

the upmost importance to our future success and this budget works to put our Health Department in a position to build sustainable operations and service delivery for the future improving our overall community health outcomes.

Additionally, this budget places a new focus on our communication with the public. With the many pressures on our financial resources, it is often difficult to direct funds to provide additional and new communication to our residents. However, we demonstrated during the COVID-19 pandemic how important it is to provide good, up to date information to the public, thus we will be expanding our capacity to do this for other UG operations.

Open Government: The Unified Government has invested thousands of dollars in technology to guarantee residents can continue to access and participate in their government despite the stay-at-home orders and social distancing requirements. Technology to facilitate ZOOM meetings and other streaming modes allow residents to watch and participate in government decisions, even if they can't come to City Hall.

Though the economic situation in 2020 was uncertain and difficult for many businesses, Wyandotte County continued to see new economic development projects move forward along with the creation of more jobs in our community.

Urban Outfitters: Kansas City, Kansas was selected as the location for a new regional headquarters and distribution site for this trendy outfitter to help serve their customers nationwide. This 800,000 square foot facility is the first development on the ground surrounding the Kansas Speedway as part of NASCAR's nationwide move to develop their speedway adjacent property to higher and better use.

West Bottoms: Several exciting projects are advancing in this area which will bring apartments, retail, and hundreds of new KCK residents to the Kansas side of the West Bottoms near the Hy-Vee arena.

Yards II: This new apartment building is the second phase of residential housing whereby the first phase was built in Kansas City, MO. These upscale apartments will provide urban residential housing options on the Kansas side of the state line and back up to the new raised Kansas River levee and walking trail.

Rock Island Bridge: Starting as a connection point between the levee trails on the west side of the Kansas River to the trail on the east side, this abandoned railroad bridge will be developed into a one-of-kind destination for the Kansas City region allowing residents and visitors a new way to access the river. Newly developed space on the bridge will include restaurants and event space.

Menards (18th & I-35): With the success of their new store, which opened in western Wyandotte County in 2020, Menards advanced plans to build a new store in southeast Kansas City, Kansas to service their customers in the core of the Kansas City region.

Woodlands Property: After sitting vacant and unoccupied for the past 20 years, the property once used for horse and dog racing, is now the home of an Amazon facility and available for future distribution and logistics facilities looking to expand in the Midwest.

Lanier Apartments and Convention/Meeting Space: Located in the heart of downtown, the Lanier apartment building will provide an opportunity for those wishing to live in our downtown with market-rate residential housing, a product that has not existed downtown for decades. Additionally, as part of the development, a new convention/meeting hall will be built to replace the outdated Jack Reardon Convention Center and bring a fitness center back to downtown.

Homefield: As the newest project area to our I-435 corridor, this new destination development promises to bring a new type of sports adventure to Wyandotte County. While focused on youth, the approved indoor complex with outdoor fields, pools, and adventure courses will be developed for all ages to take part in. This development will also feature a

resort hotel complex and new shopping destinations for those visiting Kansas City.

Turner Diagonal: Industrial growth continues to thrive in this area after the rebuild of the Turner Diagonal over I-70 which eliminated the old spaghetti interchange and converted it into a sleek diverging interchange, opening hundreds of acres of land for a distribution/warehouse complex which will create thousands of new jobs.

Wolcott Treatment Plant: A new multi-million-dollar wastewater treatment is under construction to serve the growing area of western Wyandotte County.

The **Mission** of the Unified Government is to deliver high quality, efficient services, and be a resource to our residents. We are innovative, inspired public servants focused on our community's wants and needs.

The **Strategic Goals** are:

- Reduce Blight
- Increase Safety and Perception of Safety
- Improve Community Health
- Increase Economic Prosperity of the Community and Opportunity for our Residents
- Improve Customer Service and Communication
- Increase Community Cohesion
- Improve Infrastructure

These goals are intended to guide management actions throughout the Government organization. The goals of management are to see that necessary and desired services are provided in an efficient and effective manner and that planning and continued improvement take place to provide for the community's future prosperity.

Regional Economic Conditions

The economy of Wyandotte County and Kansas City, Kansas remained positive in 2020 in many respects

despite the negative impacts of the COVID-19 pandemic. However, with the closure of non-essential businesses in the Spring of 2020 to mitigate the spread of the Coronavirus, sales tax, and other economically sensitive revenues declined compared to the previous year. Based on collections thru August 2021, sales tax performance is anticipated to rebound to slightly above 2019 actual levels. Sales tax growth is still below what was anticipated without the pandemic and will continue to be negatively impacted thru 2022.

COMMERCIAL DEVELOPMENT

The County boasts a diversity of around 7,000 businesses supporting an employment base of 87,000 employed in 2020. During the Spring of 2020, some 6,800 jobs were lost, but 4,000 of these job losses were restored by the end of the year. Major employers include:

- The University of Kansas Hospital/ Medical Center
- Kansas City, Kansas Public Schools, District #500
- General Motors
- Amazon Fulfillment Center
- United Parcel Service
- Cerner Corporation
- Associated Wholesale Grocers, and
- Small to large employers in the Fairfax and Armordale areas

JOB CREATION AND UNEMPLOYMENT

The County is a major economic, employment, industrial, educational, and medical services center for the region. Employment in Wyandotte County is concentrated in five sectors: services, government, retail trade, transportations/warehousing, and manufacturing. Kansas City, Kansas is the 2nd largest rail center in the US and an important hub of the transcontinental rail system, providing both freight and passenger service. All major cities of the nation can be reached in less than 120 hours and many within 72 hours. The County is served by seven railroads, providing approximately 92 freight movements a day.

The Bureau of Labor Statistics unemployment rate for 2020 in Kansas was 5.9% compared with 8.1% nationally. The unemployment rate for the County was 7.8%, up from 4.3% for 2019. During 2020, the unemployment rate spiked to 16.0% in April but showed much improvement by December with an unemployment rate of 4.4%. Since December, unemployment has ticked back up. Thru July 2021, the unemployment rate in the County was 6.3%, compared with the US national rate of 6.1%.

PERSONAL INCOME / CONSUMER SPENDING

An estimate based on U.S. Bureau of Economic Analysis data shows that County personal income decreased slightly by 0.7% in 2020. Consumer spending was lower in 2020 as well. The County's retail sales receipts decreased due to the pandemic, totaling \$2.4 billion in 2020 which was 2.2% lower than in 2019.



Sales tax collection thru July 2021 were consistent with the 2019 levels. Thru the end of 2021, sales tax revenues are estimated to increase 8.2% and another 3.0% in 2022.

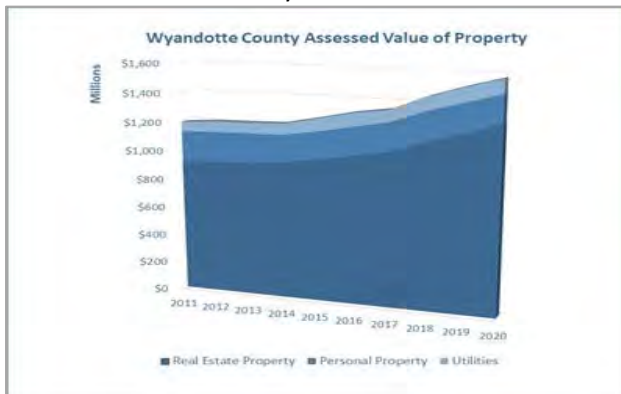
NEW CONSTRUCTION

Commercial/ industrial construction values totaled \$120.5 million in 2020, down from a decade high of \$293 million in 2016. New residential construction value in 2020 totaled \$41.3 million. Residential single-family permits totaled 208 in 2020 which is up from 2019 (126 permits).

PROPERTY VALUES

The local real estate market has steadily surpassed the 2009 assessment year valuation of \$1.264 billion

during the great recession. The local real estate market saw a steady increase in values over the past years. Overall, Wyandotte County's assessed value for 2020 (for the 2021 budget) was \$1.58 billion, a 4.2% increase over the 2019 assessed value and a 32.9% increase since 2011. The 2021 County assessed valuation (for the 2022 budget) is estimated to increase by 3.9%.



COVID-19 PANDEMIC AND FEDERAL CORONAVIRUS AID, RELIEF AND ECONOMIC SECURITY (CARES) ACT AND AMERICAN RESCUE PLAN ACT (ARPA) GRANT FUNDING

On March 11, 2020, the World Health Organization declared COVID-19 a global pandemic and recommended worldwide mitigation measures. After 18-months of this pandemic and January 2021's introduction of effective vaccines, the full extent of COVID-19's effect on the Government's operational and financial performance still depends on future developments, including the duration, spread and intensity of variants to the disease and acceptance of the vaccines by the public. All the uncertainty makes it difficult to predict the future considering the rapidly evolving landscape. As a result, it is not currently possible to ascertain with certainty the overall impact of COVID-19 on the Government's future operations. If the pandemic continues to evolve and worsen, this could have a material adverse effect on the Government's operation and fund balances.

The federal government undertook extraordinary measures to assist local government in mitigating the pandemic's impact.

Coronavirus Aid, Relief, and Economic Security Act (CARES)

During mid-2020, the Unified Government received \$37 million from the Kansas Governor's SPARK Committee as part of the federal government's Coronavirus Air, Relief, and Economic Security (CARES) Act. Of the \$37 million total, \$26 million was distributed to residents, non-profits organizations, public health agencies, small businesses, educational institutions, and other local governments in the county to provide aid and assist in fighting the disease. The remaining \$11 million was recorded in the Government's funds in the form of reimbursements credited against expenditures in various certified funds during 2020 and 2021 to cover costs incurred by the Government in its effort to fight the disease.

American Rescue Plan Act (ARPA)

On March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by the President. The Local Fiscal Recovery Funds, as part of ARPA, are intended to provide support to local governments in responding to the impact of COVID-19 and in their efforts to contain COVID-19 on their communities, residents, and businesses.

Through the Local Fiscal Recovery Funds, Congress provided local governments with significant resources to respond to the COVID-19 public health emergency and its economic impacts through various categories of eligible uses. ARPA provides a substantial infusion of resources to meet pandemic response needs and rebuild a stronger, more equitable economy as the country recovers. Payments from the Local Fiscal Recovery Funds are expected to achieve the following overriding objectives:

- First, to ensure that local governments have the resources needed to continue to take actions to decrease the spread of COVID-19 and bring the pandemic under control;
- Secondly, to provide support for costs incurred in addressing public health and economic challenges resulting from the pandemic, including resources for premium pay to essential workers in recognition of their sacrifices over the last year;

- Thirdly, to replace government revenue lost due to COVID-19, helping to ensure that governments can continue to provide services and avoid cuts or layoffs;
- Fourthly, to lay the foundation for a strong, equitable economic recovery, not only by providing immediate economic stabilization for households and businesses, but also by addressing the systemic public health and economic challenges that may have contributed to more severe impacts of the pandemic among low-income communities and people of color, and
- Finally, to make necessary investments in water, sewer, or broadband infrastructure.
- Leverage – Leverage existing efforts and infrastructure; Avoid duplication of resources
- Maximize – Maximize all ARPA funding by cross-mapping against more restrictive funding first
- Best Practices – Best practices implementation from the COVID-19 response
- Flexibility – Maintain flexibility to reallocate funding as needs and federal guidance evolve
- One-Time – Use one-time funds for one-time uses or have a path to sustainability

The Unified Government was issued two separate direct allocations by the U.S. Treasury, with the City of Kansas City, Kansas as the recipient of \$55,383,872 and Wyandotte County, Kansas as a second recipient of \$32,132,644. One half of these payments were received in mid-May of 2021, with the second half scheduled to be received in May of 2022. As discussed in the Interim Final Rule released by the U.S. Treasury in mid-May, as well as the subsequent Compliance and Reporting Guidance released in late June 2021, these funds must be spent on eligible expenditures aimed at achieving the objectives of the American Rescue Plan, including addressing disparities in housing and public health access experienced by low-income residents and persons of color.

Guiding Principles

As the Commission embarks on a prioritization process of the Local Fiscal Recovery Funds, the following guiding principles will be utilized:

- Target Goals – Target ARPA funding to support UG Strategic Goals
- Core Values – Center decision-making on core values of equity, engagement, and excellence
- Cash-Fund Now – Strategic investments to lower future financing and potential mill levy reliance

ARPA Public Engagement – Gaining resident input in the allocation of ARPA funds is an important objective of the Act. The Unified Government has held various meetings to inform the public about the act and to gain ideas from residents. A public hearing was held July 26th to receive initial comments and more public engagement efforts are being planned. A website has been published containing a great deal of information for the public, at www.wycokck.org/ARPA. Residents can also email the UG at ARPA@wycokck.org to provide ideas and comments.

ARPA Funding Splits – During 2021 and 2022, Kansas City, Kansas will receive \$55.4 million and Wyandotte County \$32.1 million. Per the US Treasury Guidance, a portion of this funding is allowed to be utilized to cover lost revenue due to the pandemic so that the Government will not be forced to reduce services to residents. These revenue replacement funds are allowed by the federal government to be spent with the broad flexibility by the UG – simply defined as “government services”. Using the US Treasury guidelines, the revenue replacement calculations for both 2021 and 2022 combined were \$31 million of the total \$55.1 million for by Kansas City, Kansas. Of Wyandotte County’s total \$32.1 million allocation, \$11 million has been calculated as revenue replacement.

ARPA Revenue Replacement Calculations

Year \$ millions	KCK Funds	WyCo Funds	Totals
2021	\$18.78	\$6.65	\$25.43
2022 Est.	12.30	4.37	16.67
Totals	\$31.08	\$11.02	\$42.10

These respective revenue replacement ARPA funds have been included in the 2021 amended and 2022 approved budgets as intergovernmental revenues.

Remaining ARPA funds and Evaluation of Immediate Needs – The remaining portion of the ARPA allocations that are not for revenue replacement are recorded in the UG’s Special Grants Fund. According to state statutes, grant funds are outside the required budgeting guidelines. As a result, these remaining funds are not reflected in this budget document. UG Commissioners will be authorizing the spending of these remaining ARPA funds by resolutions in future months following the public engagement and proposal review process.

The remaining (non-revenue replacement) ARPA funds total \$24.3 million for Kansas City, Kansas and \$21.1 million for Wyandotte County. In keeping with the principles to maximize all ARPA funding by cross-mapping against more restrictive funding first, as well as to proceed with a deliberative, data-driven decision-making process, the Commission direction was to first identify those immediate needs that require funding to continue to carry out the services and programs aimed at mitigating the spread of the disease. On August 12th a special ARPA Workshop was held to discuss approved in Immediate Needs, a complete report of which can be found on the ARPA website. Should these Immediate Needs be approved on August 26th as approved, the remaining ARPA funds allocations would total \$29.7 million for Kansas City, Kansas and \$12.8 million for Wyandotte County. Allocation decisions for these remaining funds will be part of the public engagement and review process to take place in future months.

Budget Overview

As a result of prudent policy decisions by the Mayor, Board of Commissioners, and employees, and as well as a recovering economy and federal government support, the UG’s financial condition was able to sustain essential services to its residents during the challenging pandemic. The 2022 Approved Budget is presented with caution given the uncertainty of the economic impact of COVID-19’s recent more contagious variants and the lag in our population achieving herd immunity, vaccination goals. These uncertainties about the global pandemic emphasize the need for fiscal discipline.

UG-Wide Approved 2022

Total budgeted resources in the coming fiscal year will support total UG-wide 2022 approved budgeted expenditures of \$420.2 million. The 2021 UG overall Approved 2022 budgeted expenditures are 5.0% higher than the amended 2021 budget. Estimated 2022 revenues of \$403.2 million are flat compared to the amended 2021 budget revenue estimates due to one-time ARPA intergovernmental revenues in 2021.

All UG funds expenditure increases over the 2021 amended budget of \$20.2 million are primarily offset by fund balance reserves that are elevated by the influx in one-time grant funds received as revenue replacement as a provision of the federal American Rescue Plan Act.

Changes in Revenue Estimates - Of the UG-Wide total \$403.1 million in 2022 revenue estimates, the largest by far is tax revenue totaling \$266.6 million or 67%. This is followed by charges for services at \$66.8 million or 17%. Approved 2022 revenues are projected to increase by only \$1.1 M compared to the 2021 amended revenue estimates due to the different degree of one-time grant funds received between 2021 and 2022 as revenue replacement as a provision of the federal American Rescue Plan Act.

The tax revenue category increase of \$7.0 million, or a 2.7%, contains economically driven increases in sales and compensating use tax revenues, franchise fees and property tax revenues in the various funds.

The property tax mill rates are approved to be held at 2021 rate levels, although a 0.14 mill is approved to be shifted from the Health Levy Fund to the Development Disability Levy Fund to reverse the same shift done two years earlier. Property tax revenue and delinquent tax payments are expected to grow by \$3.8 million, or 3.7%. Sales and compensating use taxes total \$80.8 million, or a modest increase of \$1.9 million.

An additional \$3.1 million in charges for services is estimated related to rate increases for sewer utility charges and refuse collection services. Fees, fines, and permit revenues increase \$1.6 million due to a \$2.8 million increase in stormwater fees reflecting a proposed rate adjustment.

These conservative revenue increases are augmented by \$16.67 million in federal grant allocations from the American Rescue Plan, Local Fiscal Recovery Funds in the intergovernmental revenue category. This amount has been calculated per the US Treasury Guidelines as the amount in 2022 revenue replacement the UG is authorized to utilize to cover COVID-19 related revenue shortfalls incurred during 2021 across all UG funds.

Changes in Expenditures - The 2022 Approved Budget totaling \$420.2 million is \$20.2 million higher than the 2021 Amended Budget. Increases include \$3.1 million in the City General Fund and \$4.6 million in the County General Fund, which are discussed in more detail in the following sections.

Additionally, the increase of \$5.6 million in the City Bond & Interest Fund is partially due to a \$4 million increase in general governmental obligation debt service payments that supported a 5-yr repayment schedule of capital and equipment acquisitions in 2020 and 2021 that were previously budgeted as cash-funded, to sustain ongoing capital plans during the pandemic. The increase also includes a \$1.6 million increase sewer debt service payments that are offset by Sewer Fund transfers-in paid for by charges for services in the Sewer Fund.

The Dedicated Sales Tax Fund proposes a \$5 million increase in 2022 to support compensation increases

for police and fire personnel and to increase the investment in equipment replacement, street preservation and bridge repair. This increase is offset by improved sales and compensating use tax performance.

The Stormwater Fund proposes a \$1 million increase in 2022 expenditures mostly in capital improvement projects totaling \$2.8 million of its total approved budget of \$6.1 million. This \$1 million increase is offset by a approved stormwater fee increase requiring Commission approval.

The 2021 approved Budget includes cost of living salary adjustments across all funds totaling \$5 million, increased funding of \$2 million for anticipated 7% employee health care benefit cost increases, and \$1 million increase in employer pension contributions due increased compensation levels.

Planned Use of Reserve Balances - Estimated 2022 revenues across all UG funds total \$403.1 million with planned use of fund balances of \$17.1 million to support various one-time capital, non-reoccurring expenses.

The largest planned use of fund balances is \$3.9 million in the Dedicated Sales Tax Fund primarily for an additional level of cash-funded capital infrastructure investments. The second largest is \$2.1 million in the County General Fund, discussed in more detail in the following sections. The third largest planned use of fund balance is \$1.5 million the City Bond & Interest Fund for additional debt obligations in which future year revenue projection can support. The fourth and fifth largest are both at \$1.4 million in the Special Street and Highway Fund and the Emergency Medical Fund for greater investments in capital and equipment acquisitions utilizing improved highway users' gasoline tax and sales tax revenues from the prior years.

UG-Wide Amended 2021

Total UG-wide amended 2021 budget expenditure proposal of \$400 million are greater than the original 2020 adopted budget of \$382 million, or an increase

of 4.7%. The increase is offset by additional revenues from a better than expected economy and one-time intergovernmental revenues from the American Rescue Plan.

Changes in Revenue Estimates – The UG-Wide total revenues for the Amended 2021 Budget are \$402 million, an estimated increase of \$39.8 million from the original 2021 budget, or an 11% increase. Most of this increase is due to the \$25.4 million received as a federal grant of the American Rescue Plan Act to address the economic impact of the COVID-19 pandemic. Of the UG-Wide total \$402 million in 2021 amended revenue estimates, the largest category by far is tax revenue totaling \$259.6 million or 64.7%. This is followed by charges for services at \$63.6 million or 16%.

Sales tax and compensating use revenue estimates were increased by \$11.7 million, or 17%, from the 2021 original of \$67.2 million to \$78.9 million due to actual retail performance being significantly better than anticipated at last summer's budget process when the effects of COVID-19 were unknown. The 2021 level of sales and use tax collection is expected to be an 12% increase compared to 2020 actuals. As part of the previous figures, compensating use is expected to increase 16.7% compared to 2020 actuals to \$15 million in 2021 amended budget due to greater online transactions. Franchise fees, including BPU water and electric PILOT, are reduced by 2.5% or \$3.3 million to \$40.5 million due to continued lower consumption levels in the commercial and industrial sectors.

These conservative revenue increases are augmented by \$25.4 million in federal grant allocations from the American Rescue Plan, Local Fiscal Recovery Funds in the intergovernmental revenue category. This amount has been calculated per the US Treasury Guidelines as the amount in revenue replacement the UG is authorized to utilize cover COVID-19 related revenue shortfalls incurred in 2020 across all UG funds. Additionally, the revenue estimate includes \$3.5 million in US Department of Homeland Security, Federal Emergency Management grants to reimburse for

operational costs of the public health vaccination centers throughout the County.

Changes in Expenditures - The increase in 2022 amended budget expenditures is \$18.1 million. Several of the largest increases between original and amended 2020 expenditures are \$12.1 million in the City General Fund and \$2.4 million in the County General Fund, which are discussed in more detail in the following sections. Additionally, increases in expenditures include \$3.3 million in the Tourism and Convention Promotion Fund to support several one-time economic development projects. Other increases are budgeted to support additional capital projects and equipment acquisition that were cut during the original budget process, including \$1.2 million in the Dedicated Sales Tax Fund, \$1.1 million in the Emergency Medical Services, and \$498,000 in the Special Street and Highway Fund in.

Planned Use of Reserve Balances - Estimated 2021 Amended revenues across all UG funds total \$402 million with planned addition to fund balances of \$1.9 million. This increase would be a decrease of \$23.5 million if not for the influx of \$25.4 million in federal grant allocations from the American Rescue Plan, Local Fiscal Recovery Funds in the intergovernmental revenue category.

The funds increasing their fund balances for 2021 are the \$7.7 million in the City General Fund and \$2.7 million in County General Funds (discussed in more detail in the following sections), the \$2.0 million in the City Bond & Interest Fund, \$1.2 million in the Dedicated Sales Tax Fund, and \$578,000 in the Special Street and Highway Fund. These increases will be available to be spent in future years.

These increases are offset by planned use of fund balances of \$4.8 million is in the Sewer Fund, primarily for cash-funded capital infrastructure investments. The second and third largest are \$3.6 million in the in the Tourism and Convention Fund to provide for various tourism related projects and \$778,000 in the Stormwater Fund to address needed infrastructure issues.

The UG has significant challenges ahead in identifying and examining services that have the potential to be reallocated or provided more efficiently. The governing body is committed to developing a plan that is sensible and sustainable through a combination of funding for maintaining and improving the current level of services and investing in street and road maintenance and aging equipment replacement, while investing strategically for the UG's future.

Combined General Fund – Approved 2022

The Unified Government has three *general* operating funds, City General Fund, County General Fund and Parks General Fund, which combined comprise of 61% of the total UG-wide approved budget for 2022. The following table presents the original and amended 2021 budget and approved 2022 budget for the Combined General Fund.

GENERAL FUND BUDGET - COMBINED			
	FY 2021 ORIGINAL BUDGET	FY 2021 AMENDED BUDGET	FY 2022 PROPOSED BUDGET
Revenues	226,587,135	256,546,897	252,047,976
Transfers-In	2,256,000	2,336,000	2,336,000
Subtotal: Sources	228,843,135	258,882,897	254,383,976
Expenditures	231,722,672	245,629,894	254,829,197
Transfers-Out	2,278,808	2,825,289	3,075,289
Subtotal: Uses	234,001,480	248,455,183	257,904,486
Net Change in Fund Balance	(5,158,345)	10,427,714	(3,520,510)
Cash Basis Ending Fund Balance	\$ 25,847,270	\$ 41,433,329	\$ 37,912,819
CAFR Ending Fund Balance	\$ 40,495,339	\$ 56,081,398	\$ 52,560,888
17% Minimum Target Reserve ➡	18.4%	23.9%	21.6%

The Combined General Fund, with total approved 2022 expenditures of \$258 million represents a 3.8% increase compared to the 2021 amended budget. Estimated 2022 revenues are estimated to decline by 1.7% compared to the amended 2021 budget revenue estimates due to a lower level of ARPA revenue replacement in 2022 compared to 2021.

For 2022, \$3.5 million of reserves is planned to be from the fund balance reserve, which is estimated to result in fund balance reserve level of 21.6% of total expenditures and transfers-out, exceeding the minimum target operating reserve of two-months of operating expenditures and transfers out, or 17%.

Due to the substantial size of the City and County general funds, a summary of the two largest general fund budgets is provided as follows.

City General Fund – Approved 2022

The City General Fund, with total approved 2022 expenditures of \$172.4 million, is the largest operating fund of the Unified Government. The 2022 City General Fund approved budgeted expenditures are 21.8% higher than the requested 2021 amended budget. Estimated 2022 revenues are \$5.0 million, or 2.8%, lower than the amended 2021 budget revenue estimates mainly due to a lower-level American Rescue Plan federal funds for revenue replacement expected to be received in 2022 compared to 2021.

There is a \$3.0 million increase in expenditures in the approved 2022 budget compared to amended 2021. Resources of \$369,000 from fund balance are utilized to close the net between approved 2022 revenues and expenditures.

Changes in Revenue Estimates - Of the City General Fund total \$172.1 million in 2022 revenue estimates, tax revenue totals \$139.2 million or 81%. This is followed by charges for services at \$12.4 million or 7.2% of the total. Approved 2022 revenues are projected to decrease by \$5 million or 2.8% compared to the 2021 amended revenue estimates.

Revenue reductions compared to the 2021 Amended Budget also include a \$4.9 million decrease in intergovernmental revenue from the American Rescue Plan Act for revenue replacement compared with amended 2021, as well as not receiving the same \$3.5 million in FEMA reimbursements for costs incurred and recovered in 2021. Total American Rescue Plan revenue replacement funds estimated to be deposited in the City General Fund for 2021 approved budget total \$9.8 million.

Of this total decrease, a \$3.3 million increase in the tax revenue is included comprised of property tax revenue, sales and compensating use tax revenues and franchise tax revenue increases.

GENERAL FUND - CITY			
	FY 2021 ORIGINAL BUDGET	FY 2021 AMENDED BUDGET	FY 2022 PROPOSED BUDGET
Revenues	152,531,984	174,787,745	169,732,605
Transfers-In	2,256,000	2,336,000	2,336,000
Subtotal: Sources	154,787,984	177,123,745	172,068,605
Expenditures	156,857,101	168,440,566	171,493,229
Transfers-Out	399,040	944,480	944,480
Subtotal: Uses	157,256,141	169,385,046	172,437,709
Net Change in Fund Balance	(2,468,157)	7,738,699	(369,104)
Cash Basis Ending Fund Balance	\$ 21,850,527	\$ 32,057,383	\$ 31,688,279
CAFR Ending Fund Balance	\$ 33,950,048	\$ 44,156,904	\$ 43,787,800
17% Minimum Target Reserve	23.6%	28.4%	27.8%

Sales and compensating use tax revenue estimate in 2022 totals \$51.5 million, or an additional \$1 million or 2% compared to 2021 amended estimates. This includes the STAR retail sales tax revenue from the Village West area totaling \$8.2 million, which is the City General Fund “base” that can be collected from the Legends shopping area and any additional sales and use tax revenue are then pledged for Series 2015 “Soccer” STAR bonds debt service payments.

The ad valorem property tax revenue estimate, which includes delinquent payments, for the 2022 City General Fund is an increase of 3.8% from \$26.6 million in amended 2021 to \$27.6 million in approved 2022, or an increase of \$1 million.

Though assessed value of property in Kansas City, Kansas was certified by the UG Clerk to increase by 3.5% and the 2022 approved budget maintains the City General Fund property tax mill rate the same as the 2021 budget, 21.427, property tax revenue (not including prior year delinquency payments) only grows by 3.1%. This is by reason of a 6.6% delinquency factor and a \$182,000 refund to Hollywood Casino, one of the UG’s top property taxpayers, due have lost prior years’ appealed taxes.

Changes in Expenditures - 2022 approved budget has \$3.0 million increase in expenditures above the amended 2021 budget, or a 1.8% increase. The 2022 approved expenditures of \$172.4 million include \$5.8 million in increases for personnel, of which \$3.7 million is for compensation increases to support

cost-of-living adjustment for sworn law enforcement and other City personnel, as well as \$1.4 million in increases for health care benefits and \$812,000 in increased pension employer contributions.

These personnel additions were offset by reductions of \$3.7 million in contractual services. The reduction in contractual services is due to the one-time costs of \$5 million reflected in 2021 for the vaccination operations which was partially reimbursed by an expected \$3.5 million FEMA grant in 2021. Commodities dropped by \$663,000, primarily due to a reduction in uniforms for the Fire Department in which its annual budget was moved to the Dedicated Sales Tax Fund. Grants and claims grew by \$600,000 to reflect expected legal costs.

Planned Use of Reserve Balances – Only \$369,000 in fund balance resources is planned to be utilized for the approved 2022 budget, which is estimated to result in fund balance reserve level of 27.8% of total expenditures and transfers-out, exceeding the minimum target operating reserve of two-months of operating expenditures and transfers out, or 17%. This is due to the influx of intergovernmental revenues from the American Rescue Plan, and these additional resources carry forward to next fiscal year.

City General Fund – Amended 2021

Total amended 2021 expenditures increase by \$12.1 million over the original 2021 budget in the City General Fund, offset by an increase of \$22.3 million in estimated revenues. The net increase to fund balance at the end of 2021 of \$7.7 million goes into the reserve to cover future operational and capital needs.

Changes in Revenue Estimates – Total revenue estimates for Amended 2021 are \$169.4 million, an increase from the 2021 Original Budget estimate of \$154.8 million, or an increase of 14.4%. The largest increase in revenues for amended 2021 is the \$14.6 million in federal grant allocations from the American Rescue Plan, Local Fiscal Recovery Funds in the intergovernmental revenue category. This amount has been calculated per the US Treasury Guidelines as the amount in revenue replacement the UG is authorized to utilize cover COVID-19

related revenue shortfalls incurred in 2020 in the City General Fund.

Sales and compensating use tax revenue estimate in Amended 2021 totals \$50.5 million, or an increase of \$7.2 million compared to 2021 original budget estimates due to year-to-date performance despite the expected impact of COVID-19. This includes the STAR retail sales tax revenue from the Village West area totaling \$8.2 million, which is the City General Fund “base” that can be collected from the Legends shopping area and any additional sales and use tax revenue are then pledged for Series 2015 “Soccer” STAR bonds debt service payments.

The BPU electric and water PILOT franchise fee revenue has been negatively impacted by lower consumption due to the closure of many commercial and industrial businesses during the COVID-19 pandemic and still today. Franchise fees are estimated to decreased from \$43.8 million to \$40.5 million, or a decrease of \$3.3 million for 2021 amended budget. These revenue estimate decreases are offset by modest increases in various other sources.

Changes in Expenditures - City General Fund expenditure of the 2021 Amended Budget increased by \$12.1 million between original and amended expenditures, or an increase of 7.7%. Department budgets were reduced during the 2020/2021 budget process due to the uncertainty of the pandemic last summer, yet as vaccinations are now being administered, the UG seeks to restore service levels to residents. Personnel costs were increased by \$3.2 million reflecting a reduction in expected vacancy savings. The budget includes a \$6.5 million increase in contractual services, of which \$5 million is one-time costs for the Health Department’s vaccination operation centers that is expected to be partially reimbursed from a \$3.5 million FEMA grant. Also, included in the budget, are increases for legal defense costs, for the ATA transit service contract, and a \$1.7 million increase cash-funded capital outlay and equipment acquisitions.

Planned Use of Reserve Balances – A total of \$7.7 million is planned to be added to the fund balance

for the amended 2021 budget, which is estimated to result in fund balance reserve level of 28% of total expenditures and transfers-out, exceeding the minimum target operating reserve of two-months of operating expenditures and transfers out, or 17%. This is due to the influx of intergovernmental revenues from the American Rescue Plan, and these additional resources carry forward to the next fiscal year.

County General Fund – Approved 2022

The County General Fund, with total approved 2022 expenditures of \$77.1 million, is the second largest operating fund of the Unified Government. The 2022 County General Fund budgeted expenditures are a modest 6.3% higher than the 2021 amended budget. Estimated 2022 revenues are flat compared to the amended 2021 budget revenue estimates.

GENERAL FUND - COUNTY			
	FY 2021 ORIGINAL BUDGET	FY 2021 AMENDED BUDGET	FY 2022 PROPOSED BUDGET
Revenues	67,822,765	75,201,166	75,002,339
Transfers-In	0	0	0
Subtotal: Sources	67,822,765	75,201,166	75,002,339
Expenditures	68,345,381	70,751,151	75,086,050
Transfers-Out	1,715,277	1,758,018	2,008,018
Subtotal: Uses	70,060,658	72,509,169	77,094,068
Net Change in Fund Balance	(2,237,893)	2,691,997	(2,091,729)
Cash Basis Ending Fund Balance	\$ 3,102,537	\$ 8,032,427	\$ 5,940,698
CAFR Ending Fund Balance	\$ 5,556,553	\$ 10,486,443	\$ 8,394,714
17% Minimum Target Reserve	8%	14%	11%

The 2022 approved \$4.6 million expenditure increase is greater than the flat revenue position of 2022 compared with amended 2021. Resources of \$2.1 million from fund balance are approved to be utilized to close the net between approved 2022 revenues and expenditures.

Changes in Revenue Estimates - Property taxes and prior year delinquent tax payments of \$45.5 million are 59% of the \$77.1 million in total 2022 revenue estimates. This property tax estimate increases by \$1.7 million over amended 2021 with the property tax mill rate remaining constant at 31.44. The increase is due to a 3.9% increase in assessed value

offset by an 6.5% delinquency collection factor and a \$254,000 refund to Hollywood Casino for 2015-2018 appealed taxes. This Hollywood Casino refunds for prior year appealed taxes is anticipated to be paid out annually through 2022.

Revenue changes compared to the 2021 Amended Budget also includes a \$2 million decrease in intergovernmental revenue from the American Rescue Plan Act for revenue replacement compared with amended 2021. Total American Rescue Plan revenue replacement funds estimated to be deposited in the County General Fund for 2021 Approved budget totals \$4.1 million.

Changes in Expenditures – The 2022 approved budget has \$4.6 million in expenditures above the amended 2021 budget. Of the total increases, \$4.1 million are for personnel made up of compensation increases of \$2 million for cost-of-living adjustment for sworn law enforcement, jail and other County personnel, as well as increases of \$659,000 for health care benefit increases and \$252,000 in increased pension contributions. Contractual services increase by \$685,000 due to additional funding for repair and maintenance and additional costs for inmate housing, food and medical. Transfers-out increased by \$250,000 to align the County General Fund's contribution more closely toward the true annual debt service cost of the new Juvenile Center.

Planned Use of Reserve Balances – A total of \$2.1 million in fund balance resources is planned to be utilized for the approved 2022 budget, which is estimated to result in fund balance reserve level of 11% of total expenditures and transfers-out, falling short of the target minimum operating reserve of two-months of operating expenditures and transfers out, or 17%.

The 2021 approved budget utilizes prior year financial gains in reserves to meet unanticipated obligations. Future year cost containment and anticipated improved property tax revenue performance are anticipated to bring the County General Fund to the minimum two-months of expenditures reserve levels.

County General Fund – Amended 2021

There are total amended 2021 expenditure increases of \$2.5 million over the original 2021 budget in the County General Fund and estimated revenues are \$7.4 million above the original budget primarily due to intergovernmental revenue from the American Rescue Plan Act for revenue replacement. The net increase to fund balance at the end of 2021 of \$2.7 million will be utilized to cover operational needs in the future years.

Changes in Revenue Estimates – Total revenues of \$75.2 million result in an estimated increase in 2021 amended revenues of \$7.4 million. The increases are primarily due to receipt of \$6.1 million in intergovernmental revenue from the American Rescue Plan Act for revenue replacement. The property tax and prior year delinquent tax revenue category also saw an increase of \$883,000 compared to original 2021 budget based on an expected decrease in the property tax delinquency rate. Sales and compensating use tax revenue was also increased by \$1.3 million because of a lesser impact of the pandemic were reflected in year-to-date performance. These increases were offset by a \$750,00 decrease in jail booking fees.

Changes in Expenditures – The increase of \$2.5 million in the County General Fund expenditures reflects labor contract increases that were adopted after original budget approval, slight adjustments in contractual services, gasoline prices, and additional one-time capital outlay.

Planned Use of Reserve Balances – A total of \$2.7 million is planned to be added to the fund balance for the amended 2021 budget, which is estimated to result in fund balance reserve level of 14% of total expenditures and transfers-out, missing the target operating reserve of two-months of operating expenditures and transfers out, or 17%.

City and County General Fund Summary Note

Over the next few years, the UG expects to continue to see very modest increases in its General Fund resources due to macroeconomic conditions

impacted by COVID-19 and constantly increasing cost drivers. Future financial challenges lie ahead.

Future revenue expectations could be impacted by economic trends, such as rising interest rates and lower consumer confidence prompting potential inflationary pressures, and geo-political pressures. At the same time, growth is anticipated in employee salaries to remain competitive with other local governments.

Funding pension and health care benefit cost increases over the future will certainly require fiscal discipline and measured choices. Finally, deferred infrastructure maintenance for street maintenance, replacement of aging public safety equipment, and public parks and public facilities must be among the items included in any final funding plan. Strategic financial planning will ensure the organization maintains resources to continue to deliver core services to residents.

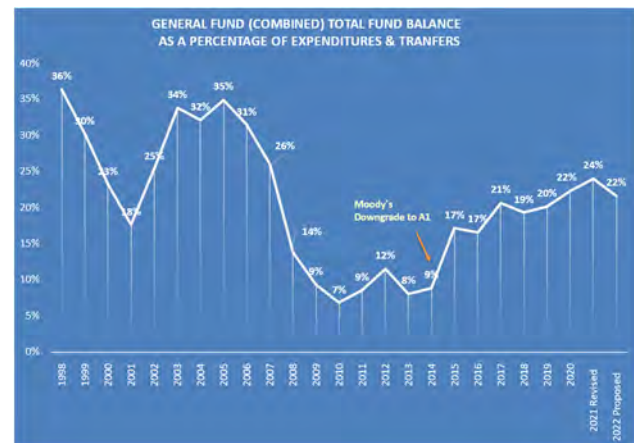
Consistent with the theme of fiscal discipline, most service level enhancements included in the approved budget are devoted to the most pressing issues facing our community: public safety, road and street infrastructure investment, blight reduction, and neighborhood quality of life. I look forward to working with the Commission, the organization, and the community to meet the fiscal challenges that lie ahead.

Fiscal Outlook

Looking ahead to 2023 and beyond, management anticipates that the national economy will grow at a modest pace. We anticipate revenue growth to be sluggish through the next several years and anticipate continued budgetary pressure as employee retirements expected in the near-term will bring higher pension and other accrued leave benefit pay-outs. Consistent with the UG's sustainable budgeting principles, we recommend limited approved service enhancements or staffing increases to only levels that can be supported on an ongoing basis.

Although we continue to maintain service levels and invest in streets and facilities maintenance deferred during the recent economic downturn, our ability to improve on the current level of services and invest in the UG's future will depend on sustained fiscal discipline by the UG's collective leadership and an examination of revenue enhancements.

The revised General Fund Reserve Policy, adopted by the UG Commission on 7/26/2018, complies with the Government Finance Officers Association of the United States and Canada (GFOA) has a recommended practice that local governments maintain operating reserves at two-months of expenditures, or about 17%. This minimum operating reserve ensures the UG has enough resources should the economy reverse course or cover unanticipated expenditures. This operating reserve target was achieved at the close of fiscal year 2015 having met the target of 17% of Consolidated General Fund expenditures and transfers.



The adopted reserve policy also seeks to achieve accumulating an extra month of reserves for “economic uncertainty/emergencies”, for a total of 25% of expenditures and transfers. As the graph above depicts, the Consolidated General Fund ended 2020 with a minimum reserve of \$45.6 million, constituting 22% of total expenditures and transfers-in, well more than the 17% minimum operating reserve.

Due to the sluggish revenue growth related to the unanticipated global pandemic offset by the deposit

of ARPA revenue replacement funds, the 2022 budget anticipates utilizing the available resources in our reserves on a limited basis. The Amended 2021 Budget anticipates ending the 2021 fiscal year with \$56.1 million in total fund balance, or just short of three-months of total expenditures and transfers. The Approved 2022 Budget anticipates ending the 2022 fiscal year with \$52.6 million in total fund balance, or two and a half months (22%) of total expenditures and transfers.

The minimal use of fund balance in 2022 is a result of the expectation that revenue growth will be slow due to the prolonged impact of COVID-19. Since it is unknown how long sales tax revenue will be sluggish, replenishing the reserves in 2023 and beyond is an important objective to sustain the organization's service delivery level. Management is fully committed to remaining in compliance with the General Fund minimum operating reserve policy, approved by the UG Commission, by taking strategic financial actions in to maintain the minimum operating reserve at the recommended level, and/or accumulate resources to achieve the additional one-month for an economic contingency/emergency reserve.

Discussion of Unmet Needs

As we continue to face the fiscal challenge of COVID-19 and rising personnel costs, we continue to grapple with increasing needs for public safety staffing and the growing cost of maintaining the UG's infrastructure. Most of our public infrastructure was constructed many years ago and now requires either an increased level or frequency of repairs that was compounded by not having had adequate resources to spend on maintenance in the past.

Preliminary analysis by the Public Works Department estimates that approximately \$20 million more per year is required to maintain the UG's modest pavement condition index. Not funding street preservation will result in an increasing number of UG roads move into the "failed" road category, significantly impacting the quality of life of residents and efficient business commerce throughout the

County. Moreover, as Wyandotte County continues to grow in population, additional infrastructure is added that must be maintained, further stretching the UG's limited maintenance resources.

New requirements and service level demands result in increased costs. Some of these requirements are voluntary, such as the UG's commitment to reducing blight through implementation of the SOAR program; while other enhancements are regulatory required, such as the Environmental Protection Agency required upgrades to the sewer treatment system to move the County toward greater environmental sustainability. Additional maintenance requirements of aging fleet, equipment and UG facilities have increased dramatically over the last few years and have added significant costs to UG operations. Although the challenge to adequately fund ongoing maintenance of our infrastructure is a major concern, the UG is also asked to address pressing needs in other areas of the organization and the community as well. The 2022 approved budget includes allocations for these items, as well as investment in street preservation, public safety equipment and facilities, and technology initiatives to better manage business operations and provide quality and responsive customer service.

In future years, the UG's unmet funding needs will include additional public safety equipment, upgrades to maintain compliance with the Americans with Disabilities Act, continued work to comply with separations of combined sewers, improvements to parks, replacement of outdated fire stations and maintenance of other UG facilities. These examples serve as a reminder that any additional resources generated by the General Fund in the coming years are not really surpluses. Instead, they provide a means to begin to chip away at the list of unmet needs and deferred maintenance that continues to accumulate.

Long-Term Financial Forecast & Financial Policies

Formal financial policies, as well as operating practices, enabled the Unified Government to provide core services to our residents and employees. Formal policies exist in areas such as balanced budgets, revenue diversification, use of one-time and unpredictable revenues, operating expenditures, reserves, investments, and debt. The UG's budgetary and financial policies are provided in the Appendices section of this document, or on the Finance website at: www.wycokck.org/Finance/FAPolicies

The Unified Government has a five-year long-range capital planning process that is updated each year and helps drive annual capital funding decisions, as well as periodic general obligation bond issuances for larger investments. For the General Funds, Sewer and Stormwater operations, revenues are forecasted out for ten years to account for planned changes to existing revenues (such as a sunset tax) and to project any future deficits between revenues and expenditures.

Conclusion

Through the years, the Unified Government has adapted and changed as necessary to address our economic circumstances and community needs. With the leadership of the Commission and the extraordinary efforts of our employees, this has been possible. I am extremely proud to be part of this organization and to see the measures taken to achieve financial sustainability begin to pay off while recognizing the organization continues to face certain fiscal challenges.

Future challenges, including sluggish sales tax revenue performance, employee recruitment, retention challenges, and deferred capital infrastructure maintenance, will be met with transparency and actions consistent with the traditions and culture of this organization. The UG

organization continues its implementation of the Priority Based Budgeting (PBB) process with an examination of insights and actions to improve the extent to which our service delivery aligns with the Commission's strategic goals. The PBB process provides us an opportunity to transform our government in a meaningful way.

I would like to acknowledge and thank all the employees who have dedicated their time, energy, and talent towards bettering our shared community. Although our job is never complete, I have every confidence in the ability of the Government to successfully address whatever future challenges we face. I would also like to express deep appreciation to the Mayor and Board of Commissioners for their leadership, support, and responsiveness to the financial concerns of the Unified Government.

We look forward to providing continued quality service to the community. I am proud to be working alongside such a professional and committed group of individuals. Thank you for your continued support of our organization.

Respectfully submitted,



Douglas G. Bach
County Administrator

2021 AMENDED / 2022 PROPOSED BUDGET

2021 AMENDED / 2022 PROPOSED BUDGET

Road to Recovery

PRESENTATION BY
DOUG BACH, COUNTY ADMINISTRATOR
August 19, 2021, 5:00PM
Unified Government Board of Commissioners




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2021 AMENDED / 2022 PROPOSED BUDGET


COVID Impacts
and Our Response




With the uncertainty of COVID in 2020, we took immediate action and cut expenses to help us navigate the impacts pandemic.




Reduced 2020 Operational Budget




Reduced Cash Spending for Equipment + Projects




Froze Employee Salaries




Furloughed Non-Public Safety Employees



Hiring Slow Down



Reduced Maintenance Activities



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2021 AMENDED / 2022 PROPOSED BUDGET

Fighting COVID
Implementation



We mobilized quickly to fight COVID with our community partners, distributing CARES Act funding in record time.






Secured new funding and resources



Collaborated with community organizations



Expanded Health Department operations



Transformed processes with staff



Implemented our response quickly, efficiently



Provided regular reporting for high accountability

wycokck.org/budget

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2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL ECONOMY
Development
& Growth

- Nearly a billion dollars of new commercial and residential projects announced in 2020
- Strong residential growth and increasing home values



In 2020, we announced
~\$1B
in commercial and residential projects for Wyandotte County



wycokck.org/budget

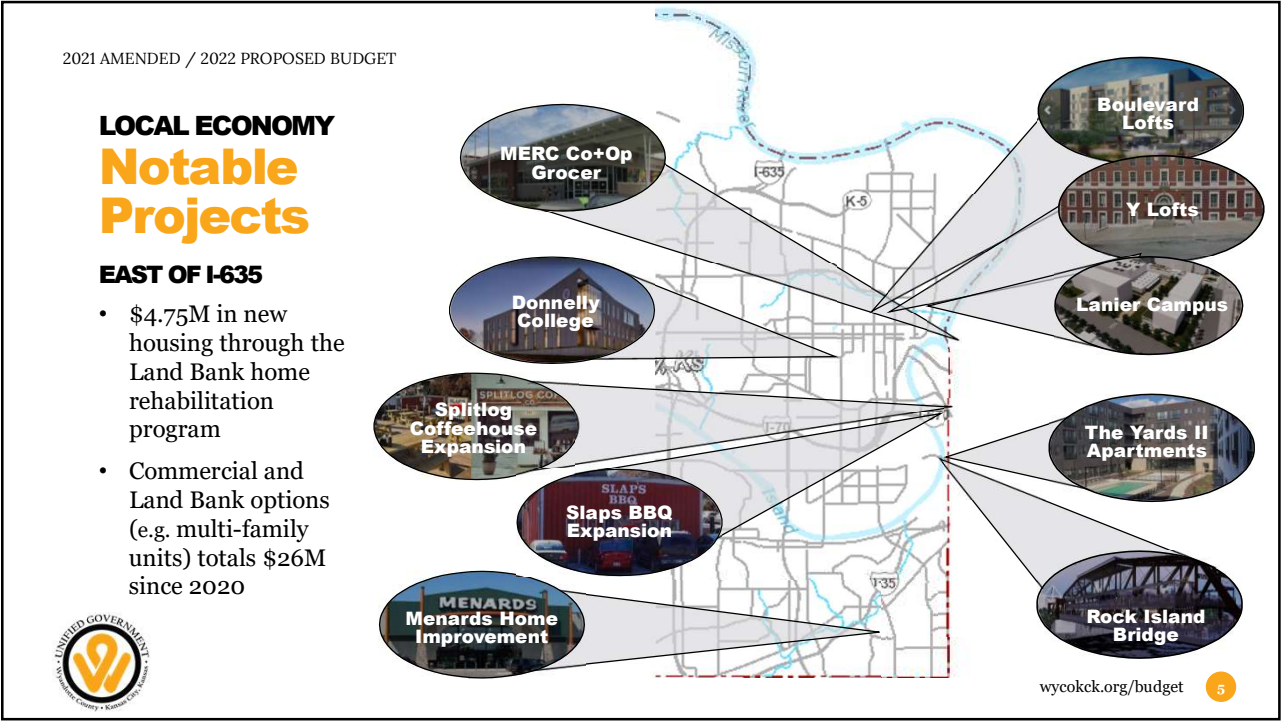
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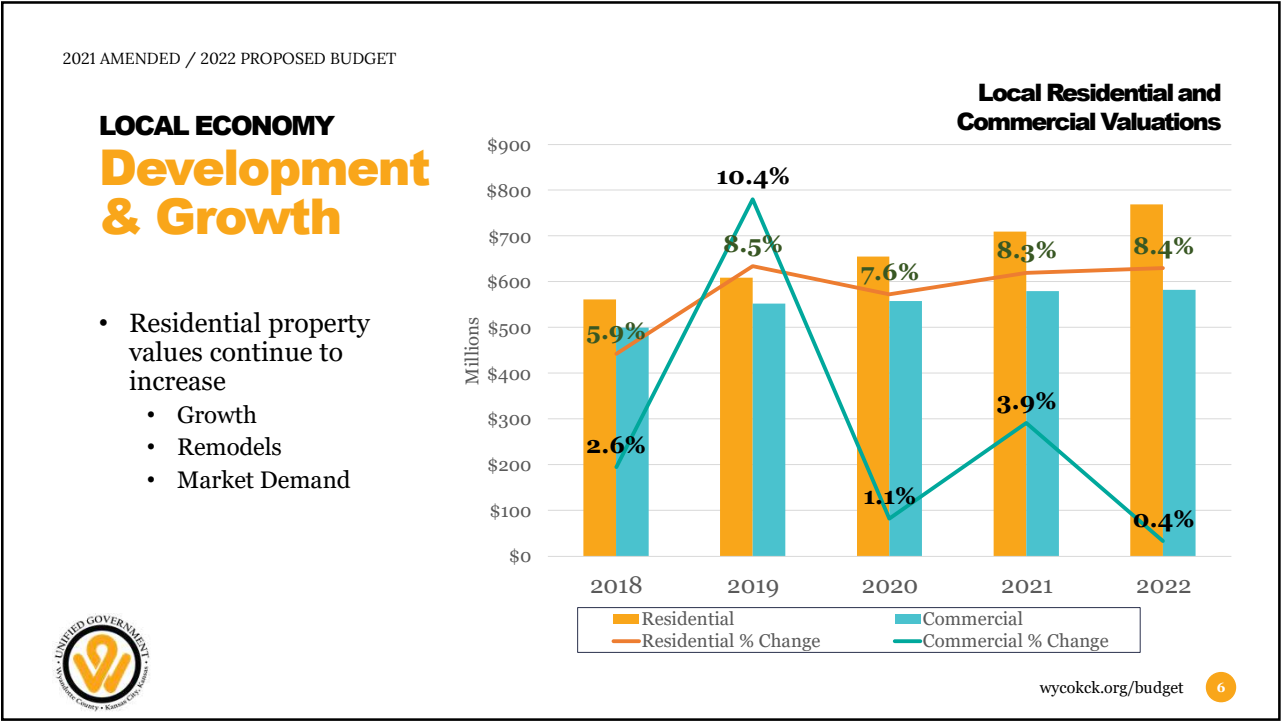
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2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL ECONOMY

Development & Growth

- Industrial Revenue Bonds (IRBs) are one of the tools we use to spur economic activity with new industrial projects
- Our investment in these development incentives are beginning to reap rewards for all taxing entities in the county, including schools and the community college

2021 AMENDED / 2022 PROPOSED BUDGET

Total Property Tax Revenue Expected as Current IRBs Expire

Year	Revenue (Millions)
2022	0.2
2023	0.5
2024	1.0
2025	2.0
2026	3.5
2027	5.5
2028	7.5
2029	9.0
2030	10.0
2031	10.5
2032	10.5
2033	14.0
2034	15.0
2035	15.5

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2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL RECOVERY

Taking Action in 2021

- We continue our work to fight COVID-19 and the public health crisis
- We have re-initiated work to support our long-term goals as a community while planning ahead for the demands of the future

Continued Pandemic Response

Return to Fight on Blight

Understand Long-Term Infrastructure Viability

Implement Infill Housing Strategy

Address New Workforce Culture

Stabilize Our Fiscal Position

Define ARPA Spending Priorities

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2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL RECOVERY

Your Contribution

- **No proposed property tax rate increases**
- Mill levy has been reduced by 6 mills over the past few years
- Kansas City, KS mill levy is lower than most first class cities in Kansas (ranked 15th out of 26)
- Wyandotte County mill levy is lower than 90% of 105 counties in Kansas (ranked 95th out of 105)



Your Household Cost

1 Mill = \$23.00

annually for a \$200K residential property

Your Business Cost

1 Mill = \$125.00

annually for a \$500K commercial property

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2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL RECOVERY


Your Contribution

- **No proposed property tax rate increases**
- Mill levy has been reduced by 6 mills over the past few years
- Kansas City, KS mill levy is lower than most first class cities in Kansas (ranked 15th out of 26)
- Wyandotte County mill levy is lower than 90% of 105 counties in Kansas (ranked 95th out of 105)



Your Household Cost


1 Mill =



Four hot dogs and fries from Fritz's

Your Business Cost

1 Mill =



Three Boxes of 8.5 x 11 Copier Paper

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2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL RECOVERY

Community Benefits

- Our individual contribution adds up to better services and infrastructure




Your Cost

1 Mill = \$23.00

annually for a \$200K home

Community Benefit

1 Mill = 10



Lane Miles of Street Overlay

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2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL RECOVERY

Community Benefits

- Our individual contribution adds up to better services and infrastructure




Your Cost

1 Mill = \$23.00

annually for a \$200K home

Community Benefit

1 Mill = 14



Police Officers

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2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL RECOVERY

Community Benefits

- Our individual contribution adds up to better services and infrastructure


Your Cost


1 Mill = \$23.00

annually for a \$200K home

Community Benefit

1 Mill = Entire Code Enforcement Division





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2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL RECOVERY

How Your Tax Dollar is Spent

USD #500

Kansas City Kansas Public Schools

UG 46%

OTHER 54%



23¢ Kansas City 23¢ WyCo 1¢ KS 7¢ Library 30¢ USD #500 16¢ KCKCC



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2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL RECOVERY

Shared Goals

- The **Commission Priorities** helped define an internal priority-based budgeting exercise among department staff to align spending to policy goals
- Proposed spending will also address community feedback from the **2020 Community Survey** on government services, quality of life, and basic preferences and needs
- Budget Public Hearing and Citizen Stakeholder Survey





GRAPHIC 1 of 2 Commission Priorities


wycokck.org/budget 19

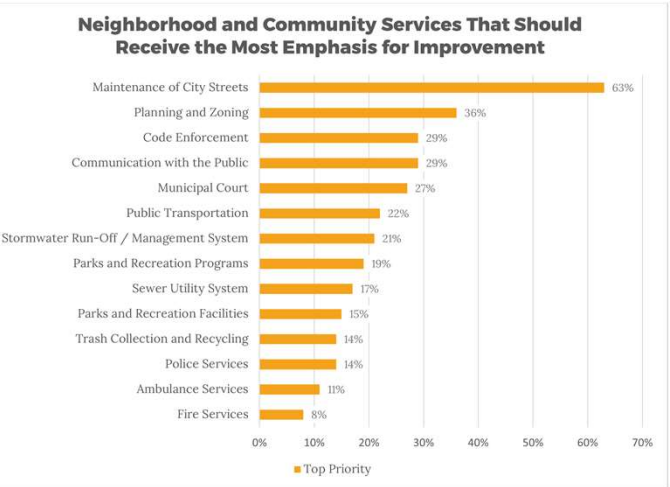
2021 AMENDED / 2022 PROPOSED BUDGET

LOCAL RECOVERY

Shared Goals

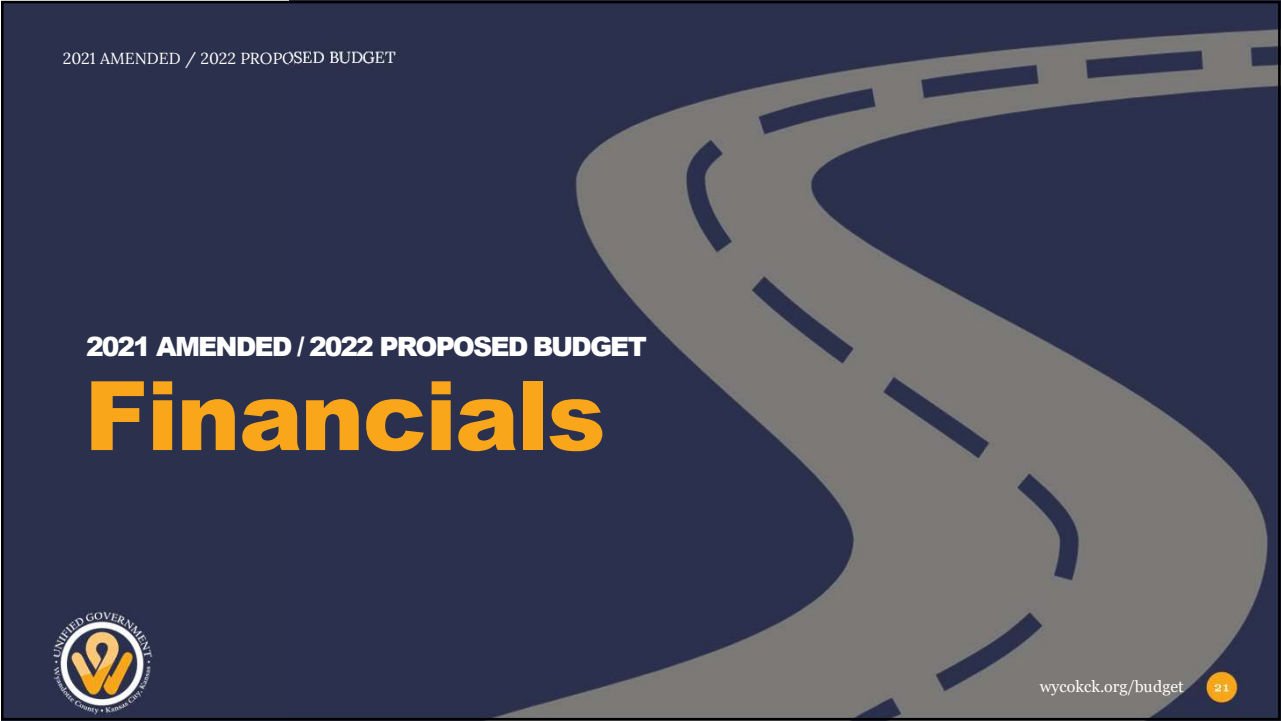
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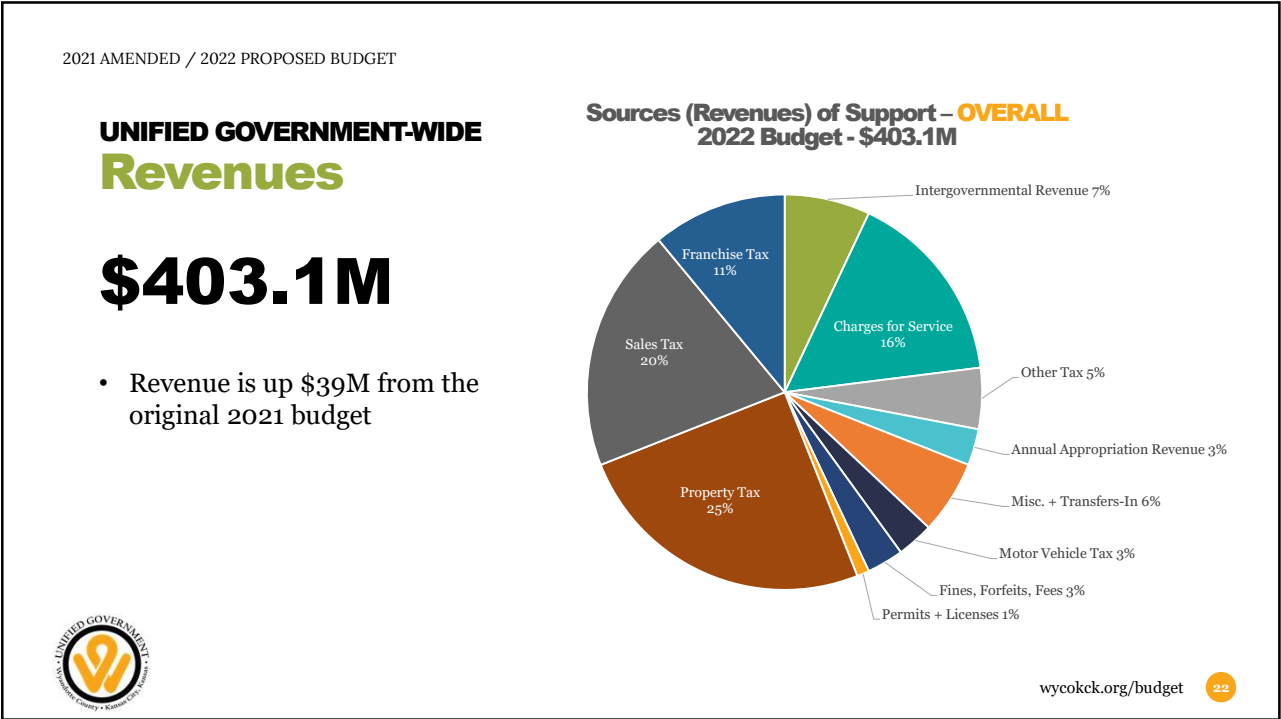


GRAPHIC 2 of 2 2020 Community Survey.
City streets, planning and zoning, and code enforcement were among the top services the community said should receive the most emphasis for improvement.

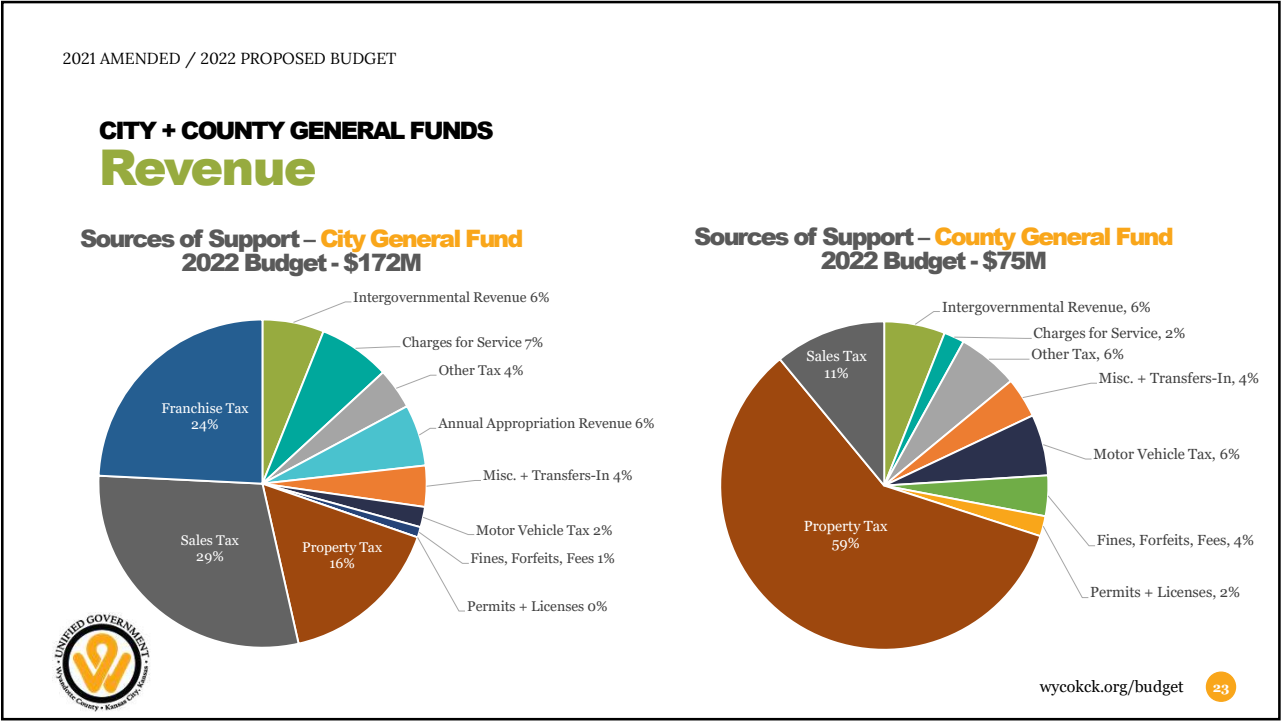
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2021 AMENDED / 2022 PROPOSED BUDGET

GENERAL FUND

City

Fund balance reflects ARPA lost revenue replacement

KANSAS CITY, KS GENERAL FUND			
	FY2021 Original Budget	FY2021 Amended Budget	FY2022 Proposed Budget
Revenues	152,531,984	174,787,745	169,732,605
Transfers-In	2,256,000	2,336,000	2,336,000
Subtotal: Sources	\$154,787,984	\$177,123,745	\$172,068,605
Expenditures	156,857,101	168,440,566	171,493,229
Transfers-Out	399,040	944,480	944,480
Subtotal: Uses	\$157,256,141	\$169,385,046	\$172,437,709
Net Change in Fund Balance	(2,468,157)	7,738,699	(369,104)
Cash Basis Ending Fund Balance	21,850,527	32,057,383	31,688,279
Accrual Basis Ending Fund Balance	33,950,048	44,156,904	43,787,800
17% Minimum Target Reserve	23.6%	28.4%	27.8%

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2021 AMENDED / 2022 PROPOSED BUDGET

GENERAL FUND

County

- Anticipated growth will sustain county operations

WYANDOTTE COUNTY GENERAL FUND			
	FY2021 Original Budget	FY2021 Amended Budget	FY2022 Proposed Budget
Revenues	67,822,765	75,201,166	75,002,339
Transfers-In	0	0	0
Subtotal: Sources	\$67,822,765	\$75,201,166	\$75,002,339
Expenditures	68,345,381	70,751,151	75,086,050
Transfers-Out	1,715,277	1,758,018	2,008,018
Subtotal: Uses	\$70,060,658	\$72,509,169	\$77,094,068
Net Change in Fund Balance	(2,237,893)	2,691,997	(2,091,729)
Cash Basis Ending Fund Balance	3,102,537	8,032,427	5,940,698
Accrual Basis Ending Fund Balance	5,556,553	10,486,443	8,394,714
17% Minimum Target Reserve	8%	14%	11%



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2021 AMENDED / 2022 PROPOSED BUDGET


Budgeting ARPA

Revenue Replacement

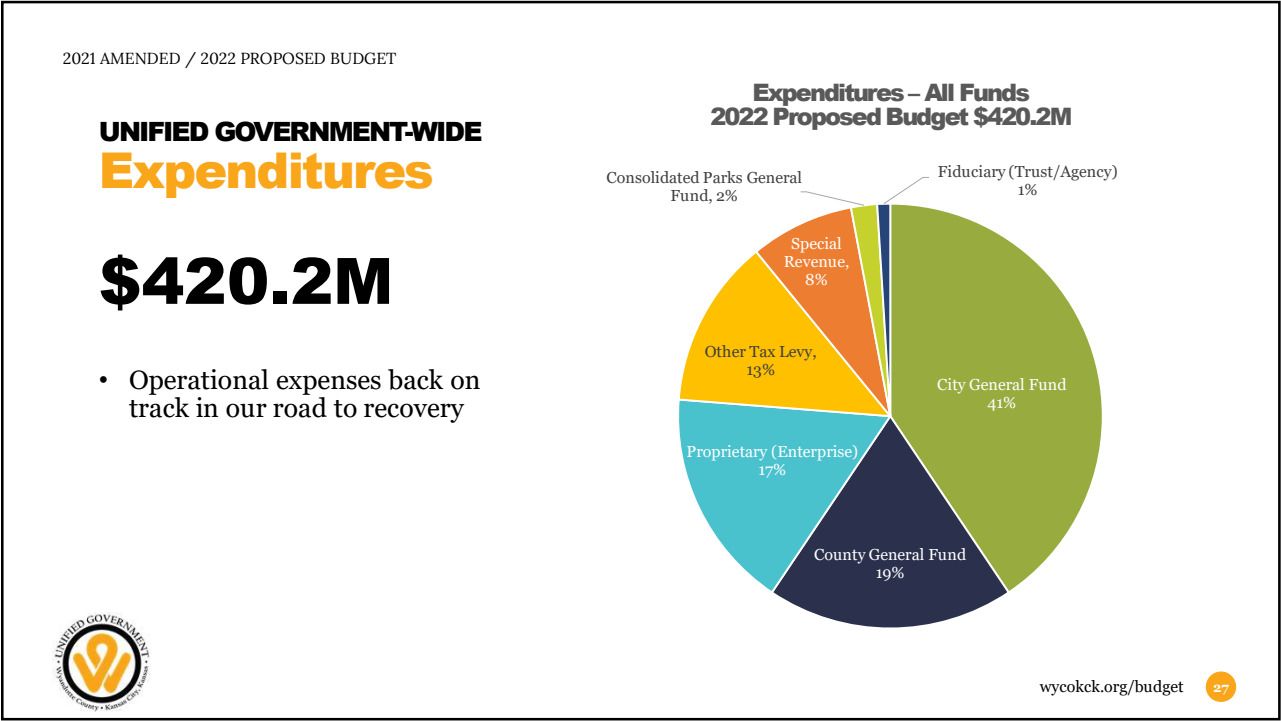
- This is the proposed revenue replacement by fund as currently estimated (08.12.2021)
- We recommend maximizing the revenue replacement to provide the Unified Government with the greatest flexibility in our recovery

KANSAS CITY, KS FUNDS	2020 COVID Revenue Loss	2021 COVID Revenue Loss (estimated)
City General Fund	\$14,644,100	\$9,771,553
Special Revenue Funds	\$1,458,069	\$799,263
TIF Funds	\$216,817	\$193,722
Other Funds	\$66,899	\$38,100
Sewer Enterprise Fund	\$702,712	\$225,149
Other Enterprise Funds	\$1,691,873	\$1,277,007
Totals	\$18,780,470	\$12,304,775

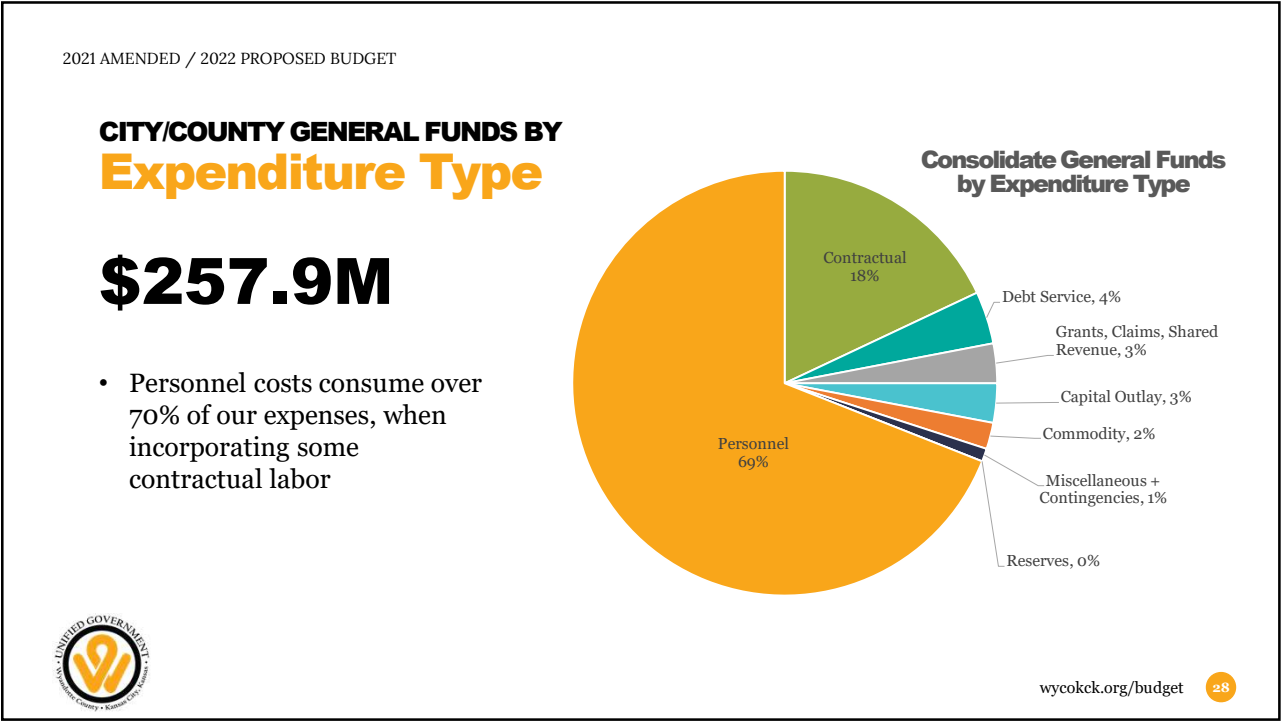
WYANDOTTE COUNTY FUNDS	2020 COVID Revenue Loss	2021 COVID Revenue Loss (estimated)
County General Fund	\$6,134,294	\$4,126,751
Parks General Fund	\$203,409	-
County Tax Levy Funds	\$280,372	\$204,588
Special Revenue Funds	\$32,805	\$38,757
Totals	\$6,650,880	\$4,370,096



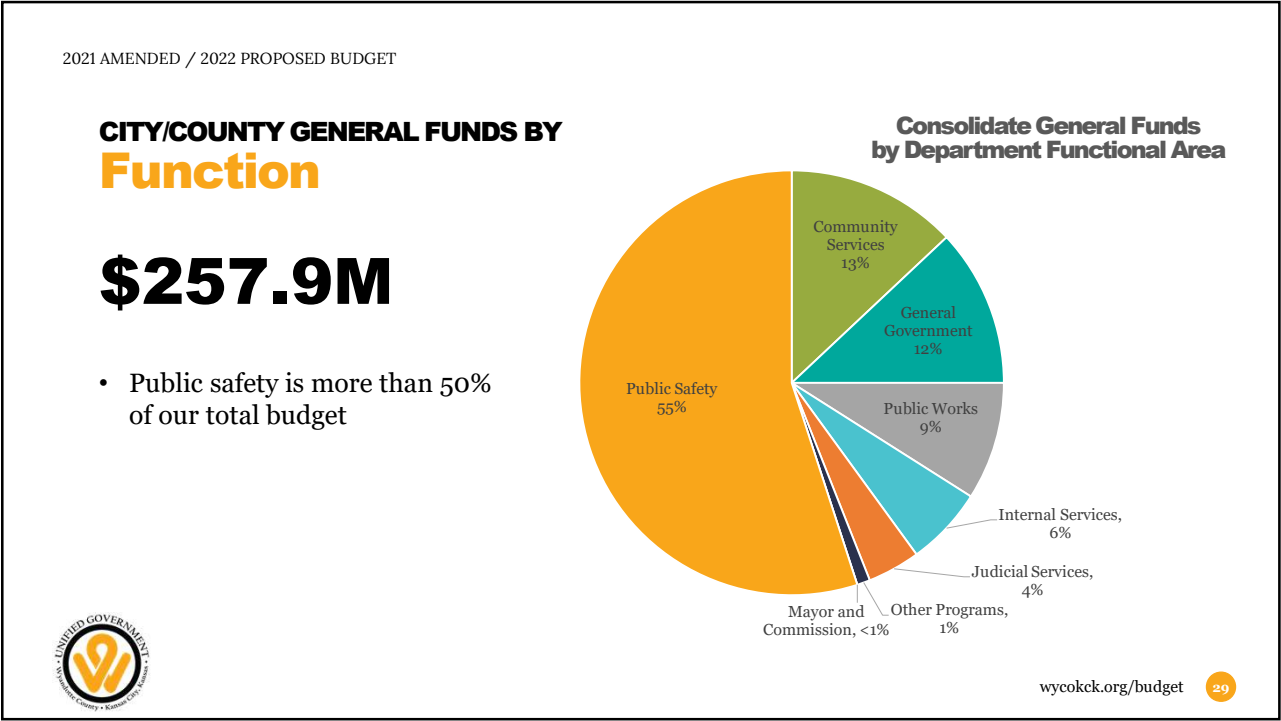
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2021 AMENDED / 2022 PROPOSED BUDGET

INITIATIVE #1

Improve Quality of Life by Continuing Fight on Blight

CLEAN + COMPLETE STREETS
\$24.2M

ABATEMENT + REHABILITATION
\$3.6M

COMMUNITY DEVELOPMENT
\$4.15M


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2021 AMENDED / 2022 PROPOSED BUDGET

INITIATIVE #1

Improve Quality of Life
by Continuing Fight on
Blight



5% Increase Required to
Meet Federal EPA Consent
Decree for Sanitary Services



Contractual Cost of Living
Increase of \$0.25/month
for Waste Management




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2021 AMENDED / 2022 PROPOSED BUDGET

INITIATIVE #2

Invest in Neighborhoods to
Attract New Development




STORMWATER
MANAGEMENT
\$19,000,000



INFILL, AFFORDABLE
HOUSING
\$254,500



INFRASTRUCTURE
FOR THE FUTURE
City \$18,575,000
Sewer \$40,799,000



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2021 AMENDED / 2022 PROPOSED BUDGET


INITIATIVE #2

Invest in Neighborhoods to Attract New Development






Previous Stormwater Fee



\$4.50/month (residential)



\$4.50/month (non-residential)

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2021 AMENDED / 2022 PROPOSED BUDGET


INITIATIVE #2

Invest in Neighborhoods to Attract New Development







Proposed Stormwater Fee



\$6.00/month (residential)



\$14.00/month (non-residential)



Future Permeable Surface Rate

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2021 AMENDED / 2022 PROPOSED BUDGET

INITIATIVE #3

Maintain Equity-Centered Investment in Public Health



KEEP UP THE FIGHT AGAINST COVID-19



COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP)



PRIORITIZE GREATEST NEED



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2021 AMENDED / 2022 PROPOSED BUDGET

INITIATIVE #4


Engage Early, Provide Better Information, and Be Open




COMMUNICATE MORE, ALWAYS LISTEN



ENGAGE NETWORKS CREATIVELY



MAKE IT EASY TO PROVIDE INPUT



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2021 AMENDED / 2022 PROPOSED BUDGET

INITIATIVE #5

Address Public Safety through Community-Based Programs



TRUST AND
TRANSPARENCY



PARTNERSHIPS AND
CAPACITY-BUILDING



COMMUNITY
INTERACTION



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2021 AMENDED / 2022 PROPOSED BUDGET

INITIATIVE #6

Fill Positions to Improve Services and Other Commission Priorities

FILL KEY POSITIONS HELD VACANT	
Police Department	27
Lifeguards	Private Contract
Streets	10
Parks	6
Technology	5
	48 POSITIONS

NEW AND UNFILLED POSITIONS	
Vacancies Left Open	173
Police Department Positions to Refill	27
Streets/Park/Technology Positions Being Filled	21
Realigned Positions	36.75
Total Unfilled	88.25 POSITIONS



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2021 AMENDED / 2022 PROPOSED BUDGET

INITIATIVE #6

Fill Positions to Improve Services and Other Commission Priorities

- As of July 2021, the Unified Government had **323 vacancies** (up from 275 vacancies in July 2020)



COMMUNICATIONS <ul style="list-style-type: none">Social Media CoordinatorGraphic DesignerCommunity Engagement Officer**	DISTRICT ATTORNEY <ul style="list-style-type: none">Admin Support Specialist (PT to FT)Intern	EMERGENCY MANAGEMENT <ul style="list-style-type: none">Radio Systems Operator
FINANCE <ul style="list-style-type: none">PBB Insight AnalystsTreasury/Motor Vehicle (6)Grant Outside Contract*BankOn Program Coordinator*	FIRE DEPARTMENT <ul style="list-style-type: none">Community Paramedicine (Grant)	HEALTH DEPARTMENT <ul style="list-style-type: none">Health Equity Coordinator*Epidemiologist*Grant Development Officer*
HUMAN RESOURCES <ul style="list-style-type: none">Employee Relations AnalystDiversity, Equity & Inclusion AnalystHR Compensation Analyst	KNOWLEDGE DEPARTMENT <ul style="list-style-type: none">Cyber Security AnalystInformation System Analyst	NEIGHBORHOOD RESOURCE CENTER <ul style="list-style-type: none">Property Maintenance Inspector (3)
PLANNING & URBAN DESIGN <ul style="list-style-type: none">Zoning Enforcement Specialist	PARKS & RECREATION <ul style="list-style-type: none">Fiscal OfficerPark RangerAthletic Field Maintenance Team (2.25)	POLICE DEPARTMENT <ul style="list-style-type: none">Camera/Video Auditor (Body Worn Camera)Cold Case Unit**Hispanic Community Liaison**

* Proposed ARPA-Funded Position

** Job Reclassification

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2021 AMENDED / 2022 PROPOSED BUDGET

INITIATIVE #7

Address Workforce Culture and Compensation – \$10M



COST OF LIVING & HEALTH INSURANCE INCREASES FOR STAFF



COMPETITIVE COMPENSATION AND RETENTION PROGRAMS



DIVERSITY, EQUITY, & INCLUSION



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2021 AMENDED / 2022 PROPOSED BUDGET

INITIATIVE #8


Reinstate Cash-Funded Capital Purchases




PRE-COVID DEFERRED MAINTENANCE



PUBLIC SAFETY



CATCH UP ON BASIC EQUIPMENT REPLACEMENT



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2021 AMENDED / 2022 PROPOSED BUDGET

2021 AMENDED / 2022 PROPOSED BUDGET

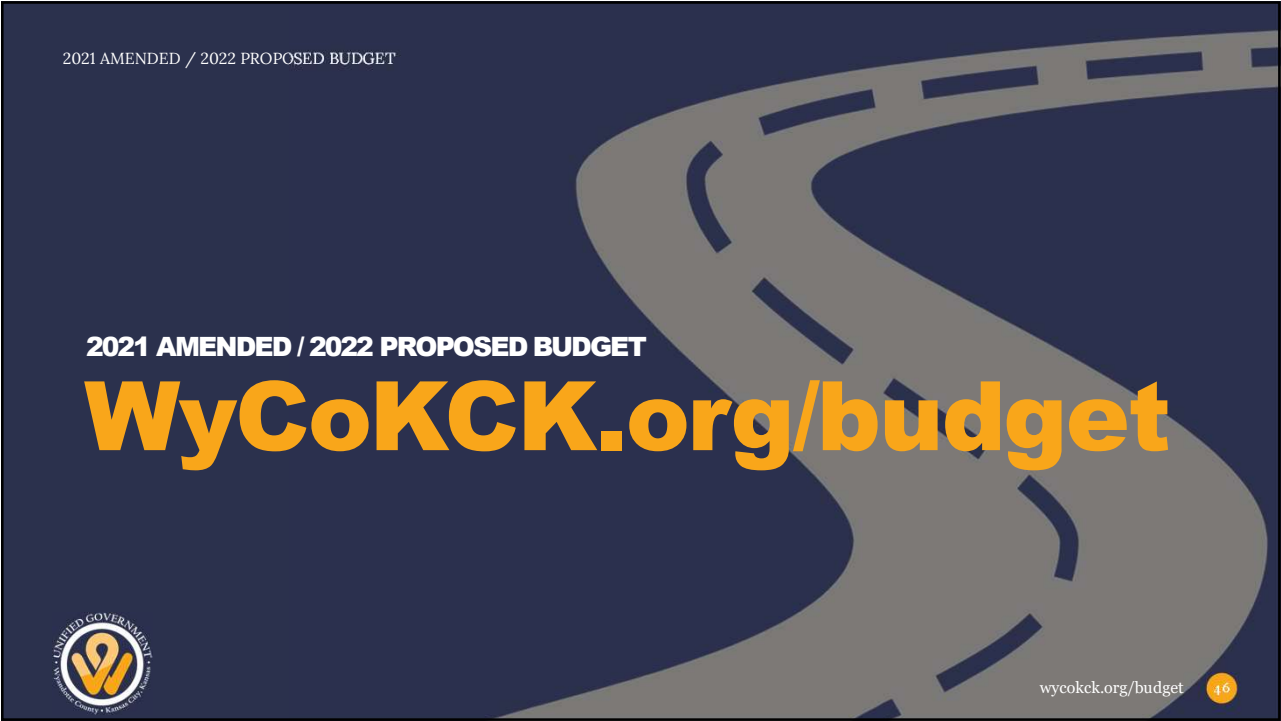
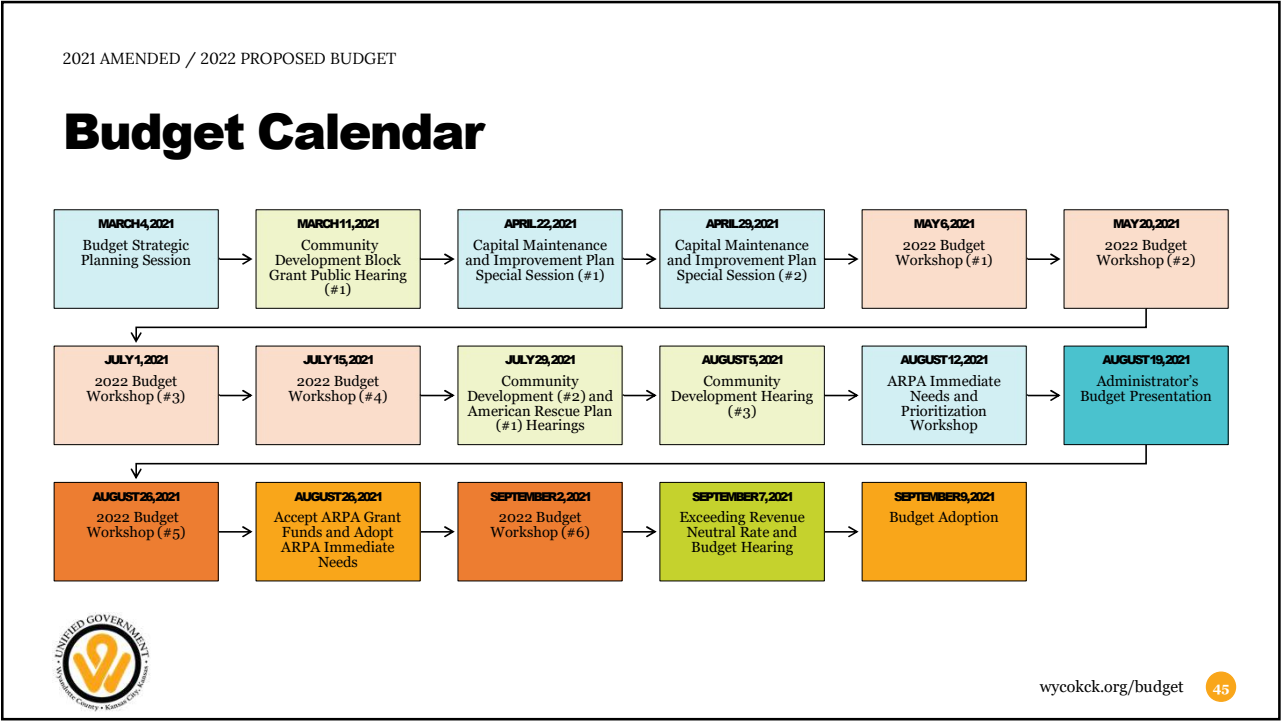
Budget Calendar



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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



COMMISSIONER'S VISION, VALUES AND STRATEGIC GOALS



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VISION

Uniquely Wyandotte – A vibrant intersection of diversity, opportunities, and distinctive neighborhoods.

**An engaged community:
healthy, fulfilled, and inspired**



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MISSION

**The Mission of the Unified Government
is to deliver high quality, efficient
services and be a resource to our
residents.**

**We are innovative, inspired public
servants focused on our community's
wants and needs.**



STRATEGIC PLAN VALUES

VALUES



Service Delivery

Responsive - Our attention is drawn to our community's needs resulting in services and programs that meet their needs.

Solution-Driven - We are proactive and focused on solving the root problem not just address smaller issues as they come up.



People Centered

Fair - We use trusted sources and our decision are based on facts.

Respectful - We show our employees and community the respect they deserve.

Servant leaders - We are committed to providing the best services to our community. We will do what it takes to get the job done.



Decision Making

Honest - We use trusted sources and our decision are based on facts.

Integrity - We stand by our decisions inside and outside of meetings- not just behind closed doors.

Inclusive - All voices are welcome here. We are a community with rich cultural and social diversity. We work towards decisions that benefit all parts of the community.

Transparent - We want to be honest and open with our decisions/data. Citizens have access to services and information.

Bold - We are committed to the decisions we make and stand by them.

Nimble - Since the work environment is always changing we have learned to be adaptable. We take advantage of opportunities as they come along.



Resource Management

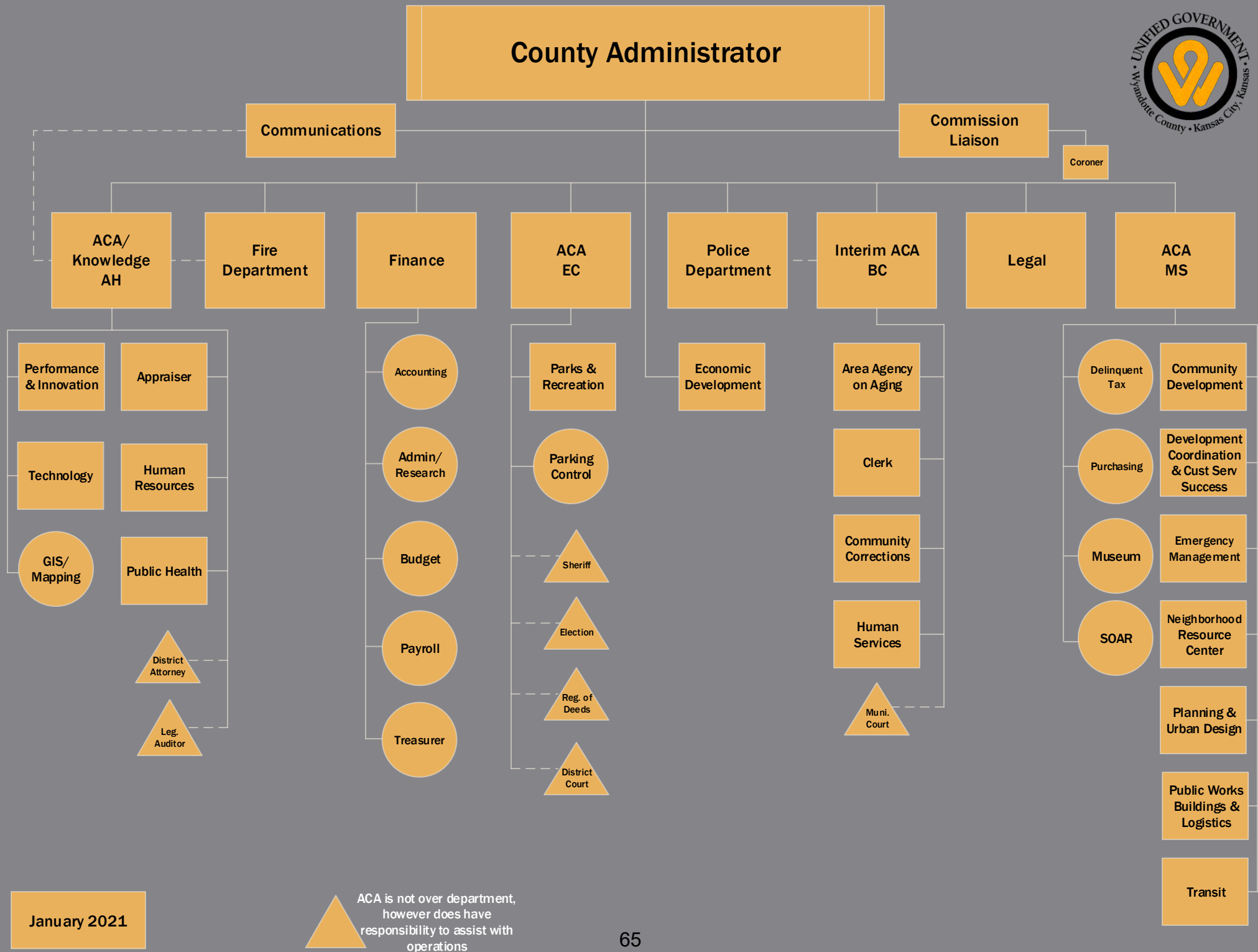
Sustainable - We are resourceful and only use what we need. We meet the needs of current residents as we keep the future in mind.

Stewardship - We are good stewards of our resources. We take care of what we have so it will be there for future generations.

STRATEGIC PLAN GOALS







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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



COMMUNITY PROFILE



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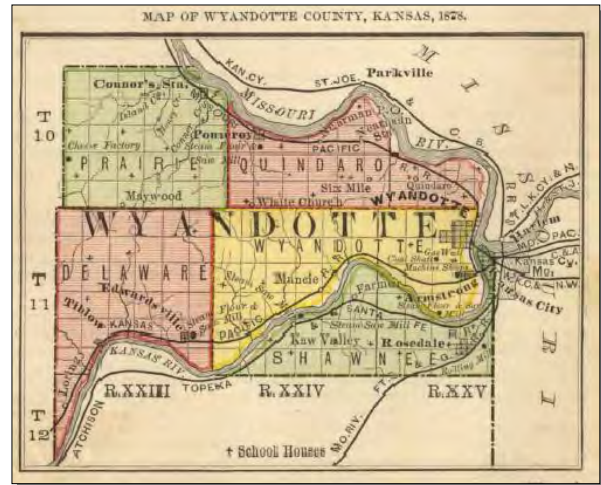
COMMUNITY PROFILE

2021 AMENDED AND 2022 PROPOSED BUDGET

HISTORY

Wyandotte County was organized on January 29, 1859. The county contains the cities of Bonner Springs (part), Edwardsville, Kansas City and Lake Quivira (part), and was named for the Wyandot Indians (various spellings).

The Wyandot Indians arrived in the area from Ohio in 1843. They were responsible for the early cultivation of the land, barn buildings, planting of orchards, and road building. The Wyandot Constitutional Convention met on July 5, 1859, remained in session twenty-one days, and at the close gave Kansas a new constitution. This constitution was approved by the people on October 4, 1859. Other significant historical facts include: White Church was founded in 1832 and is the oldest church in Kansas still in use; the first county fair was held in 1863 on the levee in Wyandot and the first school district was organized in 1867 in the city of Wyandot.



Source: Kansas Historical Society

UNIFIED STORY

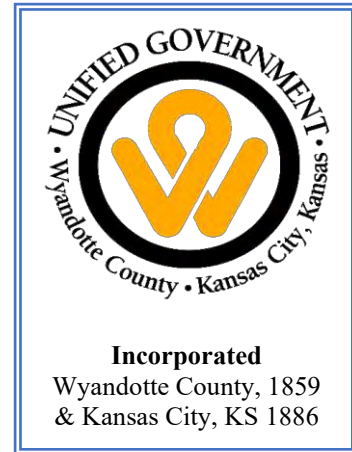
County citizens set the stage for today's economic development successes in 1997 when they overwhelmingly agreed to consolidate Wyandotte County and City of Kansas City, Kansas governments on April 1, 1997. The community was suffering from years of economic hardships and decline. Citizens were ready for a rebirth. The new form of government was the beginning of the landmark renaissance in the community.

The fresh political dynamic created by consolidation allowed the community to take new, bold approaches to many issues, including economic development. Soon after the Unified Government was launched, the economic development opportunity of a lifetime landed in Wyandotte County. The Kansas Speedway and Village West developments are the most successful economic developments ever built in the State of Kansas, turning mostly undeveloped land into one of the most popular tourist, shopping and entertainment attractions in the Midwest.

FORM OF GOVERNMENT & STRUCTURE

Mayor/Chief Executive, Commission, Administrator
Established October 1, 1997

Eleven-member Governing Body, including ten Commissioners and Mayor/Chief Executive. Unified Government elections are held every odd-numbered year with staggered terms of four years. The County Administrator is appointed and serves at the pleasure of the Mayor/CEO and the Commission.



MAJOR SERVICES PROVIDED BY THE UNIFIED GOVERNMENT

- Public Safety
- Medical Transport
- Detention Services
- Emergency 9-1-1
- Elderly
- Public Health
- Public Transportation
- Snow Removal
- Recreation, Parks and Golf
- Demolition and Clearance
- Sewer Treatment
- Street/Bridge Construction & Maintenance
- Community Development Programs

AREA IN SQUARE MILES (INCLUDES LAND & WATER MILES)

- City of Kansas City 128.26 sq. miles
 - City of Bonner Springs..... 15.31 sq. miles
 - City of Edwardsville 9.30 sq. miles
 - Delaware Township 2.77 sq. miles
 - Lake Quivira 0.43 sq. miles
- Total Square Miles..... 156.07 sq. miles*

ELEVATION

Average Elevation..... 740 feet

GEOGRAPHIC & CLIMATE

Kansas City is situated in "Tornado Alley," a broad region where cold air from the Rocky Mountains and Canada collides with warm air from the Gulf of Mexico, leading to the formation of powerful storms.

Seasonal Average

Spring (March – May)

Temperature 54.6
Precipitation 10.7"

Summer (June – August)

Temperature 77.2
Precipitation 12.5"

Fall (Sept. – November)

Temperature 57.5
Precipitation 9.3"

Winter (Dec. – February)

Temperature 31.6
Precipitation 4.2"

SOCIAL & ECONOMIC CHARACTERISTICS

POPULATION DENSITY

1,060 Persons per Square Mile

INCOME

Per Capita Personal Income 2019 \$ 34,518
(Source: Bureau of Economic Analysis)

Median Household Income \$ 46,964
(Source: 2019 American Community Survey,
1-year estimate, US Census Bureau)

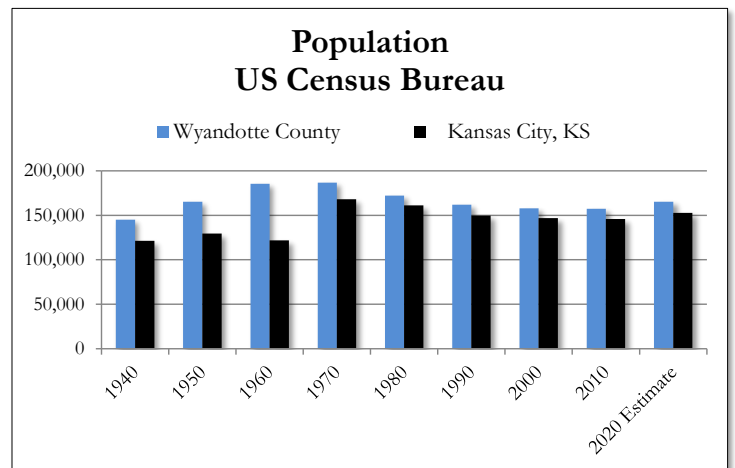
EDUCATIONAL INSTITUTIONS IN WYANDOTTE COUNTY

Kansas City has several school districts that provide services to the public and private students living in Wyandotte County:

- Bonner Springs School District (USD #204)
- Kansas City Kansas School District (USD #500)
- Piper School District (USD #203)
- Turner School District (USD #202)
- The Archdiocese of KC in Kansas Catholic Schools

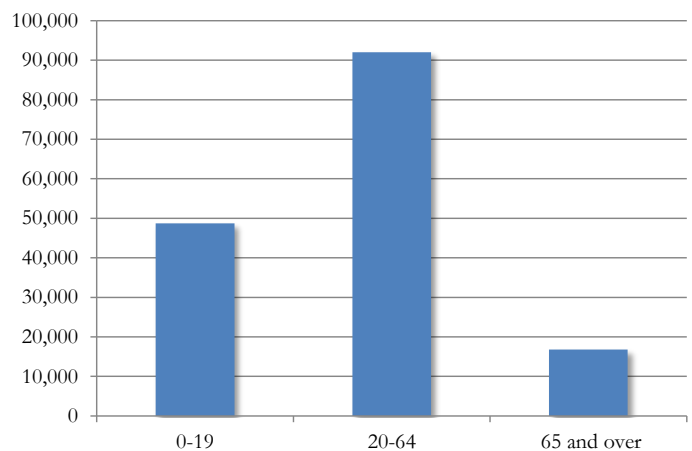
Additional Schools

- Area Educational Institutions
- Six Colleges, Universities and Professional Schools



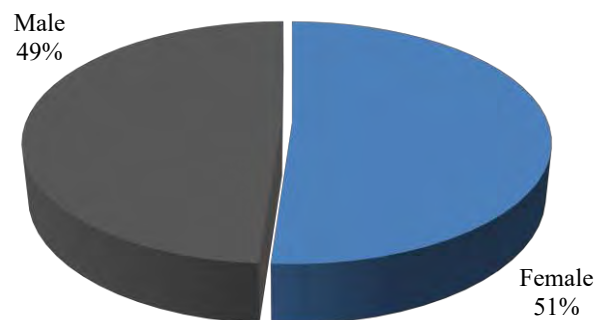
Wyandotte County Age Distribution

Source: 2010 Census, US Census Bureau



Wyandotte County Population Distribution by Sex

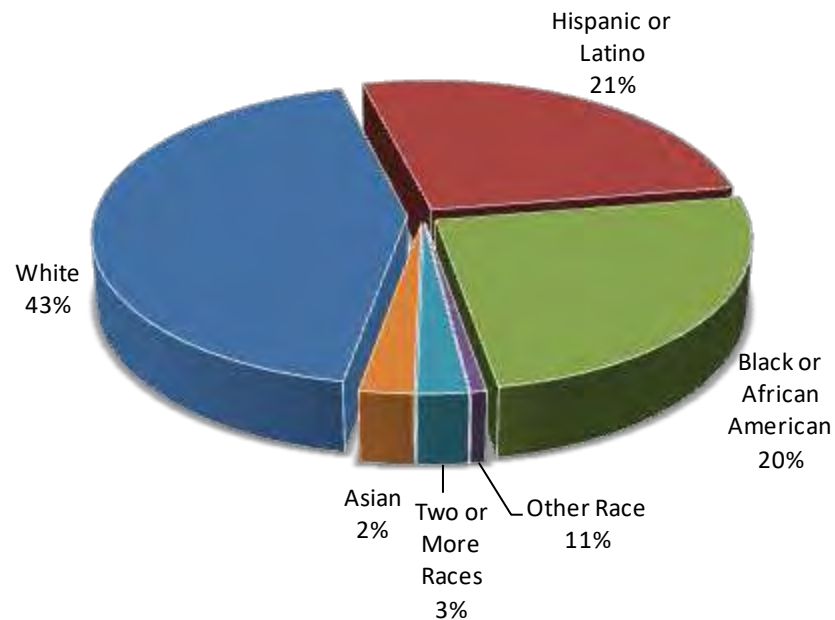
Source: 2010 Census, US Census Bureau



DISTRIBUTION OF POPULATION BY RACE

Race & Ethnicity Composition - Wyandotte County

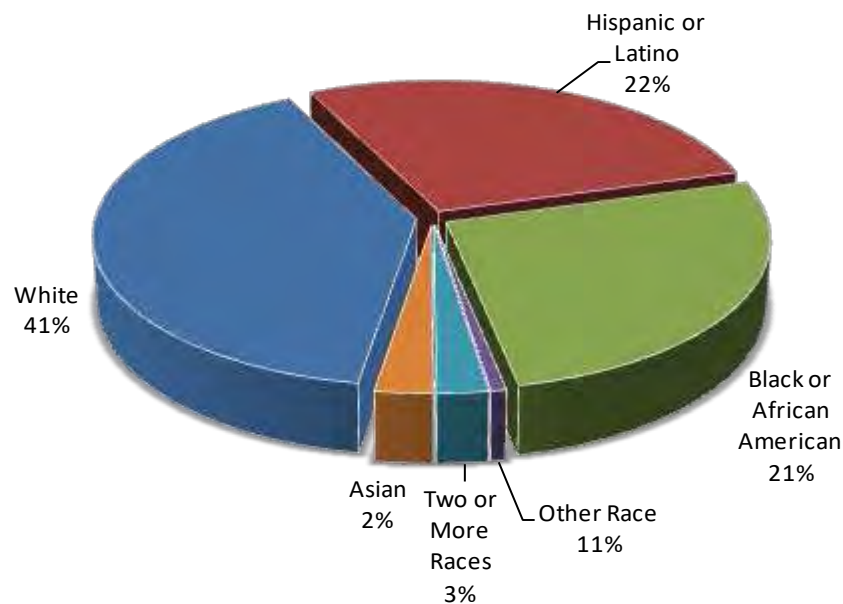
Source: 2010 Census, US Census Bureau



Note: Race are those that are alone (one race) and not Hispanic or Latino. Ethnicity includes those who indicated they are Hispanic or Latino.

Race & Ethnicity Composition - Kansas City, KS

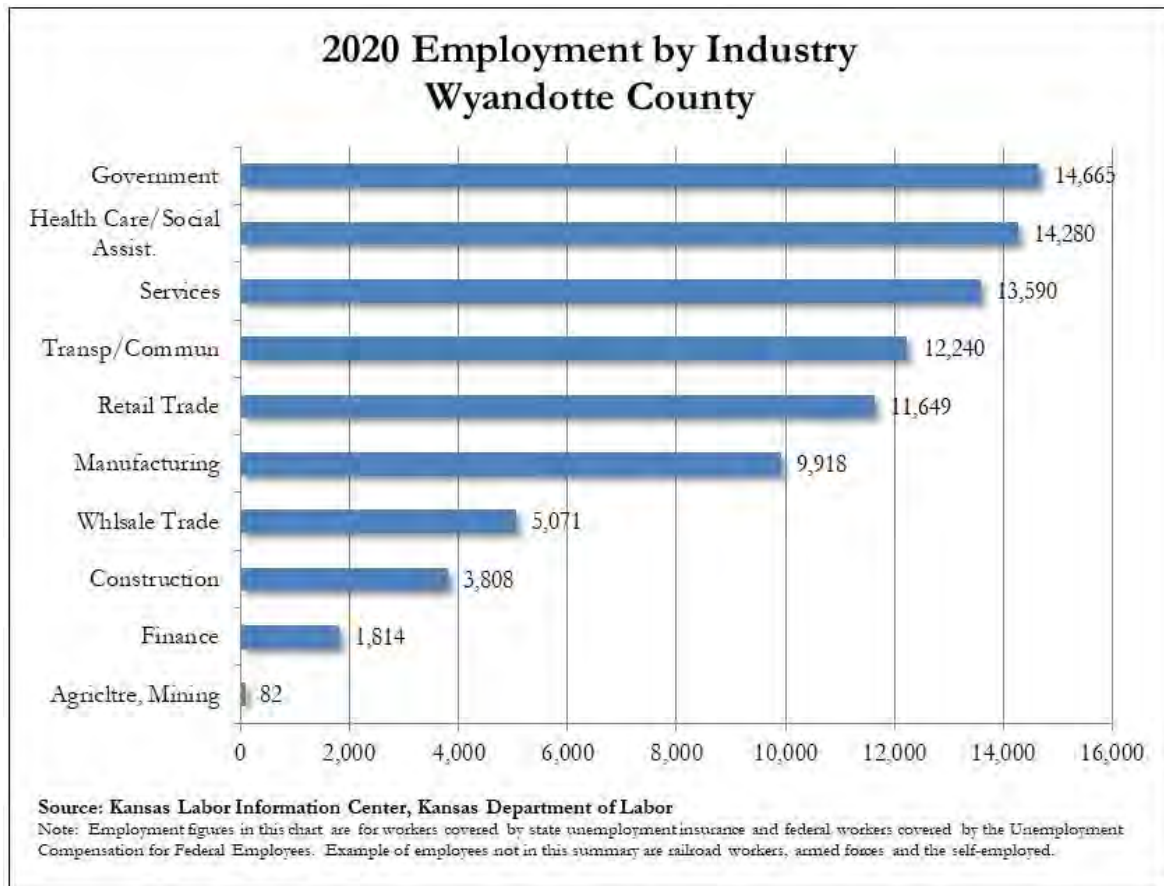
Source: 2010 Census, US Census Bureau



Note: Race are those that are alone (one race) and not Hispanic or Latino. Ethnicity includes those who indicated they are Hispanic or Latino.

EMPLOYMENT

In the past decade, Wyandotte County employment has become more diversified transforming from a predominantly industrial job base to a mix of manufacturing, retail and services.



Industry	2016	2017	2018	2019	2020
Government	15,302	15,142	15,318	15,527	14,665
Health Care/Social Assist.	15,626	15,498	13,346	13,598	14,280
Services	15,547	15,596	15,297	15,155	13,590
Transportation/ Communication	8,134	9,248	10,803	11,438	12,240
Retail Trade	12,776	13,005	13,109	12,921	11,649
Manufacturing	11,516	10,855	10,353	10,125	9,918
Wholesale Trade	5,416	5,437	5,679	5,362	5,071
Construction	4,009	3,994	4,410	4,267	3,808
Finance	2,063	2,061	2,085	2,011	1,814
Agriculture, Mining	78	74	66	75	82
TOTAL	90,467	90,910	90,466	90,479	87,117

LABOR FORCE AND UNEMPLOYMENT

Wyandotte County Labor Force

	Labor Force	Employed	Unemployed	Unemployment Rate
2016	76,774	72,523	4,251	5.5%
2017	77,503	73,478	4,025	5.2%
2018	77,088	73,411	3,677	4.8%
2019	77,163	73,810	3,353	4.3%
2020	78,392	72,303	6,089	7.8%
2021 (thru June)	79,699	75,176	4,522	5.7%

Source: Kansas Department of Labor

UNEMPLOYMENT RATE

	2018	2019	2020	2021 (thru June)
Wyandotte County	4.8%	4.3%	7.8%	5.7%
Kansas City, KS	4.8%	4.4%	7.8%	5.7%

Source: Kansas Department of Labor

TOP EMPLOYERS

<u>Employer</u>	<u>Product/Service</u>	<u>Approximate Number of Employees</u>
Kansas University Hospital	Hospital	8,500+
Kansas City, KS School District #500	Public education (K-12)	4,000-4,500
University of Kansas Medical Center	Medical teaching/research center	3,500-4,000
Unified Government of Wyandotte Co./KCK	Municipal Government	1,000-2,499
General Motors Corporation	Auto manufacturer	1,000-2,499
Amazon Fulfillment Center	Distribution	1,000-2,499
United Parcel Service	Parcel Post	1,000-2,499
Cerner Corporation	Health Care Technology	1,000-2,499
Associated Wholesale Grocers	Food Distributor	1,000-2,499
Nebraska Furniture Mart	Furniture, electronics, appliances & flooring	1,000-2,499

TAX RATES & ASSESSED VALUATION

KANSAS CITY, KS SALES TAX RATES (JULY 1, 2021) RATES; EXCLUDES SPECIAL DISTRICTS)

State of Kansas	6.500%
Kansas City, KS.....	1.625%
General.....	1.000%
EMS	0.250%
Public Safety/.....	0.375%
Infrastructure	
Wyandotte County	1.000%

TOTAL.....9.125%

FRANCHISE TAX RATES

Natural Gas	
Domestic	5.0%
Industrial.....	3.0%
Cable Television	5.0%
Telephone	5.0%
Electricity, Water*	11.9%
(of gross revenues; Payment-in-lieu of taxes)	

*PILOT Fee for 2021

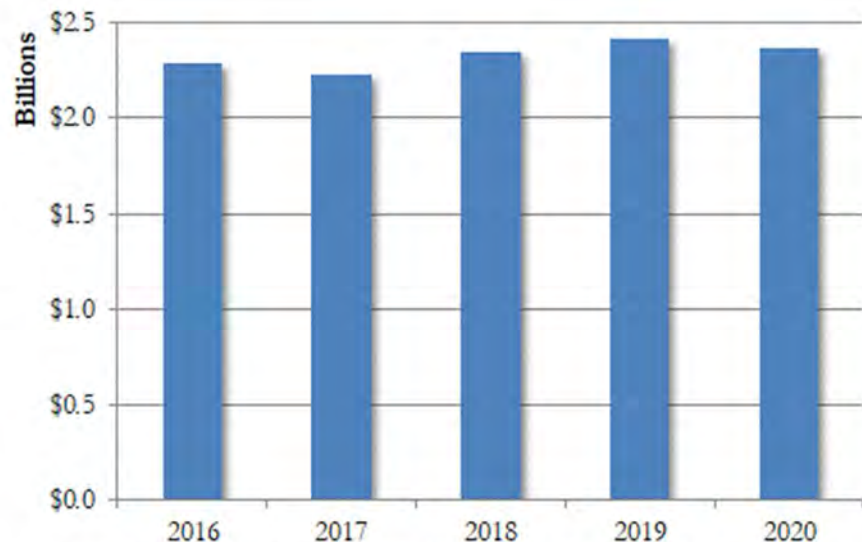
ASSESSED VALUATION* (JULY 1, 2021 ESTIMATED VALUATION)

Kansas City,
KS\$1,329,591,560

Wyandotte ...\$1,502,221,693
County

*Does not include motor vehicle.

RETAIL SALES



*State sales tax rates increased on July 1, 2010 to 6.3%. In July 2013, the State sales tax rate decreased to 6.15%. In July 2015, the State sales tax rate increased to 6.50%. With both of these changes, collections from the changed rates were received for four months (Sept. thru Dec.) in the respective years.

Source: Kansas Department of Revenue

PROPERTY TAX RATES

Taxing Entity	2020 Certified Mill Levy for 2021 Budget	2021 Approved Mill Levy for 2022 Proposed Budget
Kansas City, KS	38.470	38.470
Wyandotte County	39.327	39.327
USD 500 (KCK)*	60.820	Not Applicable
USD 202 (Turner)	53.909	Not Applicable
USD 203 (Piper)	57.209	Not Applicable
USD 204 (Bonner Springs)	60.911	Not Applicable
County Library	6.129	6.129
State of Kansas	1.500	1.500
Community College	27.426	Not Applicable
Bonner Springs	38.328	Not Applicable
Edwardsville	43.299	Not Applicable

*Includes USD 500 library levy of 11.169 mills.

**2021 AMENDED AND 2022 APPROVED PROPERTY TAXES PAID ON A HOME IN USD 500 WITH A
MARKET VALUE OF \$100,000 _____**

Taxing Entity	2021 Budget (2020 Tax Rate)	2022 Budget (2021 Tax Rate) Approved
Kansas City, Kansas	\$ 442.41	\$ 442.41
Wyandotte County	\$ 452.26	\$ 452.26
KCK Community College*	\$ 315.40	\$ 315.4
USD 500 (KCK)*	\$ 525.00	\$ 525.00
USD 500 Library*	\$ 128.44	\$ 128.44
State of Kansas	\$ 17.25	\$ 17.25
Total Property Tax Bill	\$ 1,880.76	\$ 1,880.76

*USD 500 and Community College mill levies have not yet been determined for 2021. Mill levies from 2020 used. General state school levy exemption of \$46 has been deducted from the USD #500 total.

UNIFIED GOVERNMENT MILL LEVIES

	2020 Mill Levy for 2021 Certified Budget	2021 Approved Mill Levy for 2022 Approved Budget
<i>KCK Mill Levy</i>		
KCK General Fund	21.427	21.427
KCK Bond and Interest	17.043	17.043
TOTAL CITY LEVY	38.470	38.470
<i>Wyandotte County Mill Levy</i>		
General Fund	31.440	31.440
General Fund-Consolidated Parks	1.402	1.402
Elections	0.881	0.881
Aging	1.036	1.036
Health Department	1.713	1.573
Mental Health	0.429	0.429
Developmental Disabilities	0.207	0.347
Bond and Interest	2.220	2.220
TOTAL COUNTY MILL LEVY	39.327	39.327

OPERATING INDICATORS BY FUNCTION

<u>Function/Program</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
General Government					
Number of Register of Deeds documents recorded	22,713	23,886	22,538	23,042	23,423
Number of registered voters	74,239	78,020	82,741	85,316	86,711
Public Safety					
Number of 911 calls	181,381	173,667	163,366	177,608	145,532
Number of Fire Department calls for service	22,215	31,433	32,291	31,949	32,166
Violent crimes	1,250	1,445	1,320	1,360	1,745
Public Facility and Improvement					
Number of bridges maintained	151	151	151	181	277
Miles of road maintained	1,943	1,943	1,943	2,400	2,400
Parks & Recreation					
Park acres maintained	2,715	2,715	2,715	2,715	2,715
Community and Neighborhood Development					
Number of business licenses processed	6,951	7,323	7,310	7,626	7,480
Number of demolition permits issued	88	96	105	112	43
¹ Number of assistance downpayments issued	21	7	8	87	-
² Number of grants/ loans awarded	73	80	67	14	62
Public Health and Welfare					
Number of visits to the Health Department	23,630	21,509	17,360	20,988	9,368
Number of clients to the Health Department	11,976	10,741	7,610	10,057	4,830
Number of visits to the WIC Division ³	48,131	46,057	42,434	42,492	36,757
Number of clients to the WIC Division ³	6,033	5,507	5,215	5,075	5,126
Number of congregate meals served to seniors	36,041	36,277	37,504	37,137	27,950
Number of home delivered meals served to seniors	127,240	124,726	110,388	117,669	100,373
Number of newsletters distributed	20,626	21,257	21,555	21,671	21,132
Number of legal assistance hours provided	481	522	494	480	572

¹ Downpayment Assistance Program (CHIP) is aimed at low-to moderate-income households to provide assistance for purchasing single-family homes.

Averaging an estimated value of \$12,000, each downpayment represents an estimated \$2 million investment over a ten year period.

² Grants are aimed at very low-income single-family households and includes emergency grants, roofs, sewers, residential barrier removal, special service grants, lead-based paint removal, and other similar improvements.

³ Also includes grants/loans for low-to moderate income households, such as the HELP loan program.

Averaging an estimated value of \$4,000, each grant/loan represents an estimated \$4 million investment over a ten year period.

⁴ The Special Supplemental Nutrition Program for Women Infants and Children (WIC) provides federal grants to states for supplemental foods, health care referrals, and nutrition education for low-income pregnant, breastfeeding, and non-breastfeeding postpartum women, and to infants and children up to age five at nutritional risk.

⁵ Number of bridges maintained IN 2020 includes addition of 84 short span bridges not captured in prior year data.

Source: Unified Government Finance Department, Budget Office and individual departments.

SERVICES PROVIDED BY OTHER GOVERNMENTAL UNITS



2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



BUDGET OVERVIEW



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WHAT IS THE BUDGET?

Budgeting is not a “clerical” process nor is it an exercise in “counting the beans – where they come from and where they go.” The National Advisory Council on State and Local Budgeting (NACSLB) calls the budget document “**arguably the single most important document prepared by governments**”. The budget document is one of the single-most important documents produced each year by the Unified Government. It shares what money is available, where it goes, what services are provided and at what costs. The budget has four main functions. It is a Policy Document, a Financial Plan, an Operations Guide, and a Means of Communication.

Policy Document: This is the most significant function of the budget document. In its broad context, it pertains to long-term, organization-wide policies that establish broad goals, direct how and where resources are spent, and establish a framework for providing and funding services. As a Policy Document, the budget also describes the County's short-term financial and operational policies which influence the budget development process for the upcoming year, for example: the goals and objectives of the County's departments, new programs, staffing requirements, etc. Finally, the policy function articulates the most significant choices and decisions regarding key issues, priorities, ramifications and how these have changed from the current year.

Financial Plan: As a financial planning tool, the budget provides an explanation of the County's financial structure; descriptions of its funds; summaries of major revenues and expenditures; narratives for the major revenue sources; and assumptions associated with revenue estimates and trends. The budget provides a comprehensive discussion of capital projects and their impact on the operating budget, includes financial data and narrative on current debt levels and debt limits, and addresses the potential effect of existing debt levels on the future operations of the County.

Operations Guide: The budget document is designed to be a readable guide to the County's varied activities and services. It is a valuable resource which includes summary tables of personnel and positions, community statistical information, measurements of performance, and other information often referred to by department directors, managers, and the citizens.

Communications Device: To be an effective communication tool, the budget must be able to clearly explain significant budgetary issues, trends, and priorities; short-term and long-term financial strategies; capital improvement plans; and significant budgetary impacts to elected officials, department heads and their staff, and to the citizens for whom they work. The Unified Government strives to provide the most comprehensive, yet “readable” and usable document possible. The following section describes the budget process.

BUDGET PROCESS OVERVIEW

Municipal governments across the country are charged with the responsibility of targeting limited revenues and scarce resources to viable and productive services. This places the governmental body in the critical position of balancing public interests with public expectations.

The County Administrator is charged with the responsibility of developing an annual operating and capital program budget which serves a variety of functions. First, it acts as a communication device to present the Board of Commissioners financial, strategic, operation and policy goals. Second, it serves as a policy document to outline how funds will be spent. Third, it outlines a financial plan that demonstrates a multi-year focus. Finally, it establishes an operations guide or roadmap for managers and department heads on issues surrounding personnel levels, performance targets and reorganization plans.

The Unified Government budget operates on a cash basis, calendar year from January 1 through December 31. However, adoption of the Annual Operating and Capital Budget takes place no later than October 1st of the prior year, as stipulated by Kansas State Law. In order to meet the August deadline, the annual budget process begins in February. This ensures that there is adequate time set aside for a comprehensive review and analysis of departmental requests. A copy of the 2021 Amended | 2022 Approved budget calendar is included in this document.

The “Budget Cycle” has four phases: DEPARTMENTAL SUBMISSION; CONSOLIDATION AND PREPARATION; REVIEW, REVISION AND ADOPTION; AND IMPLEMENTATION. Each phase of the cycle is described as follows:

Phase 1: Departmental Submission:

The budget process begins with a Senior Managers Meeting and an orientation on the process, goals and expectations by the County Administrator at the end of the year.

Equipped with the updated schedules and directions the Departments prepare Capital Maintenance and Improvement Project (CMIP) Request, Operating Budgets and New Budget Initiatives.

Submissions include request for the following calendar year and revisions to the current year. (For example: The 2022 process included CMIP requests for 2021 thru 2026, Operating funds for 2022 and to revise 2021.

Phase 2: Consolidation and Preparation:

Consolidation and Preparation is a function of the Budget Department and Administrator’s Office. As the deadlines for each type of submission approach Budget staff work closely with the departments to ensure that accurate and complete requests are submitted with adequate descriptions and justifications that allow a novice reader to understand the request.

The CMIP requests are gathered and batched first so that the Work Group can begin review of all the submissions in a very involved effort to rank and prioritize the requests. The review begins in February and consumes the entire month.

Finally, the Operating Budgets are submitted. That includes a line by line submission in every category. Departments may make zero sum changes to supplies and services, but genuine increases, new positions or programs must be submitted in a format very similar to the CMIP process, with detailed descriptions and justifications.

After review of the Budget Initiatives the recommended submissions are compiled with the CMIP projects and a budget document is prepared. That Draft is the Administrator’s recommended Budget to the Board of Commissioners.

Phase 3: The Review, Revision and Adoption:

The Review, Revision and Adoption process begins with Administrator’s Draft Recommendation. The Commission begins their review with a series of Budget Workshops. Through the Workshop process, the Commission reviews the submissions and adds, removes, or modifies items as they shape the budget to meet their goals for the planned Mill Levy Rate. This is an interactive process open to the public that engages the Administrator, Departments, the public and the Commission.

Through the process staff will address questions, concerns, and directives of the Commission until a final budget is reached that meets the Mill Levy target, that the majority of commissioners can agree upon.

Traditionally the Commission completes the process with one or more public hearings before approving a final Budget before the October 1st state deadline. Once approved the final Budget Document will be printed and submitted to the State by the UG Clerk.

Phase 4: Implementation:

The Implementation process happens as various points for the items approved through the Budget Cycle. Re-appropriations from the previous year are generally addressed in the spring and that money is immediately made available to the departments immediately after the requests are approved.

Items for the revised current year are adjusted by the Budget Office in September, after the approval process is completed. At that same time the Departments are provided with copies of the State Documents, the Annual Operating Budget for the coming year, the CMIP Budget for the next 5 years and the line items and revenue details that support the finished documents.

The Implementation process includes year-round monitoring of the budget, adjustments, and data collection, including Performance Measures. The Budget Office continues to compile this data and report to the Administrator's Office. This data is used to help direct the Budget Cycle for the next year.

UNDERSTANDING THE BUDGET DOCUMENT

The budget document is separated in eight separate sections. These include:

1. Highlights and Issues
2. Commissioners' Vision, Values & Goals
3. Community Profile
4. Budget Overview & Policy
5. Financial Overview
6. Department Expenditure Budgets
 - a. Mayor/CEO & Board of Commissioners
 - b. General Government
 - c. Public Safety
 - d. Judicial Services
 - e. Community Services
 - f. Public Works
 - g. Other Programs
7. 2022-2026 CMIP Equipment, Projects & Debts
8. Grant Inventory
9. Personnel Overview
10. Financial Policies

Highlights and Issues

The budget document begins with the annual budget message from the County Administrator. This letter provides an overview of the budget and signals the direction of the Unified Government for the next fiscal year. In addition, there is a copy of the County Administrator's PowerPoint presentation given to the Mayor and Commissioners highlighting the key budget points.

Financial Overview

This section consists of an overview of the budget process. Following this is a complete summary of revenues and expenditures by fund.

Departmental Sections (Office of the Mayor/CEO, Board of Commissioners, Administration, Public Safety, Judicial Services, Community Services, Public Works, & Other Programs)

Within these sections, each department's budget is presented. Every department provides a departmental overview, identifies important issues, highlights key accomplishments and outcomes, and outlines new initiatives. The department expense summary is succeeded by a department narrative.

Further, for those departments with individual divisions, a budget breakdown by division is provided. Each division offers an overview, identifies important issues, highlights key accomplishments and outcomes, and outlines new initiatives. Lastly, a division expense summary is also presented.

*For an example of a departmental budget and explanation, see the pages immediately following this summary.

Capital Maintenance Improvement Program

The Capital Maintenance Improvement Program (CMIP) section, consists of a highlight of the CMIP program and policy, summary level tables for overall CMIP as well as equipment and cash and debt projects, schedules of projects and equipment planned to take place over the next five years within each department and fund, and debt authorizations and project details for projects that will occur in the upcoming capital year. For each item, the total cost is shown, which year the cost will occur, and which fund will finance the acquisition/completion of the project.

Grant Inventory

This section contains summary and detail data on grants that the Unified Government has received, broken down into Federal, State, Local, or Private grant sourcing by Department.

Personnel Overview

The personnel overview contains a summary of the personnel across the Unified Government by Funding source and Department Function by Full Time Equivalents (FTE) as well as summary tables containing a listing of how many FTE's are budgeted in each fund and position classification. Following these tables is a listing of the Employer Paid Benefits Assumptions.

Financial Policies

This section lays out the Financial Policies as adopted by the Unified Government Commission.



Overview:

Provides brief explanation of division responsibilities and



Department Overview:

The mission of the Wyandotte/Leavenworth Area Agency on Aging and Disability Resource Center is to act as the single point-of-entry, where older adults, persons with disabilities, and their caregivers can navigate through a network and become linked with information that allows them to make informed decisions about services and support, with a primary focus of maintaining independence in their own homes and communities.

The Area Agency on Aging (AAA) is responsible for planning, implementing, and administering services to seniors and the disabled at the local level. The focal point centers on services that allow consumers to remain independent in their own homes.

Important Issues:

Discusses current topics, and/or future objectives specific to division.



Important Issues:

- Navigation of services during the COVID-19 pandemic to the Nutrition programs' senior customers (Meals on Wheels and Congregate Meal sites) have been an essential issue for Aging. Eight (8) congregate meal sites are shut down, affecting approximately 150 customers. Congregate customers are offered the opportunity to receive non-perishable food items that have been pre-ordered. Home delivered clients have not faced interruptions to their delivery of either a frozen five (5) meal package or a chilled ten (10) meal package delivery.

Highlights:

Identifies accomplishments, outcomes, and outlines current and upcoming events and projects.



Highlights:

- Giving the Basics is a program that offers personal hygiene supplies, such as incontinence briefs (free-of-charge), to older adults who lack available resources to provide the items. Often, because government insurance and health benefit plans do not cover these items, older adults go without medicine or food to purchase needed incontinence briefs. Fearing possible nursing home placement, older adults prioritize these items to remain independent in the community. The program allows older adults to live safely with dignity.

New Initiatives:

Reports on current projects and outlines new plans.



New Initiatives:

- Administrative Case Management (ACM) - In January 2020, the State Association of Area Agencies on Aging began a contract for ACM. The program allows Aging case managers to work with KanCare functionally eligible clients from the Frail Elderly (FE), Physically Disabled (PD), Brain Injury (BI), and PACE eligible customers. The ACM's will provide support and assistance to expedite the completion of our consumer's Medicaid applications.
- Choosing Healthy Appetizing Meals Plan Solutions for Seniors (CHAMPSS)- This program targets mobile seniors, 60 years of age or older, who can access transportation. It allows seniors to visit participating stores/restaurants at their convenience for a healthy, well-balanced meal. CHAMPSS meals are currently served at the Hy-Vee Mission site, and we recently opened a Wyandotte County site at the IHOP location in the Legends.
- Virtual Assessment Program- Due to COVID-19, Wyandotte - Leavenworth (WY/LV) Area Agency on Aging (AAA) will provide telecommunication services for qualified older adults. Virtual Voice is a remote telehealth communication system. Seniors will be offered an IPAD device to meet with their case managers; this service will allow social distancing to reduce the exposure of COVID-19 and ensure the safety of seniors and staff.

Unified Government of Wyandotte County/Kansas City Kansas
2021 Amended - 2022 Budget



Department: 0420 - Aging

Department Expenditure Summary:

Provides actual expenses for the previous year, original and amended budget for current year, and proposed budget for upcoming year.

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$933,468	\$980,844	\$944,874	\$907,882
52 - Contractual Services	\$1,289,733	\$1,415,866	\$1,714,040	\$2,907,362
53 - Commodities	\$876,405	\$808,167	\$877,009	\$1,429,859
54 - Capital Outlay	\$24,418	0	0	0
58 - Reserves	0	\$10,000	\$10,000	\$10,000
Total	\$2,824,022	\$3,144,877	\$3,546,922	\$5,256,182

Position Inventory Summary:

Identifies actual FTE count for previous year, original and amended for current year, and proposed for upcoming year.

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
102 - Service Program Elderly	1.70	1.70	2.35	2.35
422 - Area Plan Administration	1.05	1.05	1.15	1.15
424 - Supportive Services	1.55	1.55	0.00	0.00
425 - Congregate Meals	0.90	0.90	1.00	1.00
427 - Senior Care Act	1.15	1.15	0.50	0.50
428 - Home Delivery Meals	1.40	1.40	0.75	0.75
430 - Senior Health Insurance Couns	0.10	0.10	0.31	0.31
437 - Family Caregiver Grant	.10	.10	0.00	0.00
441 - Aging & Disability Resource Ctr	4.05	4.05	4.09	4.09
Total	12.00	12.00	11.25	11.25

Expenditures by Fund:

Breakdown by unit of actual expenditures for previous year, original and adopted expenditures for current year, and proposed expenditures for upcoming year.

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
100 - County - General	\$46,371	\$50,000	\$50,000	\$50,000
105 - County - Aging	\$315,508	\$440,560	\$485,828	\$540,131
202 - Department of Aging Grant Fund	\$2,461,711	\$2,004,267	\$2,999,994	\$4,095,051
Total	\$2,824,022	\$3,114,877	\$3,545,822	\$5,255,182

Expenditures by Division / Program:

Breakdown by unit of actual expenditures for previous year, original and adopted expenditures for current year, and proposed expenditures for upcoming year.

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
102 - Service Program Elderly	\$315,030	\$440,560	\$485,828	\$540,131
422 - Area Plan Administration	\$132,712	\$98,744	\$83,837	\$88,080
424 - Supportive Services	\$308,513	\$278,917	\$321,423	\$474,864
425 - Adult Protective Services (APS)	\$3,021	0	\$18,810	\$18,810
426 - Congregate Meals	\$353,287	\$307,207	\$328,314	\$630,111
427 - Senior Care Act	\$568,502	\$540,751	\$617,685	\$1,483,591
428 - Home Delivery Meals	\$882,047	\$702,750	\$502,048	\$845,214
431 - Disease Prevention	\$4,140	\$28,000	\$18,878	\$37,752
433 - Grant Amendments	\$1,504	\$34,000	0	0
436 - Senior Health Insurance Couns	\$11,344	\$5,633	\$41,431	\$67,368
437 - Family Caregiver Grant	\$62,662	\$127,692	\$127,187	\$348,485
438 - Aging Special Projects	\$3,400	\$7,700	\$38,368	\$38,368
441 - Aging & Disability Resource Ctr	\$306,360	\$486,614	\$686,890	\$877,322
Total	\$2,824,022	\$3,114,877	\$3,545,822	\$5,255,182

Budget Highlights:

Significant changes that occurred during the budget cycle.

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
102 - Service Program Elderly	Increase Dental Services	105 - County - Aging	\$7,500	\$7,500	0.00
102 - Service Program Elderly	Increase to Assisted Transportation	105 - County - Aging	\$5,000	\$5,000	0.00
102 - Service Program Elderly	Increase to Lifeline Program	105 - County - Aging	\$8,000	\$8,000	0.00
102 - Service Program Elderly	Senior Center (Vernon)	105 - County - Aging	0	\$5,550	0.00
Total			\$19,500	\$24,850	0.00

2021-2022 BUDGET CALENDAR

Mar 11

- 1st public hearing for Unified Government 2021 and 2022 CDBG budget
- Citizens have opportunity to verbally deliver thoughts on budget priorities
- Citizens and organizations have opportunity to deliver proposals for funding

Apr 12

- Staff begins preparation of first draft of budget that considers all input (including 2021 amended request)

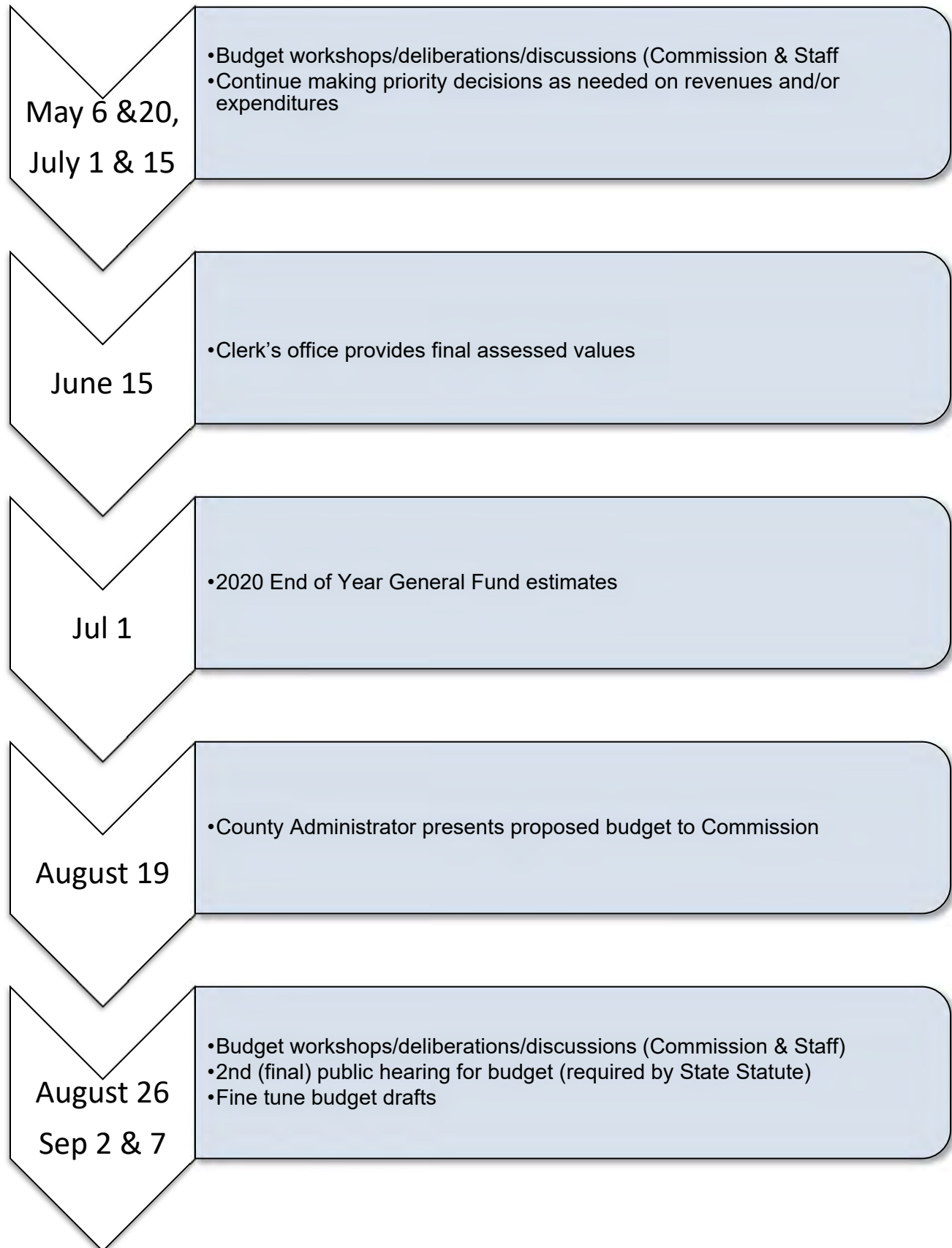
Apr 22

- 1st Commission Meeting on CMIP submittals/priorities

Apr 29

- 2nd Commission Meeting on CMIP submittals/priorities

2020-2021 BUDGET CALENDAR (continued)



2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



GLOSSARY OF TERMS



GLOSSARY OF TERMS

Agency Fund - A fund established to account for assets held by the Unified Government as a collection or paying agent for individuals, private organizations, other governmental units, or other funds.

Asset - Resources owned or held by the Unified Government which have monetary value.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred as opposed to when cash is received or spent.

Ad Valorem Taxes - Ad Valorem taxes, referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Appropriation - An authorization made by the Board of Commissioners which permits the Unified Government to incur obligations and to make expenditures for specific purposes.

Assessed Valuation - A value that is established for real or personal property for use as a basis for levying property taxes.

Bond - A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are most frequently sold to raise funds for the construction of large capital projects.

Budget - A plan of financial operation containing an estimate of proposed expenditures for a specified period of time (budget fiscal year) indicating all planned revenues and expenses for the year.

Budget Amendment - A change in budgeted expenditure authority for any Unified Government agency or office.

Budgetary Control - The control or management of the Unified Government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital Maintenance Improvements Program (CMIP) - A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the long-term needs of the Unified Government.

Capital Outlay - Expenditures which result in the acquisition of or addition to fixed assets.

Cash Basis - A basis of accounting and budgeting in which transactions are recognized only when cash is increased or decreased. The Unified Government's budget is prepared on a cash basis.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Contractual Services - Services rendered to the Unified Government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional services.

Debt Service - Expenditures to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund - A governmental accounting fund in which services provided are financed and operated similar to those of a private business - where the intent is that the costs (expenses, including depreciation) of providing goods and services be financed or recovered through user fees.

Expendable Trust Fund - A fund established to account for assets held by the Unified Government in a trustee capacity.

Expenditure - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

Expenses - Decreases in net total assets. Expenses represent the total cost of operations during a period of time regardless of the timing of the related expenditures.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which the Unified Government determines its financial position and the results of its operations. The Fiscal Year for the Unified Government is the same as the calendar year.

Fixed Assets - Assets of a long term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment. The Unified Government has established a level of \$5,000 for an item to be considered an asset; below \$5,000, the item is considered to be a commodity.

Fund - An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or functions.

Fund Balance - Fund balance is the excess of assets over liabilities and is therefore also known as surplus funds.

Fund Type - In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

General Fund - The fund used to account for all financial resources except those required to be accounted for in another fund.

Internal Services Fund - A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the Unified Government on a cost-reimbursement basis.

Levy - To impose taxes for the support of Unified Government activities.

Liability - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

Long Term Debt - Debt with a maturity of more than one year after the date of issuance.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Object of Expenditure - An expenditure classification, referring to the lowest and most detailed level of classification, such as Electricity, Office Supplies, or Asphalt.

Object Category - An expenditure classification, referring to the highest and most comprehensive level of classification. These include Personal Services, Contractual Services, Commodities, Capital Outlay, Transfers/Refunds, and Debt Service.

Pay-As-You-Go Basis - A term used to describe the financial policy which finances its capital outlays from current revenues rather than by borrowing.

Personal Services - Expenditures for salaries, wages, and fringe benefits of Unified Government employees.

Program - A group of interdependent closely related services or activities contributing to a common objective.

Property Tax - See Ad Valorem Tax

Revenue - Funds that the Unified Government receives as income.

Revenue Category - A revenue classification, referring to the highest and most comprehensive classification. These include Taxes, Intergovernmental Revenue, Licenses & Permits, Charges for Services, Miscellaneous Revenue, and Transfers.

Special Revenue Fund - A fund created when the Unified Government receives revenue from a special source designated to be used for a

specific purpose. In Kansas, many statutes exist whereby ad valorem taxes may be levied for specific purposes; when, received, this revenue is accounted for in the Special Revenue Fund created to account for the specific purpose of the statute.

Temporary Note - A short term debt issued for capital projects. In Kansas, temporary notes can be issued for no longer than four years.

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



SUMMARY: BUDGETARY AND FINANCIAL POLICIES

(FOR DETAILED POLICIES, REFER TO THE FINANCIAL POLICIES TAB)





Unified Government of Wyandotte County and Kansas City, Kansas

Commission Resolution:
R-35-18
Adopted: 07/26/2018

Summary: **Budgetary and Financial Policies**

This is a condensed version of the budgetary and financial policies of the Unified Government of Wyandotte County and Kansas City, Kansas.

1. Structural Balance

The budget for the Consolidated General Fund will be structurally balanced, with the sum of estimated revenues, transfers-in and appropriated Fund Balance is equal to expenditures and transfers-out.

2. Long-Term Financial Plan

The proposed annual budget should include a five-year General Fund projection.

3. Budget Process is an Annual Cycle

The annual budget process is used to develop service priorities and the level and type of resources to fund those services. Proposed mid-year changes to the budget and to service levels during the fiscal year will be minimized. Proposed mid-year changes will be evaluated programmatically and fiscally prior to adoption, and, if adopted, may have a lower priority compared to pre-existing programs and projects unless otherwise specified.

4. User Fees to be Set Related Cost of Service

When possible, user fees will be set to fully recover costs, except where there is a greater public benefit through use of a lower fee. There will be an administrative process for in-depth review of all fees over time.

5. One-Time Resources are for One-Time Uses

One-time resources will not be used to fund ongoing operations and are to be used for one-time purposes.

6. Capital Projects Budgeted for Both One-Time and Ongoing Costs

Before approving any capital expenditure, the Unified Government Commission will consider the capital (one-time) costs, the operating (ongoing) components of staffing and maintenance costs, the replacement costs, and the expected approach to funding replacement.

7. Fund Balance Policy

Fund Balance Policy for governmental funds establishes categories of fund balances - non-spendable, restricted, committed, assigned and unassigned. It also creates specific reserves - an operating reserve to be maintained in various funds and an economic uncertainty/ emergency reserve in the General Fund that may be accumulated in the future five years.

8. Adequate Emergency and Operating Reserves will be Maintained

Operating reserves of the General Fund will be maintained at two-months of General Fund ongoing expenditures, including transfers. The Emergency General Fund reserve establishes a target of an additional one month of General Fund operating expenditures sought to be accumulated over the future five years. Specific operating reserves are also established for all other special revenue and enterprise funds in accordance with the financial policies and recommended practices.

10. Revenue Projections will be Conservative

Revenue projections are to be objectively prepared using a reasonably conservative approach.

11. Stable Revenue Sources will be Used to Fund Operations

Any revenue that has a highly variable component may have only a portion of it, or none of it, budgeted for operations.

12. Fiscal Impact Analysis

For proposed Unified Government Commission action, an analysis may be provided (fiscal impact analysis) of the projected or potential fiscal impact on current and future revenues or resources, expenditures, including staff resources, and on how the action may impact the Unified Government's financial or economic position.

13. Current Year Costs will be Funded or an Explanation Provided

The budget will include funding for all costs of operations for the current and budget year or will identify, provide general information on and discuss any costs not fully funded, including unfunded liabilities, unfunded lifecycle replacement costs, and deferred maintenance.

14. Financial Reporting will use Generally Accepted Accounting Standards

The Unified Government will prepare annual financial statements in accordance with Generally Accepted Accounting Principles (GAAP) and will use a consistent approach to budgetary reporting. Both the basis of accounting and the basis of budgeting will be described in the appropriate documents.

15. Financial Status will be Reported

The Unified Government's Comprehensive Annual Financial Report (CAFR) will be made available after completion of the annual audit.

There will be quarterly reporting on the budgetary status of all the Unified Government's State certified funds, with emphasis on the three funds comprising the Consolidated General Fund. Any major or critical budgetary issues will be reported as soon as it is practical.

16. Financial Status of Major Funds will be Reviewed

The County Administration will annually present a brief report discussing the high-level financial status of each major fund of the Unified Government as part of the budget presentation. The report will be part of the proposed budget as a component of each fund's Fund Summary.

17. Appropriate Grants will be Sought

The Unified Government will seek grants that address Commission priorities and are believed to provide a substantial net benefit after considering the Government's cost to secure and administer the grant and the risk associated with unintentional non-compliance. The Unified Government shall maintain support to ensure compliance with grant terms and requirements.

18. Debt Maintained at Appropriate Levels

Debt limits follow State law. The term of debt will generally not exceed the life of the asset being acquired or constructed; capital leases for vehicles will be part of a comprehensive strategy; and debt will not be used to fund operations.

19. Investments will be Conservatively Managed

Investments shall be managed with the priorities of: safety of principal, liquidity (availability of cash), and yield (investment income).

20. A Long-Term General Financial Plan will be Maintained

A plan will be presented that outlines general approaches to maintaining and increasing revenues, growing Wyandotte County's economy for the purpose of revenue generation, and controlling and managing the cost of services and the method of delivery of services.

21. Financial Policies will be Reviewed

Financial policies will be reviewed at least annually. The County Administrator and Chief Financial Officer will report potential non-compliance on any proposed Commission action and will report annually on overall compliance and non-compliance with all the financial policies.

22. Administrative Procedures to be Consistent with Policy

Administrative procedures shall be consistent with the adopted Unified Government Commission budgetary and financial policies.



LONG TERM FINANCIAL FORECAST

FISCAL YEARS

2023 TO 2027



MISSION: The Mission of the Unified Government is to deliver high quality, efficient services and be a resource to our residents. We are innovative, inspired public servants focused on our community's wants and needs.





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All artwork produced by youth and adult artists and can be found throughout downtown Kansas City, Kansas.

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EXECUTIVE SUMMARY

Long-term financial forecasting informs policy makers as they plan for the future. It provides the information needed to make decisions that will maintain sustainable operations and identifies opportunities to further invest in the organization's strategic goals and objectives. This Long-Term Financial Forecast for 2023-2027 provides a five-year outlook for the Unified Government's (UG) major operational funds. This forecast report focuses in its own section on a review of the UG's main operating fund, the General Fund, which combines the operations of the City, County and Consolidated City/County Parks funds. This executive summary provides a brief examination other funds, such as the County Special Levy Funds, Dedicated (Public Safety/ Neighborhood Infrastructure) Sales Tax Fund, Special Street & Highway Fund, Tourism and Convention Promotion Fund, Emergency Medical Services Enterprise Fund, and the City and County Debt Funds.

The Recent Economy. Although not as significant as preliminarily anticipated, economic indicators show that the local business environment has been negatively impacted by the COVID-19 pandemic. Unemployment in the County grew from an average of 4.3% in 2019, to during the shelter-in-place period 16% in April 2020, then steadily dropped to an average of 7.8% for the 2020 year. Demand for employees have driven unemployment down thru most of 2021, with the October rate for the County at 4.4%.

Aside from the pandemic's impact on the economy, Kansas City, Kansas economic performance has been mixed over the past few years. While Wyandotte County's employment increased by 0.8% between June 2020 and June 2021, Wyandotte County's average weekly wages between the 2nd quarter 2020 and 2nd quarter 2021 decreased by 1.4% with the average weekly wage being \$1,084. Additionally, the County's assessed valuation only grew 3.3% in 2020 tax levy year due to the pandemic impact on the commercial real estate market. Conversely, Kansas City home prices have reached the highest level in years and upward pressure is expected to continue into the next year.

Forecasting Uncertainties. Several uncertainties are included in the Forecast that diminish the General Fund reserves during the five-year period. One uncertainty is the timing and length of the economic impact of the pandemic and whether new variants of the virus will appear that are resistant to the vaccination protocols potentially causing another business lockdown. A second uncertainty is the timing of the significant level of retiring employees in the next five years; if these employees retire sooner than expected, the

General Fund financial position would be more negatively impacted and could impair the UG's ability to meet operational demands in subsequent years. The Forecast as presented includes conservative, yet hopeful projections of these uncertainties. Economic vitality and consumer behavior are projected to resume to prior levels in 2022, and level of employee retirements is projected to take place in a steady manner consistent with the recent years' pattern, as opposed to annual sudden spikes of retirements.

To address both short-term and long-term issues, the UG administration will continue reviewing its operations and service delivery options. Towards meeting financial sustainability objectives, the UG has a history of partnering with the private and non-profit sectors for the cost-effective delivery of a variety of services to our residents. While the UG continues exploring alternative service delivery models, the UG is also reviewing cost recovery levels of services and the fees charged for these services.

During the upcoming months, staff will continue to monitor revenue sources as well as update spending plans, as applicable, based on newly available information. This updated information will be reflected in the 2022 Amended/2023 Proposed Budget, which is scheduled to be released to the Commission in June or July of 2022.

Long-Term Obligations and Infrastructure Fiscal Challenges. In addition to maintaining the General Fund reserve, the Government has various other fiscal challenges. One challenge is achieving the Commission's goal to identify resources to invest in our aging public streets, facilities and equipment. Recent analysis from the Public Works Department concludes that to restore our streets and bridges to safe roadway standards and forestall their decline into the "failed street" category, budgets must be re-aligned to identify \$20 million a year in new funding for street preservation and \$14 million a year in new funding for bridge repair and maintenance. Additionally, a recent condition assessment reports of the UG's over 150 facilities and buildings calculated \$250 million in facilities deferred maintenance costs, which is significant given the size of UG organization and geographic service area.

Another challenge is that although statutorily precluded from augmenting employer contribution levels above the legal cap, the UG's portion of the KPERS AND KP&F net pension liability as of the end of 2020 was \$215 million, or 66% funding status. Along with this pension liability, the Government has a long-term liability related to retiree health care costs (Other Post-Employment Benefits, or OPEB) of estimated at \$132 million as of the end of 2020.

Vision and Strategic Goals. As part of its strategic planning efforts, the UG Commission approved their vision and seven goals.

The vision is: ***Uniquely Wyandotte – a vibrant intersection of diversity, opportunities, and distinctive neighborhoods. An engaged community: healthy, fulfilled and inspired.***

The seven strategic goals are to:



- Reduce Blight
- Increase Safety and Perception of Safety
- Improve Community Health
- Increase Economic Prosperity of the Community and Opportunity for our Residents
- Improve Customer Service and Communication
- Increase Community Cohesion
- Improve Infrastructure

To address both the strategic goals and fiscal challenges, the UG will continue reviewing its operations and service delivery options in a disciplined manner. A policy framework to guide in setting appropriate fees for services based on the values of our community is planned. Establishment of an OPEB Trust will be presented to begin setting aside funds for future retiree health care costs that can yield investment earnings greater than the UG's operating funds. The organization will be continuing the process of implementing Priority-Based Budgeting as a tool for identifying alternative resource allocation options. Finally, the Commission will continue to vigilantly monitor the impacts of the COVID-19 pandemic and ensuring the health needs of the community are met.

Forecast Assumptions and Methodology

In developing the Forecast, various economic indicators and cost drivers were developed based on past trends or average annual rates of change, and statistical correlations. Anticipated future events were also incorporated into the Forecast. The methodology for calculating changes for out-years of the Forecast (2023-2027) are based on historical analysis of increases with adjustments factored in for known items. Forecast assumptions vary per the respective revenue and cost category and, in most cases, are based on statistical correlation with other revenue or cost drivers in which they are statistical correlated. Correlation is a statistical technique that can show whether and how strongly pairs of variables are related. A correlation is a single number that describes the degree of relationship between two variables, with the closer the correlation calculation approaches 1.0 the more correlated are the two variables. Staff also performed a reasonableness test of the results.

This Forecast assumes that a fall-off in economically sensitive revenues occurs once every eight to ten years, and as a result of this assumption and the COVID-19 pandemic event, a recession is included in the Forecast in years 2021 and/or 2022. While it is not

staff's intent to predict the exact timing of the recession, its inclusion in the Forecast is to send a signal that a cyclical event, whereby revenues can drop dramatically, will inevitably occur. In 2022 and 2023 a post-recession modest upswing is incorporated.

The following table is a sample of the economic indicators and cost drivers utilized in the Forecast.

Forecast Assumptions	2023	2024	2025	2026	2027
Population annual growth rate	0.5%	0.5%	0.5%	0.5%	0.5%
Inflation rate	2.2%	2.0%	1.4%	1.4%	1.4%
Unemployment Rate	5.5%	5.0%	4.8%	4.8%	4.8%
Assessed Value (KCK) annual growth rate	8.9%	6.0%	5.9%	5.9%	4.9%
Property Tax Delinquency Rate (KCK)	6.5%	6.0%	5.7%	5.7%	5.7%
Property tax Mill Levies	No change from 2022	No change from 2022	No change from 2022	No change from 2022	No change from 2022
BPU Electric PILOT growth rate	1.5%	1.5%	1.5%	1.5%	1.5%
Taxable Retail Sales growth rate (WyCo)	3.3%	3.3%	3.3%	3.3%	3.3%
Salaries and Wages growth rate	3.3%	3.3%	2.3%	2.3%	2.3%
Employee Health Insurance growth rate	5.8%	5.8%	5.8%	5.8%	5.8%
Inmate Medical growth rate	5.8%	5.8%	5.8%	5.8%	5.8%
Residential Trash Services	3.0%	3.0%	3.0%	3.0%	3.0%
Other Professional Services growth rate	2.0%	2.0%	1.4%	1.4%	1.4%

Overview of Forecasts by Fund Group

Each operating area, or fund, is uniquely impacted by the application of the forecast assumptions due to each fund's unique mix of revenue sources and operational costs. For example, some funds are reliant on economically sensitive revenues, such as sales tax. Other funds' costs are concentrated in on-going costs, such as personnel, that are less flexible to change compared with other funds that have their focus on one-time costs, such as cash-funded capital, which can be more easily be adapted to changing economic events. The following is summary of the fiscal overview for each fund group discussed in this report. Refer to each section for more detailed information.

General Fund - Having preliminarily weathered the financial impacts of the COVID-19 pandemic and received federal assistance to cover lost revenue, this baseline five-year Forecast reflects a preservation of the Combined General Fund reserves. Although promising, challenges remain as expenditures outpace revenues for the City General Fund. This City gap is covered by faster growing revenues in the County General compared to its expenditure demands. The General Fund is estimated to end 2022 with \$37.9 million in cash balances. Over the Forecast period ending in 2027, \$14.0 million are estimated to be drawn down from the General Fund estimated cash reserves if no actions were taken to remedy the imbalance. Although this Forecast projects strong revenue growth, annual resources are insufficient to meet required accrued leave balance payments to the expected increase of retirees while keeping pace with conservative expenditure needs, such as a moderate cost of living adjustment for active employee compensation. It is anticipated that between \$7-\$11 million in annual operating expenditure efficiencies or additional revenues are needed in 2024 thru 2027 to achieve the reserve target objectives and achieve a more sustainable financial position.

Special County Levy Funds - These funds are reliant on dedicated property tax mill levies, and provide a myriad of social services, health and other community services. The cash fund balance of the Special County Levy Funds expects to end 2022 at \$988,000 and grows to a projected \$9.4 million by the end of the forecast period, or 101% of 2027 total expenditures. This growth is due to expected increases in the market value of residential and commercial properties having a positive affect on property tax revenues.

Dedicated (Public Safety/ Neighborhood Infrastructure) Sales Tax Fund – This fund's revenues are 100% from sales and use taxes from a 3/8th cent sales tax recently renewed by voters for another 10-years, through 2030. The cash fund balance of the Dedicated Sales Tax Fund expects to end 2022 at \$169,000 and projects a negative cash balance during each of the five forecast years ending at a (\$3.0) million cash deficit in 2027. Planned CMIP expenditures exceed available resources during the forecast period. The projection requires a reduction of the \$5.8 million annual capital expenditures budgeted from 2023-2027.

Special Street and Highway Fund – This fund's revenues are 100% from the gasoline tax distributed to the UG by the State of Kansas. The cash fund balance of the Street and Highway Fund expects to end 2022 at \$822,000 and projects a positive cash balance during each of the five forecast years ending at \$1.5 million of cash in 2027, or 20% of total expenditures. Planned annual personnel costs of \$4 million for street maintenance needs and CMIP annual expenditures of \$1.5-\$2 million are met with available resources during the forecast period.

Tourism and Convention Promotion Fund – This fund is 100% reliant on the transient guest tax, a tax paid on hotel and motel lodging businesses within the City and is assessed at 8% of sales per Ordinance. The cash fund balance of the Tourism and Convention Promotion Fund expects to end 2022 at \$125,000 and grow to a projected \$8 million by the end of the forecast period. The 2020 and 2021 revenue estimates were reduced from prior year levels due to the impact of the pandemic on the hotel and

accommodations activities, with revenues expected to grow to the same level as 2019 at \$3.8 million in 2022. The forecast assumes prior level of tourism activity will resume in 2023 and additional hotels will be added in future years for known developments anticipated to be completed with revenues coming at \$4.6 million annually for 2025-2027.

Emergency Medical Services (EMS) Fund – Supporting paramedic and ambulance services, this fund is dependent on a 1/4th cent sales tax passed by City voters in 2004. Additional revenues include charges for services fee collections and medical insurance reimbursement for ambulance services. The cash fund balance of the Emergency Medical Services Fund expects to end 2022 at \$204,000 and decline to a projected deficit of \$5.3 million by the end of the forecast period. Costs in this fund were reduced during the 2020/2021 budget season due to the anticipated revenue loss resulting from the pandemic. Although sales tax revenue performance exceeded estimates in 2020 and 2021, the charges for services collections have remained lower than prior year levels and flat in the out-years. The slow growth rates of these revenues sources cannot support the annual personnel costs of \$8.3-\$9.2 million in personnel costs nor the \$1.5 million in fire apparatus, vehicle, and ambulance lease obligations. Performance of this fund will be closely monitored.

City and County Debt Funds – These funds are reliant on dedicated property tax mill levies. These funds' forecast shows that the current revenue projections support the issuance of debt at the level approved in the UG's 2022 Adopted Budget/Capital and Maintenance Improvement Program (CMIP). Additional capital investment financing prior to 2026 is not fiscally support for the City Bond & Interest Fund; however opportunities present themselves in the County Bond & Interest Fund in the later years of the 5-year forecast to increase County facilities investments or make a change to the revenue dedication.

Fiscal Sustainability Proposals

The following is a list of fiscal sustainability proposals recommended to be undertaken to meet the UG's fiscal challenges:

- ***Analyze current service delivery costs***, through the Priority Based Budgeting Process, to ensure their alignment with the Commission's strategic goals;
- Develop a plan to address ***funding the Street Preservation Program, Bridge repairs and public facility deferred maintenance costs*** which would provide a framework for future policy discussions surrounding identifying new resources;
- Continuing the community engagement process in identifying the revenue requirements for dedicated funding of the

Government's *stormwater* future operating and capital infrastructure needs;

- Finish implementation of policy to allow for accumulation of *resources for future equipment replacement costs*; and
- *Establish an Other Post-Employment Benefits (OPEB) Trust* to have the legal structure to set aside and accumulate the cost of healthcare of future retirees and to invest these resources in a manner similar to pension funds.

Long-Unfunded Term Liabilities

This Forecast, as outlined in the following sections of this report, does not reflect the following long-term liabilities:

1. **Capital Debt Financing Policy:** The Forecast assumes any future debt load above current administrative parameters must be supported by additional revenue. The UG Finance staff recommends including in the capital financing debt policy a comprehensive strategy with specific debt capacity parameters that will enable the Government to meet its infrastructure investment needs while remaining fiscally sustainable within an appropriate debt capacity level.
2. **Potential Litigation and Settlement Costs:** The Unified Government is self-insured for liability claims. All liability claims are reviewed, challenged if appropriate, and processed for payment at the agreed amount by the Chief Legal Counsel. Kansas statutes limit the liability in tort cases to \$500,000. Although an estimated \$850,000 is annually included in the Forecast to cover such claims, judgments and settlements, unanticipated settlements may significantly exceed this estimated budgeted cost. In addition, although necessary to take advantage of the opportunity to potentially mitigate legal settlement costs, legal defense expenses for litigating such lawsuits often exceed budgeted estimates.
3. **Streets Rehabilitation and Replacement Costs:** Public Works Department has developed a comprehensive, data-driven street preservation program. The Unified Government's over 2,400 lane miles pavement network has a current Pavement Condition Index (PCI) rating of 53 with 70% of the network rated as in poor, marginal to fair category. Current funding levels for street maintenance are insufficient to maintain even our current low PCI rating in the future. Currently poorly rated streets will become "failing" streets in the future due to their age and condition without more attention. This baseline Forecast sustains the current funding level for street maintenance (approximately \$9 million annually) and does not include additional resources of \$20 million annually to address this cost-effective street preservation and rehabilitation investment, nor the estimated annual \$14 million for the maintenance of bridges. This \$20 + \$14 million a year is needed for each of the next 18 years in order to increase the UG's PCI from 53 to 74. After the 18 years, continued funding of between \$12-\$14 million

annually is needed to maintain the 74 PCI level. Street and road maintenance have been consistently rated as the top priority for UG focus on resident community surveys of UG services performance.

4. **Parks Master Plan:** The Parks Master Plan was presented to the Commission in the late 2017. This baseline Forecast does not include funding for the estimated costs of the Parks Master Plan. A new revenue source will be needed to fund the recommended park and community center improvements, as well as restore the Parks and Recreation Department staffing to levels consistent with other comparative local government.
5. **Deferred Facility Maintenance Costs:** A recent condition assessment reports of the UG's over 150 facilities and buildings have identified \$250 million in deferred maintenance costs are needed, given the size of UG organization and geographic service area. Due to the prolonged slow recovery since the last recession a decade ago, on-going operating funds have been unavailable to address these deferred maintenance needs. In the absence of a property tax mill rate increase or other dedicated resource, utilizing the UG's current general obligation debt capacity to finance this level of facilities investment will be challenging. The adopted five-year CMIP addresses some of these needs, but does not satisfy all of these expected costs.
6. **Capital Equipment Replacement Costs:** Many UG departments need to replace their aging capital equipment. Due to the prolonged slow recovery since the last recession a decade ago, on-going operating funds have been unavailable to fully address these equipment replacement needs. Additional funding from the early payoff of the STAR bonds in 2017 provided for some replacements. Currently, equipment is replaced using current resources. A dedicated fund to set aside resources for the future replacement of capital equipment is a recommended practice and including some minimal funding would be a good start towards addressing this need. This baseline Forecast does not include additional funding for this purpose.
7. **Unfunded Net Pension Liability:** Based on the most recent July 2020 KPERS pension actuarial report, the UG-wide net pension liability (including the combined KPERS-Local and KP&F-Local group plans) totals \$215 million, which represents a funding status of 66% (plan fiduciary net position as a percentage of the total pension liability).¹ In other words, UG's current proportion of the KPERS pension fund assets are 34% lower than the level of assets sufficient to meet 100% of estimated future retirement obligations of covered UG employees (of which those total obligations are based on actuarial assumptions). The Government Finance Officers Association (GFOA) recommends a policy of fully funding pension plans. Credit rating agencies generally categorize as average or above average pension plans with funding statuses between 80% and 90%, and funding statuses between 60% and 70% as below average or weak.²

	KPERS Plan		KP&F Plan		TOTAL COMBINED	
	6/30/2019	6/30/2020	6/30/2019	6/30/2020	6/30/2019	6/30/2020
UG Proportion of collective net pension liability	3.60%	3.62%	12.64%	12.35%		
UG proportionate Share of collective net pension liability	\$50,325,974	\$62,782,847	\$127,903,862	\$152,278,224	\$178,229,836	\$ 215,061,071
UG covered-employee payroll	\$75,829,932	\$76,792,808	\$61,157,909	\$61,934,482	\$136,987,841	\$138,727,290
UG proportionate share of collective net pension liability as a percentage of UG employee-covered payroll	66%	82%	209%	246%	130%	155%
Plan fiduciary net position as a percentage of the total pension liability <i>(for combined plans)</i>	69.9%	66.3%	69.9%	66.3%	69.9%	66.3%

The UG is annually contributing 100% of its contractually required contributions, or \$21.4 million in 2020.³ Contractually required refers to the amount KPERS requires local governments to pay; it is not the amount that will bring pension assets to the full value of estimated future costs. The UG is not legally required to contribute additional resources to reduce its net pension liability. State places a cap on the level of employer contributions, and the UG is contributing at this capped rate. Without a state law change, this unfunded net pension liability will remain on the UG balance sheet.

As a side note, KPERS assumes that should local governments annually contribute their contractually required contributions, their proportion of pension fund assets will attain the 100% funding status in 30 years. This assumption supports the rationale behind the required KP&F special retirement payments for retiring Police and Fire employees whose final compensation calculations for future pension payment purposes are increased with the inclusion of accrued vacation and sick leave payouts at their separation from UG service.

8. **Unfunded Retiree Healthcare Net Liability (Other Post-Employment Benefits, or OPEB):** State statute requires the UG to offer healthcare benefits to its retirees up till age 65. Unlike pensions, OPEB costs are based on benefit costs during the years that a retiree (and applicable spouse and dependents) are eligible to receive benefits, ending at age 65 per Kansas Statute 12-5040. These retirement benefits (medical, dental, vision) are paid on behalf of retirees and their eligible spouse and

dependents, in addition to pensions. Benefits are not uniform for all retirees, due to differences in negotiated OPEB benefits over time. Most eligible participants must contribute full-blended premiums to maintain coverage. The blended premium is based on average costs amongst all active and retirees in the healthcare plan. The reason there is a net unfunded liability is because the amount retirees contribute through their premiums is lower than respective costs incurred by these retirees. It is referred to as the “implicit subsidy” because health care costs are higher for older, retired participants than younger, active employees.

In addition, the UG currently offers healthcare coverage for retirees beyond when they are Medicare-eligible at age 65. The coverage and premiums paid by these retirees are for supplemental plans to Medicare and they do pay the applicable premium as set by the UG. This coverage offering is more generous than is required by State Statute. As of 1/1/2019, 108 retirees are in this coverage category or 45% of all retirees covered for medical. Because this provision is offered in our plan, the actuary must assume that future retirees will also elect this coverage. At the end of 2020, the Unified Government’s net OPEB liability totaled \$132.0 million, which includes the estimated future health care claims of both the retirees and active employees that are projected to be covered with these benefits in the future. If the coverage provisions were revised to no longer offer coverage past Medicare-eligibility age 65 for future retirees (not current retirees), the actuary computed that the UG’s OPEB liability would drop by \$69 million or 52%.

	Govt'l Activities		Business-Type Activities		TOTAL COMBINED	
	12/31/2019	12/31/2020	12/31/2019	12/31/2020	12/31/2019	12/31/2020
UG proportionate Share of collective OPEB liability	\$91,474,380	\$120,952,468	\$ 8,214,352	\$ 10,861,469	\$99,688,732	\$ 131,813,937
UG covered-employee payroll	\$76,445,421	\$76,221,953	\$61,654,310	\$61,474,080	\$138,099,731	\$137,696,033
UG proportionate share of OPEB liability as a percentage of UG employee-covered payroll	120%	159%	13%	18%	72%	96%

The UG currently is on a “pay go” basis and is not setting aside funds for these future costs. If a trust were created, the actuary could use a higher discount rate in the actuarial assumptions for calculating the net present value of our OPEB liability. This is because additional contributions to the trust would earn at an investment rate of approximately 6%

compared with the 20-year municipal bond rate required by GASB 75 which in 2020 was only 1.96%. The estimate is that setting up a trust and contributing to it annually would further reduce our OPEB liability by \$60-\$60 million. In short, changing our medical coverage as it relates to Medicare eligibility for future retirees and establishing an OPEB trust could potentially eliminate the UG's \$132 million OPEB liability from its government-wide financial statements. If this were done during 2020, the governmental activities deficit net position of (\$2) million could have been an estimate positive of \$117 to \$127 million. Such a positive net position would be seen favorably by the credit rating agencies.

This baseline Forecast does not include additional OPEB contributions into a trust to bring down the OPEB liability. Finance staff have developed a plan for establishing an OPEB trust that will provide a funding strategy for reducing this liability. OPEB trusts allow local governments to invest additional resources in the long-term investment securities that earn better yields than local governments can earn with fixed income investments. By setting up a trust, in the future the UG could be paying for the healthcare costs of future retirees with investment earnings rather than operating tax-support dollars.

Forecast Potential Risks

This Forecast, as outlined in the following sections of this report, does not reflect the following potential risks in the future five years:

1. **Changes in the local, regional and national economy:** This Forecast assumes a modest recession in 2021 and/or 2022 caused by the pandemic marked by a moderate slow-down in the growth rate for the local economy, followed by an economic rebound in the subsequent years. Any changes from this assumption may have positive or negative impacts on economically sensitive revenues, such as sales taxes. National government policy changes, such as international trade policy disputes or additional federal assistance to local governments due to COVID, could impact the regional business climate and job growth.
2. **Labor Negotiations:** The Unified Government has various employee organization (labor) agreements that expired as of December 31, 2019 and one contract that expired December 31, 2018. Although funding for a moderate cost of living adjustment has been included in the 2023-2027 salary and benefits cost lines for potential contract costs resulting from the negotiations of these expiring labor agreements, any agreements reached between the UG's employee organizations, and the UG administration above moderate cost of living funding level have not been included in the Forecast. The fiscal challenge with this assumption relates to the Government's ability to remain competitive with other local governments. Beyond 2022 the Forecast assumes no additional employee positions.

3. **Future Retiree Payout Assumptions:** One-fourth of the UG-wide labor force is eligible to retire in the next five years. Assumptions have been made to reasonably predict the timing of these retirements, the expected accrued vacation and sick leave balances, and contribution amounts to the pension funds for additions to these retiring employees actuarial pension liability resulting from the additional final compensation calculation incurred from the leave balance payouts at separation. These costs are one-time in nature, but the amounts and timing are subject to change depending on the decisions of retiring employees. Assumptions have also been made for the potential salary savings the UG might experience following the retirements. These required payments are significant, estimated to have a net \$14 million impact over the next five years.

Endnotes

1. Unified Government Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended December 31, 2020, Pension Status References in the Notes to the Financial Statements and Required Supplemental Information Sections.
2. National Association of State Retirement Administrators, "The 80-percent threshold: Its source as a healthy or minimum funding level for public pension levels", January 2012, web link: [NASRA Pension Funding Status Threshold White Paper-January 2012](#)
3. Unified Government Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended December 31, 2020, Pension Status References in the Notes to the Financial Statements and Required Supplemental Information Sections.
4. Unified Government Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended December 31, 2020, OPEB (Retiree Health Care) Status References in the Notes to the Financial Statements and Required Supplemental Information Sections.

GENERAL FUND FORECAST

Having preliminarily weathered the financial impacts of the COVID-19 pandemic and received federal assistance to cover lost revenue, this baseline five-year Forecast reflects a preservation of the Combined General Fund reserves. Although promising, challenges remain as expenditures outpace revenues for the City General Fund. This City gap is covered by faster growing revenues in the County General compared to its expenditure demands.

John F. Kennedy, our 35th President, said, *"When written in Chinese, the word 'crisis' is composed of two characters. One represents danger and the other represents opportunity."*

During the midst of the pandemic, public officials were asking a host of questions that depending on the answers could signal danger for municipal budgets. Some of these questions included: Will the pandemic fundamentally change the way shopping is done? Will the higher unemployment rate in our County recover? Will unemployed residents find meaningful, well-paying jobs? Will the recent demand for single family homes continue, or will some residents impacted by job losses be forced to sell their homes, driving down home prices? Will increased remote working and learning change business and education practices?

After nearly two years of this pandemic, many of these questions have been answered. Although brick and mortar retail held its own, the growth in online sales significantly outpaced prior growth rates. The 16% unemployment rate in April of 2020 as stabilized to 4.4% in October 2021. Instead of residents having difficulty finding a job, businesses are experiencing challenges is finding applicants to fill their job vacancies. Kansas City home prices have reached the highest level in years and upward pressure is expected to continue into the next year. And finally, the shift to remote working has transformed how business is conducted into the future. How the pandemic impacted local governments was nearly the opposite of what was expected, which explains why long term financial forecasting is so challenging. The key takeaway is that nothing stays the same and that change is inevitable.

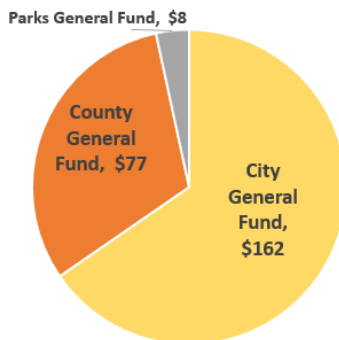
With the dangers of the pandemic came transformative opportunities. The federal government provided resources to state and local governments to cover the significant costs of fighting the COVID-19 disease spread, providing funds for many needs including

vaccination sites, personal protection equipment, augmented unemployment insurance and small business assistance. With the adoption of the American Rescue Plan Act (ARPA), municipalities across the county received badly needed resources to cover lost revenues due to the pandemic and to aid residents that were negatively impacted economically or disproportionately impacted due to systemic inequities in healthcare delivery or in housing.

The Unified Government received \$87 million in ARPA local fiscal recovery funds to address these needs, of which \$21 million was deposited in the General Fund for revenue replacement for 2021 and \$14 million for 2022. These ARPA revenue replacement funds, along with prudent spending practices during 2020, made it possible for the Unified Government to preserve its General Fund reserve levels. The forecasted CAFR fund balance at the end of 2022 is 21.6% of total expenditures, which is consistent with the fund balance reserve levels at the end of 2020 at 22.3% of total expenditures.

The finances of the Unified Government are complex due to our unique governance structure as a consolidated government, both a city and a county. To simplify this forecast, references to the General Fund include the consolidation of three distinct general funds. The largest is the Kansas City, Kansas (City) General Fund which collects revenues to spend on services typically provided to city residents, such as police, fire, street maintenance, and recreational activities. The second largest is the Wyandotte County, Kansas (County) General Fund with resources to support services often required by the State of Kansas, such as the sheriff, jail detention, the district attorney, the appraiser, motor vehicle registration and many other services. The third is the Parks General Fund that combines resources from both the City and County to maintain over 2,715 acres of park land.

**Unified Government
Consolidated General Fund Expenditures
2022 Estimated Total - \$248 million**



Out of all Governmental Funds, the General Fund is the largest and is the main operating fund of the UG. Together, the three funds comprise the Consolidated General Fund which has a total 2022 expenditure budget of \$248 million and represents over 60% of the entire Unified Government's financial operations. Given its size and the many services it supports for residents, a careful analysis of its long-term fiscal health is provided.

General Fund Net Operating Margin Baseline Forecast

In a household budget, successful performance is measured whether a family's income matches with outgoing expenses – that's the net operating margin. In this forecast, the net operating margin approach is used to single out transactions only occurring during the

forecast year, in the absence of prior year fund balance reserves. The net annual surplus / shortfall reflects the difference between the projected General Fund revenues and expenditures for each year of the forecast. The net operating margin cumulative starts with the available fund balance in excess of our two-month target reserve, then tallies each year's performance over the Forecast period, resulting in the estimated change to fund balance over the course of the period.

Despite strong anticipated future revenue growth projections, matching operational obligations with available resources is a fiscal challenge. The Baseline Forecast table below provides a quick view of the annual net margin for the future five years.

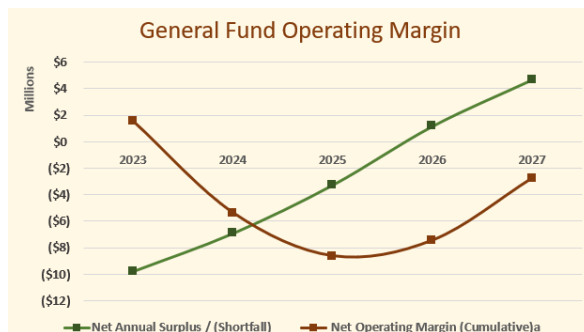
Baseline Long Term Financial Forecast

Fiscal Year 2023 - 2027

(\$s in 000s)	2022 ^(a)	2023	2024	2025	2026	2027
Total Revenue	\$243,854	\$241,111	\$250,562	\$260,788	\$271,041	\$281,006
Total Expenditures	\$247,409	\$250,882	\$257,463	\$264,040	\$269,854	\$276,309
Net Annual Surplus / (Shortfall)	(\$3,556)	(\$9,771)	(\$6,901)	(\$3,252)	\$1,187	\$4,697
Net Operating Margin (Cumulative) ^a	\$11,298	\$1,527	(\$5,374)	(\$8,626)	(\$7,440)	(\$2,742)

(a) For the Forecast, the Net Operating Margin (Cumulative) approach is used which assumes that no beginning fund balance is available prior 2022. \$11.3M net operating margin in 2022 is the amount above the 2-month operating reserve target.

(b) Assuming the estimated cash fund balance of \$27 million at the end of 2022.



Over the Forecast period, \$2.7 million are estimated to be drawn down from the General Fund reserve by 2027 if no actions were taken to remedy the imbalance. The graph on the left provides an illustration of the net operating margins of this base forecast. Net annual surplus/shortfalls fluctuate between a positive \$4.7 million in 2027 and shortfall of \$9.8 million in 2023. These shortfalls in 2023, 2024 and 2025 reflect one-time spending on capital investments utilizing the ARPA revenue replacement funds received in 2021 and 2022 as the funding source.

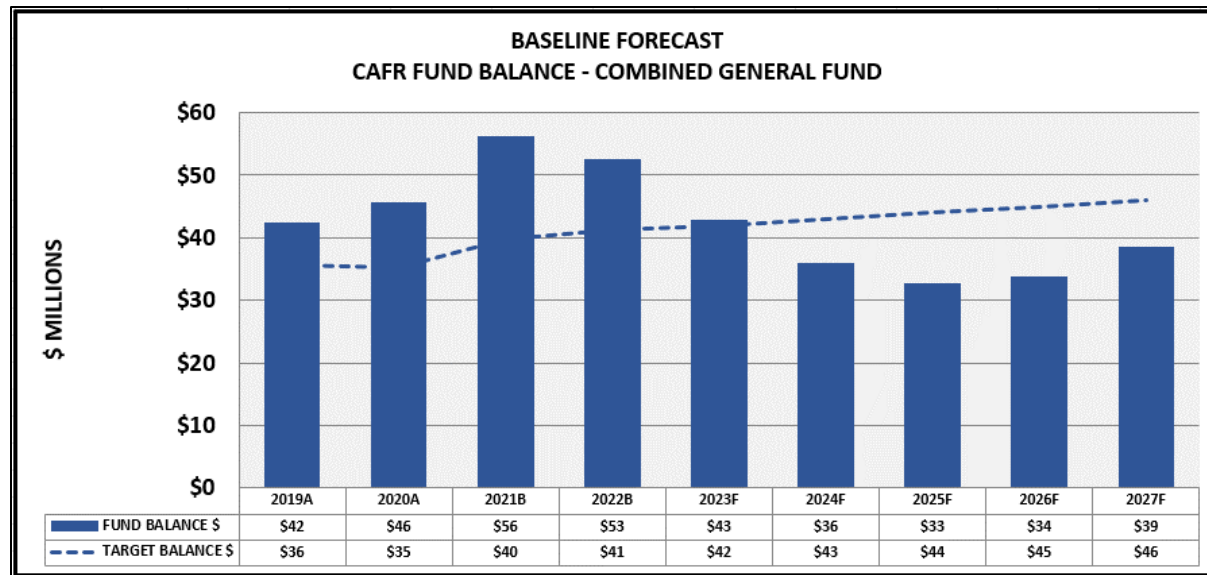
Even though this Forecast projects strong revenue growth, annual resources must meet required accrued leave balance payments to the expected increase of retirees while keeping pace with conservative expenditure needs, such as a moderate cost of living adjustment for active employee compensation. It is anticipated that between \$7-\$11 million in annual operating expenditure efficiencies or additional revenues are needed in 2024 thru 2027 to achieve the

reserve target objectives and achieve a more sustainable financial position.

General Fund (CAFR) Total Fund Balance - Baseline Forecast

In 2018, the UG Commission adopted a fiscal policy that prescribes a General Fund reserve level be retained in its ending fund balance (modified accrual basis (CAFR) basis) of 2-months of expenditures, or 2/12th or 16.67% percent. For simplicity purposes, the target reserve is referred to as 17% of expenditures. The reserve fund balance purpose is to accumulate resources to counter economic and/or operating budgetary uncertainty. For purposes of measuring the target reserve, the modified accrual basis fund balance is a better fiscal measure to use than the cash basis because it includes various receivables and payable reflected on the Government's balance sheet, and is the standard approach recommended by credit rating agencies and finance professionals.

At the end of 2021, the Government expects to end the year with over 2-months of expenditures in its General Fund balance with a reserve of 24% of expenditures. Assuming no actions undertaken, the baseline forecast estimates the CAFR fund balance to drop to 21% of expenditures in 2022, 17% in 2023, and stabilize at 14% of total expenditures in 2024 thru 2027. These later year projected reserve levels fall below the 17% target prescribed in the reserve policy.



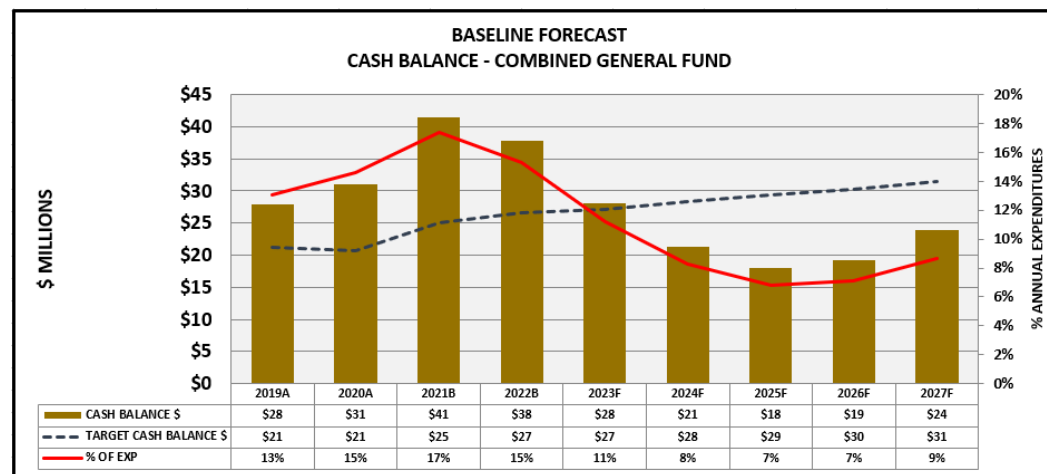
Reserves are recommended so that there are enough resources to meet operating needs during economic downturns or unanticipated events, such as a global pandemic. The reserve policy also stipulates that in the event reserves are required to be utilized, a plan be developed to replenish the reserve over the future five years to the minimum 2-month of expenditures operating reserve level. To restore the fund balance of the General Fund to the 17% target reserve, actions to both augment resources and reduce operating costs will be necessary in 2024. It is anticipated that between \$7-\$11 million in annual operating expenditure efficiencies or additional revenues are needed in 2024 thru 2027 to achieve the reserve target objectives. The dotted line represents where the fund balance should be in each year if the target reserve policy balance was met.

General Funds Budgetary (\$ Cash \$) Fund Balance Baseline Forecast

The State of Kansas requires local governments to report their budgets on a cash basis. As a result, the following discusses the projected budgetary (or cash) balances of the General Fund, rather than the CAFR modified accrual basis total fund balance. The charts below illustrate the financial projections of the General Fund on a cash basis through the Forecast period. The dotted line represents where the cash balance should be in each year if the target reserve policy balance was met.

Combined General Fund Position (2019-2027)

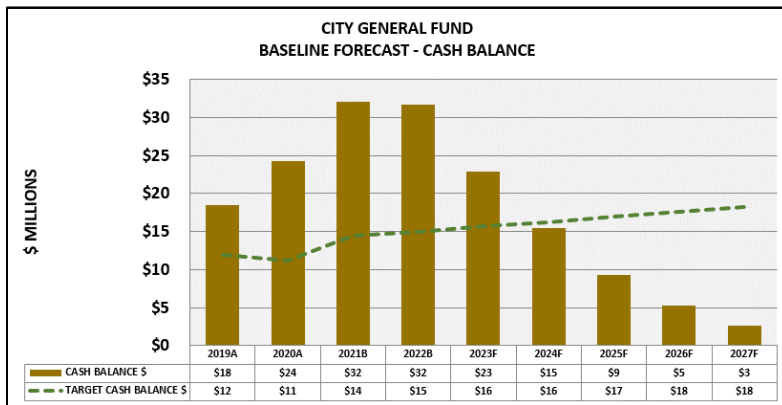
Combining the three UG general funds together, the cash fund balance declines over the forecast period but remains positive.



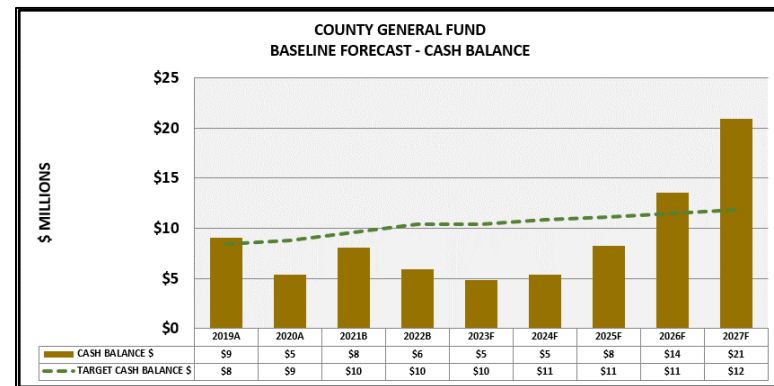
In the years 2023 to 2027, \$13.7 million is projected to be drawn from the 2021 ending budgetary basis (cash) fund balance of \$18.4 million. Of the total \$4 million drawn-down from fund balance, a net estimated \$14 million in one-time costs from 2023 to 2027 are required to be paid to *expected* retirees for accrued leave payouts and KP&R retirement special payments upon their separation from service due to the “silver tsunami”. In other words, without the significant level of expected retirements, the General Fund’s reserves would have increased rather than been reduced.

Separately reviewing the financial projections of the individual general funds (City, County and Parks (city/county) funds) is helpful in evaluating the sustainability of the resources used to support the various services recorded in each of these funds. Due to increased reliance on sales and use tax (at 24% in 2022) and given the projected flattening of this source, the City General Fund is forecasted to decline to a near deficit position at \$3 million in 2027. Conversely the County General Fund, whose reliance on sales tax is only 10% of its total revenues, shows its fund balance increasing to \$21 million in 2027. The Parks General Fund forecasts a stable cash position beginning in 2023.

City General Fund Position (2019-2027)



County General Fund Position (2019-2027)



Changes from Baseline Revenue Scenarios

Projected revenues and expenditures will vary from the forecast. As a result, it is useful to see a range of possibilities. The following charts below illustrate how the Combined General Fund financial position would look if the revenue and/or expenditures deviate from the baseline forecast.

Chart A assumes revenue estimates are to be **1% greater than estimated in the baseline** forecast assuming, expenditures remain at the baseline. Under these assumptions, the ending cash fund balance would change from 18% of total expenditures in 2022 (which on a CAFR fund balance basis exceeds the 17% reserve target illustrated by the dotted line) to 14% of total expenditures in 2027 which also exceeds the target.

A. 1% above Baseline Revenues

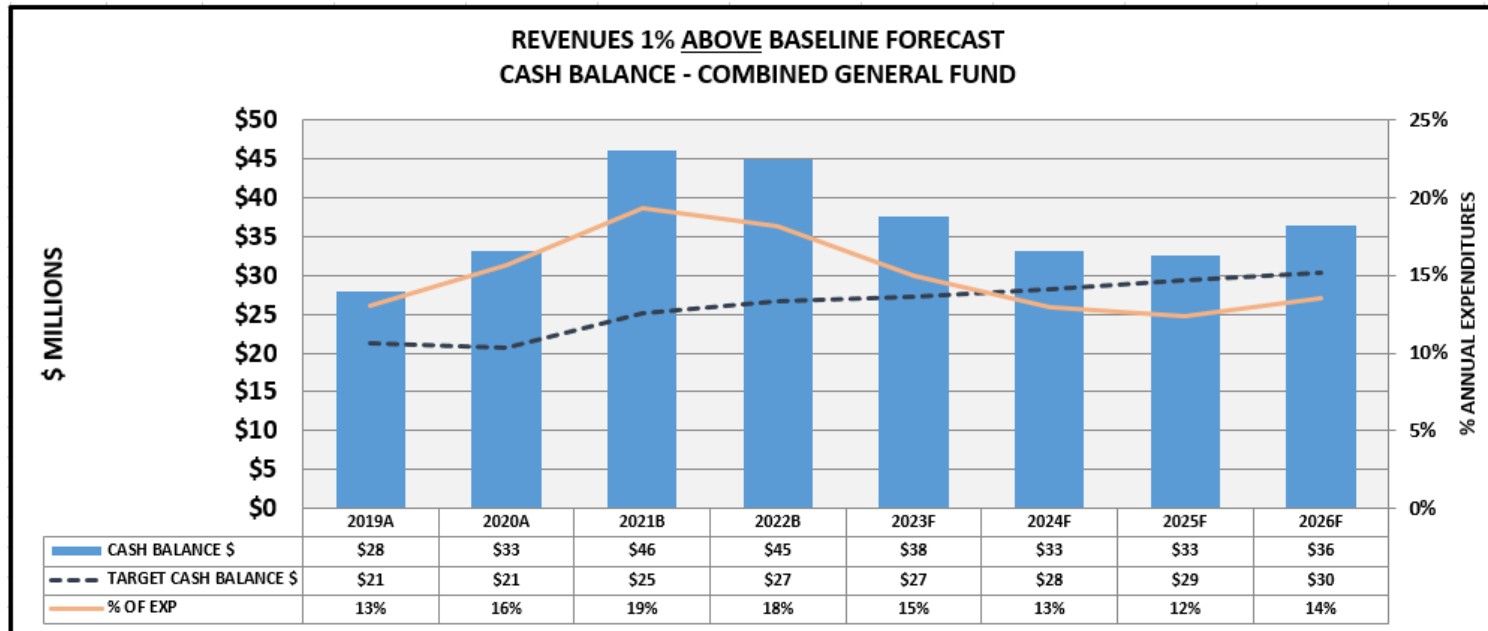
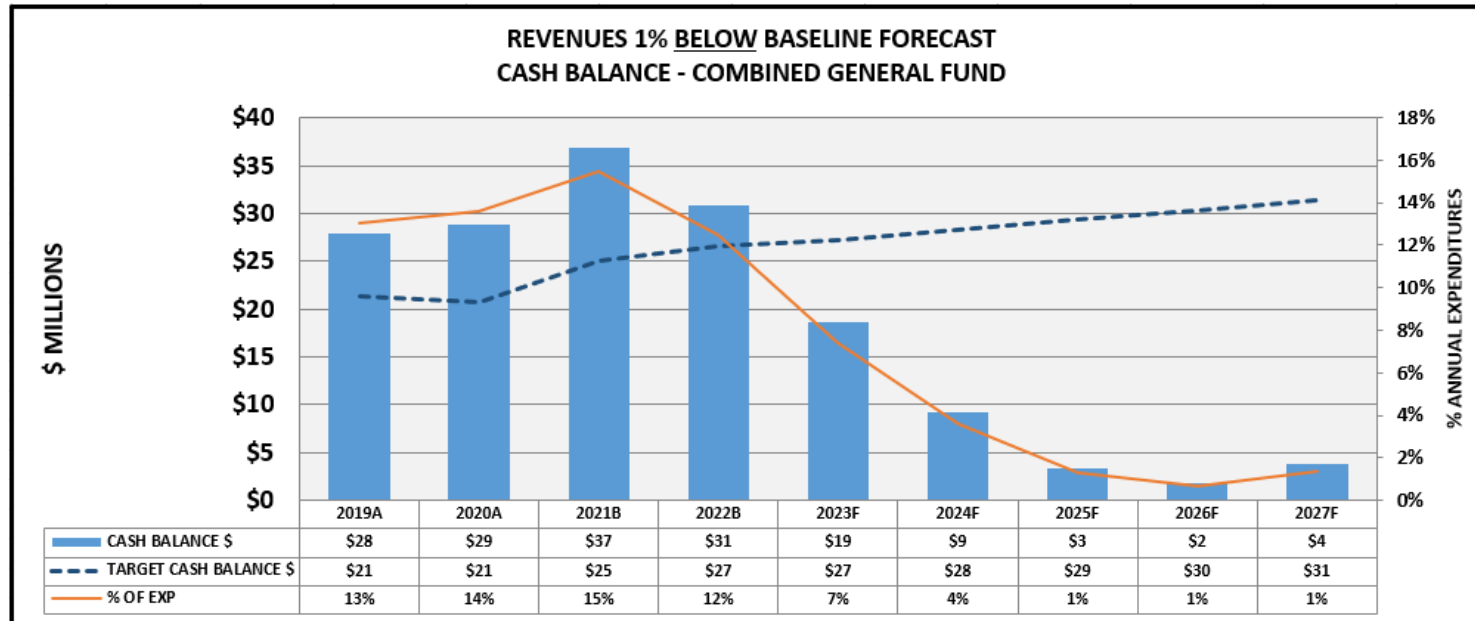


Chart B below illustrates how the Consolidated General Fund financial position would look if the revenue estimates are to be **1% lower than estimated in the baseline** forecast assuming expenditures remain at the baseline. Under these assumptions, the ending cash fund balance would change from 18% of total expenditures in 2022 (which on a CAFR fund balance basis exceeds the 17% reserve target illustrated by the dotted line) to only 1% of total expenditures in 2027, or far below the reserve target.

B. 1% below Baseline Revenues



Changes from Baseline Expenditures

The charts below illustrate how the Combined General Fund financial position would look if the expenditure estimates varied. **Chart C** assumes that expenditures are **1% less than estimated in the baseline** forecast assuming revenues remain at the baseline. Under these assumptions, the ending cash fund balance would change from 18% of total expenditures in 2022 (which on a CAFR fund balance basis exceeds the 17% reserve target) to a healthy 16% of total expenditures in 2027.

C. 1% below Baseline Expenditures

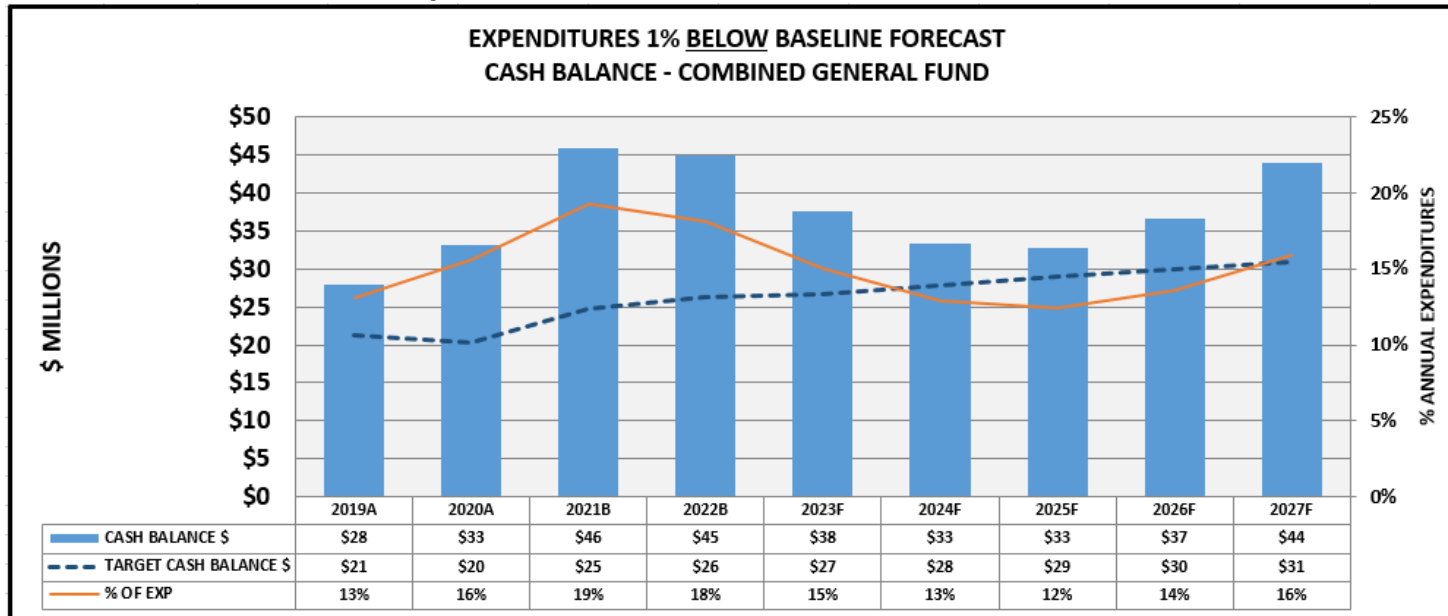
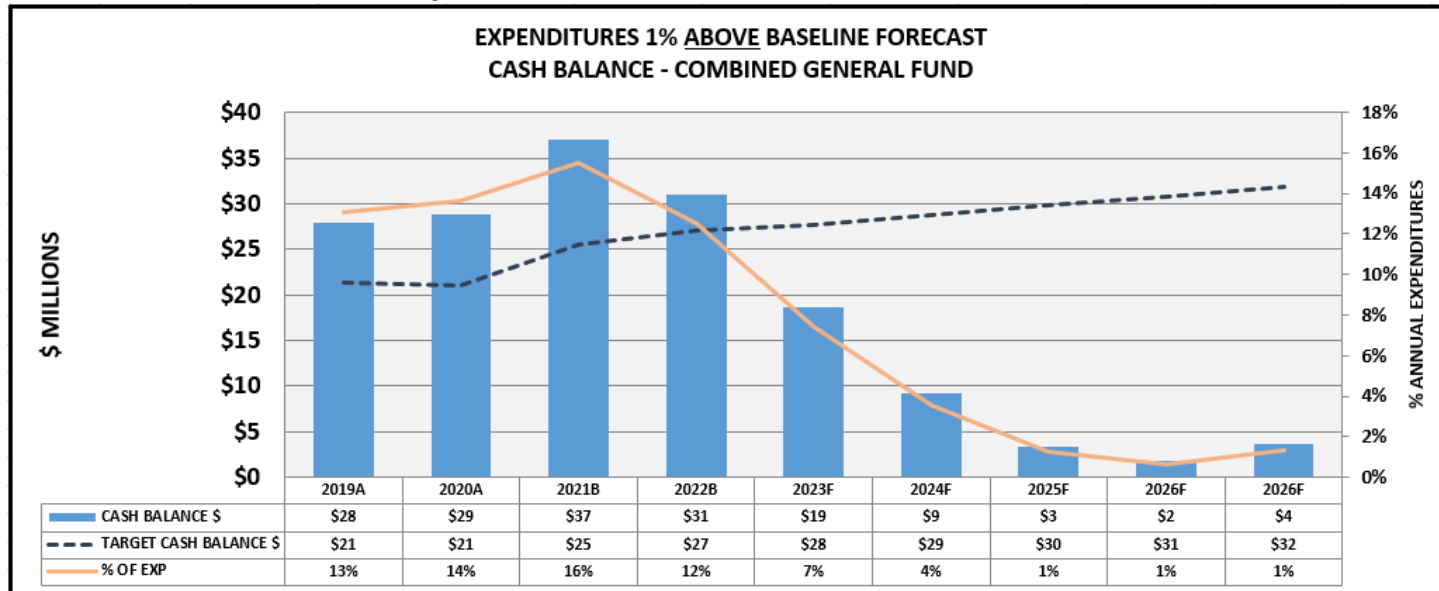


Chart D as follows illustrates how the Combined General Fund financial position would look if the expenditure estimates are to be **1% greater than have been estimated in the baseline** forecast assuming revenues remain at the baseline. Under this assumption, the ending cash fund balance would change from 18% of total expenditures in 2022 (which on a CAFR fund balance basis exceeds the 17% reserve target) to only 1% of total expenditures in 2027.

D. 1% above Baseline Expenditures



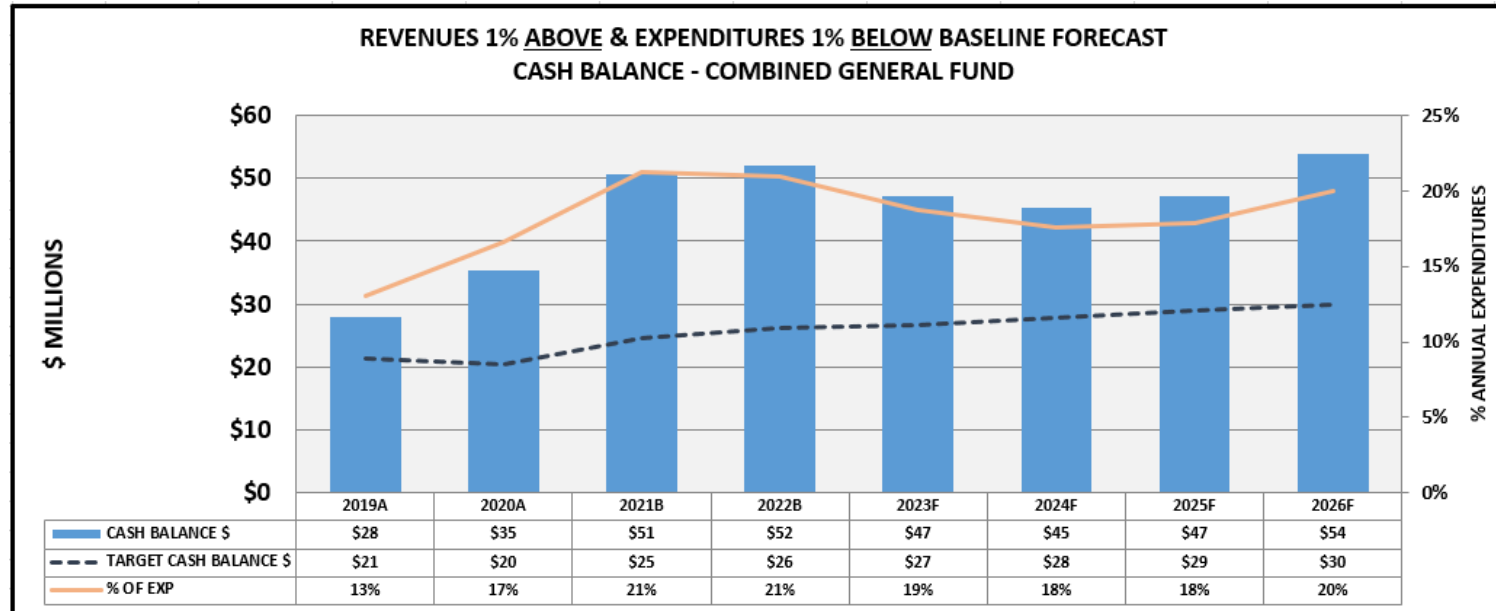
Changes from Baseline - Combination of Revenue and Expenditures

Chart B+D as follows illustrates how the Combined General Fund financial position would look if the **revenue estimates are to be 1% greater than the baseline forecast, and expenditure estimates are 1% lower than estimated in the baseline forecast**. Under these assumptions, the ending cash fund balance would improve from 18% of total expenditures in 2022 (which on a CAFR fund balance basis exceeds the 17% reserve target) to 20% of total expenditures in 2027 and would exceed the minimum operating reserve target (refer to dotted line).

The assumptions in this chart on the following page illustrates that having discipline in our revenue collection efforts and operations can significantly improve our financial sustainability. Though Priority Based Budgeting (PBB), the Government is evaluating all its

programs to determine which no longer match with the Commission's priorities or can be made more efficient, as well as identifying additional revenue sources. In January 2020, the Commission established the PBB objective of re-allocating 5% of the total governmental expenditures (or \$15 million) by 2024. This objective was agreed upon before the COVID-19 pandemic hit the community, which has made this PBB objective even more challenging, but also more necessary.

B+D 1% above Baseline Revenues and 1% below Baseline Expenditures – 20% cash balance reserve in 2027



Forecasts are conducted to anticipate potential events before they occur so that policymakers can undertake discussions on how best to react and make plans to mitigate the negative impact to residents. The underlying reason for forecasts is because we fundamentally care about people; we seek to minimize harms such as job loss or homelessness when economic downturns occur. Although perfectly predicting the timing of an economic slowdown or catastrophic events is impossible, our residents benefit from having contingency plans as part of our charge to have a sustainable and resilient local government.

General Funds Revenues

REVENUE & OTHER SOURCES (\$ in 000s)	EST 2022	2023	2024	2025	2026	2027
PROPERTY TAX	\$72,736	\$79,596	\$84,829	\$90,805	\$96,654	\$102,239
SALES & USE TAX	58,362	60,097	61,894	63,755	65,684	67,519
FRANCHISE TAX-ELECTRIC/WATER	32,555	33,023	33,498	33,980	34,469	34,965
FRANCHISE TAX-OTHER SERVICES	9,316	9,339	9,367	9,398	9,433	9,483
PERSONAL PROPERTY TAX	7,611	8,525	8,922	9,337	9,772	10,227
OTHER TAXES	6,032	6,171	6,302	6,405	6,509	6,615
DELINQUENT TAXES	2,477	2,106	2,163	2,221	2,281	2,343
OCCUPATIONAL TAX	2,000	2,066	2,134	2,205	2,277	2,352
IRB / TAX ABATEMENT FEES	1,278	1,306	1,332	1,352	1,371	1,391
SUBTOTAL: TAXES	\$192,368	\$202,229	\$210,440	\$219,458	\$228,449	\$237,132
CHARGES FOR SERVICES	15,111	15,742	16,402	17,085	17,803	18,558
FINES, FORFEITS, FEES	5,455	5,601	5,740	5,851	5,963	6,078
INTERGOVTAL REVENUES	18,939	5,066	5,092	5,119	5,146	5,175
MISC. & INTEREST	4,398	4,503	4,602	4,678	4,754	4,833
REIMBURSEMENTS	2,795	3,045	3,226	3,418	3,620	3,801
PERMITS AND LICENSES	2,452	2,526	2,600	2,674	2,749	2,826
SUBTOTAL: NON-TAXES	\$49,149	\$36,482	\$37,662	\$38,824	\$40,036	\$41,269
TRANSFERS	2,337	2,400	2,459	2,507	2,555	2,605
TOTAL SOURCE OF FUNDS	\$243,854	\$241,111	\$250,562	\$260,788	\$271,041	\$281,006

REVENUE & OTHER SOURCES (% change)	2023	2024	2025	2026	2027
PROPERTY TAX	9.4%	6.6%	7.0%	6.4%	5.8%
SALES & USE TAX	3.0%	3.0%	3.0%	3.0%	2.8%
FRANCHISE TAX-ELECTRIC/WATER	1.4%	1.4%	1.4%	1.4%	1.4%
FRANCHISE TAX-OTHER SERVICES	0.3%	0.3%	0.3%	0.4%	0.5%
PERSONAL PROPERTY TAX	12.0%	4.7%	4.7%	4.7%	4.7%
OTHER TAXES	2.3%	2.1%	1.6%	1.6%	1.6%
DELINQUENT TAXES	-15.0%	2.7%	2.7%	2.7%	2.7%
OCCUPATIONAL TAX	3.3%	3.3%	3.3%	3.3%	3.3%
IRB / TAX ABATEMENT FEES	2.2%	2.0%	1.4%	1.4%	1.4%
SUBTOTAL: TAXES	5.1%	4.1%	4.3%	4.1%	3.8%
CHARGES FOR SERVICES	4.2%	4.2%	4.2%	4.2%	4.2%
FINES, FORFEITS, FEES	2.7%	2.5%	1.9%	1.9%	1.9%
INTERGOVTAL REVENUES	-73.3%	0.5%	0.5%	0.5%	0.6%
MISC. & INTEREST	2.4%	2.2%	1.6%	1.6%	1.6%
REIMBURSEMENTS	8.9%	6.0%	5.9%	5.9%	5.0%
PERMITS AND LICENSES	3.0%	3.0%	2.8%	2.8%	2.8%
SUBTOTAL: NON-TAXES	-25.8%	3.2%	3.1%	3.1%	3.1%
TRANSFERS	2.7%	2.5%	1.9%	1.9%	1.9%
TOTAL SOURCE OF FUNDS	-1.1%	3.9%	4.1%	3.9%	3.7%

General Fund Forecast for 2023-2027 projects revenue changes ranging from a decline of (1.1%) to an increase of 4.1% on total revenues of \$243.9 million in 2022. The economic drivers anticipate slower economic growth early in the forecast with recovery beginning in 2024 as the economy recovers from the pandemic and various economic development initiatives are completed. The first table as follows provides revenue estimates which include year-over-year increases for 2022 to 2027. The second table displays the growth projected for the General Fund revenue streams on a percentage change basis. Fiscal Year 2023 revenues are estimated to decline by \$2.7 million or (1.1%) due to the large one-time increase in intergovernmental revenues from the American Rescue Plan Act (ARPA) revenue replacement provision deposited in 2022.

General Funds Revenue Baseline Forecast

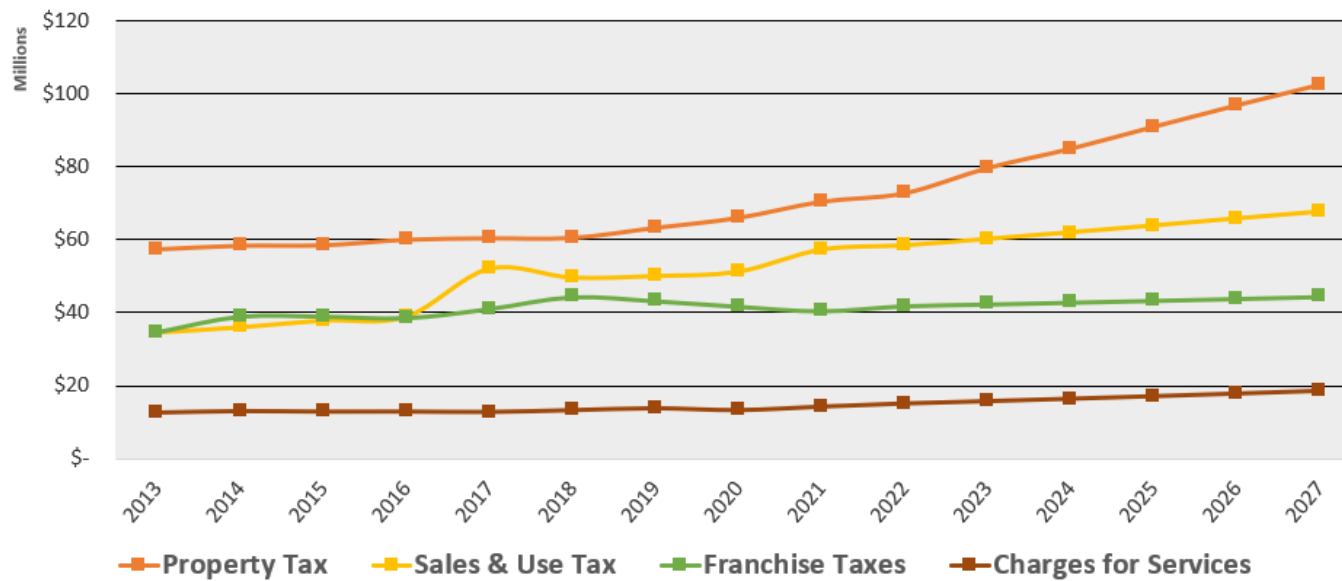
Fiscal Years 2023 – 2027

Based on economic analysis, revenue estimates linked to the performance of the regional and local economy reflect modest increases in consumer spending impacted by the anticipated economic slowdown resulting from the pandemic. The upward trend of

the General Fund tax revenue in 2023 through 2027 anticipate a moderate economic recovery. This Forecast assumes that the pandemic recession and fall-off in economically sensitive revenues occurred in 2020 and 2021. While it is not staff's intent to predict the exact timing of economic events, anticipated trends are included to inform policy makers of the anticipated cyclical event, so that actions can be taken to sustain the resilience of the organization's operations.

The graph as follows depicts a historical and projected view of the top four major General Fund revenues, constituting 82% of total 2023 revenues. It includes eight years of actual revenue history; the estimated revenue for budget years 2021 and 2022, as well as the projections for the subsequent five-years of the Forecast. The projections are based on current available data and application of annual average growth rates and economic factors. The following section is a discussion of these four revenue sources by category.

Top Four General Fund Revenues (2013-2027)

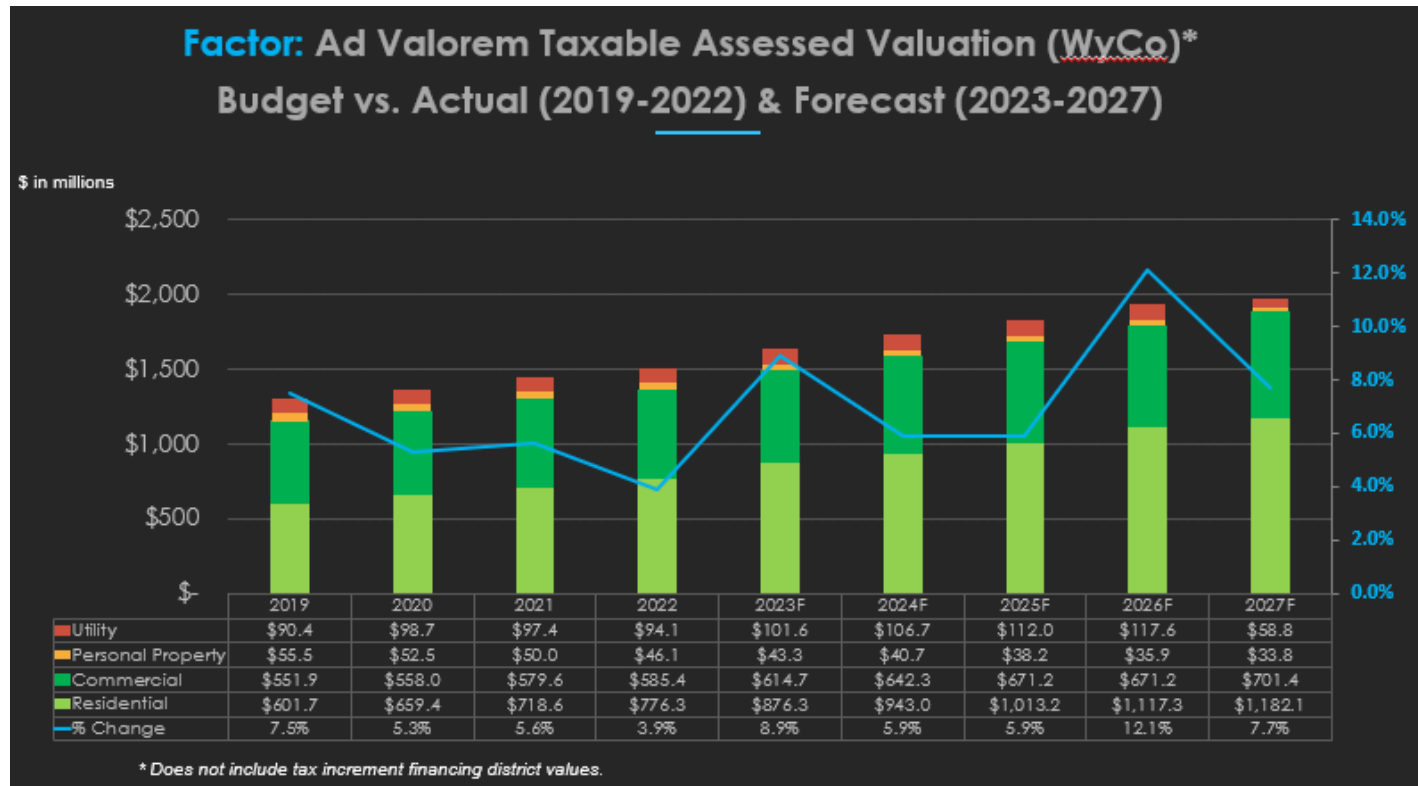


General Funds Property Tax

Property tax revenue is the largest revenue source for the Unified Government at 30% of total General Fund revenues in 2022. Its calculation includes three variables: ad valorem real estate assessed value, the mill levy rate and a discounting factor to reflect delinquent payments. Each factor is discussed in the following section.

Assessed Valuation

Since the end of the Great Recession of 2009 that drove homes and commercial business property values down, the value of real estate has modestly increased at an annual average rate of 2.7% between 2013 and 2019. Over this 7-year period, assessed valuation recovered to its pre-Great Recession high of \$1.27 billion in 2009 to \$1.299 billion in 2019. The lowest point was in 2012 at \$1.078 billion.



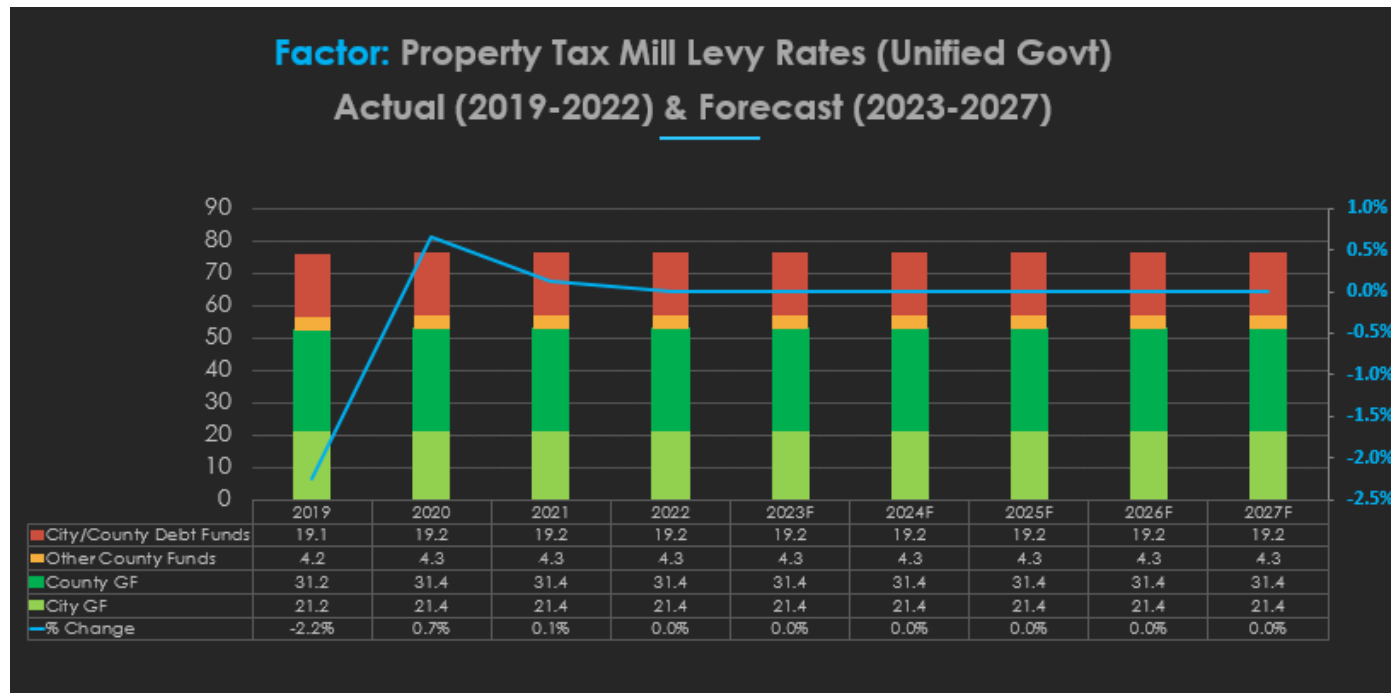
As the chart illustrates, 50% of total Wyandotte County assessed value is residential, 40% commercial, 3% of personal property, and 7% utilities in 2022. Residential assessed value calculation is at 11.5% of appraised/market value, and commercial values are calculated at 25% of appraised/market value. Personal property values are dropping annually an annual average of 5% due to prior legislation regarding machinery & equipment being removed from the tax rolls. Lower growth in 2018 was due to \$10 M drop in utility property valuation due to reallocation of land value related to a company reorganization/ownership transfer. Higher overall value in 2019 due to utilities value rebounding to prior levels and a 10% increase in commercial property. The slower growth rate in 2020 value partially due to a reduction in commercial property value resulting from the Hollywood Casino tax appeal.

The assessed value forecast includes an average 6% annual increase in residential and 4.5% increase in commercial, offset by a 6% decrease in personal property values. It is anticipated that single family home real estate values will grow substantially. According to the UG Appraiser, median sales price on homes were up by double digits in some neighborhoods in 2021 (which is reflected in 2023 tax revenues). The Forecast includes a slower growth rate in 2024 and 2025 for both residential and commercial due to potential slowing in real estate market values due to COVID-19 related foreclosures or inventory sell-off should residents be affected by unemployment and experience an inability to keep up with mortgage payments.

Property Tax Mill Levies (All Unified Government Governmental Funds)

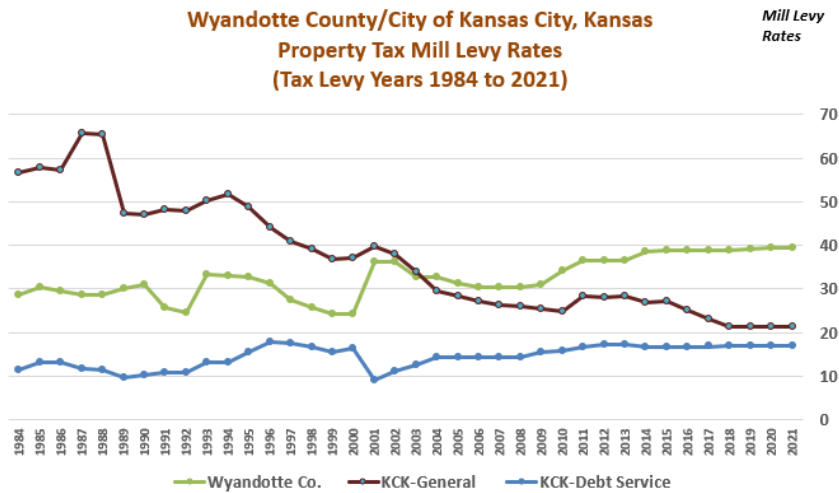
The second component in calculating property tax revenues is the mill levy rate adopted by the Commission. The chart below includes the City and County general and debt funds and County special mill levy funds for a total of 78-mills. For informational purposes, the table includes 17-mills for City debt service and 2-mills for County-debt service. Residents also pay another 75 to 100 mills to other govt jurisdictions, depending where they live, for government services provided by school districts, the community college, water drainage districts, library districts and others. On behalf of these districts, the County collects all the property taxes and distributes them five times a year to those governments to support their resident/student needs. To learn more on other jurisdictions, refer to the statistical table of the Comprehensive Annual Financial Report (CAFR) for 10-yrs of mill rates by district.

In the chart below, notice the 2-mill reduction in the City General Fund in 2017, 2018 and 2019, for a total of a 6-mill reduction. This equates to the Unified Government reducing its revenues by approximately \$7 million per year. The mills have remained the same in 2020 thru 2022 with only slight changes in mill rates compared to 2019 due to adjustment in parcel values that take place between the June and October UG Clerk certifications. Baseline forecast for 2023-2027 assume no change in mill rates.

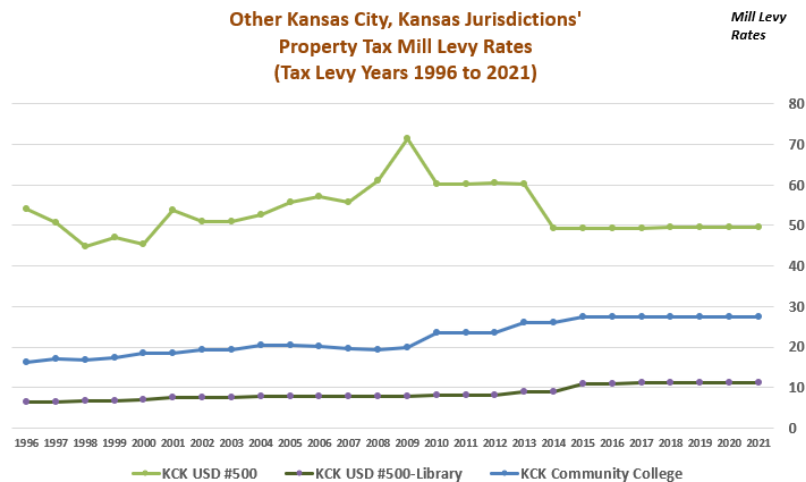


The next chart as follows illustrates UG property tax mill levy levels since 1984 for only the County and City. The top two lines are the mill levies supporting property tax revenues deposited to the City and County General Funds to meet operational demands of the Unified Government. The bottom line is the mill levy supporting general obligation debt service payments in the City Bond & Interest Fund.

The Adopted 2018 Tax Year 21.242 City General Fund mill levy rate (purple line), for the 2019 Budget, was at its lowest point over this 35-year period, following a 6-mill reduction over a three-year period beginning in 2016. For 2020 Budget the mill levy was ranked 15th out of 25 Kansas 1st Class Cities category. The County General Fund 39.011 mill levy rate (green line) for the 2019 Budget was at its highest point historically. For 2020 Budget the mill levy was ranked 95th out of the 105 Kansas counties.

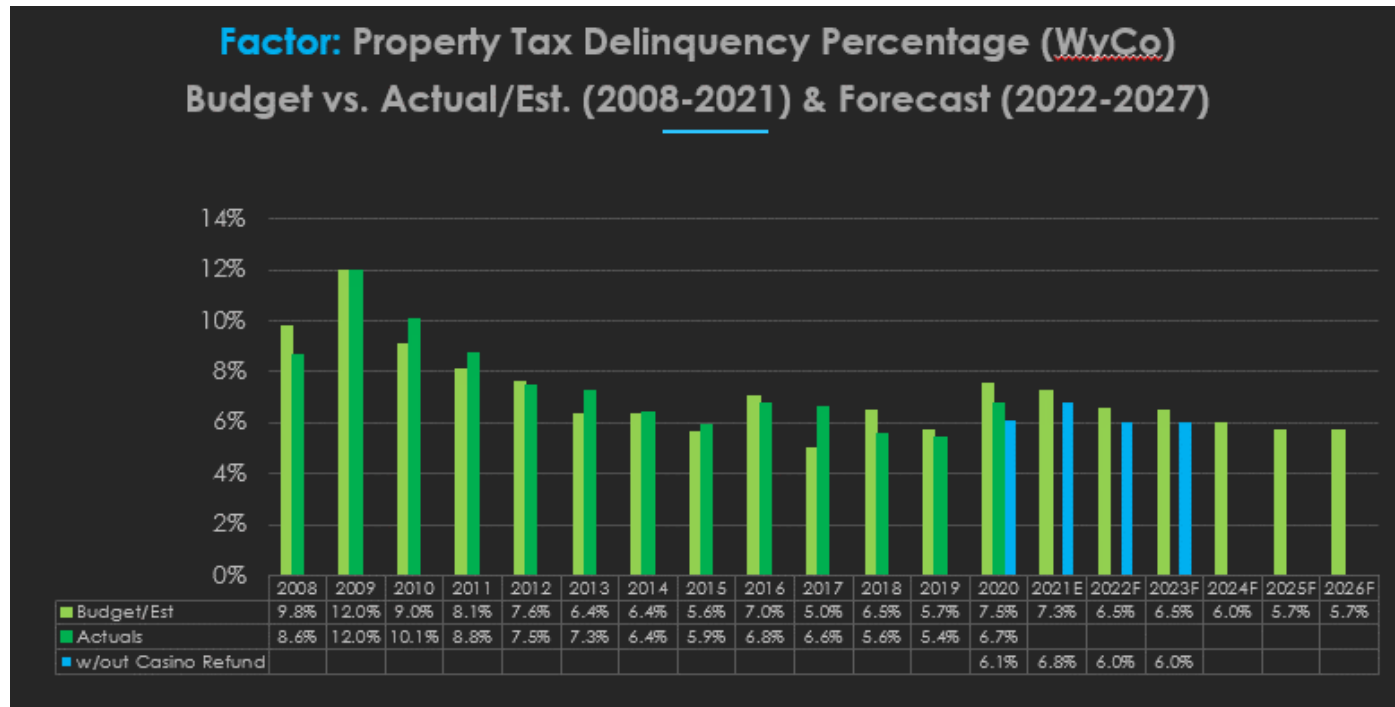


The second chart below shows the historical mill rates levied by other jurisdictions within Kansas City, Kansas. The rates are approved by the USD #500 school district board and Kansas City, Kansas Community College. The UG is responsible for collecting these revenues on their behalf and distributing the revenues to them. Since 2014 these rates have remained generally the same. There are other mill levies for drainage districts and other purposes that vary depending on where residents live.



Property Tax Delinquency Factor

The third factor is the level on delinquent collections for the given budget year's property tax bills. It is the percent of property owners' tax bill that is unpaid for that given budget year. Below is a chart illustrating since 2008 the property tax delinquency rate. We show both the amount the UG estimated as part of the budget process, as well as the actual amount of delinquency that occurred. Highest delinquency collection rate was at 12% in 2009 during the house market meltdown of the great recession, which has progressively dropped over the decade to 5.4% in 2019.



Budgeted delinquency rates in 2017-2021 were estimated higher than the actual, due to successful collection efforts, such as:

- pursuing collections via three tax sales per year of all properties that are over 3 years delinquent,
- more focused efforts in tax collection by the Delinquent Real Estate Division,
- requiring current year taxes be brought current before entering payment plan for past year delinquency,
- a vacancy registry for mortgage foreclosed properties that reduces the time from delinquency from three years to one year,

- pursuing all parcels more than three years delinquent, not just those with the highest amount of revenue owed,
- coordinating directly with UG departments to ensure that they are being accurately tracked and placed into the tax sale,
- ensuring accurate and precise delivery of notice to all parcels going into the tax sale process, and
- ensuring those seeking payment plans make the required payments or are put back in the next tax sale per State Statute.

Beginning in 2020, approximately \$650,000 per year is being refunded by the Unified Government back to Hollywood Casino as a result of the property tax appeal settlement. These refunds are scheduled for 2020, 2021, 2022, and 2023. The last line on the chart reflects the delinquency rate if these Hollywood Casino refunds were not being made. The chart includes an estimated increase in delinquencies in 2021 at 7.3% due to the COVID-19 pandemics impact, as residents and businesses are assumed may be having difficulty keeping up payments after job losses and business closures. After 2021 the delinquency rates gradually reduce as the economy is assumed to stabilize after the pandemic.

Prior Year Actual and Budgeted Estimates for Property Tax Revenue

The table below details the amount of property taxes that have been collected and deposited in the three UG General Funds over the past eight years, and an estimated amount for 2021 and 2022. Property tax revenues stayed relatively flat in 2017 and 2018 due to a 2-mill reduction in each of those two years (for a total of 4 mills in 2018 compared with 2016). Revenues increased by \$2.7 million in 2019 despite another 2-mill reduction in the City General Fund due to strong growth in assessed value and lower delinquencies. Collections in 2021 thru 2022 include the same level of mill levies as in 2019 and 2020 yet increase by 6.6% and 3.3% respectively. This increase in 2021 is due to strong assessed value growth, offset by higher delinquencies caused by the pandemic and the absence of \$650,000 in revenue in each year that was refunded to Hollywood Casino due to the tax appeal settlement. The lower growth rate for 2023 is a result of a very low 1% growth rate in commercial properties that were greatly affected by the 2020 pandemic. This low rate is offset by strong growth in residential property values in 2022.

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e
Revenue	57,493,825	58,487,765	58,605,683	60,118,941	60,506,630	60,615,395	63,336,918	66,053,200	70,437,084	72,736,407
Percent Change %		1.7%	0.2%	2.6%	0.6%	0.2%	4.5%	4.3%	6.6%	3.3%
Changes \$\$		\$ 993,940	\$ 117,918	\$ 1,513,258	\$ 387,689	\$ 108,765	\$ 2,721,523	\$ 2,716,282	\$ 4,383,884	\$ 2,299,323
General Funds Mill Rates	59.547	59.893	59.500	59.506	57.506	55.636	53.820	54.177	54.176	54.269

In the Forecast period, property tax revenue is projected to increase over the Forecast period, by a 9.4% increase in 2023, 6.6% in 2024, 7.0% in 2025, 6.4% in 2026 and 5.8% in 2027. The Forecast assumes the property tax mill levies will remain flat during the Forecast period. These 2022 and 2023 estimates include the continued loss of revenue due to the refund resulting from the Hollywood Casino tax appeal, one of the County's largest property taxpayers. The increase in the growth rate in 2023 is based on

the assumption that commercial property values will rebound from the pandemic and residential growth will remain strong. The subsequent increases anticipated completion of various economic development projects currently being undertaken.

General Funds Sales and Compensating Use Tax

Sales and use tax revenue is the second largest revenue source constituting 24% of total 2021 General Fund revenues. The tables below display over the past ten years revenue data for sales and compensating use tax separately. The average annual percentage growth of sales and use tax revenue over the period between 2013 and 2022 was 6.4%; but, excluding the influx of STAR bond revenue in 2017 results in an average annual increase in revenue of only 4.0%. At the end of 2016, the Unified Government paid off the STAR Bonds issued to construct public improvements related to the Legends shopping area and as a result beginning in 2017 the sales and use tax revenue generated by the shopping area were then available to deposit in the Unified Government's operating accounts to support a variety of operating needs and one time capital projects.

The decline/stall in 2018 sales tax was due to an unanticipated downturn in retail sales receipts activity beginning in mid-2018 and continuing into 2019. The decline in 2020 of (1.1%) was due to the closure of businesses during the shelter-in-place period in the spring of 2020 and continued slowdown of retail activity due to the COVID-10 pandemic, although this decline was not as bad as was anticipated because grocery store and home improvement sales were up during this same time. A 10.5% growth rate is assumed for 2021 based on year-to-date receipts. The 2022 budgeted estimate shows an increase of only 1.8% because it was developed in mid-2021 before the full growth rate of receipts in 2021 was revealed.

General Fund Sales Tax Revenue

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e
Revenue	27,299,656	28,596,850	29,562,852	29,793,103	41,810,279	41,297,813	41,822,570	41,358,047	45,697,172	46,540,988
Percent Change %		4.8%	3.4%	0.8%	40.3%	-1.2%	1.3%	-1.1%	10.5%	1.8%
Percent Change % without STAR revenues in begin in 2017		4.8%	3.4%	0.8%	5.6%	3.4%	6.8%	-3.7%	18.8%	-1.6%
Changes \$\$		1,297,194	966,002	230,251	12,017,175	(512,466)	524,757	(464,523)	4,339,125	843,816

Sales tax revenues for the City and County General Funds were estimated in the Amended 2020 Budget to only be \$33.4 million, yet collections to date were \$41.3 million. Due to the COVID-19 pandemic the Amended 2020 sales tax revenue estimate was set at a (20%) reduction compared with 2019 actuals yet based on actual 2020 collections the decline was only (1.1%). This additional revenue in 2020 compared to its budgeted estimate of \$7.9 million coincides similarly to the level of fund balance reserves that were budgeted to be utilized to continue operations without causing disruptions, such as employee layoffs. This unanticipated influx in

sales tax revenue in 2020 ensured that the General Fund retain its cash balances for unanticipated events in 2022 and beyond.

During the forecast period an average growth rate of 2.7% is used for sales tax revenue based on conservative views of changing consumer patterns. This projection is based on prior year average growth rate of 3.3% of county-wide retail sales receipts, then discounted to reflect the fact that the \$9.6 million received in previous STAR bond revenue from the Legends shopping area is capped per various bond documents.

Compensating use tax is difficult to estimate due to one-time taxes paid by companies purchasing equipment and materials for their growth needs, and the progressively increasing shift of consumer activities from “brick-and-mortar” stores to online retail sales. As the following table details, compensating use tax revenue grew by \$1.045 million in 2017 with the significant one-time acquisition of robotic and other equipment for the new Amazon Fulfillment Center. The same use taxes paid by Amazon in 2017 was refunded back to the company in January 2018 in conformance with the development agreement’s IRB use tax waiver provisions, partially contributing to a decline in collections in 2018 of \$1.875 million. For 2020 and 2021, compensating use tax collections increased by 20% in 2020 and 17% in 2021 as consumers were purchasing products online due to the pandemic.

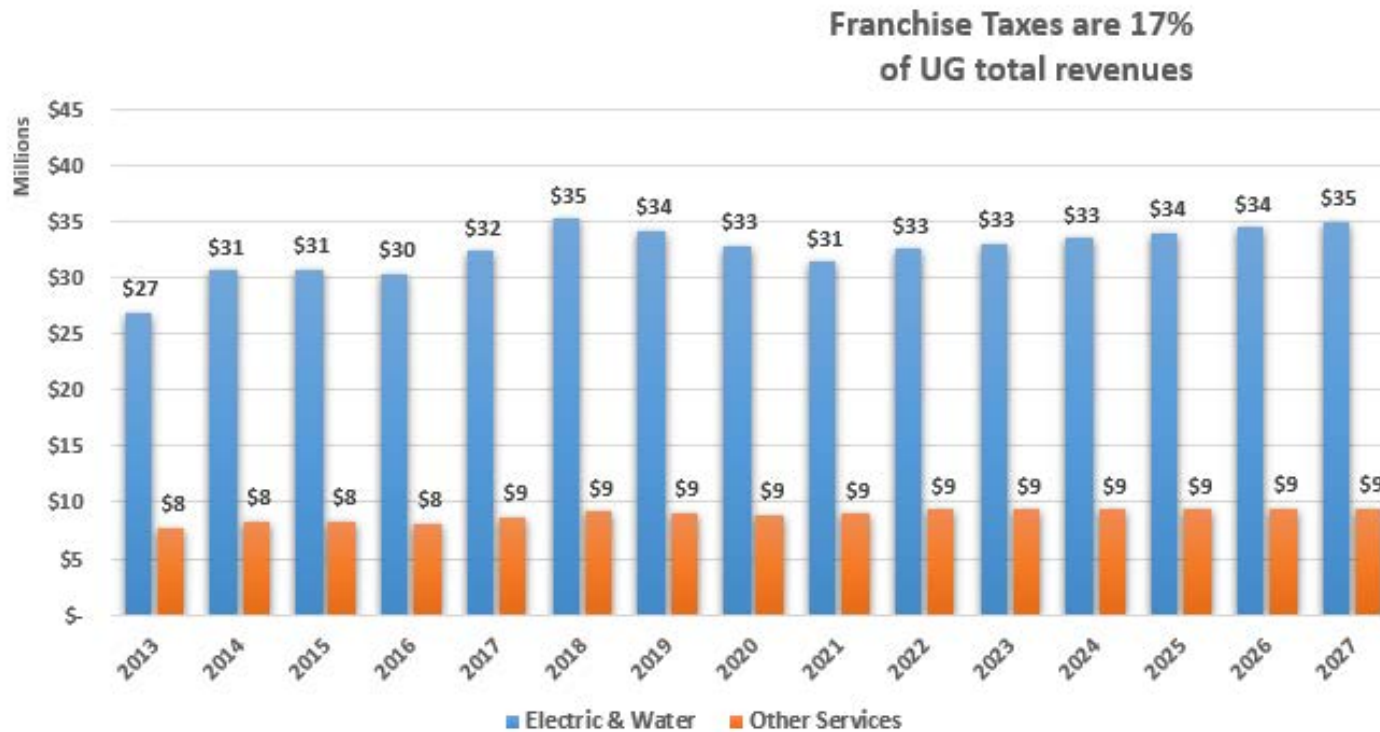
General Fund Compensating Use Tax Revenue

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e
Revenue	7,530,005	7,169,401	8,310,253	9,098,723	10,144,065	8,268,999	8,168,081	9,805,679	11,477,000	11,821,310
Percent Change %		-4.8%	15.9%	9.5%	11.5%	-18.5%	-1.2%	20.0%	17.0%	3.0%
Changes \$\$		\$ (360,604)	\$ 1,140,852	\$ 788,470	\$ 1,045,342	\$ (1,875,067)	\$ (100,918)	\$ 1,637,598	\$ 1,671,321	\$ 344,310

During the forecast period an average growth rate of 4.3% is used for use tax revenue based on conservative view of changing consumer patterns.

Franchise Taxes and PILOT

Franchise tax revenue is the third largest revenue source at \$41.9 million constituting 17% of total 2022 General Fund revenues. The average annual percentage growth of franchise tax revenue over the period between 2013 and 2022 was 1.9%. Most of the franchise tax is from the rate percentages used to calculate the franchise tax payments made by the Board of Public Utilities (BPU), of which many refer to as the “payment in lieu of tax” (PILOT). The current PILOT is 11.9% of BPU electric and water utilities gross revenues. A 1% change in the electric and water utilities franchise tax percentage represents approximately \$3.0 million in revenue. Franchise taxes are also collected on the UG’s sewer system, and private sector firms providing video services, gas, cable television and telephone.



Increases in 2017 and 2018 for the BPU electric PILOT were due to an increase in their electric rates to fund required capital infrastructure for their power plant and distribution systems. The 4% drop in 2019 is attributed to reductions in electric consumption levels in industry and commercial classifications. These consumption levels are anticipated to continue to drop in 2020 and 2021 related to the COVID-19 pandemic.

Franchise Tax Revenue related to BPU Electric Services (PILOT)

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e
Revenue	22,303,266	25,604,768	25,548,596	25,192,764	27,120,969	29,837,155	28,907,124	27,480,882	26,000,000	27,040,000
Percent Change %		14.8%	-0.2%	-1.4%	7.7%	10.0%	-3.1%	-4.9%	-5.4%	4.0%
Changes \$\$		\$ 3,301,502	\$ (56,172)	\$ (355,832)	\$ 1,928,205	\$ 2,716,185	\$ (930,031)	\$ (1,426,242)	\$ (1,480,882)	\$ 1,040,000

Franchise Tax Revenue related to Water Services (PILOT)

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e
Revenue	4,576,387	5,043,086	5,151,661	5,210,196	5,282,262	5,386,570	5,301,942	5,400,705	5,460,000	5,514,600
Percent Change %		10.2%	2.2%	1.1%	1.4%	2.0%	-1.6%	1.9%	1.1%	1.0%
Changes \$\$		\$ 466,699	\$ 108,575	\$ 58,535	\$ 72,067	\$ 104,307	\$ (84,628)	\$ 98,763	\$ 59,295	\$ 54,600

Franchise Tax Revenue related to UG Sewer Services (PILOT)

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e
Revenue	3,716,327	4,023,392	4,360,174	4,719,704	5,062,765	5,198,979	5,286,802	5,349,097	5,470,000	5,523,000
Percent Change %		8.3%	8.4%	8.2%	7.3%	2.7%	1.7%	1.2%	2.3%	1.0%
Changes \$\$		\$ 307,065	\$ 336,782	\$ 359,530	\$ 343,062	\$ 136,214	\$ 87,823	\$ 62,295	\$ 120,903	\$ 53,000

The average growth rate in the future five years for franchise taxes from BPU electric and water services is 1.4% consistent with BPU gross revenue patterns, and for the UG Sewer System it is 3% due to expected sewer system rate increases to cover the capital costs related to the EPA consent decree. Other services charged a franchise tax include companies providing services in video, telephone, gas and telephone and their average growth rate is varies with the services provided with telephone and cable trending down by (2%-10%) annually. Gas and video services are expected to growth annually in the 2%-3% range.

General Funds Charges for Services

Charges for services revenue is the fourth largest revenue source at \$15.1 million constituting 6% of total 2022 General Fund revenues. User fees are charged to fund services that either the City provides or contracts with outside agencies to provide. Fees can be charged for services that are provided to all residents and businesses or could be charged only to a specific user group. This also includes non-residents that are using the services. Charges and fees reduce the need for additional tax revenues and should be used to offset the cost of providing that service. For example, the City charges a monthly trash/recycling fee that is used to pay for trash pickup. Fees are also charged for recreational activities provided by the Parks and Recreation Department.

The following tables display the historic charges for services collections over the past ten years. The first table includes total charges for services in the General Fund, followed by detailed information of several of the larger fee sources. In jail fees category (charges by the Sheriff's Office to the Kansas City, Kansas Police Department) you will find revenues in 2020 dropped 50% due to the COVID pandemic impacting law enforcement efforts, which this reduced level continues in 2021. Planning and building fees for 2021 were increased by 22% due to year-to-date collections.

Total General Fund Charges for Services

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e
Revenue	12,626,784	13,049,760	12,898,947	12,922,898	12,809,286	13,295,764	13,815,597	13,309,704	14,261,800	15,111,175
Percent Change %		3.3%	-1.2%	0.2%	-0.9%	3.8%	3.9%	-3.7%	7.2%	6.0%
Changes \$\$		\$ 422,976	\$ (150,813)	\$ 23,951	\$ (113,612)	\$ 486,477	\$ 519,833	\$ (505,893)	\$ 952,096	\$ 849,375

Residential Trash Charges for Services

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e
Revenue	6,882,682	7,623,232	7,839,881	7,910,822	7,954,614	8,101,885	8,058,023	8,295,632	8,600,000	8,816,125
Percent Change %		10.8%	2.8%	0.9%	0.6%	1.9%	-0.5%	2.9%	3.7%	2.5%
Changes \$\$		\$ 740,550	\$ 216,649	\$ 70,941	\$ 43,792	\$ 147,271	\$ (43,862)	\$ 237,609	\$ 304,368	\$ 216,125

Jail Fees

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e
Revenue	1,825,496	1,586,056	1,422,200	947,917	1,335,672	1,439,550	1,739,416	871,842	705,000	1,407,000
Percent Change %		-13.1%	-10.3%	-33.3%	40.9%	7.8%	20.8%	-49.9%	-19.1%	99.6%
Changes \$\$		\$ (239,440)	\$ (163,856)	\$ (474,283)	\$ 387,755	\$ 103,878	\$ 299,866	\$ (867,574)	\$ (166,842)	\$ 702,000

Planning and Building Inspection Charges for Services

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022e
Revenue	1,575,725	1,272,301	1,213,179	1,823,639	1,448,496	1,588,800	1,836,907	1,989,046	2,425,000	2,227,000
Percent Change %		-19.3%	-4.6%	50.3%	-20.6%	9.7%	15.6%	8.3%	21.9%	-8.2%
Changes \$\$		\$ (303,424)	\$ (59,122)	\$ 610,460	\$ (375,143)	\$ 140,304	\$ 248,107	\$ 152,139	\$ 435,954	\$ (198,000)

The past performance and economic assumptions generally form the basis to project the specific revenue source's future performance. The average growth rate in the future five years for total charges for services is 4.2%. Residential trash charges for services future revenue is forecast to increase by 3% correlated to historic increases in residential trash collection costs. Jail fees future revenue is forecast to increase by 2.2% correlated to historic increases in inmate housing costs. Planning and building inspection fees future revenue is forecast to increase by 6.7% correlated to historic increases in the value of new construction in the community.

General Funds Expenditures

General Fund Forecast for 2023-2027 projects expenditure increases ranging from 1.4% to 2.6%, on total 2022 expenditures of \$247 million. The first table as follows provides expenditure estimates which include year-over-year increases for the future five years. The second table displays the steady growth projected for General Fund expenditures. Fiscal Year 2023 expenditures are estimated to modestly increase by \$3.5 million or 1.4% due to resumption in 2022 to prior budgeted levels for personnel and cash-funded capital projects and equipment (capital outlay).

General Funds Expenditure Baseline Forecast Fiscal Year 2023-2027

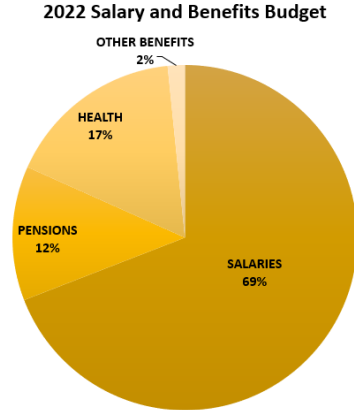
EXPENDITURES & OTHER USES (\$s in 000s)	EST 2022	2023	2024	2025	2026	2027
SALARY	\$122,891	\$127,637	\$131,916	\$134,994	\$138,144	\$141,367
BENEFITS	51,595	51,004	54,086	55,891	58,917	60,463
LEAVE BENEFIT PAYOUTS	2,045	2,687	2,324	2,206	1,896	1,896
KP&F SPECIAL PAYMENTS	1,291	1,537	1,444	1,517	1,145	1,145
SUBTOTAL: SALARY & BENEFITS	\$177,823	\$182,866	\$189,770	\$194,608	\$200,101	\$204,870
SERVICES	45,625	40,913	42,057	43,105	44,189	45,308
SUPPLIES & MATERIALS	6,052	5,672	5,793	5,895	5,998	6,104
GRANTS & CLAIMS	7,219	6,136	6,222	6,309	6,398	6,487
CAPITAL OUTLAY	6,309	11,927	10,253	10,756	9,798	10,172
DEBT SERVICE	516	638	639	638	641	638
SUBTOTAL: OTHER OPERATING EXPENDITURES	\$65,721	\$65,287	\$64,964	\$66,703	\$67,024	\$68,709
TRANSFERS / OTHER	3,865	2,729	2,729	2,729	2,729	2,729
TOTAL USES OF FUNDS	\$247,409	\$250,882	\$257,463	\$264,040	\$269,854	\$276,309

EXPENDITURES & OTHER USES (\$s in 000s)	2023	2024	2025	2026	2027
SALARY	3.9%	3.4%	2.3%	2.3%	2.3%
BENEFITS	-1.1%	6.0%	3.3%	5.4%	2.6%
LEAVE BENEFIT PAYOUTS	31.4%	-13.5%	-5.1%	-14.1%	0%
KP&F SPECIAL PAYMENTS	19.0%	-6.0%	5.0%	-24.5%	0%
SUBTOTAL: SALARY & BENEFITS	2.8%	3.8%	2.5%	2.8%	2.4%
SERVICES	-10.3%	2.8%	2.5%	2.5%	2.5%
SUPPLIES & MATERIALS	-6.3%	2.1%	1.8%	1.8%	1.8%
GRANTS & CLAIMS	-15.0%	1.4%	1.4%	1.4%	1.4%
CAPITAL OUTLAY	89.1%	-14.0%	4.9%	-8.9%	3.8%
DEBT SERVICE	23.6%	0.1%	-0.1%	0.5%	-0.5%
SUBTOTAL: OTHER OPERATING EXPENDITURES	-0.7%	-0.5%	2.7%	0.5%	2.5%
TRANSFERS / OTHER	-29.4%	0.0%	0.0%	0.0%	0.0%
TOTAL USES OF FUNDS	1.4%	2.6%	2.6%	2.2%	2.4%

General Funds Salary & Benefits

The table above depicts the salaries and benefit costs for the next six years. Total General Fund salary and benefits increase from \$177.8 million in 2022 to \$204.9 million in 2027. In 2022, salary and benefits costs represent 72% of the expenditure budget and grows to 74% by 2027.

The tables below detail total combined personnel costs for the General Fund, followed by two tables with salaries and then benefits separately presented. The prior ten-year annual average growth of salary and benefits costs was 2.8%.



Over the Forecast period, salary and benefits costs remain relatively constant on a proportional basis in comparison to other operating expenditures. The five-year growth rate is 2.9% reflecting expected increases in the employer contributions for pensions and while anticipating slightly lower health care cost contributions due to design plan changes. The Forecast period includes a moderate cost of living adjustment for all labor groups and no additional FTE beginning in 2023. Leave benefit payouts and KP&F special payments associated with *expected* retirements are one-time expenses and are expected to drop-off in the years following 2025.

Benefit costs vary due to one-time KP&F special payments to the employees *expected* to retire, on-going increases in employer contributions to both KPERS and KP&F pensions attributed to retirement pay-outs, and on-going estimated annual increases of 5.75% in

general health care costs. Pension and health benefit employer contributions are based as a percentage of on-going salary costs; thus, as lower salaries replace retired employee positions, overall benefit costs also decline on a relative basis.

Total General Fund Salaries and Benefits

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022b
Expenditure	\$ 139,438,665	\$ 146,109,684	\$ 141,659,012	\$ 143,636,568	\$ 148,228,265	\$ 153,756,265	\$ 156,758,623	\$ 154,072,913	\$ 167,099,027	\$ 177,822,863
Percent Change %		4.8%	-3.0%	1.4%	3.2%	3.7%	2.0%	-1.7%	8.5%	6.4%
Changes \$\$		\$ 6,671,019	\$ (4,450,672)	\$ 1,977,556	\$ 4,591,698	\$ 5,528,000	\$ 3,002,358	\$ (2,685,710)	\$ 13,026,114	\$ 10,723,836

The General Fund's salary and wages costs include actual rate of pay by position in accordance with the applicable labor contract between the UG and its labor groups. Additionally, a line for the number of budgeted FTE has been added for more information.

General Fund Salaries and Wages

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022b
Expenditure	\$ 102,938,749	\$ 104,447,938	\$ 104,940,979	\$ 105,233,031	\$ 107,898,117	\$ 112,536,941	\$ 115,791,823	\$ 110,595,088	\$ 115,367,881	\$ 122,891,465
Percent Change %		1.5%	0.5%	0.3%	2.5%	4.3%	2.9%	-4.5%	4.3%	6.5%
Changes \$\$		\$ 1,509,189	\$ 493,041	\$ 292,052	\$ 2,665,086	\$ 4,638,824	\$ 3,254,882	\$ (5,196,735)	\$ 4,772,793	\$ 7,523,583
Budgeted Positions	1,738	1,755	1,767	1,804	1,773	1,765	1,760	1,772	1,765	1,799

Employee benefits primarily include pensions, healthcare, workers' compensation and unemployment insurance. Pension and health care benefits comprise of 95% of total benefit costs in 2022, amounting to \$25 million for employer contributions to the retirement systems and \$28 million in health benefit employer contributions. Prior ten-year annual average growth of benefits costs was 5.0%.

General Fund Employee Benefits

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022b
Expenditure	\$ 36,499,916	\$ 41,661,746	\$ 36,718,033	\$ 38,403,537	\$ 40,330,148	\$ 41,219,325	\$ 40,966,800	\$ 43,477,825	\$ 51,731,145	\$ 54,931,398
Percent Change %		14.1%	-11.9%	4.6%	5.0%	2.2%	-0.6%	6.1%	19.0%	6.2%
Changes \$\$		\$ 5,161,830	\$ (4,943,713)	\$ 1,685,504	\$ 1,926,611	\$ 889,176	\$ (252,525)	\$ 2,511,025	\$ 8,253,320	\$ 3,200,253

General Funds Services

Services expenditures is the second largest cost category of the General Fund totaling \$45.6 million in 2022 or 18% of total expenditures. This category includes residential waste (trash), the Kansas City Area Transportation Authority (ATA) contract, inmate medical contract, inmate housing, jail food and transportation, demolition, rents and leases, repair and maintenance, property and general liability insurance premiums, telephone, outside legal costs, counsel/guardian ad litem, and other professional and contractual services.

General Fund Services Expenditures

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022b
Expenditure	\$ 28,371,296	\$ 27,922,519	\$ 28,678,536	\$ 32,859,175	\$ 31,011,737	\$ 33,081,428	\$ 36,222,275	\$ 34,734,215	\$ 48,543,367	\$ 45,624,693
Percent Change %		-1.6%	2.7%	14.6%	-5.6%	6.7%	9.5%	-4.1%	39.8%	-6.0%
Changes \$\$		\$ (448,777)	\$ 756,017	\$ 4,180,639	\$ (1,847,438)	\$ 2,069,691	\$ 3,140,847	\$ (1,488,060)	\$ 13,809,152	\$ (2,918,674)

Forecast assumptions vary per the respective cost category and, in most cases, are based on statistical correlation with the cost driver being statistical correlated to the cost category. Correlation is a statistical technique that can show whether and how strongly pairs of variables are related. A correlation is a single number that describes the degree of relationship between two variables, with the closer the correlation calculation approaches 1.0 the more correlated are the two variables.

Services increased an average annual rate of 6.2% over the ten-year period. There were notable increases in 2018 and 2019 for inmate contract bed, inmate food costs, residential waste collection contract costs, and cost increases in other services. The increase in 2019 is due to increases in rents and software leases related to the Police Department's body cameras, upgrades to the Neighborhood Resource Center permitting software and enhancement to the UG-wide Microsoft operating system contract.

Residential Trash Contract Services Expenditures

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022b
Expenditure	\$ 5,463,117	\$ 5,279,711	\$ 6,079,157	\$ 6,244,160	\$ 6,478,461	\$ 6,477,000	\$ 6,750,000	\$ 7,250,000	\$ 7,555,000	\$ 7,797,000
Percent Change %		-3.4%	15.1%	2.7%	3.8%	0.0%	4.2%	7.4%	4.2%	3.2%
Changes \$\$		\$ (183,406)	\$ 799,446	\$ 165,003	\$ 234,301	\$ (1,461)	\$ 273,000	\$ 500,000	\$ 305,000	\$ 242,000

Residential waste (trash) 2022 contract costs of \$7.8 million (along with related costs in other cost categories) are offset by trash services revenues of \$10.0 million which also covers landfill maintenance and other costs in the Environmental Trust Fund. Residential waste management services increased an average annual rate of 4.1% over the ten-year period. For the Forecast, residential waste (trash) contract costs strongly correlate to population and inflationary growth rates combined of 3%.

Area Transit Authority (ATA) Contract Services Expenditures

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022b
Expenditure	\$ 2,198,271	\$ 2,447,137	\$ 2,711,325	\$ 2,991,742	\$ 3,309,973	\$ 3,350,037	\$ 3,664,864	\$ 3,649,676	\$ 2,686,163	\$ 3,338,190
Percent Change %		11.3%	10.8%	10.3%	10.6%	1.2%	9.4%	-0.4%	-26.4%	24.3%
Changes \$\$		\$ 248,866	\$ 264,188	\$ 280,417	\$ 318,231	\$ 40,064	\$ 314,827	\$ (15,188)	\$ (963,513)	\$ 652,027

ATA contract costs in 2022 are anticipated to be around \$3.3 million being partially offset by an anticipated grants and passenger fare revenue. ATA transit contract services increased an average annual rate of 5.7% over the ten-year period. For the Forecast, the ATA contract cost assumption is 3% annually with the assumption of no changes in routes or loss of grant funding.

Inmate Contract Beds and Medical Contract Services Expenditures

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022b
Expenditure	\$ 6,351,028	\$ 6,769,558	\$ 5,872,111	\$ 5,984,786	\$ 5,553,057	\$ 4,213,991	\$ 4,737,060	\$ 5,358,803	\$ 5,676,635	\$ 6,134,445
Percent Change %		6.6%	-13.3%	1.9%	-7.2%	-24.1%	12.4%	13.1%	5.9%	8.1%
Changes \$\$		\$ 418,530	\$ (897,447)	\$ 112,675	\$ (431,729)	\$ (1,339,066)	\$ 523,069	\$ 621,743	\$ 317,832	\$ 457,810

Inmate housing, medical and related jail contract costs of \$6.1 million in 2022. These services increased an average annual rate of 0.4% over the ten-year period. Inmate housing and food services cost assumptions are a combination of factors, as the UG transitions away from paying for private sector jail beds to housing inmates in existing adult jail and the new juvenile justice center facilities. For the Forecast, the assumption includes increases for food costs while maintaining constant the amounts paid out in contracted private sector inmate beds. Associated personnel cost increases related to increased jail security needs in existing facilities are reflected in the salary and cost category. Medical inmate contracted costs are forecasted to increase annually over the forecast period by 5.8%, based on the annual rate of medical-related inflation.

Demolition and clearance total budget for 2022 is maintained at \$630,000. The Forecast inflates these costs by 4.0% which is the median household income growth rate of which it strongly correlates. Due to their strong correlation, contractual services, rent/lease costs and repair and maintenance cost assumptions are based on the historic percentage changes in assessed valuation, or around 2% annually. The other professional services cost assumption is 1.5% annually. The cost categories for other services and our strongly correlates to inflation, estimated at an annual growth rate of 2%.

General Funds Supplies and Materials

Supplies and materials expenditures of the General Fund total \$6.0 million in 2022 or 2.4% of total expenditures. This category includes gasoline and fuel, utilities, clothing, maintenance and construction materials (not included in capital outlay), vehicle parts, office equipment, custodial materials, ammunition and other supplies.

General Fund Supplies and Materials Expenditures

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022b
Expenditure	\$ 5,737,280	\$ 5,333,107	\$ 5,389,279	\$ 5,496,153	\$ 5,989,723	\$ 6,482,110	\$ 7,074,480	\$ 5,898,664	\$ 6,708,429	\$ 6,052,074
Percent Change %		-7.0%	1.1%	2.0%	9.0%	8.2%	9.1%	-16.6%	13.7%	-9.8%
Changes \$\$		\$ (404,173)	\$ 56,172	\$ 106,874	\$ 493,569	\$ 492,387	\$ 592,370	\$ (1,175,816)	\$ 809,765	\$ (656,355)

Gasoline and fuel costs have increased over the past few years due to increasing market rates, from \$1.1 million in 2016 down to \$1.4 million in 2022. The Forecast retains a \$1.4 million funding level for this cost category due to year over year price volatility in this cost category and recent increases in gasoline and fuel costs. Utility costs strongly correlates to BPU kilowatt data is projected to increase at 2.4%. All other supplies and materials cost categories strongly correlate inflation of 1.5%.

General Funds Grants & Claims

Grants and claims expenditures of the General Fund total \$7.2 million in 2022 or 2.9% of total expenditures. In 2022, this category includes a City General Fund intra-fund contribution to the Consolidated Parks and Recreation (General) Fund of \$4.1 million, grants totaling \$1.2 million, claims and judgments estimate of \$850,000, and taxes that are remitted, rebated and/or refunded totaling \$500,000. The grants and claims costs correlate with inflation, or 2% annually. The City General Fund intra-fund contribution (cost) to the Consolidated Parks and Recreation (General) Fund of \$4.1 million is offset by a corresponding revenue in the Consolidated Parks and Recreation (General) Fund.

General Fund Grants & Claims Expenditures

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022b
Expenditure	\$ 4,786,522	\$ 4,510,754	\$ 4,637,155	\$ 5,062,754	\$ 6,585,722	\$ 5,721,590	\$ 5,414,106	\$ 5,600,654	\$ 6,588,749	\$ 7,219,093
Percent Change %		-5.8%	2.8%	9.2%	30.1%	-13.1%	-5.4%	3.4%	17.6%	9.6%
Changes \$\$		\$ (275,768)	\$ 126,401	\$ 425,599	\$ 1,522,968	\$ (864,132)	\$ (307,484)	\$ 186,548	\$ 988,095	\$ 630,344

General Funds Cash-Funded Capital Projects and Equipment

Cash-Funded Capital Projects and Equipment (or capital outlay) expenditures total \$6.3 million in 2022 or 2.5% of total expenditures. Capital outlay expenditures are those capital projects and equipment paid from the "cash" category in the Capital and Maintenance Improvement Program (CMIP). Of the total in 2022, \$3.9 million is dedicated to equipment and machinery. The remaining \$2.4 million is dedicated to public building improvements, design and engineering, bridge and park improvements, parking lot improvements and capital project contingencies. Capital outlay for 2020 was reduced due to the COVID-19 pandemic but was augmented in 2021 and 2022 to address deferred improvements and equipment acquisition needs.

General Fund Cash-Funded Capital Projects and Equipment Expenditures

Fiscal Year	2013	2014	2015	2016	2017	2018	2019	2020	2021e	2022b
Expenditure	\$ 3,324,406	\$ 2,888,734	\$ 4,687,800	\$ 4,595,056	\$ 6,243,890	\$ 5,808,640	\$ 4,986,087	\$ 2,219,603	\$ 5,476,120	\$ 6,308,852
Percent Change %		-13.1%	62.3%	-2.0%	35.9%	-7.0%	-14.2%	-55.5%	146.7%	15.2%
Changes \$\$		\$ (435,672)	\$ 1,799,066	\$ (92,744)	\$ 1,648,834	\$ (435,250)	\$ (822,553)	\$ (2,766,484)	\$ 3,256,517	\$ 832,732

Cash-Funded Capital Projects and Equipment expenditures in the Forecast for 2022 and 2026 are based on the planned CMIP projects as reflected in the Adopted 2022 Budget. Capital outlay costs are forecast to resume to prior levels, with \$6.3 million in 2022 to \$10.2 million in 2027, or up to 3.7% of the total expenditures compared to 2.5% in 2022. The 2023 planned projects and beyond are higher due to a budgeted greater cash-funded investment in our street preservation program and facilities deferred maintenance to address the concerns of residents and service delivery demands. Between 2023 and 2027, the levels of funding reflect what has been listed in the CMIP capital schedule in the 2021 Unified Government budget document. This level of funding is maintained in 2027 to reflect an ongoing commitment to fund a basic level of infrastructure and ongoing maintenance and replace equipment.

A recent condition assessment report of the UG's over 150 facilities and buildings quantified over \$250 million in deferred maintenance costs, which is significant given the size of UG organization and geographic service area. Due to on-going operations, additional capital funding to address these deferred maintenance facility needs is challenging. In addition, the Public Works Department has quantified that the UG needs to invest annually an additional \$20 million in its street preservation program for the

next 18 years to maintain its streets at the UG's Pavement Condition Index (PCI) from 53 to 74. After the 18 years, continued funding of between \$12-\$14 million annually is needed to maintain the 74 PCI level. Bridges are also in need of repairs with an annual additional unfunded need of \$14 million over the next 20 years.

Street and road maintenance have been consistently rated as the top priority for UG focus in resident community surveys of UG services performance. In the absence of operating reductions, a property tax mill rate increase, or other identified resources, the UG's current general obligation debt capacity is not currently large enough to finance this level of infrastructure investment. Funding these deferred maintenance costs will be challenging without additional resources.

[Additional discussion of UG capital projects and infrastructure needs is provided in the executive summary.]

General Funds Debt Service

The only debt service payment made directly from the General Fund is the Soccer Stadium Parking General Obligation Bonds (originally issued as Series 2010-H) with principal and interest payment amounting to approximately \$638,000 annually. In September 2020, the Unified Government refinanced these bonds which lowered the bond payments in 2021 and 2022. The annual amounts included in the Forecast are based on the bond documents' annual debt service schedule. This debt payment is offset by Soccer Stadium Ticket Tax revenues received from the soccer facility.

All other bonded debt service payments are recorded in the City Debt Service Fund and County Debt Service Fund.

General Funds Transfers & Other

Transfers and Other expenditures total \$3.9 million in 2022 and drop to \$2.7 million during the forecast period. This category includes transfers-out to other UG funds and budget contingencies in 2022 and beyond. The Forecast keeps transfers-out to other UG funds at a constant level.

Transfers that are budgeted for 2023 and beyond include 1.5 million annually for the debt service on the Juvenile Center project, approximately \$250,000 to the Sewer (Water Pollution Control) fund payback of an advance made by the Sewer Fund in 2015, with the remainder going to support activities of the Baseball Stadium and other UG funds.



Wyandotte County was organized on January 29, 1859. The county contains the cities of Bonner Springs (part), Edwardsville, Kansas City and Lake Quivira (part), and was named for the Wyandot Indians (various spellings). The Wyandot Indians arrived in the area from Ohio in 1843. They were responsible for the early cultivation of the land, barn buildings, planting of orchards, and road building. The Wyandot Constitutional Convention met on July 5, 1859, remained in session twenty-one days, and at the close gave Kansas a new constitution. This constitution was approved by the people on October 4, 1859. Other significant historical facts include: White Church was founded in 1832 and is the oldest church in Kansas still in use; the first county fair was held in 1863 on the levee in Wyandot and the first school district was organized in 1867 in the city of Wyandot.

Unified Government of Wyandotte County / Kansas City, Kansas
 701 North 7th Street, Kansas City, KS 66101 P 913-573-5280 W wycokck.org

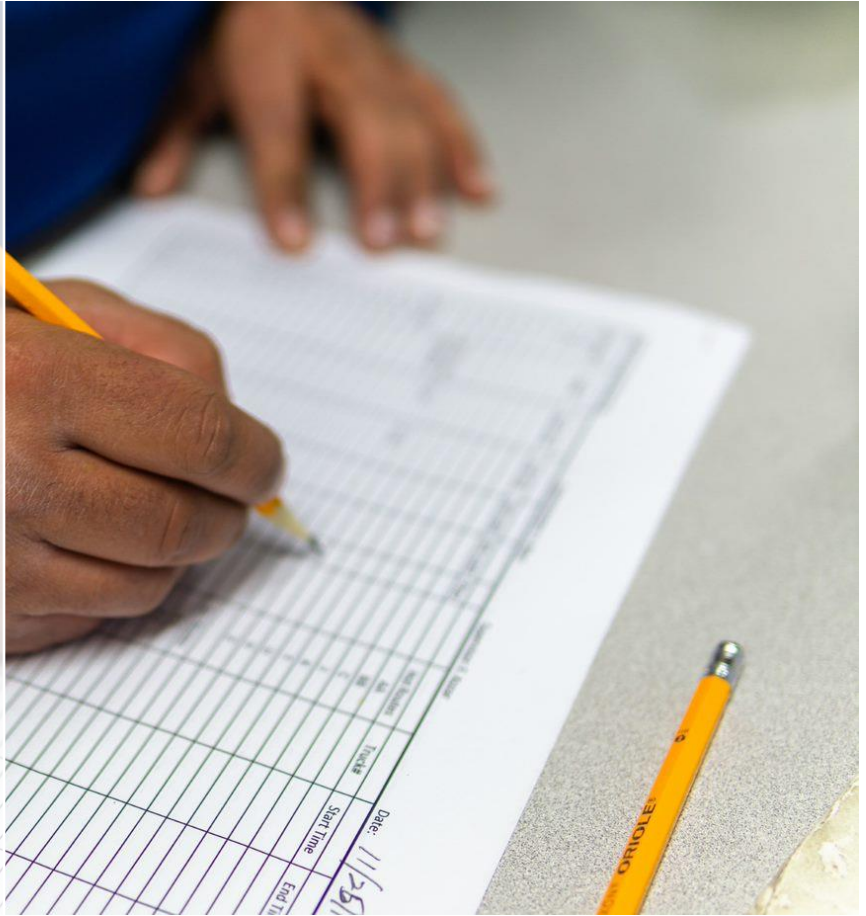
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



FINANCIAL OVERVIEW



NOTICE OF BUDGET HEARING

The governing body of

City of Kansas City

will meet on September 7, 2021 at 5:00pm at City Hall, 5th Floor Conference Room, 701 N. 7th Street, Kansas City, Kansas for the purpose of hearing and answering objections of taxpayers relating to the proposed use of all funds and the amount of ad valorem tax. Detailed budget information is available at Unified Government Budget Office, 701 N 7th Street, Room 510 and will be available at this hearing.

BUDGET SUMMARY

Approved Budget 2022 Expenditures and Amount of 2021 Ad Valorem Tax establish the maximum limits of the 2022 budget. Estimated Tax Rate is subject to change depending on the final assessed valuation.

FUND	Prior Year Actual for 2020		Current Year Estimate for 2021		Approved Budget for 2022		
	Expenditures	Actual Tax Rate *	Expenditures	Actual Tax Rate *	Budget Authority for Expenditures	Amount of 2021 Ad Valorem Tax	Estimate Tax Rate *
General	139,368,157	21.387	169,385,046	21.427	204,125,988	28,489,680	21.427
Debt Service	37,678,046	17.011	34,125,047	17.043	45,819,646	22,660,056	17.043
Special Highway	6,866,189		7,441,424		9,605,994		
Sewer System Enterprise Fund	51,727,090		50,321,080		48,216,276		
Public Levee Enterprise Fund	326,016		422,820		393,640		
Sunflower Hills Golf Course	670,266		915,493		931,564		
Special Parks and Recreation	462,114		684,238		821,812		
Special Alcohol	467,464		884,782		945,638		
Tourism	3,254,803		6,730,659		5,081,200		
Wyandotte County 911	1,033,944		955,000		959,400		
Environmental Trust	1,784,354		1,744,520		1,244,520		
EMS Enterprise Fund	10,156,597		12,422,419		14,376,387		
Stormwater Enterprise	4,420,523		5,152,539		6,100,256		
Dedicated Sales Tax	8,103,671		10,989,095		15,997,569		
Stadium	1,865,948		859,600		859,600		
Special Assets	238,132		1,050,000		850,000		
Non-Budgeted Funds-A	2,457,642						
Non-Budgeted Funds-B	1,241,298						
Totals	272,122,254	38.398	304,083,762	38.470	356,329,490	51,149,736	38.470
Revenue Neutral Rate**							37.243
Less: Transfers	20,823,554		13,510,310		14,691,341		
Net Expenditure	251,298,700		290,573,452		341,638,149		
Total Tax Levied	46,804,208		49,431,983		xxxxxxxxxxxxxxxxxxxx		
Assessed Valuation	1,218,912,356		1,284,940,127		1,329,591,560		
Outstanding Indebtedness, January 1,	2019		2020		2021		
G.O. Bonds	311,535,000		313,730,000		340,260,000		
Revenue Bonds	21,283,712		19,806,663		17,136,408		
Other	65,020,000		51,845,000		261,249,941		
Lease Purchase Principal	6,744,865		16,840,831		15,341,767		
Total	404,583,577		402,222,494		633,988,116		

*Tax rates are expressed in mills

** Revenue Neutral Rate as defined by 2021 Kansas Senate Bill 13.

Kathleen VonAchen

City Official Title: Chief Financial Officer

NOTICE OF BUDGET HEARING

The governing body of

Wyandotte County

will meet on September 7, 2021 at 5:00 PM at City Hall, 5th Floor Conference Room, 701 N. 7th Street, Kansas City, Kansas for the purpose of hearing and answering objections of taxpayers relating to the proposed use of all funds and the amount of ad valorem tax.

Detailed budget information is available at Unified Government Budget Office, 701 N 7th Street, Room 510 and will be available at this hearing.

BUDGET SUMMARY

Approved Budget 2022 Expenditures and Amount of 2021 Ad Valorem Tax establish the maximum limits of the 2022 budget.

Estimated Tax Rate is subject to change depending on the final assessed valuation.

FUND	Prior Year Actual for 2020		Current Year Estimate for 2021		Proposed Budget Year for 2022		
	Expenditures	Actual Tax Rate*	Expenditures	Actual Tax Rate*	Budget Authority for Expenditures	Amount of 2021 Ad Valorem Tax	Est. Tax Rate*
General	67,315,624	31.389	72,496,582	31.440	83,047,354	47,230,114	31.440
Debt Service	6,917,107	2.216	5,982,330	2.220	7,502,262	3,334,983	2.220
County Elections	1,468,198	0.879	1,600,720	0.881	1,640,720	1,322,729	0.881
Aging	1,668,931	1.034	2,237,620	1.036	2,367,890	1,555,615	1.036
Mental Health	664,000	0.428	694,519	0.429	718,491	643,860	0.429
Developmental Disabilities	420,369	0.207	587,862	0.207	849,800	521,906	0.347
County Health	2,251,020	1.710	4,499,439	1.713	4,311,123	2,362,526	1.573
Consolidated Parks General Fund	5,199,600	1.400	6,560,968	1.402	8,372,709	2,106,626	1.402
Court Trustee	387,246		660,988		677,553		
Jail Commissary	22,550		100,000		100,000		
Register of Deeds Technology	117,958		450,170		160,170		
Clerk Technology	98,507		83,000		83,000		
Treasury Technology	11,017		101,000		85,000		
Non-Budgeted Funds-A	13,381,388						
Non-Budgeted Funds-B	7,833,876						
Non-Budgeted Funds-C	838,116						
Non-Budgeted Funds-D							
Totals	108,595,507	39.263	96,055,198	39.327	109,916,072	59,078,359	39.327
Revenue Neutral Rate **							37.909
Less: Transfers	5,794,000		1,940,827		2,163,492		
Net Expenditure	102,801,507		94,114,371		107,752,580		
Total Tax Levied	53,733,005		56,851,205		XXXXXXXXXXXXXXXXXX		
Assessed Valuation	1,368,524,850		1,445,590,491		1,502,221,693		
Outstanding Indebtedness,							
January 1,	2019		2020		2021		
G.O. Bonds	13,105,000		12,040,000		10,950,000		
Revenue Bonds	0		0		0		
Other	0		0		0		
Lease Pur. Princ.	43,200,056		41,195,070		49,261,061		
Total	56,305,056		53,235,070		60,211,061		

*Tax rates are expressed in mills

**Revenue Neutral Rate as defined by 2021 Kansas Senate Bill 13

Kathleen VonAchen

Clerk

NOTICE OF BUDGET HEARING

2022

The governing body of
Wyandotte County Library
 Wyandotte County

will meet on at at Commision Chambers of the Municipal Office Building for the purpose of hearing and answering objections of taxpayers relating to the proposed use of all funds and the amount of tax to levied. ailed budget information is available at Unified Government Budget Office, 701 N 7th Street, Room 510 and will be available at this hearing.

BUDGET SUMMARY

Approved Budget 2022 Expenditures and Amount of 2021 Ad Valorem Tax establish the maximum limits of the 2022 budget. Estimated Tax Rate is subject to change depending on the final assessed valuation.

FUND	Prior Year Actual 2020		Current Year Estimate for 2021		Approved Budget Year for 2022		
	Expenditures	Actual Tax Rate*	Expenditures	Actual Tax Rate*	Budget Authority for Expenditures	Amount of 2021 Ad Valorem Tax	Estimate Tax Rate*
Library Fund	3,071,710	6.122	3,634,872	6.129	4,960,052	3,253,529	6.129
Totals	3,071,710	6.122	3,634,872	6.129	4,960,052	3,253,529	6.129
Revenue Neutral Rate**							5.969
Less: Transfers	0		0		0		
Net Expenditures	3,071,710		3,634,872		4,960,052		
Total Tax Levied	3,162,773		3,162,773		XXXXXXXXXXXXXXXXXX		
Assessed Valuation	516,032,662		516,032,662		530,840,247		

Outstanding Indebtedness,

Jan 1,	2019	2020	2021
G.O. Bonds	0	0	0
Revenue Bonds	0	0	0
Other	0	0	0
Lease Pur. Princ.	0	0	0
Total	0	0	0

*Tax rates are expressed in mills.

**Revenue Neutral Rate as defined by 2021 Kansas Senate Bill 13.

Kathleen VonAchen

NOTICE OF BUDGET HEARING

The governing body of
Self-Supporting Municipal Improvement District
Wyandotte County

2022

will meet on at Commission Chambers of the Municipal Office Building for the purpose of hearing and answering objections of taxpayers relating to the proposed use of all funds and the amount of tax to levied. tailed budget information is available at Unified Government Budget Office, 701 N 7th Street, Room 510 and will be available at this hearing.

BUDGET SUMMARY

Approved Budget 2022 Expenditures and Amount of 2021 Ad Valorem Tax establish the maximum limits of the 2022 budget. Estimated Tax Rate is subject to change depending on the final assessed valuation.

FUND	Prior Year Actual 2020		Current Year Estimate for 2021		Approved Budget Year for 2022		
	Expenditures	Actual Tax Rate*	Expenditures	Actual Tax Rate*	Budget Authority for Expenditures	Amount of 2021 Ad Valorem Tax	Estimate Tax Rate*
General	338,522	9.957	370,468	9.957	474,801	208,757	10.493
Debt Service							
Totals	338,522	9.957	370,468	9.957	474,801	208,757	10.493
Revenue Neutral Rate**							10.493
Less: Transfers	0		0		0		
Net Expenditures	338,522		370,468		474,801		
Total Tax Levied	199,782		195,641		xxxxxxxxxxxxxxxxxx		
Assessed Valuation	20,064,101		20,032,528		19,895,222		

Outstanding Indebtedness,

Jan 1,	2019	2020	2021
G.O. Bonds	0	0	0
Revenue Bonds	0	0	0
Other	0	0	0
Lease Pur. Princ.	0	0	0
Total	0	0	0

*Tax rates are expressed in mills.

**Revenue Neutral Rate as defined by 2021 Kansas Senate Bill 13.

Kathleen VonAchen
 Chief Financial Officer

Unified Government of Wyandotte County/Kansas City, Kansas

2021 Amended – 2022 Budget



Revenue by Fund

	2020 ACTUAL	2021 AMENDED BUDGET	% Change 2020-2021	2022 APPROVED BUDGET	% Change 2021-2022
Tax Levy Funds					
General Fund - City	145,266,809	177,123,745	21.9%	172,068,604	-2.9%
Bond and Interest - City	34,712,473	36,187,325	4.2%	38,230,221	5.6%
General Fund - County	63,566,343	75,201,166	18.3%	75,002,339	-0.3%
General Fund - Consolidated Parks	6,093,035	6,557,986	7.6%	7,313,032	11.5%
Bond and Interest - County	4,953,572	5,308,768	7.2%	5,649,347	6.4%
Aging	1,904,689	2,152,568	13.0%	2,172,209	0.9%
Developmental Disabilities	396,957	382,126	-3.7%	615,318	61.0%
Elections	1,352,925	1,484,052	9.7%	1,485,956	0.1%
Health	3,216,065	4,117,026	28.0%	3,488,512	-15.3%
Mental Health	632,307	694,519	9.8%	718,491	3.5%
Total UG Tax Levy Funds	262,095,175	309,209,281	18.0%	306,744,029	-0.8%
Other Funds					
Alcohol	399,588	693,969	73.7%	695,693	0.2%
County Clerk Technology	50,074	55,000	9.8%	60,000	9.1%
Court Trustee	393,145	486,729	23.8%	478,113	-1.8%
Dedicated Sales Tax	10,594,873	12,235,846	15.5%	12,108,248	-1.0%
Emergency Medical Services	10,812,561	13,121,792	21.4%	12,928,486	-1.5%
Environmental Trust	1,113,339	1,175,119	5.5%	1,212,487	3.2%
Jail Commissary	36,480	62,337	70.9%	62,154	-0.3%
Parks and Recreation	401,048	692,679	72.7%	695,920	0.5%
Public Levee	337,973	361,737	7.0%	375,670	3.9%
Register of Deeds Technology	200,294	220,000	9.8%	220,000	0.0%
Sewer System	41,614,297	45,534,412	9.4%	47,201,849	3.7%
Special Assets	0	0	0.0%	0	0.0%
Stadium	520,491	792,316	52.2%	694,867	-12.3%
Stormwater	3,581,510	4,374,079	22.1%	5,764,157	31.8%
Street and Highway	7,068,006	8,019,097	13.5%	8,148,113	1.6%
Sunflower Hills Golf Course	820,372	895,800	9.2%	896,800	0.1%
Travel and Tourism	2,460,663	3,107,645	26.3%	3,854,304	24.0%
County Treasurer Technology	50,074	55,000	9.8%	60,000	9.1%
Wyandotte Co. 911 Tax	896,494	920,000	2.6%	954,694	3.8%
Total Other Funds	81,351,282	92,803,557	14.1%	96,411,555	3.9%
TOTAL UG OPERATING BUDGET	343,446,457	402,012,838	17.1%	403,155,584	0.3%
County Library Fund*	3,295,398	3,507,034	6.4%	3,572,334	1.9%
Total All Funds	346,741,855	405,519,872	17.0%	406,727,918	0.3%

*The County library mill levy is set by the County Library Board and not the Unified Board of Commissioners.

Unified Government of Wyandotte County/Kansas City, Kansas

2021 Amended – 2022 Budget



Expenditure by Fund & Mill Levies

	2021 AMENDED BUDGET	CERTIFIED MILL LEVY, 2021 BUDGET	2022 APPROVED BUDGET	APPROVED MILL LEVY, 2022 BUDGET	CHANGE IN MILL LEVY RATE FROM 2021
Tax Levy Funds					
General Fund - City	169,385,046	21.427	172,437,709	21.427	0.000
Bond and Interest - City	34,125,047	17.043	39,774,858	17.043	0.000
General Fund - County	72,496,582	31.440	77,094,069	31.440	0.000
General Fund - Consolidated Parks	6,560,968	1.402	8,372,709	1.402	0.000
Bond and Interest - County	5,982,330	2.220	6,107,241	2.220	0.000
Aging	2,237,620	1.036	2,231,492	1.036	0.000
Developmental Disabilities	587,862	0.207	598,108	0.347	0.140
Elections	1,600,720	0.881	1,640,720	0.881	0.000
Health	4,499,439	1.713	3,767,386	1.573	-0.140
Mental Health	694,519	0.429	718,491	0.429	0.000
Total UG Tax Levy Funds	298,170,133	77.798	312,742,783	77.798	0.000
Other Funds					
Alcohol	884,782		945,638		
County Clerk Technology	83,000		83,000		
Court Trustee	660,988		677,553		
Dedicated Sales Tax	10,989,095		15,997,569		
Emergency Medical Services	12,422,419		14,376,387		
Environmental Trust	1,744,520		1,244,520		
Jail Commissary	100,000		100,000		
Parks and Recreation	684,238		821,812		
Public Levee	422,820		393,640		
Register of Deeds Technology	450,170		160,170		
Sewer System	50,321,080		48,216,276		
Special Assets	1,050,000		850,000		
Stadium	859,600		859,600		
Stormwater	5,152,539		6,100,256		
Street and Highway	7,441,424		9,605,994		
Sunflower Hills Golf Course	915,493		931,564		
Travel and Tourism	6,730,659		5,081,200		
County Treasurer Technology	101,000		85,000		
Wyandotte Co. 911	955,000		959,400		
Total Other Funds	101,968,827		107,489,579		
TOTAL UG OPERATING BUDGET	400,138,960		420,232,362		
County Library Fund*	3,634,872		3,925,662		
Total All Funds	403,773,832		424,158,024		

*The County library mill levy is set by the County Library Board and not the Unified Board of Commissioners.

Basis of Budgeting

The following fund summary schedules are consistent with the 2020 Unified Government Comprehensive Annual Financial Report. The 2021 and 2022 schedules reflect audited statements prepared on a budgetary basis (non-GAAP). The ending-year 2020 fund balances are the 2021 beginning-year fund balance.

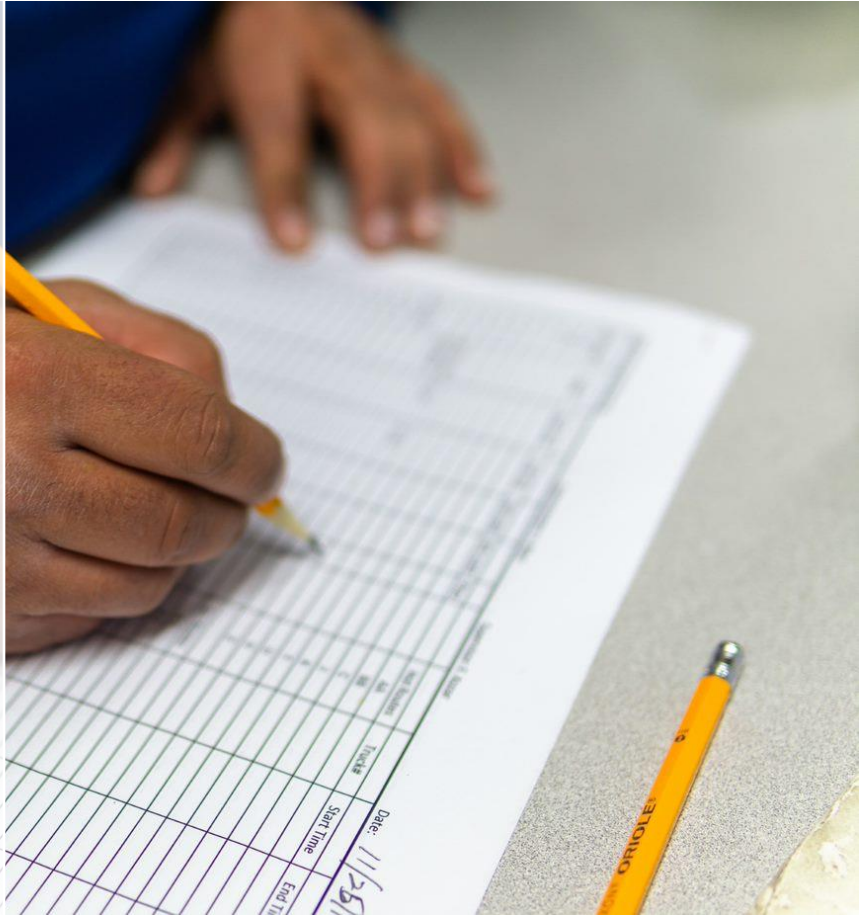
The Government's 2020 Comprehensive Annual Report presents fund schedules on both a GAAP and budget-basis. However, the basis for the budget submission is the budget-basis statements.



2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



GENERAL FUNDS



Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Fund: 110 - City - General Fund

The City General Fund is the principal operating account of Kansas City, KS. Revenue is received from taxes, fees, intergovernmental revenue, charges for services, and other sources. The General Fund is used to support general operations including Police, Fire, Municipal Court, Public Works, general services functions, and administrative programs. General Fund revenues are also used to finance the purchase of capital equipment and cash-funded capital projects.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$120,591,870	\$117,820,060	\$131,712,868	\$135,907,147	\$139,205,602
42 - Permits And Licenses	\$1,320,230	\$1,136,610	\$1,319,803	\$1,201,720	\$1,285,800
43 - Intergovernmental Revenues	\$786,674	\$886,540	\$735,000	\$18,964,100	\$10,596,533
44 - Charges for Services	\$11,095,043	\$11,606,813	\$11,691,032	\$12,318,350	\$12,435,125
45 - Fines/Forfeits/Fees	\$3,467,622	\$2,057,472	\$3,171,846	\$2,598,000	\$2,445,000
46 - Interest Income	\$833,037	\$464,942	\$480,729	\$480,000	\$460,000
47 - Miscellaneous Revenue	\$1,564,518	\$2,983,876	\$1,621,516	\$1,544,238	\$1,530,355
48 - Reimbursements	\$1,599,000	0	\$1,719,190	\$1,774,190	\$1,774,190
49 - Other Financing Sources	\$2,256,300	\$8,310,496	\$2,336,000	\$2,336,000	\$2,336,000
Total Revenues	\$143,514,294	\$145,266,809	\$154,787,984	\$177,123,745	\$172,068,605
Expenses					
51 - Personnel Costs	\$108,420,414	\$105,395,157	\$110,810,078	\$114,046,341	\$119,854,138
52 - Contractual Services	\$22,423,203	\$20,468,106	\$24,587,896	\$30,953,761	\$27,229,546
53 - Commodities	\$5,013,930	\$4,087,426	\$4,126,292	\$4,169,634	\$3,506,234
54 - Capital Outlay	\$3,304,795	\$1,342,769	\$1,421,667	\$3,109,290	\$3,474,352
55 - Grants, Claims, Shared Revenue	\$4,544,974	\$4,511,366	\$4,616,786	\$5,402,336	\$6,032,336
56 - Debt Service	\$643,650	\$154,625	\$10,944,382	\$10,409,204	\$11,046,623
57 - Nonexpense Items	\$1,032,898	\$3,408,708	\$399,040	\$944,480	\$944,480
58 - Reserves	0	0	\$350,000	\$350,000	\$350,000
Total Expenses	\$145,383,865	\$139,368,157	\$157,256,141	\$169,385,046	\$172,437,709
Net Change in Fund Balance	(\$1,869,570)	\$5,898,652	(\$2,468,157)	\$7,738,699	(\$369,104)
Cash Basis Ending Fund Balance	\$18,420,032	\$24,318,684	\$8,753,491	\$32,057,383	\$31,688,279
CAFR Ending Fund Balance	\$30,689,052	\$36,418,205	\$26,514,376	\$44,156,904	\$43,787,800



Fund: 113 - Consolidated Parks-General

The Consolidated Parks General Fund combines the former City and County Park's Department budget into one operating fund. This fund is used for the operation of parks, parkways, recreational areas and facilities under the supervision of the Director of Parks and Recreation. The three divisions of this fund include: Administration, Parks, and Recreation.

All park and recreation user fees, rentals, contracts and lease revenues are allocated to this fund. In addition this fund receives an annual appropriation from the City General Fund shown under Intergovernmental Revenues.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$2,018,159	\$2,085,908	\$2,176,887	\$2,216,727	\$2,273,482
43 - Intergovernmental Revenues	\$3,700,000	\$3,400,000	\$3,270,000	\$3,473,409	\$4,150,000
44 - Charges for Services	\$537,007	\$483,072	\$684,649	\$758,100	\$788,700
47 - Miscellaneous Revenue	\$153,547	\$124,055	\$100,100	\$109,000	\$100,100
48 - Reimbursements	0	0	\$750	\$750	\$750
Total Revenues	\$6,408,713	\$6,093,035	\$6,232,386	\$6,557,986	\$7,313,032
Expenses					
51 - Personnel Costs	\$4,466,897	\$4,086,500	\$4,550,000	\$4,408,719	\$5,155,116
52 - Contractual Services	\$1,011,184	\$605,897	\$1,213,625	\$1,289,436	\$1,474,436
53 - Commodities	\$571,146	\$494,280	\$574,922	\$570,361	\$570,361
54 - Capital Outlay	\$557,692	\$12,923	\$115,000	\$105,000	\$1,035,000
55 - Grants, Claims, Shared Revenue	0	0	\$11,643	\$9,661	\$10,005
57 - Nonexpense Items	0	0	\$164,491	\$122,791	\$122,791
58 - Reserves	0	0	\$55,000	\$55,000	\$5,000
Total Expenses	\$6,606,919	\$5,199,600	\$6,684,681	\$6,560,968	\$8,372,709
Net Change in Fund Balance	(\$198,207)	\$893,435	(\$452,295)	(\$2,982)	(\$1,059,677)
Cash Basis Ending Fund Balance	\$453,066	\$1,346,501	\$159,570	\$1,343,519	\$283,842
CAFR Ending Fund Balance	\$708,742	\$1,441,033	(\$178,857)	\$1,438,051	\$378,374



Fund: 160 - County - General

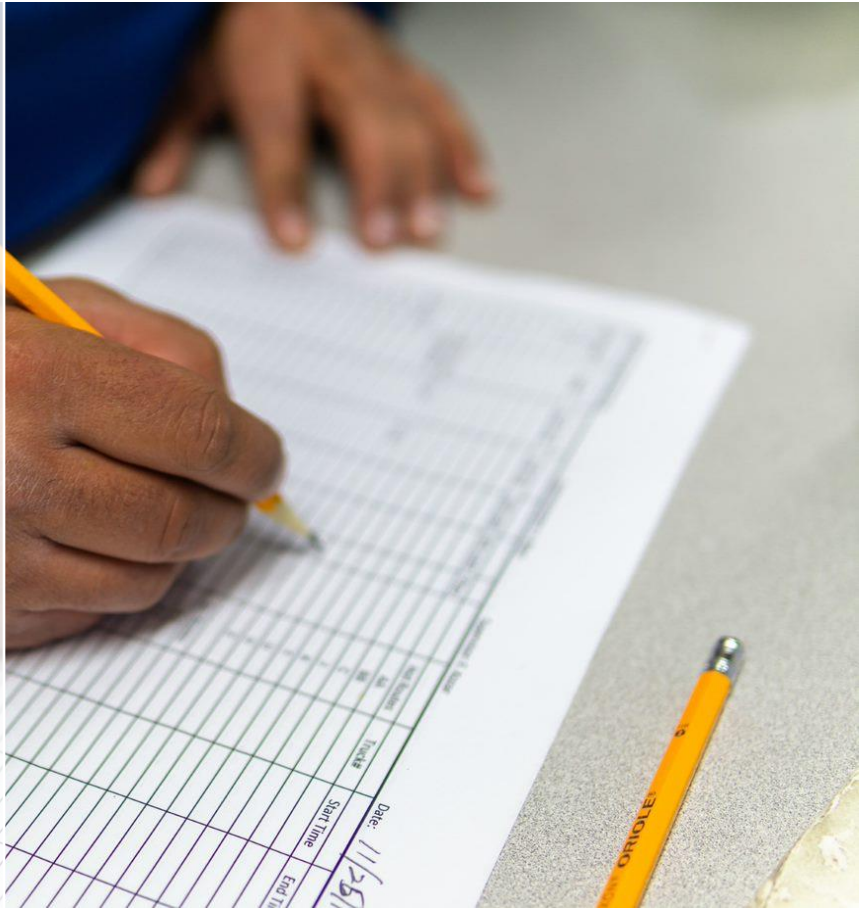
The County General Fund is the principal operating account of Wyandotte County. Revenue is received from taxes, fees, intergovernmental revenue, charges for services, and other sources. The County General Fund is used to support general operations including Emergency Management, Sheriff, Emergency Dispatch, Court programs, Public Works, general services functions, and administrative programs. General Fund revenues are also used to finance the purchase of capital equipment and capital projects which are not debt financed.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$54,423,282	\$55,317,224	\$57,745,117	\$60,012,353	\$61,419,069
42 - Permits And Licenses	\$1,049,913	\$913,696	\$1,183,594	\$1,116,000	\$1,166,000
43 - Intergovernmental Revenues	\$64,641	\$58,115	\$65,650	\$6,199,944	\$4,192,401
44 - Charges for Services	\$2,184,008	\$1,220,048	\$1,899,432	\$1,185,350	\$1,887,350
45 - Fines/Forfeits/Fees	\$3,039,437	\$2,562,517	\$2,830,558	\$3,159,514	\$3,009,514
46 - Interest Income	\$3,259,468	\$2,413,850	\$2,984,259	\$2,350,000	\$2,150,000
47 - Miscellaneous Revenue	\$199,000	\$1,080,893	\$127,225	\$157,225	\$157,225
48 - Reimbursements	\$857,989	0	\$985,930	\$1,019,580	\$1,019,580
49 - Other Financing Sources	\$300	0	\$1,000	\$1,200	\$1,200
Total Revenues	\$65,078,038	\$63,566,343	\$67,822,765	\$75,201,166	\$75,002,339
Expenses					
51 - Personnel Costs	\$43,871,485	\$44,591,255	\$48,018,215	\$48,631,379	\$52,858,558
52 - Contractual Services	\$12,787,888	\$13,660,212	\$15,668,993	\$16,321,124	\$17,006,665
53 - Commodities	\$1,489,404	\$1,316,958	\$1,735,641	\$1,962,480	\$1,969,525
54 - Capital Outlay	\$1,123,600	\$863,911	\$1,610,780	\$2,261,830	\$1,799,500
55 - Grants, Claims, Shared Revenue	\$869,133	\$1,089,448	\$1,176,752	\$1,176,752	\$1,176,752
57 - Nonexpense Items	\$1,759,553	\$5,793,840	\$1,715,277	\$1,758,018	\$2,008,018
58 - Reserves	(\$173)	0	\$135,000	\$385,000	\$275,051
Total Expenses	\$61,900,890	\$67,315,624	\$70,060,658	\$72,496,582	\$77,094,068
Net Change in Fund Balance	\$3,177,149	(\$3,749,281)	(\$2,237,893)	\$2,704,584	(\$2,091,729)
Cash Basis Ending Fund Balance	\$9,089,538	\$5,340,430	\$3,041,663	\$8,045,014	\$5,953,285
CAFR Ending Fund Balance	\$10,959,317	\$7,794,446	\$5,135,594	\$10,499,030	\$8,407,301

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



OTHER TAX LEVY FUNDS



Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Fund: 165 - County - Aging

This fund was established by KSA 12-1680 to provide funds for service programs for the elderly. Grants to local providers of service for seniors age 60 and over who reside in Wyandotte County are funded by this mill levy. Services range from funding for three senior centers, providing two transportation systems, educating and monitoring clients with diabetes, providing hearing aids, eye exams and eyewear, providing attendant call services, Lifeline telephone reassurance, support groups, case management for Asian immigrants and connecting seniors with volunteers.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$1,489,490	\$1,539,396	\$1,606,572	\$1,636,071	\$1,678,895
43 - Intergovernmental Revenues	0	0	0	\$69,097	\$45,914
47 - Miscellaneous Revenue	0	\$5,293	0	0	0
48 - Reimbursements	\$37,046	0	\$30,600	\$30,600	\$30,600
49 - Other Financing Sources	\$360,000	\$360,000	\$416,800	\$416,800	\$416,800
Total Revenues	\$1,886,536	\$1,904,689	\$2,053,972	\$2,152,568	\$2,172,209
Expenses					
51 - Personnel Costs	\$1,458,647	\$1,286,273	\$1,562,586	\$1,473,773	\$1,212,095
52 - Contractual Services	\$99,363	\$94,402	\$163,901	\$183,201	\$452,751
53 - Commodities	\$190,431	\$151,100	\$217,218	\$217,218	\$317,218
54 - Capital Outlay	\$139,490	\$137,156	\$59,400	\$265,400	\$115,400
55 - Grants, Claims, Shared Revenue	0	0	\$209	\$209	\$209
57 - Nonexpense Items	0	0	\$33,819	\$33,819	\$33,819
58 - Reserves	0	0	\$10,000	\$64,000	\$100,000
Total Expenses	\$1,887,931	\$1,668,931	\$2,047,133	\$2,237,620	\$2,231,492
Net Change in Fund Balance	(\$1,394)	\$235,758	\$6,839	(\$85,052)	(\$59,283)
Cash Basis Ending Fund Balance	\$44,976	\$280,734	\$95,803	\$195,682	\$136,398
CAFR Ending Fund Balance	\$48,420	\$299,754	\$16,284	\$214,702	\$155,418

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Fund: 410 - Bond and Interest

The City Bond and Interest Fund includes the annual debt service (principal and interest) for debt issued by the City of Kansas City, Kansas. This fund accounts for those debt service payments, which are determined to be the responsibility of citizens of Kansas City, Kansas and not Wyandotte County. The primary source of revenue for the City Bond and Interest Fund is ad valorem property taxes and transfers from the Sewer Fund for sewer general obligation debt.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$24,448,607	\$25,032,968	\$26,318,598	\$26,776,759	\$27,239,088
43 - Intergovernmental Revenues	0	0	0	\$216,817	\$193,722
46 - Interest Income	\$162,742	\$112,492	\$30,235	\$80,000	\$80,000
47 - Miscellaneous Revenue	0	\$501,855	0	0	0
48 - Reimbursements	\$751,650	0	\$733,492	\$120,000	\$120,000
49 - Other Financing Sources	\$8,575,022	\$9,065,158	\$9,597,394	\$8,993,749	\$10,597,411
Total Revenues	\$33,938,021	\$34,712,473	\$36,679,719	\$36,187,325	\$38,230,221
Expenses					
52 - Contractual Services	\$8,642	\$13,253	\$30,000	\$30,000	\$30,000
56 - Debt Service	\$32,222,648	\$37,009,142	\$36,176,540	\$32,800,747	\$38,450,558
57 - Nonexpense Items	\$1,560,472	\$655,651	\$294,300	\$294,300	\$294,300
58 - Reserves	0	0	\$1,000,000	\$1,000,000	\$1,000,000
Total Expenses	\$33,791,762	\$37,678,046	\$37,500,840	\$34,125,047	\$39,774,858
Net Change in Fund Balance	\$146,259	(\$2,965,573)	(\$821,121)	\$2,062,278	(\$1,544,637)
Cash Basis Ending Fund Balance	\$8,492,720	\$5,527,147	\$2,916,000	\$7,589,425	\$6,044,788
CAFR Ending Fund Balance	\$11,250,270	\$5,654,387	\$7,947,614	\$7,716,665	\$6,172,028



Fund: 460 - County Bond and Interest Fund

The County Bond and Interest Fund includes the annual principal and interest payments on debt issued by the County for capital maintenance and improvement projects, equipment purchases, and legal judgments. The primary source of revenue is from ad valorem property taxes. This mill levy is authorized by KSA-10-113, which requires officials to levy enough taxes to pay annual interest on debt service.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$3,280,824	\$3,300,427	\$3,536,915	\$3,608,768	\$3,699,347
46 - Interest Income	\$131,570	\$64,358	\$106,437	\$60,000	\$60,000
47 - Miscellaneous Revenue	0	\$388,787	0	0	0
48 - Reimbursements	\$390,444	0	\$390,000	\$390,000	\$390,000
49 - Other Financing Sources	\$1,000,000	\$1,200,000	\$1,250,000	\$1,250,000	\$1,500,000
Total Revenues	\$4,802,838	\$4,953,572	\$5,283,352	\$5,308,768	\$5,649,347
Expenses					
52 - Contractual Services	\$5,108	\$6,984	\$6,000	\$6,000	\$6,000
54 - Capital Outlay	\$217,192	\$176,424	\$205,000	\$231,000	\$205,000
56 - Debt Service	\$4,824,945	\$6,733,699	\$5,445,322	\$5,445,330	\$5,596,241
58 - Reserves	0	0	\$300,000	\$300,000	\$300,000
Total Expenses	\$5,047,245	\$6,917,107	\$5,956,322	\$5,982,330	\$6,107,241
Net Change in Fund Balance	(\$244,407)	(\$1,963,535)	(\$672,970)	(\$673,562)	(\$457,894)
Cash Basis Ending Fund Balance	\$4,490,012	\$2,526,477	\$1,178,574	\$1,852,915	\$1,395,021
CAFR Ending Fund Balance	\$3,427,931	\$2,529,405	\$2,345,170	\$1,855,843	\$1,397,949



Fund: 171 - County-Developmental Disability

This levy fund helps support Wyandotte Developmental Disabilities services. The tax levy is authorized by KSA 19-4004, 19-4007, and 19-4011, which allows county commissioners to levy a tax for mental health or Intellectual and/or Developmental Disability (I/DD) services, and to provide funds to pay the principal and interest on bonds issued for the purpose of constructing a mental health or I/DD facility.

Funding helps provide services such as: job placement services for disabled and developmentally disabled clients; vocation services to help clients gain wage earning job skills; services to help individuals learn independent living skills; and a preschool designed to prepare disabled children for the school experience.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$501,602	\$331,817	\$332,021	\$327,664	\$553,493
43 - Intergovernmental Revenues	0	0	0	\$14,462	\$21,825
47 - Miscellaneous Revenue	0	\$65,140	0	0	0
48 - Reimbursements	\$39,330	0	\$40,000	\$40,000	\$40,000
Total Revenues	\$540,932	\$396,957	\$372,021	\$382,126	\$615,318
Expenses					
51 - Personnel Costs	\$185,368	\$182,413	\$200,962	\$212,949	\$223,195
52 - Contractual Services	\$241,648	\$232,151	\$264,971	\$264,971	\$264,971
53 - Commodities	\$11,572	\$5,805	\$17,500	\$17,500	\$17,500
57 - Nonexpense Items	0	0	\$3,721	\$7,442	\$7,442
58 - Reserves	0	0	\$85,000	\$85,000	\$85,000
Total Expenses	\$438,589	\$420,369	\$572,154	\$587,862	\$598,108
Net Change in Fund Balance	\$102,343	(\$23,412)	(\$200,133)	(\$205,736)	\$17,210
Cash Basis Ending Fund Balance	\$463,630	\$440,218	\$20,602	\$234,482	\$251,692
CAFR Ending Fund Balance	\$479,547	\$443,303	\$128,658	\$237,567	\$254,777



Fund: 162 - County - Elections

The Elections Levy Fund is used to account for the revenues and expenses related to communitywide elections in Wyandotte County. Revenue is used by the Election Commissioner's Office to conduct and oversee all elections: national, state, county, city, community college, school districts, drainage districts, and special elections. Revenues collected to fund these activities are generated from ad valorem property taxes and the local ad valorem tax reduction from the State of Kansas.

This fund was established by KSA 19-3435a, 25-2201a, and 39-417. The statutes state that any county having an election commissioner is authorized to make a tax levy in each year, in such amount as may be necessary in order to provide the necessary funding for the payment of the salaries and expenses of the office of the election commissioner and election expenses. The county may make a tax levy on the taxable tangible property in the county in an amount not greater than the amount necessary to pay the direct expense of elections which the county is required to pay.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$1,266,687	\$1,309,466	\$1,366,267	\$1,391,695	\$1,427,639
43 - Intergovernmental Revenues	0	0	0	\$37,857	\$6,817
44 - Charges for Services	\$1,683	\$479	\$3,000	\$4,500	\$1,500
47 - Miscellaneous Revenue	\$19,939	\$42,980	0	0	0
48 - Reimbursements	0	0	\$50,000	\$50,000	\$50,000
Total Revenues	\$1,288,309	\$1,352,925	\$1,419,267	\$1,484,052	\$1,485,956
Expenses					
51 - Personnel Costs	\$803,022	\$870,274	\$910,000	\$940,000	\$980,000
52 - Contractual Services	\$430,907	\$476,205	\$492,087	\$474,737	\$474,737
53 - Commodities	\$74,522	\$121,719	\$109,400	\$106,750	\$106,750
57 - Nonexpense Items	0	0	\$29,233	\$29,233	\$29,233
58 - Reserves	0	0	\$20,000	\$50,000	\$50,000
Total Expenses	\$1,308,451	\$1,468,198	\$1,560,720	\$1,600,720	\$1,640,720
Net Change in Fund Balance	(\$20,143)	(\$115,273)	(\$141,453)	(\$116,668)	(\$154,764)
Cash Basis Ending Fund Balance	\$410,675	\$295,402	\$6,562	\$178,734	\$23,969
CAFR Ending Fund Balance	\$432,803	\$295,031	\$139,904	\$178,363	\$23,598

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Fund: 172 - County - Health Department

A county health levy is authorized by KSA 65-204 for the purpose of providing funds to assist in carrying out health laws, rules and regulations of the county and to provide funds for capital expenditures for county health purposes. Funds generated by this mill levy help support the County Health Department's operations.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$2,260,857	\$2,524,654	\$2,647,363	\$2,708,146	\$2,559,823
42 - Permits And Licenses	\$65,605	\$84,460	\$80,000	\$79,300	\$79,000
43 - Intergovernmental Revenues	\$13,107	\$30,400	\$3,000	\$599,380	\$119,489
44 - Charges for Services	\$290,918	\$82,190	\$358,200	\$285,200	\$285,200
47 - Miscellaneous Revenue	\$45,171	\$494,361	\$45,000	\$45,000	\$45,000
48 - Reimbursements	\$306,424	0	\$400,000	\$400,000	\$400,000
Total Revenues	\$2,982,082	\$3,216,065	\$3,533,563	\$4,117,026	\$3,488,512
Expenses					
51 - Personnel Costs	\$2,489,157	\$1,859,807	\$2,703,281	\$2,525,000	\$2,667,947
52 - Contractual Services	\$248,405	\$146,038	\$370,292	\$1,090,292	\$460,292
53 - Commodities	\$78,893	\$45,175	\$120,909	\$465,909	\$210,909
54 - Capital Outlay	\$244,627	0	\$40,000	0	\$70,000
55 - Grants, Claims, Shared Revenue	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
57 - Nonexpense Items	\$125	0	\$58,238	\$58,238	\$58,238
58 - Reserves	0	0	\$100,000	\$160,000	\$100,000
Total Expenses	\$3,261,207	\$2,251,020	\$3,592,720	\$4,499,439	\$3,767,386
Net Change in Fund Balance	(\$279,125)	\$965,045	(\$59,157)	(\$382,413)	(\$278,874)
Cash Basis Ending Fund Balance	\$239,979	\$1,205,024	\$152,325	\$822,611	\$543,737
CAFR Ending Fund Balance	\$261,541	\$1,223,063	\$136,568	\$840,650	\$561,776



Fund: 170 - Mental Health

The County Mental Health Levy Fund is authorized by KSA 19-4004, 19-4007, and 19-4011. This legislation allows the commissioners to levy taxes for the purpose of contracting services with nonprofit corporations to provide either mental health services or services for the intellectually/developmentally disabled, and to use tax dollars generated by this levy to pay the principal and interest on bonds issued to build mental health facilities.

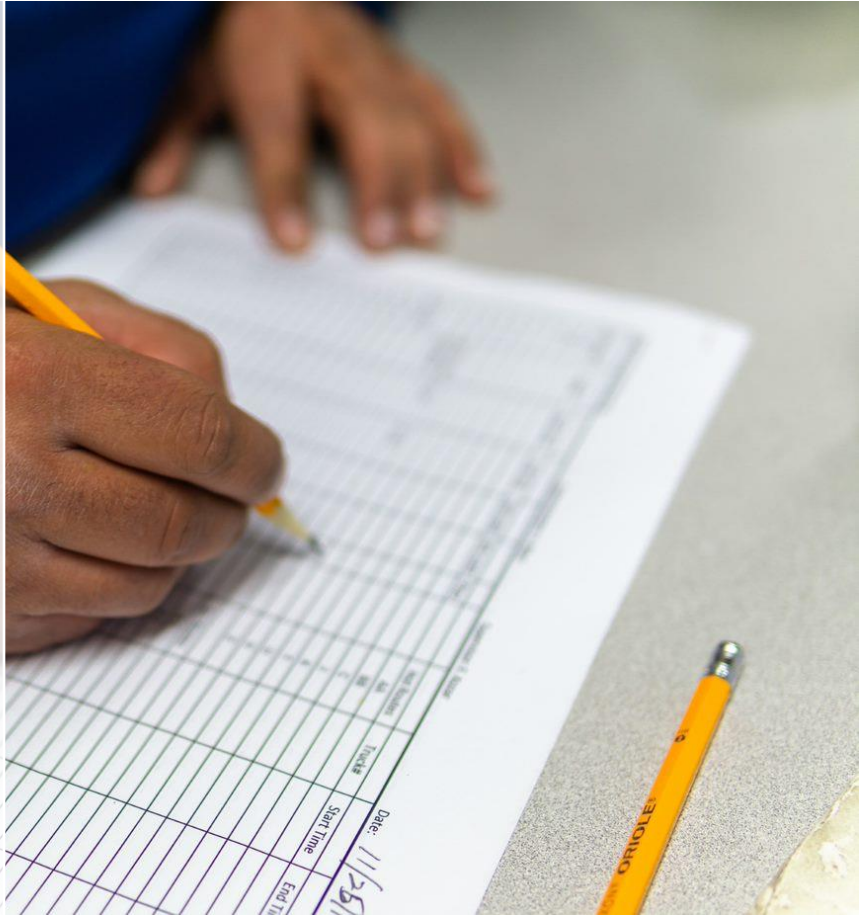
A portion of the funds generated by this tax levy are used to help support the Wyandot Behavioral Health Network. This agency offers a wide variety of programs in the area of mental health services to the people of Wyandotte County. These services include sexual abuse services, child and adolescent services, community services, psychiatric services, and adult services. Wyandot Behavioral Health Network also receives funding from a variety of other private, public and independent sources.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$616,651	\$632,307	\$665,133	\$671,943	\$694,948
43 - Intergovernmental Revenues	0	0	0	\$22,576	\$23,543
Total Revenues	\$616,651	\$632,307	\$665,133	\$694,519	\$718,491
Expenses					
55 - Grants, Claims, Shared Revenue	\$659,000	\$664,000	\$664,000	\$684,519	\$708,491
58 - Reserves	0	0	\$10,000	\$10,000	\$10,000
Total Expenses	\$659,000	\$664,000	\$674,000	\$694,519	\$718,491
Net Change in Fund Balance	(\$42,349)	(\$31,693)	(\$8,867)	0	0
Cash Basis Ending Fund Balance	\$63,618	\$31,925	\$54,430	\$31,925	\$31,925
CAFR Ending Fund Balance	\$63,620	\$31,927	\$54,432	\$31,927	\$31,927

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



SPECIAL REVENUE FUNDS





Fund: 207 - Clerk's Technology Fund

The County Clerk Technology Fund, created in 2014, is a special revenue fund used to account for the revenues and expenses received from specified fees charged by the Register of Deeds in accordance with KSA 28-180. As specified in state statute, moneys in the County Clerk Technology Fund shall be used “by the county clerk to acquire equipment and technological services for the storing, recording, archiving, retrieving, maintaining and handling of data recorded, stored and generated in the office of the county clerk.”

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
45 - Fines/Forfeits/Fees	\$43,127	\$50,074	\$50,000	\$55,000	\$60,000
Total Revenues	\$43,127	\$50,074	\$50,000	\$55,000	\$60,000
Expenses					
52 - Contractual Services	\$2,375	\$31,994	\$76,000	\$76,000	\$76,000
53 - Commodities	\$760	\$1,336	\$7,000	\$7,000	\$7,000
54 - Capital Outlay	0	\$65,177	0	0	0
Total Expenses	\$3,135	\$98,507	\$83,000	\$83,000	\$83,000
Net Change in Fund Balance	\$39,992	(\$48,433)	(\$33,000)	(\$28,000)	(\$23,000)
Cash Basis Ending Fund Balance	\$161,805	\$113,372	\$41,805	\$85,372	\$62,372
CAFR Ending Fund Balance	\$162,566	\$177,132	\$8,813	\$149,132	\$126,132

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Fund: 570 - Court Trustee

The Court Trustee Fund supports the activities of the Court Trustee Office. This office provides services to children and crime victims by establishing or enforcing court orders.

According to provisions set forth in KSA 20-380, the Court Trustee Office maintains a separate operations fund. All revenue generated by this office is used to pay for child support enforcement activities.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
43 - Intergovernmental Revenues	0	0	0	\$51,729	\$28,113
45 - Fines/Forfeits/Fees	\$427,145	\$393,055	\$440,000	\$435,000	\$450,000
47 - Miscellaneous Revenue	\$207	\$90	0	0	0
Total Revenues	\$427,352	\$393,145	\$440,000	\$486,729	\$478,113
Expenses					
51 - Personnel Costs	\$366,120	\$320,800	\$450,223	\$491,253	\$535,153
52 - Contractual Services	\$71,165	\$60,355	\$99,208	\$99,208	\$99,208
53 - Commodities	\$14,555	\$6,091	\$7,792	\$7,792	\$7,792
57 - Nonexpense Items	0	0	\$27,335	\$27,335	0
58 - Reserves	0	0	\$35,400	\$35,400	\$35,400
Total Expenses	\$451,840	\$387,246	\$619,958	\$660,988	\$677,553
Net Change in Fund Balance	(\$24,488)	\$5,899	(\$179,958)	(\$174,259)	(\$199,440)
Cash Basis Ending Fund Balance	\$688,491	\$694,390	\$339,159	\$520,131	\$320,691
CAFR Ending Fund Balance	\$688,392	\$694,291	\$356,754	\$520,032	\$320,592

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Fund: 212 - Dedicated Sales Tax

On April 13, 2010 Kansas City, Kansas voters approved a 10-year 3/8th cent sales tax. Voters approved a 10-year extension of this tax which will expire on June 30, 2030. The revenues generated from this sales tax are to be dedicated to public safety and infrastructure. Per the sales tax measure, these resources are dedicated for capital and operating needs of streets and public safety functions.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$10,348,502	\$10,522,089	\$9,744,441	\$11,597,328	\$11,945,248
43 - Intergovernmental Revenues	\$37,700	0	\$40,000	\$475,518	0
45 - Fines/Forfeits/Fees	0	\$54,504	0	\$153,000	\$153,000
47 - Miscellaneous Revenue	0	\$18,280	0	0	0
48 - Reimbursements	\$7,494	0	\$10,000	\$10,000	\$10,000
Total Revenues	\$10,393,696	\$10,594,873	\$9,794,441	\$12,235,846	\$12,108,248
Expenses					
51 - Personnel Costs	\$4,812,956	\$4,571,872	\$5,089,965	\$5,305,266	\$5,533,584
52 - Contractual Services	\$701,403	\$599,305	\$1,167,322	\$1,034,890	\$1,122,928
53 - Commodities	\$282,002	\$161,102	\$349,939	\$260,939	\$1,089,939
54 - Capital Outlay	\$4,166,921	\$2,771,392	\$3,206,000	\$4,388,000	\$8,098,500
57 - Nonexpense Items	\$582,400	0	0	0	\$152,618
Total Expenses	\$10,545,682	\$8,103,671	\$9,813,226	\$10,989,095	\$15,997,569
Net Change in Fund Balance	(\$151,986)	\$2,491,202	(\$18,785)	\$1,246,751	(\$3,889,321)
Cash Basis Ending Fund Balance	\$320,515	\$2,811,717	\$48,930	\$4,058,468	\$169,147
CAFR Ending Fund Balance	\$4,856,134	\$7,095,953	\$3,563,899	\$8,342,704	\$4,453,383

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Fund: 701 - Environment Trust

The Environmental Trust Fund receives a portion of residential trash revenue for landfill-associated costs. The primary objective of this fund is to create a reserve for future landfill closure expenses. This fund also pays a portion of the residential trash and recycling contract, as well as special collection and disposal of solid waste.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
43 - Intergovernmental Revenues	0	0	0	\$15,170	\$9,987
44 - Charges for Services	\$1,076,782	\$1,103,340	\$1,070,000	\$1,141,949	\$1,184,500
47 - Miscellaneous Revenue	0	\$9,999	\$3,000	\$3,000	\$3,000
48 - Reimbursements	0	0	\$15,000	\$15,000	\$15,000
Total Revenues	\$1,076,782	\$1,113,339	\$1,088,000	\$1,175,119	\$1,212,487
Expenses					
52 - Contractual Services	\$965,293	\$1,036,708	\$1,100,000	\$1,500,000	\$1,000,000
54 - Capital Outlay	\$31,515	\$247,646	\$150,000	\$164,520	\$164,520
57 - Nonexpense Items	0	\$500,000	0	0	0
58 - Reserves	0	0	\$80,000	\$80,000	\$80,000
Total Expenses	\$996,809	\$1,784,354	\$1,330,000	\$1,744,520	\$1,244,520
Net Change in Fund Balance	\$79,973	(\$671,015)	(\$242,000)	(\$569,401)	(\$32,033)
Cash Basis Ending Fund Balance	\$1,326,057	\$655,042	\$242,057	\$85,641	\$53,608
CAFR Ending Fund Balance	\$1,450,165	\$870,225	\$1,079,260	\$300,824	\$268,791



Fund: 181 - County - Jail Commissary Fund

The Jail Commissary Fund is a special revenue fund that was established per KSA 75-3728 to record the sales of health care, hygiene, clothing, food and snack products to inmates at the Adult Detention Center. In addition to the expenses of purchasing items for resale, the profits, if any, are to be used to directly benefit the inmates.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
43 - Intergovernmental Revenues	0	0	0	\$17,337	\$12,154
47 - Miscellaneous Revenue	0	\$36,480	0	0	0
48 - Reimbursements	\$50,675	0	\$55,000	\$45,000	\$50,000
Total Revenues	\$50,675	\$36,480	\$55,000	\$62,337	\$62,154
Expenses					
52 - Contractual Services	0	\$222	\$500	\$500	\$500
53 - Commodities	\$2,363	\$22,328	\$99,500	\$99,500	\$99,500
Total Expenses	\$2,363	\$22,550	\$100,000	\$100,000	\$100,000
Net Change in Fund Balance	\$48,312	\$13,930	(\$45,000)	(\$37,663)	(\$37,846)
Cash Basis Ending Fund Balance	\$277,622	\$291,552	\$187,622	\$253,889	\$216,043
CAFR Ending Fund Balance	\$288,030	\$301,960	\$189,718	\$264,297	\$226,451



Fund: 206 - Register of Deeds Tech Fund

The Register of Deeds Technology Fund, created in 2002 per KSA 28-115a, is a special revenue fund used to account for the revenues and expenses received from specified fees charged by the Register of Deeds in accordance with K.S.A. 28-115. As specified in state statute, “moneys in the Register of Deeds Technology Fund shall be used by the Register of Deeds to acquire equipment and technological services for the storing, recording, archiving, retrieving, maintaining and handling of data recorded or stored in the office.”

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
45 - Fines/Forfeits/Fees	\$172,646	\$200,294	\$190,000	\$220,000	\$220,000
Total Revenues	\$172,646	\$200,294	\$190,000	\$220,000	\$220,000
Expenses					
52 - Contractual Services	\$126,222	\$117,958	\$345,170	\$160,170	\$160,170
54 - Capital Outlay	0	0	0	\$290,000	0
Total Expenses	\$126,222	\$117,958	\$345,170	\$450,170	\$160,170
Net Change in Fund Balance	\$46,424	\$82,336	(\$155,170)	(\$230,170)	\$59,830
Cash Basis Ending Fund Balance	\$277,479	\$359,815	\$167,139	\$129,645	\$189,475
CAFR Ending Fund Balance	\$235,431	\$317,767	\$63,667	\$87,597	\$147,427



Fund: 222 - Special Alcohol

The Special Alcohol Program Grant Fund, per KSA 79-41a04, is used to account for the revenues and expenses of two separate programs: Special Alcohol Grants and the Alcohol Diversion Program.

The Special Alcohol Grant Program receives one-third of the City's liquor tax from the 10 percent gross tax on alcohol sales in private clubs. Funds are restricted to providing services and or programs in alcohol prevention, treatment, or education.

The Alcohol Diversion Program represents alcohol diversion funding received by the Clerk of the Municipal Court for violators of K.S.A. 8-1567, driving under the influence of alcohol. Revenues collected are limited in use to program activities.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$567,861	\$399,588	\$575,392	\$499,000	\$575,392
43 - Intergovernmental Revenues	0	0	0	\$194,869	\$120,201
45 - Fines/Forfeits/Fees	0	0	\$100	\$100	\$100
Total Revenues	\$567,861	\$399,588	\$575,492	\$693,969	\$695,693
Expenses					
51 - Personnel Costs	\$323,972	\$323,546	\$495,756	\$510,688	\$529,840
52 - Contractual Services	\$100,855	\$137,453	\$214,762	\$213,777	\$213,777
53 - Commodities	\$5,877	\$6,465	\$9,332	\$10,317	\$10,317
54 - Capital Outlay	0	0	0	0	\$25,000
57 - Nonexpense Items	0	0	0	0	\$16,704
58 - Reserves	0	0	\$50,000	\$150,000	\$150,000
Total Expenses	\$430,704	\$467,464	\$769,850	\$884,782	\$945,638
Net Change in Fund Balance	\$137,157	(\$67,876)	(\$194,358)	(\$190,813)	(\$249,945)
Cash Basis Ending Fund Balance	\$1,042,535	\$974,659	\$228,990	\$783,846	\$533,901
CAFR Ending Fund Balance	\$1,045,243	\$976,593	\$707,596	\$785,780	\$535,835



Fund: 226 - Special Assets

The Special Asset Fund is a special revenue fund established per Resolution No. 8-6-15 to record revenues and expenditures associated with the sale or acquisition of significant government assets, including land and buildings. During 2015 and 2016, the Unified Government sold the Legends Theater and the Hilton Garden Inn. This fund records the financial activity associated with the potential sale of these assets, and any related debt payments, operating expenditures, or future land acquisition expenditures may be budgeted from available cash balances in this fund.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Expenses					
52 - Contractual Services	0	\$85,988	\$250,000	\$250,000	\$250,000
57 - Nonexpense Items	0	\$152,144	\$800,000	\$800,000	\$600,000
Total Expenses	0	\$238,132	\$1,050,000	\$1,050,000	\$850,000
Net Change in Fund Balance	0	(\$238,132)	(\$1,050,000)	(\$1,050,000)	(\$850,000)
Cash Basis Ending Fund Balance	\$2,282,700	\$2,044,568	\$382,700	\$994,568	\$144,568
CAFR Ending Fund Balance	\$2,282,700	\$2,044,568	\$382,700	\$994,568	\$144,568



Fund: 221 - Special Parks and Recreation

The Parks and Recreation Fund is a special revenue fund, per KSA 79-41a04, used to account for the revenues and expenses of funds received from the tax levied on the sale of liquor in restaurants, clubs, and other entertainment venues. The tax revenue is split equally among the city general, alcohol and the parks and recreation funds. These revenues are used for funding park improvement projects and “special needs” programs.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$570,927	\$401,048	\$575,392	\$499,000	\$575,392
43 - Intergovernmental Revenues	0	0	0	\$193,679	\$120,528
Total Revenues	\$570,927	\$401,048	\$575,392	\$692,679	\$695,920
Expenses					
51 - Personnel Costs	\$177,060	\$201,276	\$210,261	\$211,703	\$221,400
52 - Contractual Services	\$122,616	\$249,009	\$296,250	\$251,250	\$236,250
53 - Commodities	\$5,500	\$11,829	\$50	\$50	\$50
54 - Capital Outlay	\$157,521	0	\$146,235	\$196,235	\$330,000
57 - Nonexpense Items	0	0	0	0	\$9,112
58 - Reserves	0	0	\$25,000	\$25,000	\$25,000
Total Expenses	\$462,697	\$462,114	\$677,796	\$684,238	\$821,812
Net Change in Fund Balance	\$108,230	(\$61,066)	(\$102,404)	\$8,441	(\$125,892)
Cash Basis Ending Fund Balance	\$259,193	\$198,127	\$52,165	\$206,568	\$80,676
CAFR Ending Fund Balance	\$301,330	\$174,653	\$23,052	\$183,094	\$57,202



Fund: 220 - Special Street & Highway-City

The Street and Highway Fund is a special revenue fund, per KSA 12-1119, which accounts for the revenues received from the State of Kansas for road improvements. Revenues are allocations received from the State of Kansas from motor fuel tax collections. The allocation is based on the population of the city and county. The expenditures of these funds are limited to roadway development and maintenance. The Unified Government targets the revenues from this fund toward capital improvement projects and certain operating expenses related to roadway maintenance.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
43 - Intergovernmental Revenues	\$7,214,263	\$6,823,922	\$5,622,670	\$7,859,097	\$7,988,113
47 - Miscellaneous Revenue	\$53	\$244,084	0	0	0
48 - Reimbursements	\$152,704	0	\$560,000	\$160,000	\$160,000
Total Revenues	\$7,367,020	\$7,068,006	\$6,182,670	\$8,019,097	\$8,148,113
Expenses					
51 - Personnel Costs	\$5,652,570	\$5,021,507	\$3,242,848	\$3,579,781	\$3,929,618
52 - Contractual Services	\$2,941	\$27,403	\$1,026,225	\$1,037,325	\$1,037,325
53 - Commodities	\$432,427	\$714,872	\$1,125,318	\$1,230,318	\$1,295,318
54 - Capital Outlay	\$1,394,845	\$1,102,407	\$1,274,000	\$1,319,000	\$2,905,500
55 - Grants, Claims, Shared Revenue	0	0	\$15,000	\$15,000	\$15,000
57 - Nonexpense Items	0	0	\$60,000	\$60,000	\$223,233
58 - Reserves	0	0	\$200,000	\$200,000	\$200,000
Total Expenses	\$7,482,783	\$6,866,189	\$6,943,391	\$7,441,424	\$9,605,994
Net Change in Fund Balance	(\$115,763)	\$201,817	(\$760,721)	\$577,673	(\$1,457,881)
Cash Basis Ending Fund Balance	\$1,500,081	\$1,701,898	\$55,148	\$2,279,571	\$821,690
CAFR Ending Fund Balance	\$1,687,776	\$1,996,364	\$529,781	\$2,574,037	\$1,116,156

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Fund: 223 - Tourism & Convention

The Travel and Tourism Fund is a special revenue fund used to account for the City's portion of the transient guest tax receipts. This tax is paid on hotel and motel lodging within the City and is assessed at 8% per Ordinance 03-08. The revenues are allocated to the Convention and Visitors' Bureau, Sister City Initiatives, and the operational and capital needs of the Reardon Center and Memorial Hall.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$3,683,604	\$2,460,663	\$2,287,883	\$3,107,645	\$3,854,304
Total Revenues	\$3,683,604	\$2,460,663	\$2,287,883	\$3,107,645	\$3,854,304
Expenses					
51 - Personnel Costs	0	\$5,956	\$60,992	\$62,510	\$64,400
52 - Contractual Services	\$121,787	\$233,665	\$621,150	\$651,150	\$651,150
53 - Commodities	\$8,356	\$1,045	\$32,850	\$32,850	\$32,850
54 - Capital Outlay	\$136,217	\$1,093,466	\$660,000	\$2,876,712	\$334,000
55 - Grants, Claims, Shared Revenue	\$1,070,171	\$1,395,171	\$1,479,400	\$1,504,400	\$1,548,800
57 - Nonexpense Items	\$500,000	\$525,500	\$603,037	\$1,603,037	\$600,000
58 - Reserves	0	0	0	0	\$1,850,000
Total Expenses	\$1,836,530	\$3,254,803	\$3,457,429	\$6,730,659	\$5,081,200
Net Change in Fund Balance	\$1,847,074	(\$794,140)	(\$1,169,546)	(\$3,623,014)	(\$1,226,896)
Cash Basis Ending Fund Balance	\$5,769,004	\$4,974,864	\$3,181	\$1,351,850	\$124,954
CAFR Ending Fund Balance	\$6,709,671	\$6,129,475	\$2,584,554	\$2,506,461	\$1,279,565



Fund: 208 - Treasurer's Technology Fund

The Treasurers Technology Fund, created in 2014 per KSA 28-181, is a special revenue fund used to account for the revenues and expenses received from specified fees charged by the Register of Deeds in accordance with Kansas House Bill No. 2643. As specified in state statute, moneys in the Treasurers Technology Fund shall be used "by the county treasurer to acquire equipment and technological services for the storing, recording, archiving, retrieving, maintaining and handling of data recorded, stored and generated in the office of the county treasurer."

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
45 - Fines/Forfeits/Fees	\$43,127	\$50,074	\$50,000	\$55,000	\$60,000
Total Revenues	\$43,127	\$50,074	\$50,000	\$55,000	\$60,000
Expenses					
52 - Contractual Services	\$98,732	0	\$15,000	\$5,000	\$5,000
53 - Commodities	0	\$10,873	\$29,500	\$44,500	\$64,500
54 - Capital Outlay	\$240	\$144	\$500	\$46,500	\$10,500
58 - Reserves	0	0	0	\$5,000	\$5,000
Total Expenses	\$98,972	\$11,017	\$45,000	\$101,000	\$85,000
Net Change in Fund Balance	(\$55,845)	\$39,057	\$5,000	(\$46,000)	(\$25,000)
Cash Basis Ending Fund Balance	\$64,620	\$103,677	\$69,620	\$57,677	\$32,677
CAFR Ending Fund Balance	\$81,564	\$122,610	\$122,869	\$76,610	\$51,610

Unified Government of Wyandotte County/Kansas City Kansas

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Fund: 209 - Wyandotte County 911 Fund

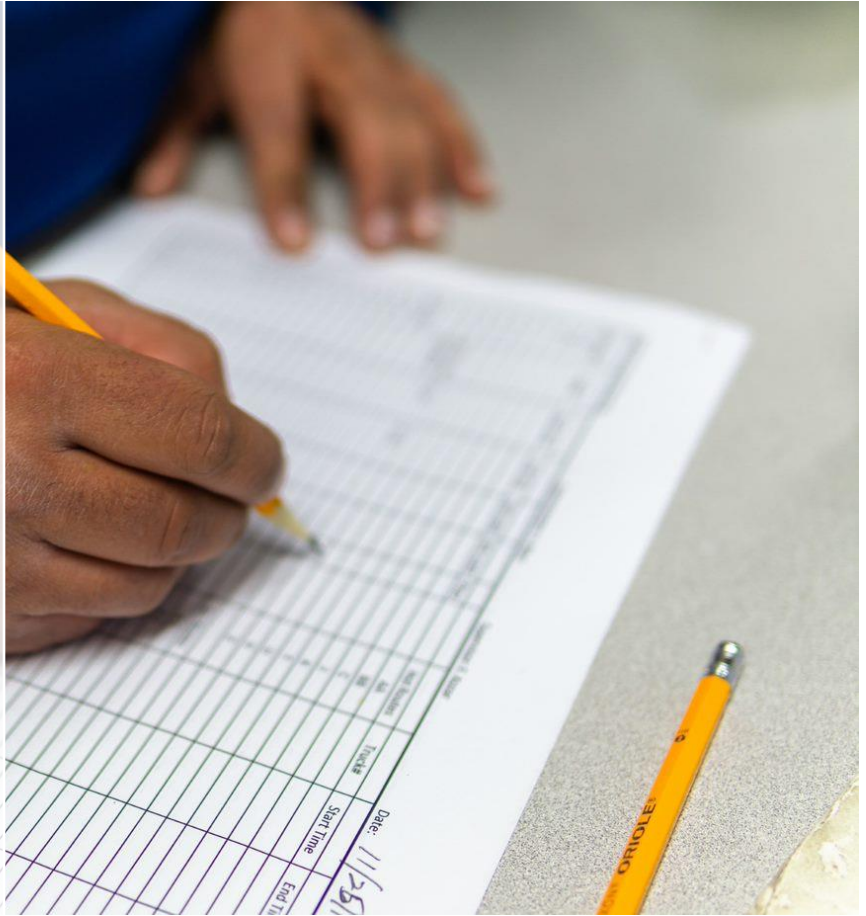
The State of Kansas has enacted changes to 911 laws per the 911 Act per KSA 12-5362. Effective January 1, 2012, a new statewide 911 fee of \$0.53 per month per subscriber account (telephone number capable of accessing 911) was imposed and that fee applies to hardwire, wireless and VoIP phones. Existing 911 taxes previously in place prior to January 1, 2012 will no longer apply. Monies in this fund shall be used only for purposes required or permitted under the Kansas 911 Act.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$833,178	\$895,766	\$840,000	\$920,000	\$935,000
43 - Intergovernmental Revenues	0	0	0	0	\$19,694
47 - Miscellaneous Revenue	\$136	\$728	0	0	0
Total Revenues	\$833,314	\$896,494	\$840,000	\$920,000	\$954,694
Expenses					
52 - Contractual Services	\$618,866	\$715,775	\$722,500	\$805,000	\$834,400
53 - Commodities	0	\$38,564	\$50,000	\$125,000	\$100,000
54 - Capital Outlay	\$82,807	\$279,605	0	0	0
57 - Nonexpense Items	\$81,027	0	0	0	0
58 - Reserves	0	0	\$25,000	\$25,000	\$25,000
Total Expenses	\$782,700	\$1,033,944	\$797,500	\$955,000	\$959,400
Net Change in Fund Balance	\$50,614	(\$137,450)	\$42,500	(\$35,000)	(\$4,706)
Cash Basis Ending Fund Balance	\$244,889	\$107,439	\$74,889	\$72,439	\$67,733
CAFR Ending Fund Balance	\$460,996	\$239,106	\$562,268	\$204,106	\$199,400

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



ENTERPRISE FUNDS



Unified Government of Wyandotte County/Kansas City Kansas

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Fund: 564 - Emergency Medical Services

The Fire Department began providing emergency medical services on July 1, 2004. Sources of revenues are a one-fourth cent sales tax, which was passed by Kansas City, Kansas voters on June 8, 2004, and insurance, Medicare, Medicaid, and individual user payments.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$6,898,999	\$7,016,525	\$6,496,292	\$7,731,551	\$7,963,498
43 - Intergovernmental Revenues	0	0	0	\$1,309,241	\$773,988
44 - Charges for Services	\$4,506,696	\$3,766,899	\$4,716,879	\$4,066,000	\$4,176,000
46 - Interest Income	\$27,441	\$17,112	\$10,000	\$5,000	\$5,000
47 - Miscellaneous Revenue	0	\$371	0	0	0
48 - Reimbursements	\$3	0	\$2,500	\$10,000	\$10,000
49 - Other Financing Sources	\$2,268	\$11,654	0	0	0
Total Revenues	\$11,435,407	\$10,812,561	\$11,225,671	\$13,121,792	\$12,928,486
Expenses					
51 - Personnel Costs	\$6,765,369	\$4,823,396	\$5,937,570	\$6,938,690	\$7,891,347
52 - Contractual Services	\$674,570	\$619,826	\$827,433	\$936,333	\$969,833
53 - Commodities	\$842,726	\$727,864	\$853,572	\$863,178	\$853,572
54 - Capital Outlay	\$976,359	\$1,132,293	\$742,000	\$816,000	\$1,596,000
55 - Grants, Claims, Shared Revenue	\$411,609	\$597,218	\$597,218	\$597,218	\$597,218
57 - Nonexpense Items	\$2,256,000	\$2,256,000	\$2,256,000	\$2,256,000	\$2,453,417
58 - Reserves	0	0	\$15,000	\$15,000	\$15,000
Total Expenses	\$11,926,632	\$10,156,597	\$11,228,793	\$12,422,419	\$14,376,387
Net Change in Fund Balance	(\$491,225)	\$655,964	(\$3,122)	\$699,373	(\$1,447,901)
Cash Basis Ending Fund Balance	\$223,037	\$879,001	\$18,756	\$1,578,374	\$130,474
CAFR Ending Fund Balance	\$1,794,776	\$2,636,919	\$2,286,769	\$3,336,292	\$1,888,392



Fund: 566 - Legends Stadium

The Legends Stadium Enterprise Fund records revenues and expenditures associated with the baseball stadium. The government purchased the stadium in 2014, with the issuance of \$8.1 million in STAR bonds paid off in December 2016. A \$2.2 million capital reserve was established with the additional funding for stadium maintenance projects. The government has entered into a multi-year management agreement with the Kansas City T-Bones baseball club.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
43 - Intergovernmental Revenues	0	0	0	\$192,316	\$94,867
46 - Interest Income	\$20,901	\$15,491	\$16,000	0	0
47 - Miscellaneous Revenue	\$33,983	\$5,000	\$35,000	\$100,000	\$100,000
48 - Reimbursements	\$122,214	0	0	0	0
49 - Other Financing Sources	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Total Revenues	\$677,098	\$520,491	\$551,000	\$792,316	\$694,867
Expenses					
52 - Contractual Services	\$274,524	\$207,999	\$227,600	\$485,600	\$485,600
53 - Commodities	\$234,483	\$200,913	\$300,000	\$324,000	\$324,000
54 - Capital Outlay	\$96,944	\$263,636	0	0	0
57 - Nonexpense Items	0	\$1,193,400	0	0	0
58 - Reserves	0	0	\$50,000	\$50,000	\$50,000
Total Expenses	\$605,951	\$1,865,948	\$577,600	\$859,600	\$859,600
Net Change in Fund Balance	\$71,147	(\$1,345,457)	(\$26,600)	(\$67,284)	(\$164,733)
Cash Basis Ending Fund Balance	\$2,470,053	\$1,124,596	\$943,853	\$1,057,312	\$892,579
CAFR Ending Fund Balance	\$1,727,365	\$439,840	\$1,518,130	\$372,556	\$207,823



Fund: 562 - Public Levee

The Public Levee Enterprise Fund is the primary source of revenues for the operation of the Public Levee facility in the Fairfax District. This facility consists of industrial spaces. In 2014 NorthPoint Development began redevelopment of the 25 acres of the public levee operations with the existing buildings has been demolished and in their place a new 396,000 square-foot industrial building has been constructed. The primary sources of revenues for this fund are rent and management leases for the property. These revenues are used to pay operating and debt service expenses for the facility.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
43 - Intergovernmental Revenues	0	0	0	\$21,237	\$33,995
46 - Interest Income	\$9,640	\$6,729	\$6,500	\$8,000	\$8,000
47 - Miscellaneous Revenue	\$330,390	\$331,244	\$332,500	\$332,500	\$333,675
Total Revenues	\$340,030	\$337,973	\$339,000	\$361,737	\$375,670
Expenses					
52 - Contractual Services	\$65,236	\$67,976	\$75,600	\$75,600	\$75,600
54 - Capital Outlay	\$1,318	0	\$10,000	\$38,680	\$10,000
57 - Nonexpense Items	\$257,440	\$258,040	\$258,540	\$258,540	\$258,040
58 - Reserves	0	0	\$50,000	\$50,000	\$50,000
Total Expenses	\$323,994	\$326,016	\$394,140	\$422,820	\$393,640
Net Change in Fund Balance	\$16,036	\$11,957	(\$55,140)	(\$61,083)	(\$17,970)
Cash Basis Ending Fund Balance	\$324,551	\$336,508	\$193,591	\$275,425	\$257,455
CAFR Ending Fund Balance	\$190,213	\$199,937	\$70,693	\$138,854	\$120,884

Unified Government of Wyandotte County/Kansas City Kansas

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Fund: 560 - Sewer System

The Sewer System Enterprise Fund is the primary resource for expenditures of Water Pollution Control. All revenues generated are used to fund the debt service, maintenance, and operations of the primary and secondary sewage treatment operations.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$12,950	\$12,738	\$13,500	\$13,500	\$13,500
42 - Permits And Licenses	\$410,555	\$205,707	\$336,000	\$321,000	\$321,000
43 - Intergovernmental Revenues	0	0	0	\$702,712	\$225,149
44 - Charges for Services	\$39,825,616	\$40,629,941	\$43,908,500	\$43,097,200	\$45,242,200
46 - Interest Income	\$730,682	\$550,492	\$539,000	\$900,000	\$900,000
47 - Miscellaneous Revenue	\$3,250	\$215,419	\$5,000	\$5,000	\$5,000
48 - Reimbursements	\$198,766	0	\$65,000	\$65,000	\$65,000
49 - Other Financing Sources	\$325,000	0	0	\$430,000	\$430,000
Total Revenues	\$41,506,820	\$41,614,297	\$44,867,000	\$45,534,412	\$47,201,849
Expenses					
51 - Personnel Costs	\$10,256,272	\$10,720,354	\$10,917,864	\$10,676,354	\$11,268,364
52 - Contractual Services	\$3,607,462	\$2,917,646	\$5,267,809	\$4,707,509	\$4,810,609
53 - Commodities	\$4,047,392	\$4,107,089	\$5,767,361	\$5,705,961	\$5,851,661
54 - Capital Outlay	\$12,997,266	\$12,139,048	\$14,232,150	\$14,025,150	\$9,967,800
55 - Grants, Claims, Shared Revenue	\$5,648,163	\$5,733,536	\$6,360,771	\$6,360,771	\$6,460,771
56 - Debt Service	\$3,858,072	\$10,037,243	\$2,055,000	\$1,958,000	\$1,957,000
57 - Nonexpense Items	\$5,769,186	\$6,072,174	\$7,138,610	\$6,637,335	\$7,650,071
58 - Reserves	0	0	\$250,000	\$250,000	\$250,000
Total Expenses	\$46,183,812	\$51,727,090	\$51,989,565	\$50,321,080	\$48,216,276
Net Change in Fund Balance	(\$4,676,993)	(\$10,112,793)	(\$7,122,565)	(\$4,786,668)	(\$1,014,427)
Cash Basis Ending Fund Balance	\$21,409,823	\$11,297,030	\$522,053	\$6,510,362	\$5,495,934
CAFR Ending Fund Balance	\$15,360,137	\$28,746,903	\$13,291,535	\$23,960,235	\$22,945,807

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Fund: 563 - Stormwater Utility

Revenue from this fund are received from the stormwater utility fee and are used to fund the operations, maintenance, capital improvements and debt service of the Unified Government's Municipal Separate Storm Sewer System (MS4).

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
43 - Intergovernmental Revenues	0	0	0	\$169,079	\$374,157
45 - Fines/Forfeits/Fees	\$3,483,161	\$3,509,770	\$3,460,000	\$3,515,000	\$5,300,000
46 - Interest Income	\$82,024	\$48,193	\$55,000	\$90,000	\$90,000
47 - Miscellaneous Revenue	\$715,961	\$23,547	0	0	0
48 - Reimbursements	0	0	0	\$600,000	0
Total Revenues	\$4,281,146	\$3,581,510	\$3,515,000	\$4,374,079	\$5,764,157
Expenses					
51 - Personnel Costs	\$374,856	\$346,744	\$437,069	\$692,644	\$800,913
52 - Contractual Services	\$209,122	\$214,080	\$266,650	\$266,650	\$266,650
53 - Commodities	\$293	\$1,188	\$2,000	\$2,000	\$2,000
54 - Capital Outlay	\$1,686,107	\$1,576,117	\$2,150,000	\$2,067,800	\$2,767,800
55 - Grants, Claims, Shared Revenue	\$370,941	\$378,411	\$378,411	\$423,911	\$378,411
56 - Debt Service	\$7,395	\$174,394	0	0	0
57 - Nonexpense Items	\$1,718,790	\$1,729,589	\$1,855,617	\$1,699,534	\$1,884,482
Total Expenses	\$4,367,504	\$4,420,523	\$5,089,747	\$5,152,539	\$6,100,256
Net Change in Fund Balance	(\$86,358)	(\$839,013)	(\$1,574,747)	(\$778,460)	(\$336,099)
Cash Basis Ending Fund Balance	\$1,998,065	\$1,159,052	\$24,669	\$380,592	\$44,494
CAFR Ending Fund Balance	\$1,900,597	\$1,359,989	(\$582,788)	\$581,529	\$245,431

Unified Government of Wyandotte County/Kansas City Kansas

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Fund: 565 - Sunflower Hills Golf

The Sunflower Hills Golf Course Fund is an enterprise fund which accounts for the revenues and expenses of the Sunflower Hills Golf Course, which is a municipal (public) course. This fund represents the user fees generated from the use of the course by the public and related expenses for operation of the golf course. Revenues are generated from greens fees, cart rentals, and concessions.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
44 - Charges for Services	\$662,945	\$819,476	\$689,464	\$880,800	\$881,800
46 - Interest Income	\$678	\$896	\$1,000	0	0
49 - Other Financing Sources	\$30,000	0	\$56,700	\$15,000	\$15,000
Total Revenues	\$693,623	\$820,372	\$747,164	\$895,800	\$896,800
Expenses					
51 - Personnel Costs	\$316,944	\$313,181	\$329,631	\$317,967	\$306,559
52 - Contractual Services	\$213,984	\$235,525	\$229,226	\$332,726	\$370,556
53 - Commodities	\$124,250	\$121,560	\$129,300	\$156,800	\$141,800
54 - Capital Outlay	\$3,713	0	\$22,000	\$48,000	\$40,500
57 - Nonexpense Items	0	0	0	0	\$12,149
58 - Reserves	0	0	\$40,000	\$60,000	\$60,000
Total Expenses	\$658,891	\$670,266	\$750,157	\$915,493	\$931,564
Net Change in Fund Balance	\$34,732	\$150,106	(\$2,993)	(\$19,693)	(\$34,764)
Cash Basis Ending Fund Balance	\$44,919	\$195,025	\$64,109	\$175,332	\$140,568
CAFR Ending Fund Balance	\$30,171	\$35,287	(\$2,931)	\$15,594	(\$19,170)

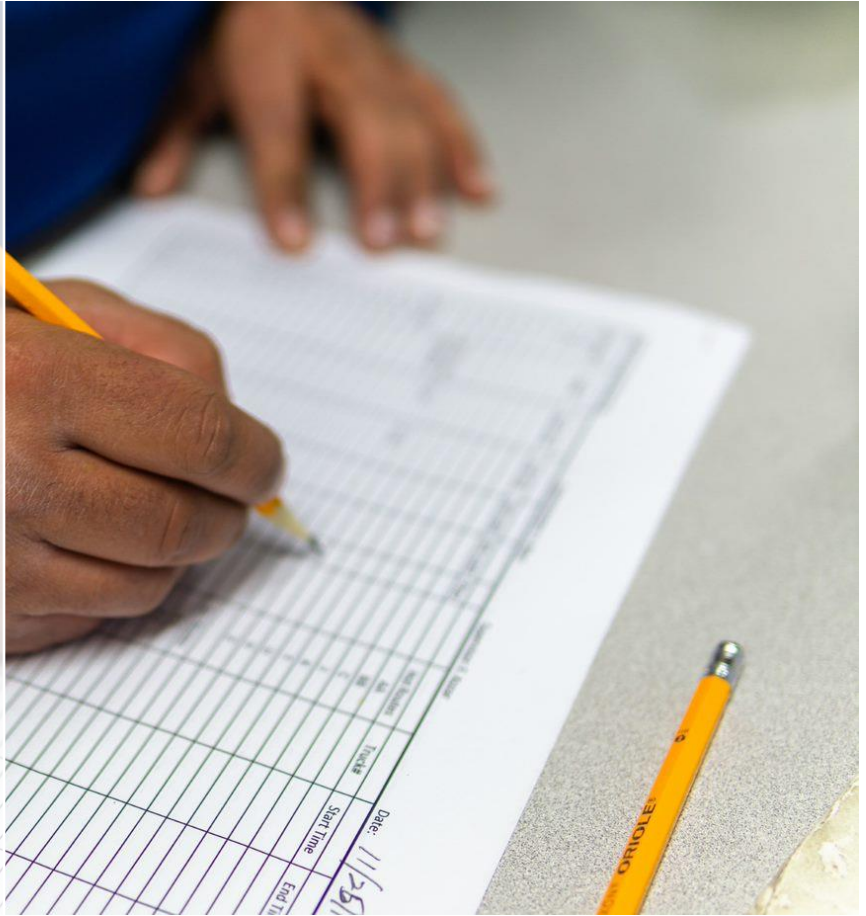
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



OTHER FUNDS



Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Fund: 175 - County - Library

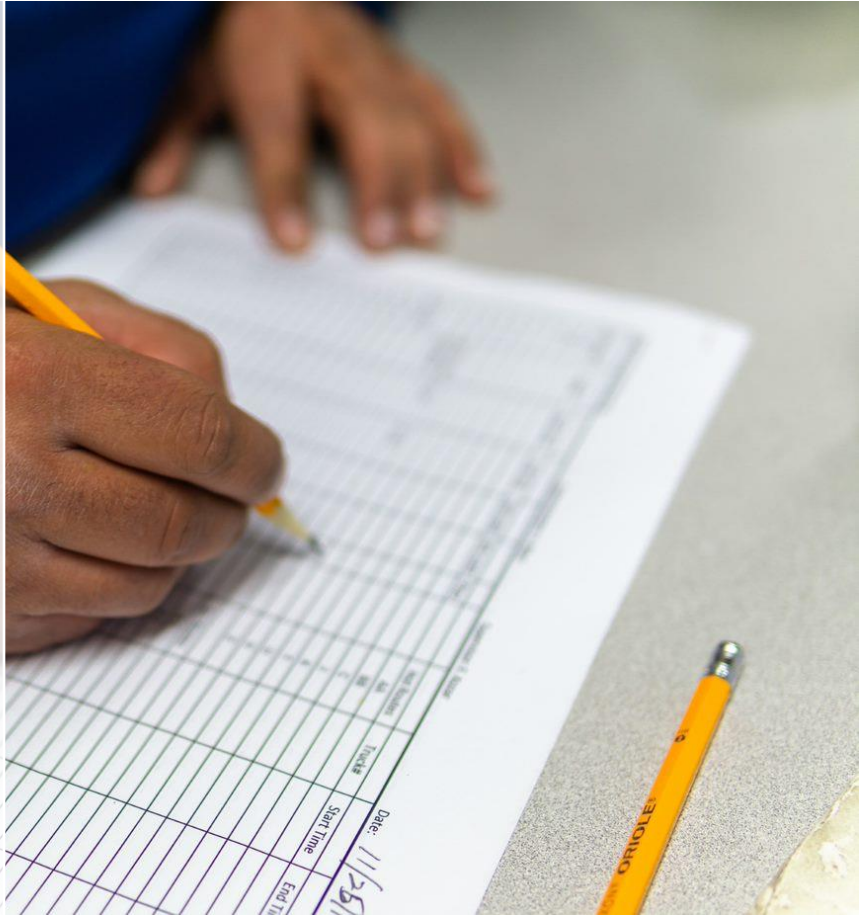
The County Library Fund allocates revenue to the Kansas City, KS School District #500 public library and the Bonner Springs City Library. The library tax is levied upon property owners and residents outside the USD #500 and Bonner Springs taxing districts. This includes Kansas City and Edwardsville property owners in the Bonner Springs School District and Piper and Turner School District property owners.

Account Type Description	2019 Actual	2020 Actual	2021 Original	2021 Amended	2022 Budget
Revenues					
41 - Tax Revenue	\$3,152,000	\$3,278,458	\$3,451,781	\$3,482,661	\$3,556,334
43 - Intergovernmental Revenues	0	0	0	\$8,373	0
46 - Interest Income	\$21,653	\$16,940	\$18,000	\$16,000	\$16,000
Total Revenues	\$3,173,653	\$3,295,398	\$3,469,781	\$3,507,034	\$3,572,334
Expenses					
52 - Contractual Services	\$834	\$1,821	\$1,650	\$1,650	\$1,650
57 - Nonexpense Items	\$2,923,704	\$3,069,889	\$3,315,480	\$3,315,480	\$3,580,718
58 - Reserves	0	0	\$317,742	\$317,742	\$343,294
Total Expenses	\$2,924,538	\$3,071,710	\$3,634,872	\$3,634,872	\$3,925,662
Net Change in Fund Balance	\$249,115	\$223,688	(\$165,091)	(\$127,838)	(\$353,328)
Cash Basis Ending Fund Balance	\$1,291,868	\$1,515,556	\$1,018,089	\$1,387,718	\$1,034,390
CAFR Ending Fund Balance	\$1,291,865	\$1,515,554	\$766,834	\$1,387,716	\$1,034,388

2021 - 2022

UNIFIED GOVERNMENT

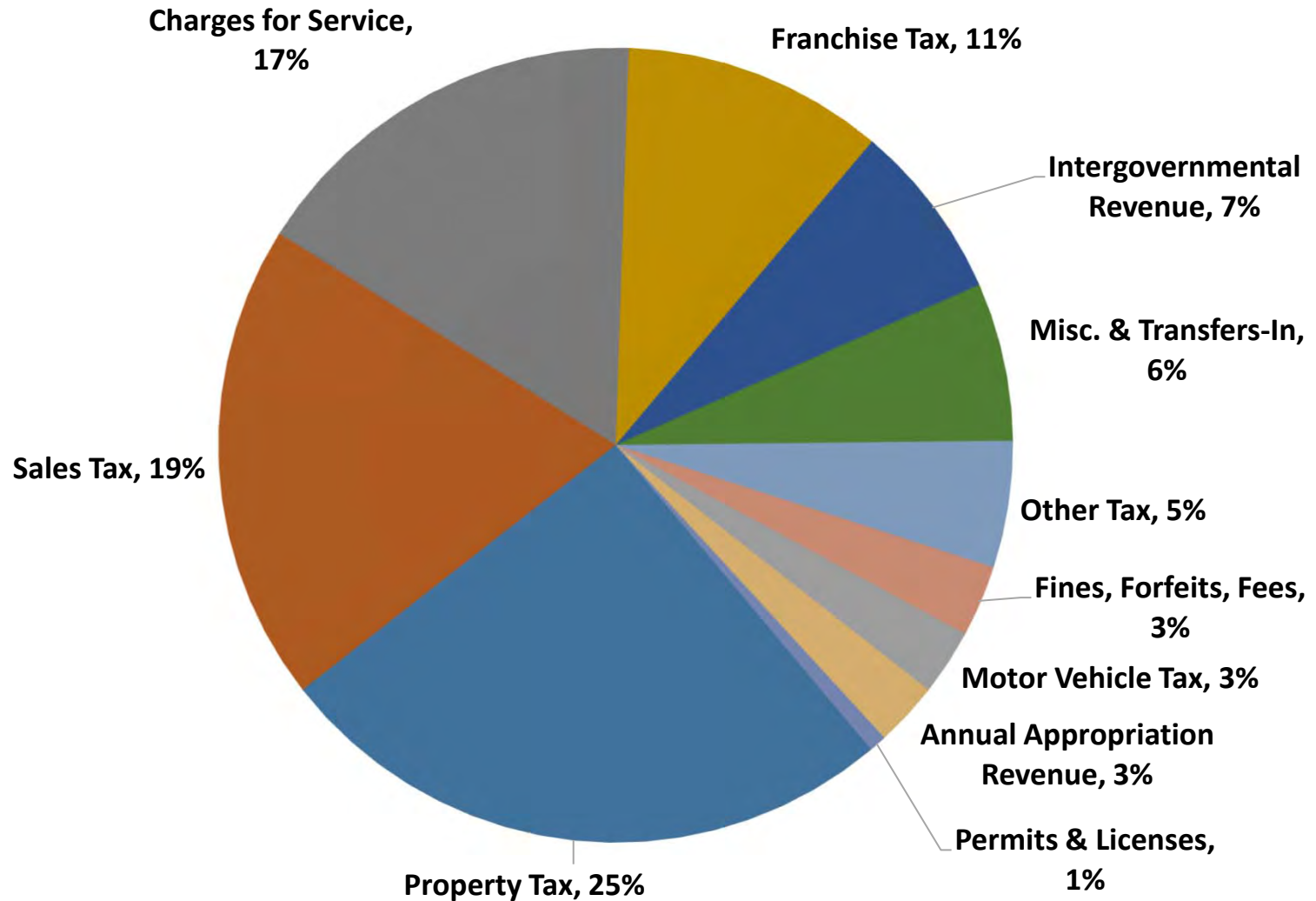
APPROVED BUDGET



REVENUE SUMMARY

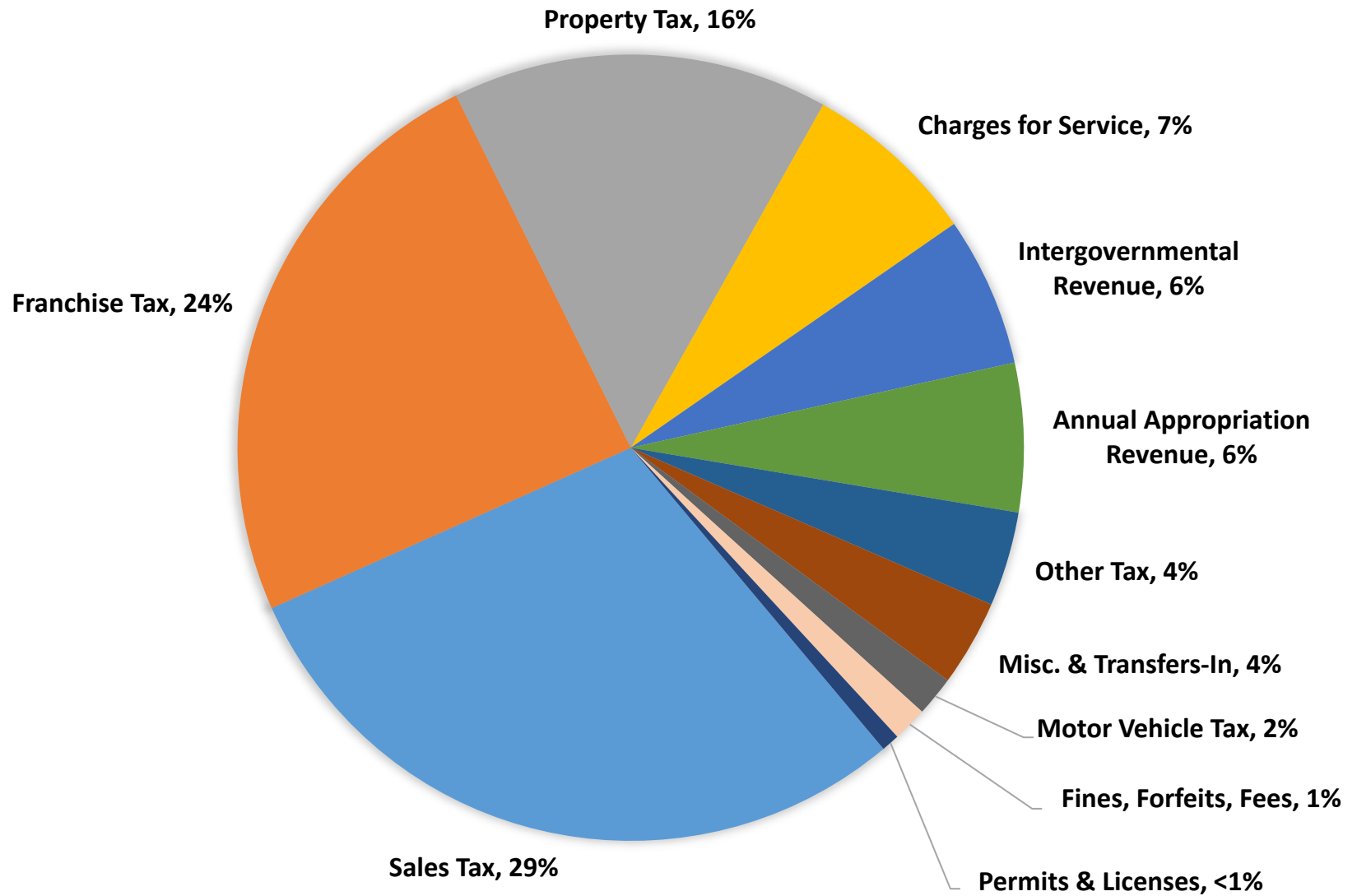


SOURCES (REVENUES) OF SUPPORT - OVERALL 2022 BUDGET - \$403.1M



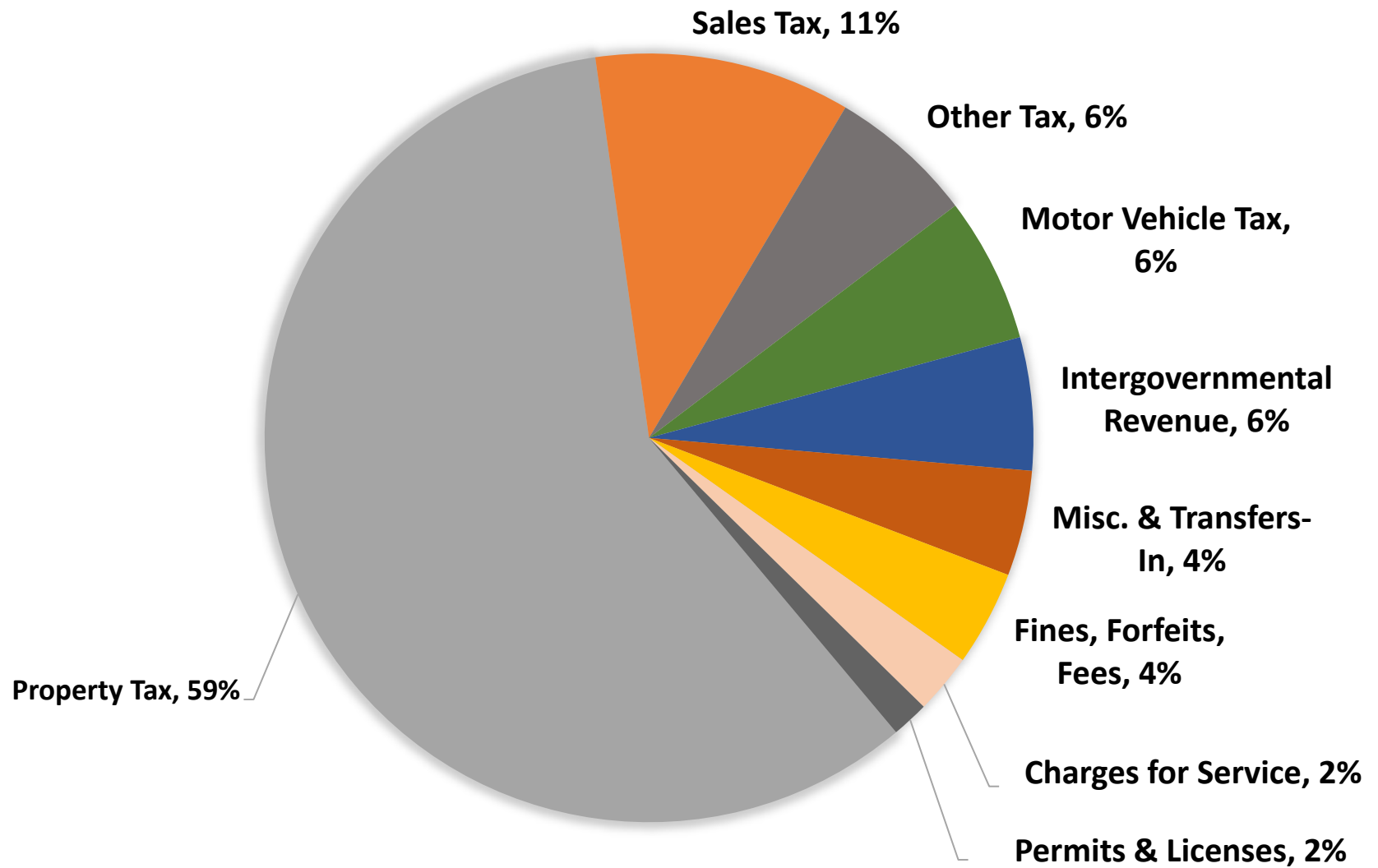
SOURCES OF SUPPORT - CITY GENERAL FUND

2022 BUDGET - \$172M

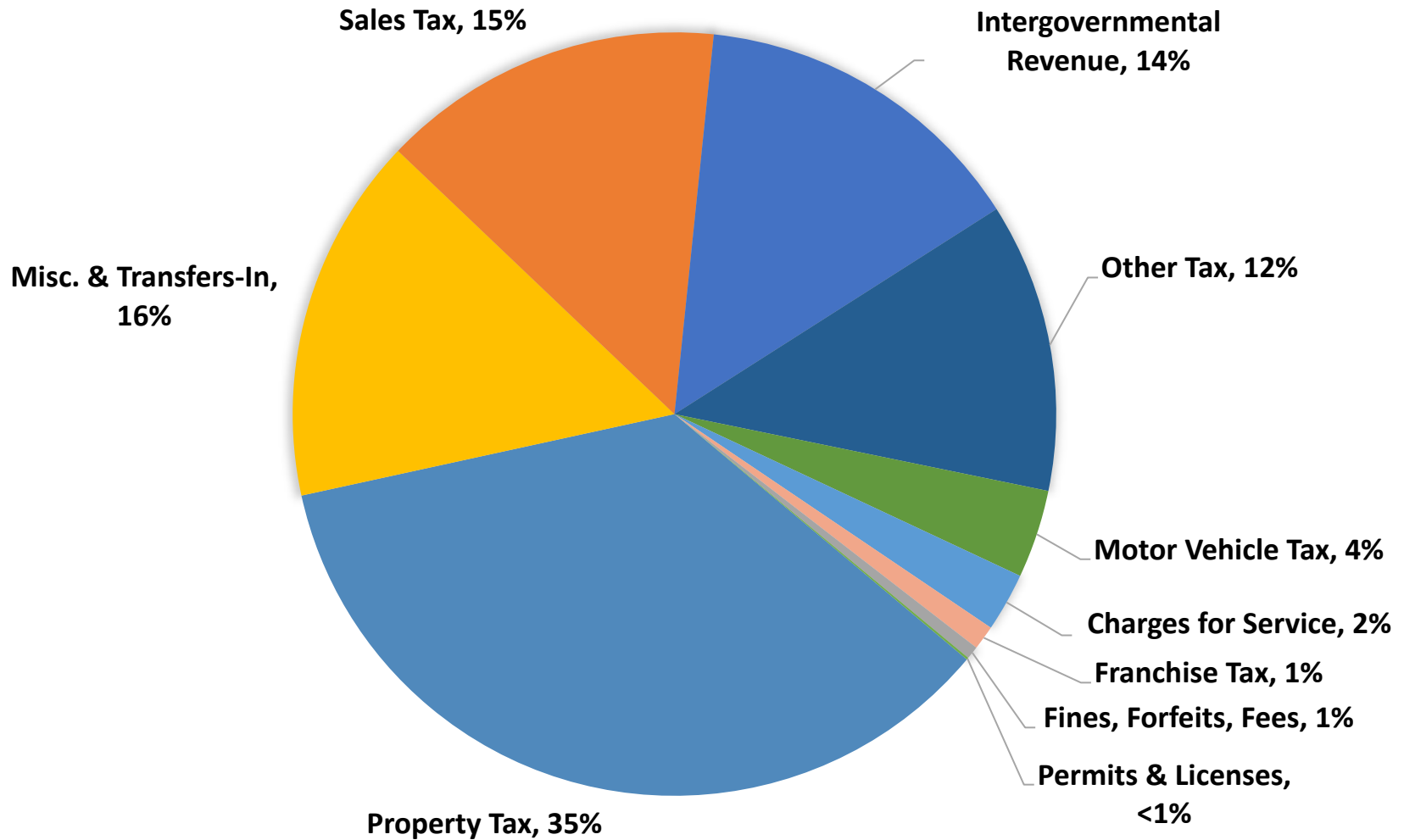


COUNTY GENERAL FUND REVENUE

2022 BUDGET - \$75M

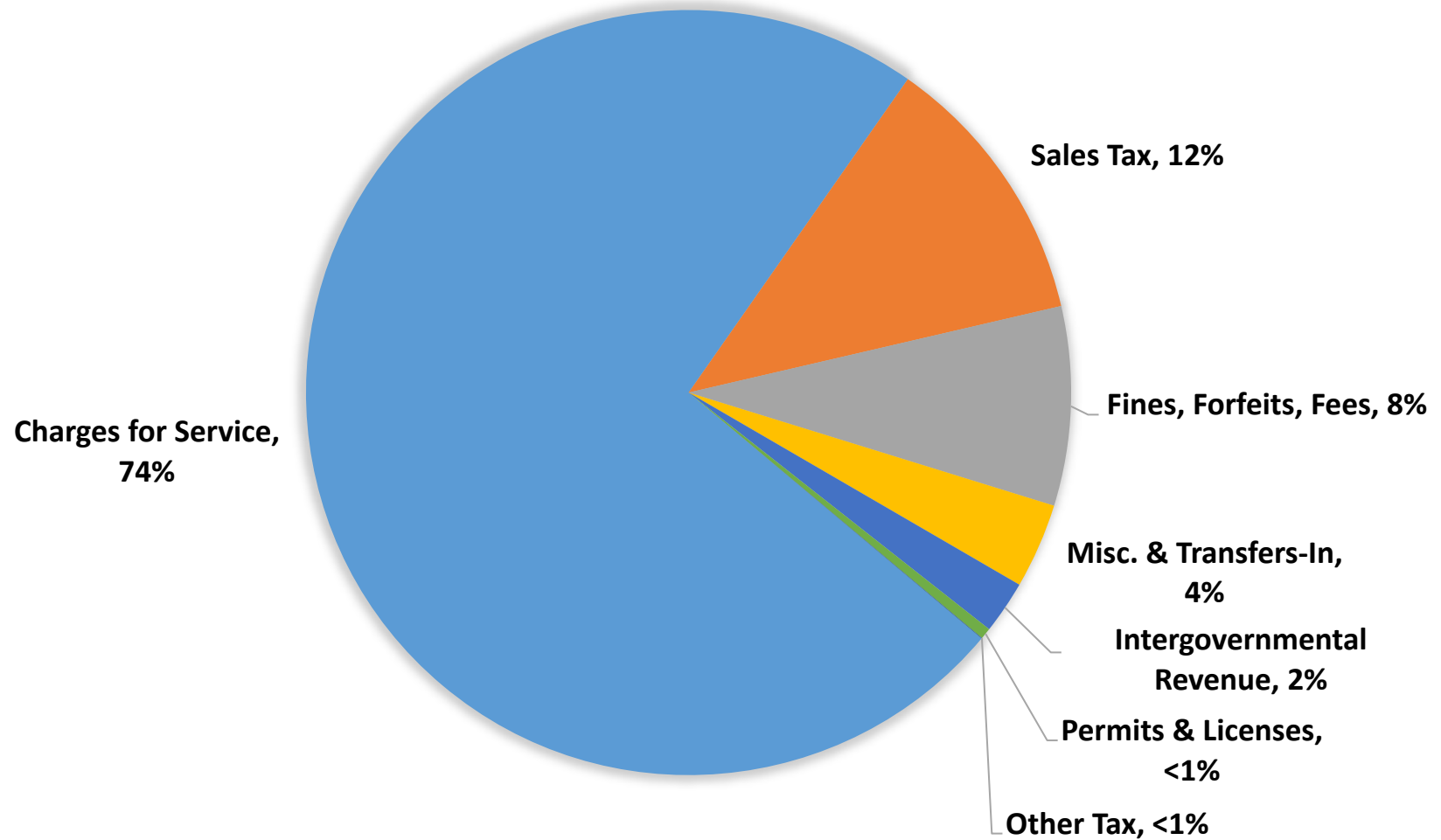


SOURCES OF SUPPORT - OTHER GOVERNMENTAL FUNDS 2022 BUDGET - \$90.9M



SOURCES OF SUPPORT - ENTERPRISE FUNDS

2022 BUDGET - \$68.3M



Unified Government of Wyandotte County/Kansas City, Kansas

2021 Amended – 2022 Budget



Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
110 - City - General Fund						
Real Est Prop - Ad Valorem Tax	24,198,017	25,162,825	25,800,000	26,609,201	809,201	3.136%
Personal Property-Rec Vehicle	8,329	9,460	9,460	8,224	(1,236)	-13.066%
Personal Prop - Motor Vehicle	2,755,234	2,947,687	3,400,000	2,687,423	(712,577)	-20.958%
IRB PILOT/Tax Abatement Tax	395,743	426,600	402,090	400,870	(1,220)	-0.303%
Special Assessment Tax	259,488	350,000	350,000	357,000	7,000	2.00%
Motor Vehicle Rent Excise Tax	24,835	17,128	17,128	18,000	872	5.091%
Motor Vehicle Taxes-16/20M	8,309	7,490	7,490	8,008	518	6.916%
Commercial MV Taxes	121,329	115,315	115,315	116,581	1,266	1.098%
Personal Property-Watercraft	0	7,201	7,201	7,960	759	10.54%
Sales Tax - County	12,782,612	11,215,912	14,149,487	14,480,529	331,042	2.34%
Sales Tax - City	15,998,021	13,946,412	17,045,420	17,409,944	364,524	2.139%
Compensating Use Tax-County	3,673,417	4,426,881	4,275,000	4,403,250	128,250	3.00%
Compensating Use Tax-City	4,782,727	5,629,716	5,630,000	5,798,900	168,900	3.00%
Annual Appropriation Revenue	0	10,304,980	10,304,982	10,530,171	225,189	2.185%
Sales Tax - Tourism	194,401	310,694	310,694	310,694	0	0.00%
TDD Revenue	62,427	93,575	93,575	120,000	26,425	28.239%
CID Revenue	6,767	10,131	10,131	13,000	2,869	28.319%
Stadium Ticket Tax Revenue	23,668	1,218,429	740,000	780,000	40,000	5.405%
STAR Sales Tax County	2,732,653	2,515,578	3,267,957	3,267,957	0	0.00%
STAR Sales Tax City	4,000,351	3,667,951	4,794,658	4,794,658	0	0.00%
STAR Comp Use Tax County	63,780	92,148	64,918	64,918	0	0.00%
STAR Comp Use Tax City	93,324	131,645	93,141	93,141	0	0.00%
Franchise Tax-Video Service	355,102	450,000	380,000	383,800	3,800	1.00%
Franchise Tax-Gas	2,215,392	2,334,973	2,250,000	2,500,000	250,000	11.111%
Franchise Tax-Electricity	27,480,882	28,728,399	26,000,000	27,040,000	1,040,000	4.00%
Franchise Tax-Sewer	5,349,097	5,870,000	5,470,000	5,523,000	53,000	0.969%
Franchise Tax-Water	5,400,705	5,581,941	5,460,000	5,514,600	54,600	1.00%
Franchise Tax-Cable Television	675,349	670,000	670,000	676,700	6,700	1.00%
Franchise Tax-Telephone	262,782	150,000	230,000	232,300	2,300	1.00%
Johnson Co Water Dist PILOT	55,000	52,500	52,500	53,025	525	1.00%
Liquor Tax-Alcohol Liquor Tax	382,944	553,748	500,000	553,748	53,748	10.75%
Occupation Business Tax	1,654,515	2,288,000	1,800,000	2,000,000	200,000	11.111%
Billboard Occupation Tax	130,984	113,942	130,000	130,000	0	0.00%
Other Taxes	778,942	1,181,732	1,250,000	1,275,000	25,000	2.00%
Delinquent-Ad Valorem Prop Tax	786,353	1,009,365	721,000	935,900	214,900	29.806%
Delinquent-Spec Assessment Tax	106,580	120,510	105,000	107,100	2,100	2.00%
Delinquent-Tax Sales	0	0	0	0	0	0.00%
Cereal Malt Beverag	7,950	12,720	13,000	13,000	0	0.00%
Animal License	13,195	16,219	16,000	16,000	0	0.00%
Misc Business Permits	8,550	22,841	20,000	20,000	0	0.00%
Amusement Devices	25,991	46,556	26,000	30,000	4,000	15.385%
Security Guard Permits	41,430	48,221	4,000	48,000	44,000	1,100.00%
Contractor's License	52,920	52,921	52,920	57,000	4,080	7.71%
Other Regulatory License Fees	38,389	56,851	57,000	57,000	0	0.00%
Taxi Certification Permits	950	1,100	1,100	1,100	0	0.00%
Landlord Rental License	594,851	669,187	625,000	650,000	25,000	4.00%
Rental License Misc Fees	200	1,599	1,600	1,600	0	0.00%
Vacant Prop Registration Fee	63,044	76,365	75,000	77,000	2,000	2.667%
Land Disturbance Fees	44,465	16,473	16,500	16,500	0	0.00%
Right-of-Way Permits	189,014	213,015	210,000	215,000	5,000	2.381%
Blasting Permits	0	102	100	100	0	0.00%



Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
Driveway Permits	9,890	16,258	16,250	16,250	0	0.00%
Hauling Permits	1,650	6,667	6,500	6,500	0	0.00%
Overweight Vehicle Permits	900	1,250	1,250	1,250	0	0.00%
Garage Sale Permits	2,490	5,378	5,500	5,500	0	0.00%
Street Closing Permits	1,220	4,828	4,000	4,000	0	0.00%
Fireworks Permits	39,511	51,252	50,000	50,000	0	0.00%
Federal - Other Grants	11,776	0	18,154,100	9,781,533	(8,372,567)	-46.119%
State-KDOT	80,617	55,000	55,000	55,000	0	0.00%
Highway Connecting Links	314,146	200,000	275,000	280,000	5,000	1.818%
Gaming Revenue Allocation	480,000	480,000	480,000	480,000	0	0.00%
TaxAbatement IRB/NRA Appl Fees	624,021	160,000	510,000	360,000	(150,000)	-29.412%
Court Costs	98,833	168,096	120,000	122,400	2,400	2.00%
Reproduction And Copying Fees	8,152	4,800	4,800	4,800	0	0.00%
Garnishment Fees	10,360	10,000	10,000	10,000	0	0.00%
Sale Of Books	0	100	100	100	0	0.00%
False Alarm Fee	4,633	51,652	10,000	40,000	30,000	300.00%
Sale of Reports/Photos/Prints	21,948	17,359	21,000	26,000	5,000	23.81%
Record Checks	183	281	300	300	0	0.00%
Jail Fee	7,820	20,000	20,000	22,000	2,000	10.00%
Animal Control - Vet Fees	1,464	2,007	1,750	2,000	250	14.286%
Animal Control-Boarding Fees	11,769	13,868	13,000	14,000	1,000	7.692%
Animal Control - Adoption Fees	48,798	61,059	50,000	58,000	8,000	16.00%
Parking - Lot Stamps	3,760	10,361	7,000	10,000	3,000	42.857%
Parking Meter Collections	73,230	109,979	85,000	100,000	15,000	17.647%
Parking - Lot Receipts	37,317	70,048	50,000	65,000	15,000	30.00%
Parking - Monthly Permits	281,269	298,653	280,000	305,000	25,000	8.929%
Parking - Special Events	12	0	0	0	0	0.00%
Bus Fares - Senior Groups	73	300	300	300	0	0.00%
Bus Fares - Bus/ATA	12,749	56,727	15,000	55,000	40,000	266.667%
Bus Fares - Dial-A-Ride	11,078	51,235	15,000	45,000	30,000	200.00%
DUI Video & Reports	80	106	100	100	0	0.00%
Residential Trash Fees	8,369,091	8,022,224	8,600,000	8,816,125	216,125	2.513%
Special Facility Bldg Use Fees	10,000	30,000	15,000	32,000	17,000	113.333%
Memorial Hall Bldg Use Evt Fee	42,100	138,372	50,000	100,000	50,000	100.00%
Memorial Hall Utility Fee	12,500	20,000	15,000	20,000	5,000	33.333%
Planning Fees	60,794	77,368	75,000	77,000	2,000	2.667%
Planning-Planning Review Fee	599,907	372,359	650,000	650,000	0	0.00%
Inspection-Billing Serv Fees	0	500,000	0	0	0	0.00%
Inspection-Bldg Inspection Fee	1,254,872	1,424,078	1,700,000	1,500,000	(200,000)	-11.765%
Fines - Municipal Court	1,373,284	2,363,121	1,500,000	1,700,000	200,000	13.333%
Fines - Parking Violations	61,660	135,175	80,000	100,000	20,000	25.00%
Fines-Animal Control Stray Ani	160	2,550	500	500	0	0.00%
Fines-NRC Citations	53,703	91,800	70,000	90,000	20,000	28.571%
Penalty Fee Waste Management	0	0	0	0	0	0.00%
Penalty Fee Rental License	4,017	20,400	15,000	20,000	5,000	33.333%
Penalty Fee Occupation Tax	33,288	66,300	66,300	66,300	0	0.00%
Penalty-Development Agreement	494,107	375,000	750,000	375,000	(375,000)	-50.00%
Law Enforcement Training Fee	0	66,300	65,000	65,000	0	0.00%
Code Enforcement Fees	12,255	25,500	25,500	2,500	(23,000)	-90.196%
Appeal Filing Fees	0	200	200	200	0	0.00%
Tax Abatement Monitoring Fees	25,000	25,500	25,500	25,500	0	0.00%
Interest - Investments	475,946	480,729	480,000	460,000	(20,000)	-4.167%
Market Value Adjustment	(11,004)	0	0	0	0	0.00%



Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
Ground Leases	18,000	18,000	18,000	18,000	0	0.00%
Sale Scrap/Residual Materials	0	0	2,812	0	(2,812)	-100.00%
Contributions and Donations	1,166,586	1,590,941	1,400,000	1,500,000	100,000	7.143%
Miscellaneous Receipts	1,604	12,575	123,426	12,355	(111,071)	-89.99%
Reim Expense-Indirect Costs	975,000	975,000	975,000	975,000	0	0.00%
Reim Expense-Computer Charges	0	120	120	120	0	0.00%
Reim Expense-Office Supplies	0	0	0	0	0	0.00%
Reim Expense-BPU	180,699	155,000	180,000	180,000	0	0.00%
Reim Expense-Insurance	67,974	200	200	200	0	0.00%
Reim Expense-Other	125,314	212,470	192,470	192,470	0	0.00%
Reim Expense-Economic Develop	153,587	130,000	130,000	130,000	0	0.00%
Reim Expense-Racetrack	10,000	40,000	40,000	40,000	0	0.00%
Reimbursed expense-Refunds	330	0	0	0	0	0.00%
Reim Expense-Overtime	14,653	10,000	10,000	10,000	0	0.00%
Reim Expense-Garage	2,626	26,000	26,000	26,000	0	0.00%
Reim Expense-Restitution	20	400	400	400	0	0.00%
Reim Exp-Police Fed Task Force	250,647	170,000	220,000	220,000	0	0.00%
Sale Of Fixed Assets	0	30,000	30,000	30,000	0	0.00%
Sale of Land	2,034,496	50,000	50,000	50,000	0	0.00%
Operating Transfers-In	6,276,000	2,256,000	2,256,000	2,256,000	0	0.00%
Cancelled Prior Year PO's	16,835	0	0	0	0	0.00%
110 - City - General Fund Sub-Total	145,266,809	154,787,984	177,123,745	172,068,605	(5,055,140)	-2.854%
Expenditures	139,368,157	157,256,141	169,385,046	172,437,709	3,052,664	1.802%
Fund Balance Change	5,898,652	(2,468,157)	7,738,699	369,104	(7,369,595)	-95.23%
113 - Consolidated Parks-General						
Real Est Prop - Ad Valorem Tax	1,789,009	1,854,613	1,907,084	1,969,582	62,498	3.277%
Personal Property-Rec Vehicle	643	735	735	643	(92)	-12.517%
Personal Prop - Motor Vehicle	194,934	211,924	211,924	194,070	(17,854)	-8.425%
IRB PILOT/Tax Abatement Tax	37,126	37,140	37,540	37,450	(90)	-0.24%
Motor Vehicle Rent Excise Tax	1,613	993	993	1,012	19	1.913%
Motor Vehicle Taxes-16/20M	599	533	533	601	68	12.758%
Commercial MV Taxes	8,621	8,352	8,352	8,274	(78)	-0.934%
Personal Property-Watercraft	0	566	566	650	84	14.841%
Delinquent-Ad Valorem Prop Tax	53,363	62,031	49,000	61,200	12,200	24.898%
Federal - Other Grants	0	0	203,409	0	(203,409)	-100.00%
Annual Appropriation City Gen	3,400,000	3,270,000	3,270,000	4,150,000	880,000	26.911%
Record Checks	160	0	0	0	0	0.00%
Sale of Chemicals	3,693	8,000	10,000	10,000	0	0.00%
Rent - Miscellaneous	93,325	3,500	85,000	107,000	22,000	25.882%
Special Event Fees	5,760	15,606	5,000	5,000	0	0.00%
Class Fees	2,268	16,218	10,000	10,000	0	0.00%
League - Softball	4,550	15,300	15,000	15,000	0	0.00%
League - Volleyball	0	153	6,500	6,500	0	0.00%
Lesson and League Fees	13,154	24,990	25,000	25,000	0	0.00%
Pre-School Fees	118,470	122,502	122,500	125,100	2,600	2.122%
Summer Playground Fees	262	10,200	20,100	20,100	0	0.00%
League - Soccer	0	34,680	35,000	35,000	0	0.00%
Swimming Pool Fees	0	7,650	0	0	0	0.00%
Youth Activity Fees	7,270	25,500	24,000	25,000	1,000	4.167%
Recreation Center Rentals	25,558	97,410	105,000	105,000	0	0.00%
County Park Shelter Rentals	48,800	0	0	0	0	0.00%
Park Shelter Rentals	67,243	214,200	200,000	200,000	0	0.00%
Renaissance Festival	92,560	88,740	95,000	100,000	5,000	5.263%

Unified Government of Wyandotte County/Kansas City, Kansas

2021 Amended – 2022 Budget



Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
Contributions and Donations	100,000	100,000	100,000	100,000	0	0.00%
Miscellaneous Receipts	1,038	100	9,000	100	(8,900)	-98.889%
Reim Expense-Insurance	0	300	300	300	0	0.00%
Reim Expense-Other	244	450	450	450	0	0.00%
Cancelled Prior Year PO's	22,773	0	0	0	0	0.00%
113 - Consolidated Parks-General Sub-Total	6,093,035	6,232,386	6,557,986	7,313,032	755,046	11.513%
Expenditures	5,199,600	6,684,681	6,560,968	8,372,709	1,811,741	27.614%
Fund Balance Change	893,435	(452,295)	(2,982)	1,059,677	1,062,659	-35,634.923%
160 - County - General						
Real Est Prop - Ad Valorem Tax	40,066,174	41,580,045	42,730,000	44,157,624	1,427,624	3.341%
Personal Property-Rec Vehicle	14,405	16,480	16,480	14,420	(2,060)	-12.50%
Personal Prop - Motor Vehicle	4,370,378	4,751,285	4,900,000	4,351,018	(548,982)	-11.204%
IRB PILOT/Tax Abatement Tax	832,358	832,778	841,620	839,720	(1,900)	-0.226%
Motor Vehicle Rent Excise Tax	36,163	22,255	22,255	22,700	445	2.00%
Motor Vehicle Taxes-16/20M	13,431	11,950	11,950	13,471	1,521	12.728%
Commercial MV Taxes	193,290	187,256	187,256	185,495	(1,761)	-0.94%
Personal Property-Watercraft	0	12,695	12,695	14,570	1,875	14.77%
Sales Tax - County	4,660,071	3,992,008	5,121,023	5,269,273	148,250	2.895%
Compensating Use Tax-County	1,349,535	1,614,654	1,572,000	1,619,160	47,160	3.00%
Sales Tax - Tourism	0	30,206	30,206	30,206	0	0.00%
STAR Sales Tax County	1,003,812	918,674	1,137,962	1,137,962	0	0.00%
STAR Comp Use Tax County	23,423	33,658	22,606	22,606	0	0.00%
Liquor Tax-Alcohol Liquor Tax	14,444	21,644	18,000	21,644	3,644	20.244%
Other Taxes	1,557,884	2,363,465	2,300,000	2,346,000	46,000	2.00%
Delinquent-Ad Valorem Prop Tax	1,181,855	1,356,064	1,088,300	1,373,200	284,900	26.178%
Delinquent-Tax Sales	0	0	0	0	0	0.00%
Antique Vehicle License	4,980	5,943	6,000	6,000	0	0.00%
Auto Licenses	908,716	1,177,651	1,110,000	1,160,000	50,000	4.505%
Federal - Other Grants	0	0	6,134,294	4,126,751	(2,007,543)	-32.727%
Other State Shared Revenues	7,520	15,000	15,000	15,000	0	0.00%
Special City/County Highway	595	650	650	650	0	0.00%
Annual Appropriation City Gen	50,000	50,000	50,000	50,000	0	0.00%
Reproduction And Copying Fees	8,344	5,500	5,750	5,750	0	0.00%
Computer Services	258,457	306,500	306,500	306,500	0	0.00%
Vending/Telephone Commissions	1,293	15,000	50,000	50,000	0	0.00%
Jail Fee	864,021	1,434,600	685,000	1,385,000	700,000	102.19%
Parking - Lot Receipts	0	100	100	100	0	0.00%
Parking - Monthly Permits	87,933	87,732	88,000	90,000	2,000	2.273%
Sandstone Facility Use Fee	0	50,000	50,000	50,000	0	0.00%
Fines-Pre-Trial Services	22,790	36,924	36,924	36,924	0	0.00%
Penalty Fee-Bad Check Collect	3,342	7,140	7,290	7,290	0	0.00%
Penalty-Development Agreement	494,107	375,000	750,000	375,000	(375,000)	-50.00%
Officer Fee	1,489,693	1,404,000	1,600,000	1,700,000	100,000	6.25%
Treasurer Fees	156,878	200,100	200,100	200,100	0	0.00%
Sheriff Officer Fees	47,195	75,000	50,000	75,000	25,000	50.00%
District Court Office Fees	78,733	105,838	170,000	170,000	0	0.00%
Auto License Fees	14,181	23,835	35,000	35,000	0	0.00%
Document/Preparation/Atty Fees	0	10,200	10,200	10,200	0	0.00%
Annex Usage Fees	45,044	346,800	100,000	200,000	100,000	100.00%
Diversion Application Fee	140,406	199,821	140,000	140,000	0	0.00%
Heritage Trust Fees	70,147	45,900	60,000	60,000	0	0.00%
Interest - Investments	1,160,852	1,284,259	1,150,000	1,050,000	(100,000)	-8.696%
Interest on Delinquent Taxes	1,290,891	1,700,000	1,200,000	1,100,000	(100,000)	-8.333%



Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
Market Value Adjustment	(37,892)	0	0	0	0	0.00%
Sand Royalties	883	0	0	0	0	0.00%
Landbank Sales	0	20,000	10,000	10,000	0	0.00%
Miscellaneous Receipts	140,383	107,225	147,225	147,225	0	0.00%
Reim Expense-Indirect Costs	420,000	420,000	420,000	420,000	0	0.00%
Reim Expense-District Court	5,651	8,480	8,480	8,480	0	0.00%
Reim Expense-BPU	118,959	125,000	125,000	125,000	0	0.00%
Reim Expense-Other	93,965	65,545	66,545	66,545	0	0.00%
Reim Expense-Overtime	8,163	0	2,000	2,000	0	0.00%
Reim Expense-Restitution	633	1,770	1,770	1,770	0	0.00%
Reim Expense-District Coroner	28,855	25,500	25,500	25,500	0	0.00%
Reimb-Juvenile Crt/Limited Act	9,754	13,760	13,760	13,760	0	0.00%
Reimb - NRA Fee	170,398	154,350	185,000	185,000	0	0.00%
Reimb Exp - Abstract Fees	52,425	121,525	121,525	121,525	0	0.00%
Cancelled Prior Year PO's	30,825	50,000	50,000	50,000	0	0.00%
Sale Of Fixed Assets	0	1,000	1,000	1,000	0	0.00%
Sale of Land	0	0	200	200	0	0.00%
160 - County - General Sub-Total	63,566,343	67,822,765	75,201,166	75,002,339	(198,827)	-0.264%
Expenditures	67,315,624	70,060,658	72,496,583	77,094,069	4,597,486	6.342%
Fund Balance Change	(3,749,281)	(2,237,893)	2,704,583	2,091,730	(612,853)	-22.66%
162 - County - Elections						
Real Est Prop - Ad Valorem Tax	1,123,302	1,164,493	1,197,440	1,236,680	39,240	3.277%
Personal Property-Rec Vehicle	403	462	462	404	(58)	-12.554%
Personal Prop - Motor Vehicle	122,397	133,065	133,065	121,855	(11,210)	-8.424%
IRB PILOT/Tax Abatement Tax	23,311	23,320	23,570	23,520	(50)	-0.212%
Motor Vehicle Rent Excise Tax	1,013	623	623	700	77	12.36%
Motor Vehicle Taxes-16/20M	376	335	335	377	42	12.537%
Commercial MV Taxes	5,413	5,244	5,244	5,195	(49)	-0.934%
Personal Property-Watercraft	0	356	356	408	52	14.607%
Delinquent-Ad Valorem Prop Tax	33,250	38,369	30,600	38,500	7,900	25.817%
Federal - Other Grants	0	0	37,857	6,817	(31,040)	-81.993%
Reproduction And Copying Fees	479	3,000	4,500	1,500	(3,000)	-66.667%
Reim Expense-Other	20,382	50,000	50,000	50,000	0	0.00%
Cancelled Prior Year PO's	22,598	0	0	0	0	0.00%
162 - County - Elections Sub-Total	1,352,925	1,419,267	1,484,052	1,485,956	1,904	0.128%
Expenditures	1,468,198	1,560,720	1,600,720	1,640,720	40,000	2.499%
Fund Balance Change	(115,273)	(141,453)	(116,668)	154,764	271,433	-232.653%
165 - County - Aging						
Real Est Prop - Ad Valorem Tax	1,320,546	1,369,519	1,407,702	1,454,417	46,715	3.319%
Personal Property-Rec Vehicle	474	543	543	475	(68)	-12.523%
Personal Prop - Motor Vehicle	143,947	156,493	156,493	143,309	(13,184)	-8.425%
IRB PILOT/Tax Abatement Tax	27,415	27,430	27,720	27,660	(60)	-0.216%
Motor Vehicle Rent Excise Tax	1,191	733	733	800	67	9.141%
Motor Vehicle Taxes-16/20M	442	394	394	444	50	12.69%
Commercial MV Taxes	6,366	6,168	6,168	6,110	(58)	-0.94%
Personal Property-Watercraft	0	418	418	480	62	14.833%
Delinquent-Ad Valorem Prop Tax	39,014	44,874	35,900	45,200	9,300	25.905%
Federal - Other Grants	0	0	69,097	45,914	(23,183)	-33.551%
Reim Expense-Other	0	600	600	600	0	0.00%
Reimb-SPE	5,293	30,000	30,000	30,000	0	0.00%
Operating Transfers-In	360,000	416,800	416,800	416,800	0	0.00%
165 - County - Aging Sub-Total	1,904,689	2,053,972	2,152,568	2,172,209	19,641	0.912%
Expenditures	1,668,931	2,047,133	2,237,620	2,231,492	(6,128)	-0.274%

Unified Government of Wyandotte County/Kansas City, Kansas

2021 Amended – 2022 Budget



Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
Fund Balance Change	235,758	6,839	(85,052)	59,283	144,336	-169.702%
170 - Mental Health						
Real Est Prop - Ad Valorem Tax	541,637	566,836	577,385	601,974	24,589	4.259%
Personal Property-Rec Vehicle	196	225	225	197	(28)	-12.444%
Personal Prop - Motor Vehicle	59,579	64,771	64,771	59,315	(5,456)	-8.424%
IRB PILOT/Tax Abatement Tax	11,347	11,350	11,470	11,450	(20)	-0.174%
Motor Vehicle Rent Excise Tax	493	303	303	400	97	32.013%
Motor Vehicle Taxes-16/20M	183	163	163	184	21	12.883%
Commercial MV Taxes	2,635	2,553	2,553	2,529	(24)	-0.94%
Personal Property-Watercraft	0	173	173	199	26	15.029%
Delinquent-Ad Valorem Prop Tax	16,237	18,759	14,900	18,700	3,800	25.503%
Federal - Other Grants	0	0	22,576	23,543	967	4.283%
170 - County - Mental Health Sub-Total	632,307	665,133	694,519	718,491	23,972	3.452%
Expenditures	664,000	674,000	694,519	718,491	23,972	3.452%
Fund Balance Change	(31,693)	(8,867)	0	0	0	0.00%
171 - County-Developmental Disability						
Real Est Prop - Ad Valorem Tax	262,677	274,319	280,014	487,954	207,940	74.261%
Personal Property-Rec Vehicle	160	109	109	159	50	45.872%
Personal Prop - Motor Vehicle	48,452	31,346	31,346	48,080	16,734	53.385%
IRB PILOT/Tax Abatement Tax	5,491	9,210	5,550	5,540	(10)	-0.18%
Motor Vehicle Rent Excise Tax	401	247	247	300	53	21.457%
Motor Vehicle Taxes-16/20M	149	79	79	149	70	88.608%
Commercial MV Taxes	2,143	1,235	1,235	2,050	815	65.992%
Personal Property-Watercraft	0	84	84	161	77	91.667%
Delinquent-Ad Valorem Prop Tax	12,345	15,392	9,000	9,100	100	1.111%
Federal - Other Grants	0	0	14,462	21,825	7,363	50.913%
Reim Expense-Other	49,140	40,000	40,000	40,000	0	0.00%
Cancelled Prior Year PO's	16,000	0	0	0	0	0.00%
171 - County-Developmental Disability Sub-Total	396,957	372,021	382,126	615,318	233,192	61.025%
Expenditures	420,369	572,154	587,862	598,108	10,247	1.743%
Fund Balance Change	(23,412)	(200,133)	(205,736)	(17,210)	188,526	-91.635%
172 - County - Health Department						
Real Est Prop - Ad Valorem Tax	2,187,728	2,265,052	2,332,118	2,208,835	(123,283)	-5.286%
Personal Property-Rec Vehicle	720	898	898	721	(177)	-19.711%
Personal Prop - Motor Vehicle	218,455	258,824	258,824	217,645	(41,179)	-15.91%
IRB PILOT/Tax Abatement Tax	45,342	41,650	45,850	45,740	(110)	-0.24%
Motor Vehicle Rent Excise Tax	1,808	1,112	1,112	1,400	288	25.899%
Motor Vehicle Taxes-16/20M	671	651	651	674	23	3.533%
Commercial MV Taxes	9,662	10,201	10,201	9,279	(922)	-9.038%
Personal Property-Watercraft	0	692	692	729	37	5.347%
Delinquent-Ad Valorem Prop Tax	60,268	68,556	57,800	74,800	17,000	29.412%
Retail Grocery License	23,165	17,000	23,000	23,000	0	0.00%
Child Care License	15,730	30,000	15,000	15,000	0	0.00%
Swimming Pool Permit	15,300	14,000	15,300	15,000	(300)	-1.961%
Hauling Permits	10,300	11,000	11,000	11,000	0	0.00%
Septic Tank Inspection Permit	19,965	8,000	15,000	15,000	0	0.00%
Federal - Other Grants	0	0	136,380	106,489	(29,891)	-21.917%
State-KDHE	30,400	3,000	463,000	13,000	(450,000)	-97.192%
General Clinic	60,074	240,200	225,200	225,200	0	0.00%
Laboratory Fees	10,878	20,000	20,000	20,000	0	0.00%
Immunizations	10,923	35,000	35,000	35,000	0	0.00%
Home Loan Insp Fee	315	500	500	500	0	0.00%
Water Analysis	0	100	100	100	0	0.00%



Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
Refugee Screening	0	60,000	2,000	2,000	0	0.00%
Other Inspection Fees	0	2,400	2,400	2,400	0	0.00%
Miscellaneous Receipts	10,775	45,000	45,000	45,000	0	0.00%
Reim Expense-Indirect Costs	468,797	400,000	400,000	400,000	0	0.00%
Operating Transfers-In	0	0	0	0	0	0.00%
Cancelled Prior Year PO's	14,789	0	0	0	0	0.00%
172 - County - Health Department Sub-Total	3,216,065	3,533,835	4,117,026	3,488,512	(628,514)	-15.266%
Expenditures	2,251,020	3,592,720	4,499,439	3,767,386	(732,053)	-16.27%
Fund Balance Change	965,045	(58,885)	(382,413)	278,874	661,287	-172.925%
175 - County - Library						
Real Est Prop - Ad Valorem Tax	2,844,739	3,002,122	3,032,492	3,121,428	88,936	2.933%
Personal Property-Rec Vehicle	1,185	1,377	1,377	1,178	(199)	-14.452%
Personal Prop - Motor Vehicle	259,799	278,207	278,207	265,925	(12,282)	-4.415%
IRB PILOT/Tax Abatement Tax	110,518	107,010	111,750	105,570	(6,180)	-5.53%
Motor Vehicle Rent Excise Tax	238	241	241	250	9	3.734%
Motor Vehicle Taxes-16/20M	1,055	893	893	1,058	165	18.477%
Commercial MV Taxes	9,077	14,568	14,568	8,498	(6,070)	-41.667%
Personal Property-Watercraft	0	1,133	1,133	1,427	294	0.00%
Delinquent-Ad Valorem Prop Tax	51,848	46,230	42,000	51,000	9,000	21.429%
Federal - Other Grants	0	0	8,373	0	(8,373)	-100.00%
Interest - Investments	16,940	18,000	16,000	16,000	0	0.00%
175 - County - Library Sub-Total	3,295,398	3,469,781	3,507,034	3,572,334	65,300	1.862%
Expenditures	3,071,710	3,634,872	3,634,872	3,925,662	290,790	8.00%
Fund Balance Change	223,688	(165,091)	(127,838)	353,328	481,166	-376.387%
181 - County - Jail Commissary Fund						
Federal - Other Grants	0	0	17,337	12,154	(5,183)	-29.896%
Jail Commissary	36,480	55,000	45,000	50,000	5,000	11.111%
Operating Transfers-In	0	0	0	0	0	0.00%
181 - County - Jail Commissary Fund Sub-Total	36,480	55,000	62,337	62,154	(183)	-0.294%
Expenditures	22,550	100,000	100,000	100,000	0	0.00%
Fund Balance Change	13,930	(45,000)	(37,663)	37,846	75,509	-200.486%
206 - Register of Deeds Tech Fund						
Officer Fee	200,294	190,000	220,000	220,000	0	0.00%
206 - Register of Deeds Tech Fund Sub-Total	200,294	190,000	220,000	220,000	0	0.00%
Expenditures	117,958	345,170	450,170	160,170	(290,000)	-64.42%
Fund Balance Change	82,336	(155,170)	(230,170)	(59,830)	170,340	-74.006%
207 - Clerk's Technology Fund						
Officer Fee	50,074	50,000	55,000	60,000	5,000	9.091%
207 - Clerk's Technology Fund Sub-Total	50,074	50,000	55,000	60,000	5,000	9.091%
Expenditures	98,507	83,000	83,000	83,000	0	0.00%
Fund Balance Change	(48,434)	(33,000)	(28,000)	23,000	51,000	-182.143%
208 - Treasurer's Technology Fund						
Officer Fee	50,074	50,000	55,000	60,000	5,000	9.091%
208 - Treasurer's Technology Fund Sub-Total	50,074	50,000	55,000	60,000	5,000	9.091%
Expenditures	11,017	45,000	101,000	85,000	(16,000)	-15.842%
Fund Balance Change	39,057	5,000	(46,000)	25,000	71,000	-154.348%
209 - Wyandotte County 911 Fund						
911 Tax Fees	895,766	840,000	920,000	935,000	15,000	1.63%
Federal - Other Grants	0	0	0	19,694	19,694	100.00%
Cancelled Prior Year PO's	728	0	0	0	0	0.00%
209 - Wyandotte County 911 Fund Sub-Total	896,494	840,000	920,000	954,694	34,694	3.771%
Expenditures	1,033,944	797,500	955,000	959,400	4,400	0.461%
Fund Balance Change	(137,450)	42,500	(35,000)	4,706	39,706	-113.446%

Unified Government of Wyandotte County/Kansas City, Kansas

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Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
211 - Special 911 Tax Fund						
Expenditures	0	0	0	0	0	0.00%
Fund Balance Change	0	0	0	0	0	0.00%
212 - Dedicated Sales Tax						
Sales Tax - City	8,668,433	7,558,994	9,497,328	9,782,248	284,920	3.00%
Compensating Use Tax-City	1,853,656	2,185,447	2,100,000	2,163,000	63,000	3.00%
Federal - Other Grants	0	40,000	475,518	0	(475,518)	-100.00%
Law Enforcement Training Fee	54,504	0	153,000	153,000	0	0.00%
Reim Expense-Other	0	10,000	10,000	10,000	0	0.00%
Reimbursed expense-Refunds	484	0	0	0	0	0.00%
Cancelled Prior Year PO's	17,796	0	0	0	0	0.00%
212 - Dedicated Sales Tax Sub-Total	10,594,873	9,794,441	12,235,846	12,108,248	(127,598)	-1.043%
Expenditures	8,103,671	9,813,226	10,989,095	15,997,569	5,008,474	45.577%
Fund Balance Change	2,491,202	(18,785)	1,246,751	3,889,321	2,642,570	211.956%
220 - Special Street & Highway-City						
Federal - Other Grants	0	0	601,097	565,443	(35,654)	-5.931%
State-KDOT	0	0	0	1,800,000	1,800,000	100.00%
Special City/County Highway	6,823,922	5,622,670	7,258,000	5,622,670	(1,635,330)	-22.531%
Reim Expense-Other	244,084	560,000	160,000	160,000	0	0.00%
220 - Special Street & Highway-City Sub-Total	7,068,006	6,182,670	8,019,097	8,148,113	129,016	1.609%
Expenditures	6,866,189	6,943,391	7,441,424	9,605,994	2,164,570	29.088%
Fund Balance Change	201,817	(760,721)	577,673	1,457,881	880,208	152.371%
221 - Special Parks and Recreation						
Liquor Tax-Alcohol Liquor Tax	401,048	575,392	499,000	575,392	76,392	15.309%
Federal - Other Grants	0	0	193,679	120,528	(73,151)	-37.769%
221 - Special Parks and Recreation Sub-Total	401,048	575,392	692,679	695,920	3,241	0.468%
Expenditures	462,114	677,796	684,238	821,812	137,575	20.106%
Fund Balance Change	(61,066)	(102,404)	8,441	125,892	117,451	1,391.402%
222 - Special Alcohol						
Liquor Tax-Alcohol Liquor Tax	400,033	575,392	499,000	575,392	76,392	15.309%
Federal - Other Grants	0	0	194,869	120,201	(74,668)	-38.317%
Fines-Alcohol Substance Abuse	(445)	100	100	100	0	0.00%
222 - Special Alcohol Sub-Total	399,588	575,492	693,969	695,693	1,724	0.248%
Expenditures	467,464	769,850	884,782	945,638	60,857	6.878%
Fund Balance Change	(67,876)	(194,358)	(190,813)	249,945	440,758	-230.99%
223 - Tourism & Convention						
Transient Guest Hotel Tax	2,460,663	2,287,883	3,107,645	3,854,304	746,659	24.027%
223 - Tourism & Convention Sub-Total	2,460,663	2,287,883	3,107,645	3,854,304	746,659	24.027%
Expenditures	3,254,803	3,457,429	6,730,659	5,081,200	(1,649,458)	-24.507%
Fund Balance Change	(794,140)	(1,169,546)	(3,623,014)	1,226,896	4,849,910	-133.864%
226 - Special Assets						
Expenditures	238,132	1,050,000	1,050,000	850,000	(200,000)	-19.048%
Fund Balance Change	(238,132)	(1,050,000)	(1,050,000)	850,000	1,900,000	-180.952%
410 - Bond and Interest						
Real Est Prop - Ad Valorem Tax	19,288,942	20,013,950	20,562,012	21,164,365	602,353	2.929%
Personal Property-Rec Vehicle	6,488	7,524	7,524	6,541	(983)	-13.065%
Personal Prop - Motor Vehicle	2,147,880	2,344,524	2,400,000	2,137,516	(262,484)	-10.937%
IRB PILOT/Tax Abatement Tax	314,766	305,093	319,810	318,840	(970)	-0.303%
Special Assessment Tax	0	25,000	25,000	25,000	0	0.00%
Motor Vehicle Rent Excise Tax	19,099	12,008	12,008	12,500	492	4.097%
Motor Vehicle Taxes-16/20M	6,026	5,958	5,958	6,370	412	6.915%
Commercial MV Taxes	95,599	91,719	91,719	92,726	1,007	1.098%
Personal Property-Watercraft	0	5,728	5,728	6,331	603	10.527%



Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
Delinquent-Ad Valorem Prop Tax	591,435	695,623	600,000	600,000	0	0.00%
Delinquent-Spec Assessment Tax	1,132	489	500	500	0	0.00%
Federal - Other Grants	0	0	216,817	193,722	(23,095)	-10.652%
Interest - Investments	112,492	30,235	80,000	80,000	0	0.00%
Reim Expense-BPU	103,728	140,000	120,000	120,000	0	0.00%
Reim Exp - Fed Interest Credit	398,127	593,492	0	0	0	0.00%
Operating Transfers-In	8,134,339	9,597,394	8,940,035	10,538,492	1,598,457	17.88%
Residual Equity Transfer-IN	930,819	0	0	0	0	0.00%
Tax Increment Finance Dist Tax	1,451,185	1,665,284	1,529,600	1,597,072	67,472	4.411%
Delinquent-Tax Inc Fin Dst Tax	11,147	11,978	7,000	7,000	0	0.00%
Sales Tax - County	275,011	267,736	304,000	321,700	17,700	5.822%
Sales Tax - City	367,019	357,790	400,000	421,550	21,550	5.388%
Compensating Use Tax-County	4,920	7,178	5,200	5,356	156	3.00%
Compensating Use Tax-City	6,578	9,593	5,700	5,871	171	3.00%
Incremental Sales Tax	445,741	491,423	495,000	509,850	14,850	3.00%
Debt Premium	0	0	0	0	0	0.00%
LISC Loan-Special Asset Fund Transfer	0	0	53,714	58,919	5,205	9.69%
410 - Bond and Interest Sub-Total	34,712,473	36,679,720	36,187,325	38,230,221	2,042,896	5.645%
Expenditures	37,678,046	37,500,840	34,125,047	39,774,858	5,649,811	16.556%
Fund Balance Change	(2,965,573)	(821,120)	2,062,278	1,544,637	(517,641)	-25.10%
460 - County Bond and Interest Fund						
Real Est Prop - Ad Valorem Tax	2,833,345	2,936,024	3,020,346	3,118,030	97,684	3.234%
Personal Property-Rec Vehicle	1,017	1,164	1,164	1,018	(146)	-12.543%
Personal Prop - Motor Vehicle	308,598	335,495	335,495	307,231	(28,264)	-8.425%
IRB PILOT/Tax Abatement Tax	58,774	58,800	59,430	59,290	(140)	-0.236%
Motor Vehicle Rent Excise Tax	2,554	1,571	1,571	1,700	129	8.211%
Motor Vehicle Taxes-16/20M	948	844	844	951	107	12.678%
Commercial MV Taxes	13,649	13,222	13,222	13,098	(124)	-0.938%
Personal Property-Watercraft	0	896	896	1,029	133	14.844%
Stadium Ticket Tax Revenue	0	100,000	100,000	100,000	0	0.00%
Delinquent-Ad Valorem Prop Tax	81,542	88,899	75,800	97,000	21,200	27.968%
Interest - Investments	64,358	106,437	60,000	60,000	0	0.00%
Reim Expense-BPU	388,787	390,000	390,000	390,000	0	0.00%
Operating Transfers-In	1,200,000	1,250,000	1,250,000	1,500,000	250,000	20.00%
460 - County Bond and Interest Fund Sub-Total	4,953,572	5,283,352	5,308,768	5,649,347	340,579	6.415%
Expenditures	6,917,107	5,956,322	5,982,330	6,107,241	124,911	2.088%
Fund Balance Change	(1,963,535)	(672,970)	(673,562)	457,894	1,131,456	-167.981%
560 - Sewer System						
Special Assessment Tax	12,036	13,000	13,000	13,000	0	0.00%
Delinquent-Spec Assessment Tax	701	500	500	500	0	0.00%
Excavation Permits	10,204	1,000	1,000	1,000	0	0.00%
Sewer Discharge Permits	21,565	35,000	35,000	35,000	0	0.00%
Sewer Tapping Fee	61,354	100,000	85,000	85,000	0	0.00%
Sewer Connection Fee	112,584	200,000	200,000	200,000	0	0.00%
Federal - Other Grants	0	0	702,712	225,149	(477,563)	-67.96%
Sewer-Class 1A Abatement Fees	23,602,296	23,339,000	24,783,000	26,023,000	1,240,000	5.003%
Sewer-Class II Abatement Fees	9,612,308	10,054,000	10,093,000	10,598,000	505,000	5.003%
Sewer-Class III Abatement Fees	7,316,538	10,295,000	8,000,000	8,400,000	400,000	5.00%
Sewer - Septic Dumping Fees	82,164	200,000	200,700	200,700	0	0.00%
Sewer - Low Pressure Fund	16,170	20,000	20,000	20,000	0	0.00%
Inspection-Billing Serv Fees	465	500	500	500	0	0.00%
Interest - Investments	560,332	539,000	900,000	900,000	0	0.00%
Market Value Adjustment	(9,840)	0	0	0	0	0.00%



Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
Miscellaneous Receipts	1,166	5,000	5,000	5,000	0	0.00%
Reim Expense-Insurance	21,670	25,000	25,000	25,000	0	0.00%
Reim Expense-Other	5,144	15,000	15,000	15,000	0	0.00%
Reimbursed expense-Refunds	5,841	0	0	0	0	0.00%
Cancelled Prior Year PO's	181,561	25,000	25,000	25,000	0	0.00%
Operating Transfers-In	37	0	430,000	430,000	0	0.00%
560 - Sewer System Sub-Total	41,614,297	44,867,000	45,534,412	47,201,849	1,667,437	3.662%
Expenditures	51,727,090	51,989,565	50,321,080	48,216,276	(2,104,804)	-4.183%
Fund Balance Change	(10,112,793)	(7,122,565)	(4,786,668)	1,014,427	5,801,096	-121.193%
562 - Public Levee						
Federal - Other Grants	0	0	21,237	33,995	12,758	60.074%
Interest - Investments	6,729	6,500	8,000	8,000	0	0.00%
Ground Leases	215,001	215,000	215,000	215,000	0	0.00%
Public Levee-Grain Elev Lease	116,242	117,500	117,500	118,675	1,175	1.00%
562 - Public Levee Sub-Total	337,973	339,000	361,737	375,670	13,933	3.852%
Expenditures	326,016	394,140	422,820	393,640	(29,180)	-6.901%
Fund Balance Change	11,957	(55,140)	(61,083)	17,970	79,053	-129.419%
563 - Stormwater Utility						
Federal - Other Grants	0	0	169,079	374,157	205,078	121.291%
Stormwater Use Fees	3,509,770	3,460,000	3,515,000	5,300,000	1,785,000	50.782%
Interest - Investments	48,193	55,000	90,000	90,000	0	0.00%
Reim Expense-Other	0	0	600,000	0	(600,000)	-100.00%
Operating Transfers-In	1	0	0	0	0	0.00%
Cancelled Prior Year PO's	23,547	0	0	0	0	0.00%
563 - Stormwater Utility Sub-Total	3,581,510	3,515,000	4,374,079	5,764,157	1,390,078	31.78%
Expenditures	4,420,523	5,089,747	5,152,539	6,100,256	947,717	18.393%
Fund Balance Change	(839,013)	(1,574,747)	(778,460)	336,099	1,114,558	-143.175%
564 - Emergency Medical Services						
Sales Tax - City	5,778,954	5,039,327	6,331,551	6,521,498	189,947	3.00%
Compensating Use Tax-City	1,237,571	1,456,965	1,400,000	1,442,000	42,000	3.00%
Federal - Other Grants	0	0	1,309,241	773,988	(535,253)	-40.883%
EMS Event Fees	12,065	30,600	30,000	40,000	10,000	33.333%
EMS Memberships	13,704	10,200	14,000	14,000	0	0.00%
EMS Use Charges	3,710,032	4,551,679	3,900,000	4,000,000	100,000	2.564%
Collection Agency Revenue	0	2,000	2,000	2,000	0	0.00%
Setoff Program Revenue	31,098	122,400	120,000	120,000	0	0.00%
Interest - Investments	17,112	10,000	5,000	5,000	0	0.00%
Reim Expense-Other	11,654	2,500	10,000	10,000	0	0.00%
Cancelled Prior Year PO's	371	0	0	0	0	0.00%
564 - Emergency Medical Services Sub-Total	10,812,561	11,225,671	13,121,792	12,928,486	(193,306)	-1.473%
Expenditures	10,156,597	11,228,793	12,422,419	14,376,387	1,953,968	15.729%
Fund Balance Change	655,964	(3,122)	699,373	1,447,901	748,527	107.028%
565 - Sunflower Hills Golf						
Sunflower Hills-Snack Bar Fees	14,436	8,108	10,000	11,000	1,000	10.00%
Sunflower Hills Golf-Green Fee	478,145	403,242	515,000	515,000	0	0.00%
Sunflower Hills-Cart Rental Fe	323,826	275,283	353,000	353,000	0	0.00%
Youth Sports Fees	3,068	2,831	2,800	2,800	0	0.00%
Interest - Investments	896	1,000	0	0	0	0.00%
Operating Transfers-In	0	56,700	15,000	15,000	0	0.00%
565 - Sunflower Hills Golf Sub-Total	820,372	747,164	895,800	896,800	1,000	0.112%
Expenditures	670,266	750,157	915,493	931,564	16,071	1.755%
Fund Balance Change	150,106	(2,993)	(19,693)	34,764	54,457	-276.526%
566 - Legends Stadium						

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Revenue Detail by Fund

Revenue	2020 Actual	2021 Original	2021 Amended	2022 Budget	2022 Variance	% Change
Federal - Other Grants	0	0	192,316	94,867	(97,449)	-50.671%
Interest - Investments	15,491	16,000	0	0	0	0.00%
Other Rents	5,000	35,000	100,000	100,000	0	0.00%
Reim Expense-Other	0	0	0	0	0	0.00%
Operating Transfers-In	500,000	500,000	500,000	500,000	0	0.00%
Cancelled Prior Year PO's	1	0	0	0	0	0.00%
566 - Stadium Sub-Total	520,491	551,000	792,316	694,867	(97,449)	-12.299%
Expenditures	697,911	577,600	859,600	859,600	0	0.00%
Fund Balance Change	(177,420)	(26,600)	(67,284)	164,733	232,017	-344.832%
570 - Court Trustee						
Federal - Other Grants	0	0	51,729	28,113	(23,616)	-45.653%
District Court Trustee Fees	393,055	440,000	435,000	450,000	15,000	3.448%
Reim Expense-Other	90	0	0	0	0	0.00%
570 - Court Trustee Sub-Total	393,145	440,000	486,729	478,113	(8,616)	-1.77%
Expenditures	387,246	619,958	660,988	677,553	16,565	2.506%
Fund Balance Change	5,899	(179,958)	(174,259)	199,440	373,699	-214.45%
701 - Environment Trust						
Federal - Other Grants	0	0	15,170	9,987	(5,183)	-34.166%
Environmental Waste Fee	1,103,340	1,070,000	1,141,949	1,184,500	42,551	3.726%
Miscellaneous Receipts	0	3,000	3,000	3,000	0	0.00%
Reim Expense-Other	0	15,000	15,000	15,000	0	0.00%
Cancelled Prior Year PO's	9,999	0	0	0	0	0.00%
701 - Environment Trust Sub-Total	1,113,339	1,088,000	1,175,119	1,212,487	37,368	3.18%
Expenditures	1,784,354	1,330,000	1,744,520	1,244,520	(500,000)	-28.661%
Fund Balance Change	(671,015)	(242,000)	(569,401)	32,033	601,434	-105.626%



Property, Motor Vehicle and Sales

Revenue	2019 Actual	2020 Actual	2021 Budget	2021 Amended	2022 Budget
I. PROPERTY & VEHICLE TAX					
A) Property Tax					
KCK					
General	23,287,753	24,198,017	25,162,825	25,800,000	26,609,201
Bond and Interest	18,537,177	19,288,942	20,013,950	20,562,012	21,164,365
<i>KCK Sub-Total</i>	<i>41,824,930</i>	<i>43,486,959</i>	<i>45,176,775</i>	<i>46,362,012</i>	<i>47,773,566</i>
COUNTY					
General	38,338,280	40,066,174	41,580,045	42,730,000	44,157,624
Election	1,074,249	1,123,302	1,164,493	1,197,440	1,236,680
Consolidated Park General Fund	1,710,885	1,789,009	1,854,613	1,907,084	1,969,582
Elderly	1,263,385	1,320,546	1,369,519	1,407,702	1,454,417
Mental Health	522,908	541,637	566,836	577,385	601,974
Developmental Disabilities	425,250	262,677	274,319	280,014	487,954
Health Department	1,917,329	2,187,728	2,265,052	2,332,118	2,208,835
Bond and Interest	2,708,505	2,833,345	2,936,024	3,020,346	3,118,030
<i>COUNTY Sub-Total</i>	<i>47,960,791</i>	<i>50,124,418</i>	<i>52,010,900</i>	<i>53,452,088</i>	<i>55,235,098</i>
Property Tax Total	89,785,721	93,611,377	97,187,676	99,814,100	103,008,664
B) Motor Vehicle Taxes					
KCK					
General	3,365,979	2,918,036	3,104,282	3,556,595	2,846,196
Bond and Interest	2,405,872	2,275,092	2,467,461	2,522,937	2,261,984
<i>KCK Sub-Total</i>	<i>5,771,851</i>	<i>5,193,128</i>	<i>5,571,743</i>	<i>6,079,532</i>	<i>5,108,180</i>
COUNTY					
General	4,892,594	4,627,667	5,001,921	5,150,636	4,601,675
Election	137,022	129,602	140,084	140,084	128,939
Consolidated Park General Fund	218,226	206,410	223,103	223,103	205,251
Elderly	161,147	152,420	164,748	164,748	151,617
Mental Health	66,698	63,086	68,188	68,188	62,822
Developmental Disabilities	54,242	51,305	33,099	33,100	50,899
Health Department	244,558	231,316	272,377	272,378	230,448
Bond and Interest	345,471	326,766	353,193	353,191	325,028
<i>COUNTY Sub-Total</i>	<i>6,119,958</i>	<i>5,788,572</i>	<i>6,256,714</i>	<i>6,405,428</i>	<i>5,756,678</i>
Motor Vehicle Total	11,891,809	10,981,700	11,828,456	12,484,960	10,864,859
C) Industrial Revenue Bond PILOT					
KCK					
General	397,384	395,743	426,600	402,090	400,870
Bond and Interest	316,068	314,766	305,093	319,810	318,840
<i>KCK Sub-Total</i>	<i>713,452</i>	<i>710,509</i>	<i>731,693</i>	<i>721,900</i>	<i>719,710</i>
COUNTY					
General	805,344	832,358	832,778	841,620	839,720
Election	22,555	23,311	23,320	23,570	23,520
Consolidated Park General Fund	35,921	37,126	37,140	37,540	37,450
Elderly	26,526	27,415	27,430	27,720	27,660
Mental Health	10,979	11,347	11,350	11,470	11,450
Developmental Disabilities	8,928	5,491	9,210	5,550	5,540
Health Department	40,256	45,342	41,650	45,850	45,740
Bond and Interest	56,866	58,774	58,800	59,430	59,290
<i>COUNTY Sub-Total</i>	<i>1,007,375</i>	<i>1,041,164</i>	<i>1,041,678</i>	<i>1,052,750</i>	<i>1,050,370</i>
Industrial Revenue Bond PILOT Total	1,720,827	1,751,673	1,773,371	1,774,650	1,770,080



Property, Motor Vehicle and Sales

Revenue	2019 Actual	2020 Actual	2021 Budget	2021 Amended	2022 Budget
D) Special Assessment					
KCK					
General	414,170	259,488	350,000	350,000	357,000
Bond and Interest	13,320	0	25,000	25,000	25,000
Sewer	12,474	12,036	13,000	13,000	13,000
Special Assessment Total	439,964	271,524	388,000	388,000	395,000
E) Delinquent Taxes					
KCK					
General	864,467	786,353	1,009,365	721,000	935,900
Bond and Interest	595,764	591,435	695,623	600,000	600,000
<i>KCK Sub-Total</i>	<i>1,460,231</i>	<i>1,377,788</i>	<i>1,704,988</i>	<i>1,321,000</i>	<i>1,535,900</i>
COUNTY					
General	1,161,397	1,181,855	1,356,064	1,088,300	1,373,200
Election	32,861	33,250	38,369	30,600	38,500
Consolidated Park General Fund	53,126	53,363	62,031	49,000	61,200
Elderly	38,433	39,014	44,874	35,900	45,200
Mental Health	16,066	16,237	18,759	14,900	18,700
Developmental Disabilities	13,183	12,345	15,392	9,000	9,100
Health Department	58,714	60,268	68,556	57,800	74,800
Bond and Interest	76,137	81,542	88,899	75,800	97,000
<i>COUNTY Sub-Total</i>	<i>1,449,917</i>	<i>1,477,874</i>	<i>1,692,945</i>	<i>1,361,300</i>	<i>1,717,700</i>
Delinquent Taxes Total	2,910,148	2,855,662	3,397,933	2,682,300	3,253,600
F) Tax Increment Financing Revenue					
Bond and Interest	1,467,277	941,266	1,611,783	1,514,599	1,567,074
PROPERTY & VEHICLE TAX OVERALL TOTAL	108,215,746	110,413,202	116,187,218	118,658,609	120,859,276
II. SALES & USE TAX					
A) SALES TAX					
1a) City-KCK					
General	14,890,024	15,269,667	13,193,531	16,292,539	16,781,315
STAR	4,827,239	4,000,351	3,667,951	4,794,658	4,794,658
<i>City Sub-Total</i>	<i>19,717,263</i>	<i>19,270,018</i>	<i>16,861,482</i>	<i>21,087,197</i>	<i>21,575,973</i>
1b) COUNTY					
KCK General portion	12,059,766	12,319,114	10,736,806	13,670,381	14,080,492
County General portion	4,405,604	4,527,643	3,922,117	5,004,832	5,154,977
STAR, KCK	3,313,555	2,732,653	2,515,578	3,267,957	3,267,957
STAR, County	1,210,333	1,003,812	918,674	1,137,962	1,137,962
<i>County Sub-Total</i>	<i>20,989,258</i>	<i>20,583,222</i>	<i>18,093,176</i>	<i>23,081,132</i>	<i>23,641,388</i>
2) EMS	5,883,497	5,778,954	5,039,327	6,331,551	6,521,498
3) Dedicated Sales	8,825,248	8,668,433	7,401,494	9,497,328	9,782,248
4) Bond and Interest	640,546	642,030	625,525	675,000	695,250
Sales Tax Sub-Total	56,055,812	54,942,657	48,021,004	60,672,208	62,216,357
B) USE TAX					
1a) City-KCK					
General	3,904,879	4,782,727	5,629,716	5,630,000	5,798,900
STAR	106,520	93,324	131,645	93,141	93,141
<i>City Sub-Total</i>	<i>4,011,399</i>	<i>4,876,051</i>	<i>5,761,361</i>	<i>5,723,141</i>	<i>5,892,041</i>
1b) COUNTY					
KCK General portion	3,124,633	3,673,417	4,426,881	4,275,000	4,403,250
County General portion	1,138,569	1,349,535	1,614,654	1,572,000	1,619,160
STAR, KCK	74,612	63,780	92,148	64,918	64,918
STAR, County	27,248	23,423	33,658	22,606	22,606
<i>County Sub-Total</i>	<i>4,365,062</i>	<i>5,110,155</i>	<i>6,167,341</i>	<i>5,934,524</i>	<i>6,109,934</i>
2) EMS	1,015,503	1,237,571	1,456,965	1,400,000	1,442,000



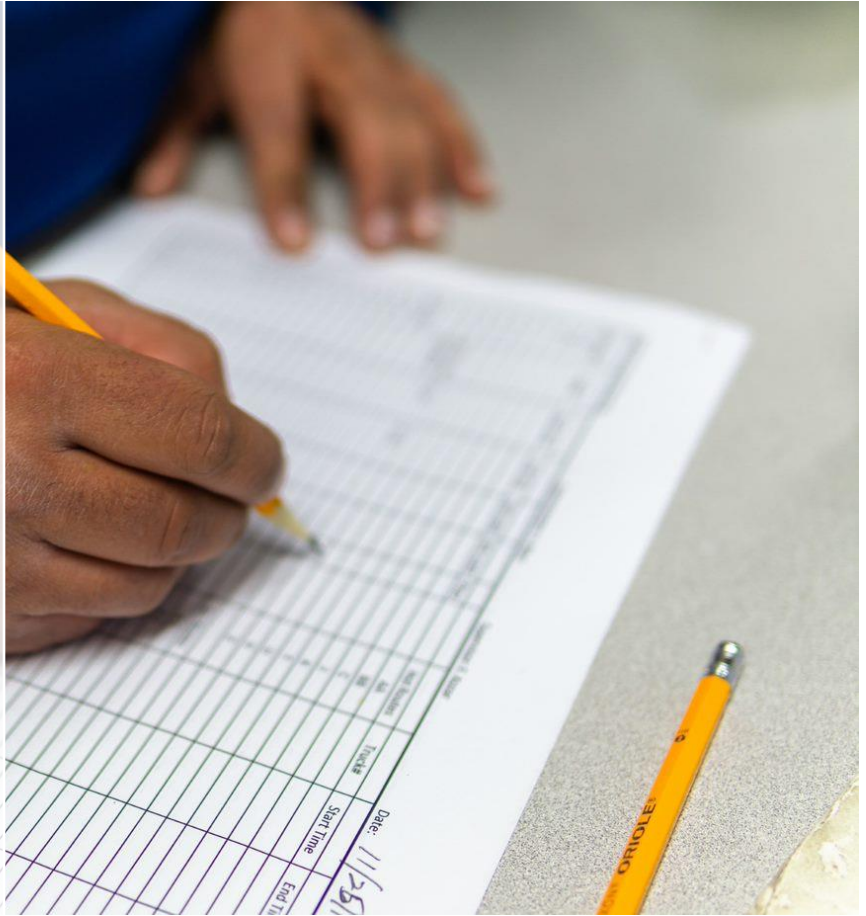
Property, Motor Vehicle and Sales

Revenue	2019 Actual	2020 Actual	2021 Budget	2021 Amended	2022 Budget
3) Dedicated Sales - Use	1,523,254	1,853,656	2,185,447	2,100,000	2,163,000
4) Bond and Interest	11,204	11,498	16,771	10,500	10,815
Use Tax Sub-Total	10,926,422	13,088,931	15,587,885	15,168,165	15,617,790
C) SURPLUS					
Kansas Speedway Surplus					
1a) City-KCK, General	353,062	194,401	310,694	310,694	310,694
1b) COUNTY, General	39,229	0	30,206	30,206	30,206
<i>Kansas Speedway Surplus Sub-Total</i>	<i>392,291</i>	<i>194,401</i>	<i>340,900</i>	<i>340,900</i>	<i>340,900</i>
Plaza Speedway Surplus					
1a) City-KCK, General	816,902	1,191,852	1,231,988	1,231,988	1,028,666
1b) COUNTY, General	90,767	132,428	69,891	116,191	114,296
<i>Plaza Speedway Surplus Sub-Total</i>	<i>907,669</i>	<i>1,324,280</i>	<i>1,301,878</i>	<i>1,348,179</i>	<i>1,142,962</i>
Surplus Sub-Total	1,299,960	1,518,681	1,642,779	1,689,079	1,483,862
SALES & USE TAX OVERALL TOTAL	68,282,194	69,550,269	65,251,667	77,529,452	79,318,009

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



DEDICATED SALES TAX DEPARTMENT EXPENDITURE SUMMARY



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Department Expenditure Summary Dedicated Sales Tax

Police Department - Expenditure Summary

	2021 Approved		2021 Amended		2022 Budget	
	Expenditures	% of Budget	Expenditures	% of Budget	Expenditures	% of Budget
Personnel	\$ 2,244,497	23%	\$ 2,163,643	20%	\$ 2,214,143	14%
Operating	\$ 1,162,761	12%	\$ 1,209,061	11%	\$ 1,404,061	9%
Capital	\$ -	0%	\$ 17,000	0%	\$ 1,736,557	11%
Total	\$ 3,407,258	35%	\$ 3,389,704	31%	\$ 5,354,762	33%

Fire Department - Expenditure Summary

	2020 Approved		2020 Amended		2021 Budget	
	Expenditures	% of Budget	Expenditures	% of Budget	Expenditures	% of Budget
Personnel	\$ 2,845,168	29%	\$ 2,973,891	27%	\$ 3,144,747	20%
Operating	\$ 154,500	2%	\$ 154,500	1%	\$ 883,500	6%
Capital	\$ 406,000	4%	\$ 681,000	6%	\$ 1,411,561	9%
Total	\$ 3,405,668	35%	\$ 3,809,391	35%	\$ 5,439,807	34%

Infrastructure - Expenditure Summary

	2020 Approved		2020 Amended		2021 Budget	
	Expenditures	% of Budget	Expenditures	% of Budget	Expenditures	% of Budget
Operating	\$ 200,000	2%	\$ 100,000	1%	\$ 100,000	1%
Capital	\$ 2,800,000	29%	\$ 3,690,000	34%	\$ 5,103,000	32%
Other	\$ 300	0%	\$ -	0%	\$ -	0%
Total	\$ 3,000,300	31%	\$ 3,790,000	34%	\$ 5,203,000	33%

Dedicated Sales Tax - Dpt Exp Totals

	2020 Approved		2020 Amended		2021 Budget	
	Expenditures		Expenditures		Expenditures	
Totals	\$ 9,813,226		\$ 10,989,095		\$ 15,997,569	

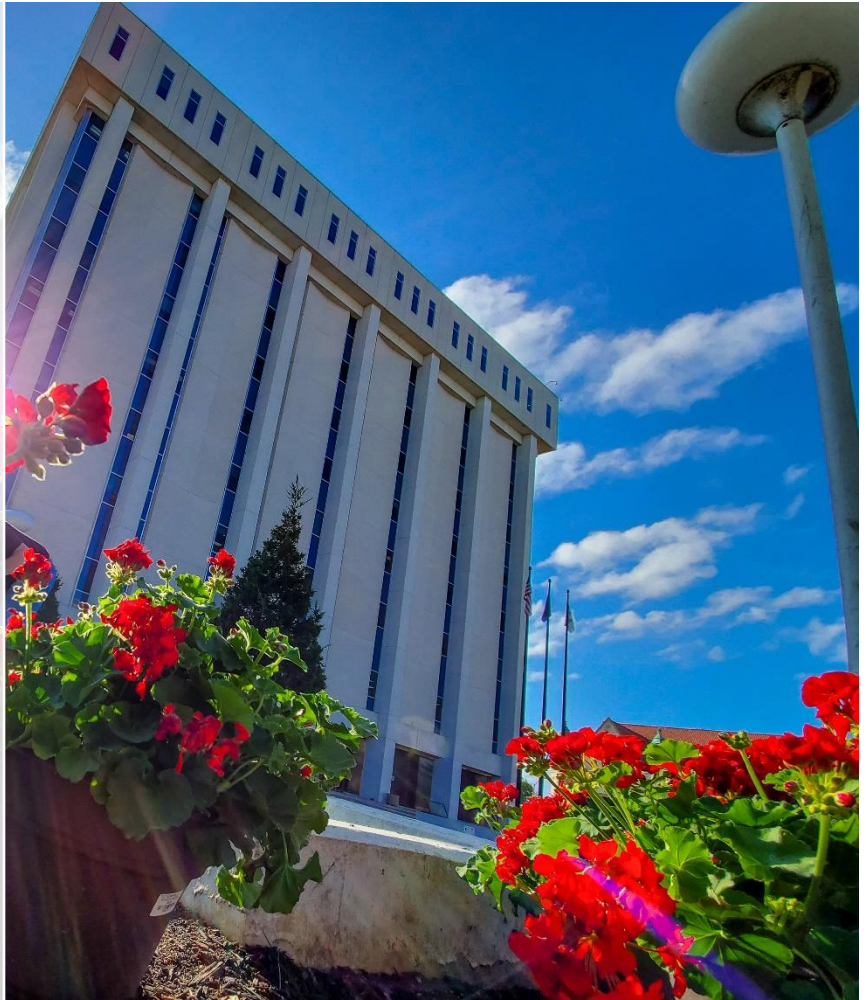
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



DEPARTMENT EXPENDITURE BUDGETS



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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET

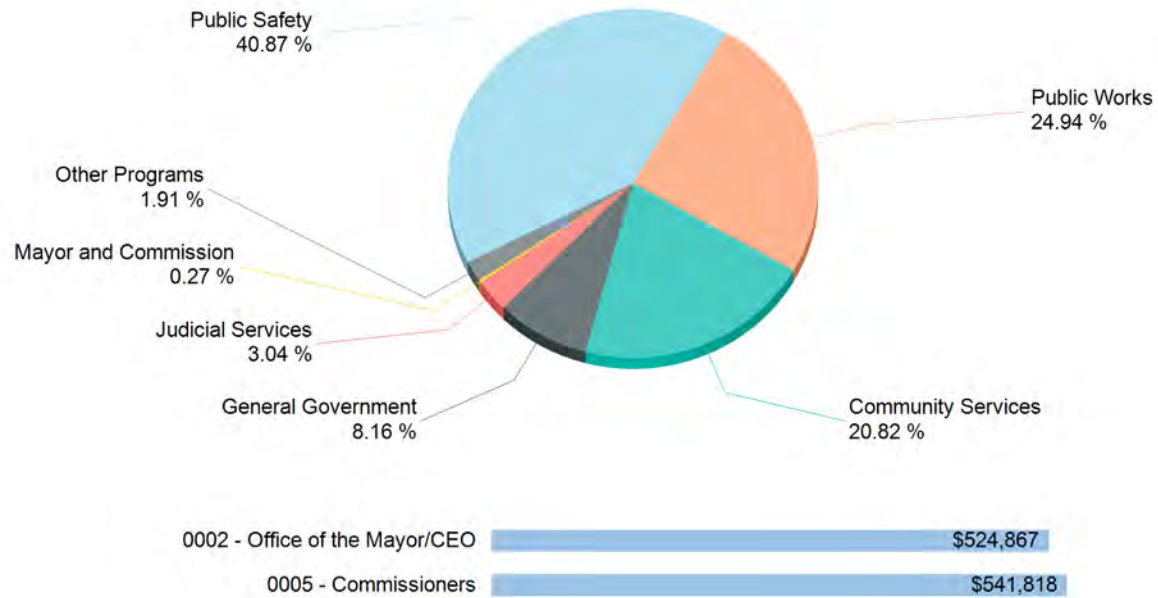


MAYOR AND COMMISSIONERS





Section: Mayor and Commission



Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Departments / Divisions

0002 - Office of the Mayor/CEO

002 - Office of the Mayor/CEO

0005 - Commissioners

005 - Commissioners

305 - Commission Districts



DEPARTMENT: MAYOR

DIVISION: CEO & COMMISSIONERS

Department Overview:

The Mayor/CEO and the Board of Commissioners comprise the Executive and Legislative branches of the Unified Government. The Mayor/CEO is a fulltime position. The Mayor presides over meetings of the Board of Commissioners, sets the agenda, and casts a vote only in the case of a tie or as otherwise required. The Mayor has veto power over decisions made by the Commission which can be overridden by eight votes of the Commission. The Mayor represents the Unified Government at ceremonial and community events, meets with the public, and provides leadership on matters of community concern.

The Board of Commissioners consists of ten Commissioners: eight Commissioners represent individual districts, two serve at-large. All are part-time positions. Commissioners are responsible for making and approving policy for the Unified Government and community. The Board of Commissioners provides responsible legislation, ensures the safe and efficient operation of city/county government, and provides for the general health, welfare, and safety of citizens.

The Mayor/CEO and Board of Commissioners are responsible for setting budget priorities, maintaining the financial welfare of the county, and appropriating funds to provide essential services for the citizens. Through strategic planning, the Mayor and Commission set goals and objectives that address issues within the organization and throughout the community.

Important Issues:

- Adopt a balanced 2020 Budget.
- Continue to lower the mill levy to reduce property taxes.
- Redevelop traditional neighborhoods and downtown.
- Adopt a long-range financial plan for the government.
- Review and revise a Strategic Plan in relationship to community needs.
- Support a transparent government and provide excellent customer service.

Highlights:

- Mayor Alvey's State of the Government address did not happen due to the Pandemic.
- Entire UG Mobilized to fight the Covid Pandemic.
- Urban Outfitters Development.
- Re-Development for the Reardon- Willie Lanier.
- Mark Brandmeyer purchased the T-bones now called KC Monarchs.
- Home Field Project- replacing the old Schlitterbahn.

New Initiatives:

Investments in facilities – Memorial Hall, Juvenile Center, Fleet Maintenance – have been made to address organizational and community needs.

From Our Neighborhoods Up Initiative:

- Sustainable Neighborhoods with a focus on sustainable housing.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0002 - Office of the Mayor/CEO

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$341,014	\$488,175	\$439,322	\$463,494
52 - Contractual Services	\$39,221	\$22,650	\$76,650	\$76,650
53 - Commodities	\$4,585	\$8,895	\$8,895	\$8,895
Total	\$384,819	\$519,720	\$524,867	\$549,039

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
002 - Office of the Mayor/CEO	5.50	5.50	5.50	5.50
Total	5.50	5.50	5.50	5.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$370,866	\$363,805	\$367,407	\$384,328
160 - County - General	\$1,166	\$155,916	\$157,460	\$164,711
268 - Special Grant CARES	\$12,787	0	0	0
Total	\$384,819	\$519,720	\$524,867	\$549,039

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
002 - Office of the Mayor/CEO	\$384,819	\$519,720	\$524,867	\$549,039
Total	\$384,819	\$519,720	\$524,867	\$549,039

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0005 - Commissioners

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$490,805	\$511,720	\$511,268	\$524,318
52 - Contractual Services	\$1,306	\$26,445	\$26,445	\$26,445
53 - Commodities	\$539	\$4,105	\$4,105	\$4,105
Total	\$492,651	\$542,270	\$541,818	\$554,868

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
005 - Commissioners	5.00	5.00	5.00	5.00
Total	5.00	5.00	5.00	5.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$430,939	\$379,588	\$360,526	\$369,103
160 - County - General	\$61,712	\$162,681	\$181,291	\$185,765
Total	\$492,651	\$542,270	\$541,818	\$554,868

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
005 - Commissioners	\$492,101	\$517,270	\$516,818	\$529,868
305 - Commission Districts	\$550	\$25,000	\$25,000	\$25,000
Total	\$492,651	\$542,270	\$541,818	\$554,868

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET

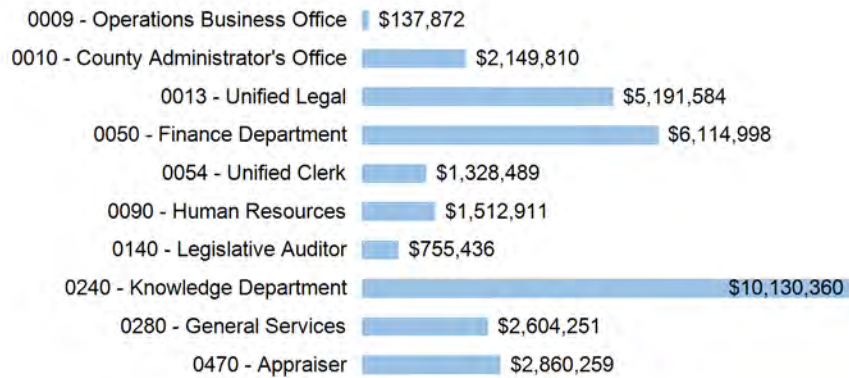
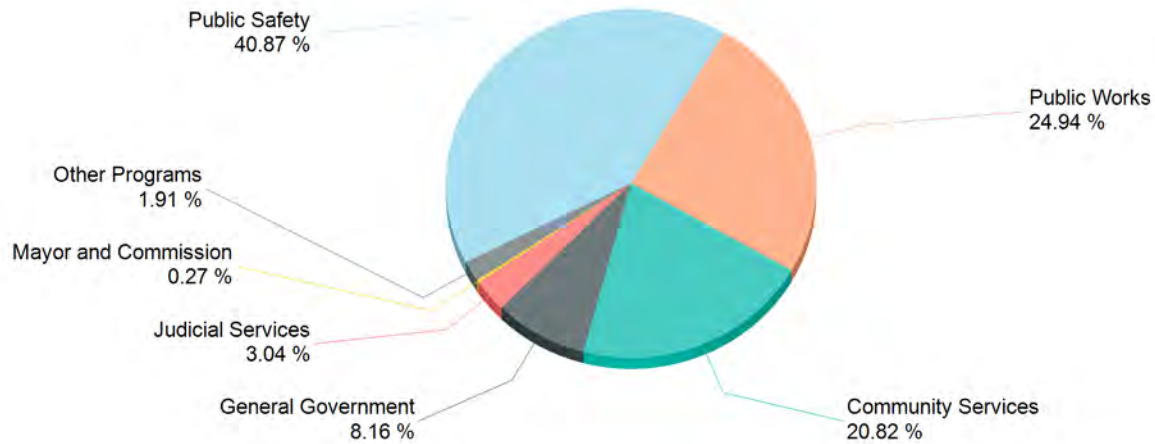


GENERAL GOVERNMENT





Section: General Government



Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Departments / Divisions

0050 - Finance Department

- 003 - Budget
- 051 - Finance
- 052 - Auditing/Accounting
- 055 - Payroll
- 058 - Treasurer's Office Program
- 059 - Motor Vehicle

0009 - Operations Business Office

- 009 - Operation Services Division

0010 - County Administrator's Office

- 010 - County Administration
- 313 - Strategic Communications

0013 - Unified Legal

- 013 - County Attorney Office
- 343 - Special Judgment & Liab-City
- 675 - Special Judgment & Liab-County

0240 - Knowledge Department

- 017 - Technology Division
- 240 - Innovation
- 242 - Geo Spatial Services-Mapping
- 245 - Enterprise Systems Support
- 412 - 311 Call Center

0054 - Unified Clerk

- 054 - Administration Division
- 107 - Land Bank

0280 - General Services

- 056 - Delinquent Real Estate
- 057 - Procurement & Contract Compliance
- 128 - Public Safety Business Office
- 280 - General Services
- 390 - Process Servers

0090 - Human Resources

- 096 - Employee Relations Division

0140 - Legislative Auditor

- 140 - Legislative Auditor

0470 - Appraiser

- 470 - Appraiser



DEPARTMENT: COUNTY APPRAISER

Department Overview:

The Appraiser's Office discovers, inspects, evaluates and assigns a market or appraised value and classification to all taxable and exempt property in the County and otherwise implements all State laws, including administrative rules and regulations set by the Kansas Department of Revenue, Property Valuation Division (PVD). The resulting taxable assessed values become the total tax base of the County. The Appraiser's Office defends those values when appealed and will recommend adjustment, if necessary. The County Appraiser also administers all matters relating to the exemption of property and the filing of tax grievances by taxpayers. The mission of the Appraiser's Office is to provide uniform, fair and equitable values among all classes of property by maintaining the highest standards in appraisal practices and law, guided by the goals of quality customer service to the public, while providing a work environment that encourages staff's professional and personal growth.

Important Issues:

- Legislative changes continue to be a critical concern. Law changes could impact both the workings of the Appraiser's Office and the County's tax base/budget.
- To ensure State compliance with PVD, as well as USPAP Standards to promote professional appraisal practices, outside appraisal services may be required/necessary.
- State mandated conversion of county data to a new real estate costing system, Marshall Swift Valuation Platform (MVP) scheduled to occur in 2021 for 2022 valuation year.
- Continue to create partnerships with other UG Departments to enhance customer service for both internal and external users and expand the use of data analysis tools.

Highlights:

- A comprehensive appraisal skill based/valuer training and designation program was implemented to encourage staff commitment, longevity professional growth.
- GIS technologies will continue to be implemented for utilization of valuation data cleanup and quality control/assurance, in addition to publishing of valuation data maps for both internal and external uses.
- Implementation of taxpayer friendly initiatives to allow compliance with State statutes and improve communication is always a priority. Customer friendly on-line personal property reporting, and enhanced parcel search initiatives have been implemented, and further improvements to the current on-line digital services and website will be pursued.

New Initiatives:

- Orion Field Mobile is an integrated software solution for use on a tablet device enabling the input of data while on-site, resulting in a paperless solution. This project will begin implementation in the fall of 2021 for the 2022 valuation year. The goal is to establish a more efficient workflow, and the tablets would replace outdated/current desktop computers for all field staff.
- PushPin is a change detection product that leverages existing aerial photography, and using AI, detects parcel changes including additions, new construction, and flatwork. A small pilot area was analyzed during 2019 with good results. Most jurisdictions that have used this product have discovered escaped property, which more than offset project cost. Due to COVID-19 field challenges for the 2021 tax year, this project has taken on more importance to find new construction that may not have been listed. This project could have a positive impact on taxing jurisdictions' assessed valuation.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0470 - Appraiser

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$2,098,464	\$2,416,648	\$2,453,659	\$2,580,022
52 - Contractual Services	\$188,819	\$301,000	\$292,100	\$297,350
53 - Commodities	\$24,713	\$39,500	\$39,500	\$39,500
54 - Capital Outlay	0	\$75,000	\$75,000	0
Total	\$2,311,995	\$2,832,148	\$2,860,259	\$2,916,872

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
470 - Appraiser	32.50	32.50	32.50	32.50
Total	32.50	32.50	32.50	32.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$2,302,146	\$2,832,148	\$2,860,259	\$2,916,872
268 - Special Grant CARES	\$9,850	0	0	0
Total	\$2,311,995	\$2,832,148	\$2,860,259	\$2,916,872

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
470 - Appraiser	\$2,311,995	\$2,832,148	\$2,860,259	\$2,916,872
Total	\$2,311,995	\$2,832,148	\$2,860,259	\$2,916,872

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
470 - Appraiser	Increase to Rent/Lease Software	160 - County - General	0	\$4,000	0.00
Total			0	\$4,000	0.00



DEPARTMENT: UG CLERK'S OFFICE

Department Overview:

The Unified Government Clerk's Office serves as the official custodian for city and county records. The UG Clerk is responsible for meeting statutory deadlines and compliance of the Kansas Open Records Act, for maintenance & supervision of the agenda management system, and attending and transcribing accurate accounts & procedures for all commission and standing committee meetings.

The UG Clerk's Office has responsibility to ensure the integrity of the overall County assessment roll. This entails communicating with municipal entities making up Wyandotte County. Primary daily functions include the receipt, update, and maintenance of property ownership related to deed filings and court ordered ownership updates; updating mailing addresses for tax statements as requests are received and managing internal and external inquiries related to property ownership, liens, and taxes.

The Records Center/Mailroom division assists departments in effectively managing Unified Government records throughout their life cycle, from creation to ultimate destruction or archival retention. The mailroom processes internal and outgoing mail.

Highlights:

- 2,570 KORA requests submitted & tracked using NextRequest.
- From January 2, 2020 – March 31, 2020 the Clerk's Office processed 746 Senior Citizen Utility Rebates/Sales Tax Refunds for a total of \$171,418
- Processed 360 Homestead and Safe Senior walk-in applicants in applying for \$252,825.
- Processed & Applied \$3,022,932 in Special Assessment liens to property tax statements.
- Revised COVID-19 business plan to include full re-integration & safety of on-site staff.
- Leveraged CARES Act funding to purchase & configure new desktop, laptop, and scanning hardware/software for all staff members.
- Coordinated w/Agenda Management System vendor to test Version 8 migration requirements.

Important Issues:

- 992 boxes of confidential documents authorized by various departments, and 510 boxes of non-confidential documents were shredded and destroyed by Records Center staff.
- Using CARES Act funding, the Records Center purchased a HIPPA compliant shredder, and a degausser to magnetically remove data from hard drives and VHS tapes.

New Initiatives:

- Leveraged software vendor Pitney Bowes to enhance both internal & external mail operations.
- Finalized RFP to identify/select Records Management vendor Gimmal to enhance electronic information management processes, increase search & retrieval efforts of both digital and physical inventory, and meet statutory archival business requirements.
- Due to COVID-19 protocols, mailroom staff continuously supported the receipt and distribution of Amazon, UPS and FedEx deliveries, and the processing and delivery of all incoming mail to our Courthouse, Court Services, and Health Department facilities. Prior to consolidating these services, individual locations received any/all packages and mail at their respective location(s). Consolidating these services enhances workflow, continuity and tracking of all deliveries, as well as security of these parcels in transit.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0054 - Unified Clerk

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$708,870	\$863,271	\$783,635	\$824,599
52 - Contractual Services	\$360,304	\$515,133	\$516,308	\$516,308
53 - Commodities	\$132,710	\$29,721	\$28,546	\$28,546
54 - Capital Outlay	\$65,177	0	0	0
Total	\$1,267,060	\$1,408,125	\$1,328,489	\$1,369,453

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
054 - Administration Division	10.50	10.50	10.50	10.50
Total	10.50	10.50	10.50	10.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$511,442	\$704,073	\$629,971	\$650,453
160 - County - General	\$543,016	\$621,052	\$615,517	\$635,999
207 - Clerk's Technology Fund	\$98,507	\$83,000	\$83,000	\$83,000
268 - Special Grant CARES	\$114,094	0	0	0
Total	\$1,267,060	\$1,408,125	\$1,328,489	\$1,369,453

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Administration	\$628,261	\$747,661	\$668,151	\$697,768
Mailroom	\$356,900	\$463,712	\$518,866	\$524,927
Records Management	\$281,899	\$196,753	\$141,473	\$146,757
Total	\$1,267,060	\$1,408,125	\$1,328,489	\$1,369,453



DEPARTMENT: COUNTY ADMINISTRATOR'S OFFICE

Department Overview:

The County Administrator's Office provides professional administration of policies, programs, and services to meet the goals established by the Board of Commissioners. The Office provides leadership and direction to County and City departments in the delivery of essential services to address the health, welfare, safety, economic opportunity, and quality of life for the citizens of Wyandotte County/Kansas.

Important Issues:

- Prepare and present an annual budget which aligns with the Strategic Plan and Goals of the Commission
- Provide strategic alternatives and evaluation of potential ways for the commission to consider invest federal ARPA revenues in Wyandotte County.
- Attraction and retention of industrial/commercial development and residential housing through the use of adopted policies, including creative combinations of these policies with available land.
- Develop a culture of customer service to both external customers and internal departments. This will be accomplished through innovation, business process improvement, and enhanced internal and external communications via a variety of platforms and means along with employee training.
- Finalize a long rang financial approach with the governing body that is sustainable and establishes a realistic approach to meeting the Commission operational goals.
- Continue work to adopt Priority Based Budgeting into organizational operations and the budget process with the Commission.

Highlights:

- Completed the hiring processes of key leadership positions: Police Chief, Chief Legal Counsel, Communications Director, Parks and Recreation Director, Assistant County Administrator and recommendation to the Commission for new County Appraiser.
- Fully staffed a Second Quick Response Trash Team (QRTT) with the goal of meeting the 14-day abatement period.
- Complete Central Area Master Plan and Zoning Code Rewrite and presented to the Board of Commissioners.
- Continue to support and implement the Enterprise Resource Planning (ERP) project

New Initiatives:

- Support progress of continued development in the community with 6700 Kaw Drive, Turner Vista, Four Points, Cambridge Apartments, Rock Island Bridge, and 500 Block of Minnesota
- Complete Armourdale Area Master Plan and present to the Board of Commissioners
- Advance an Infill Housing Strategy to the Commission which will optimize existing infrastructure and promote urban housing in Kansas City, Kansas.
- Implement organization-wide Diversity, Equity and Inclusion training to raise awareness of implicit bias and develop an improved workforce culture that better understands how to interact with all our residents and promotes better employee interaction and relationships.
- Work with the Army Corps of Engineers, Kaw Valley Drainage District, and City of Kansas City MO to improve our KC Levee System
- Focus on the maintenance of our current infrastructure, including Stormwater, Wolcott Treatment Plant, City Hall Stabilization, and a new Fire Station in Turner.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0010 - County Administrator's Office

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,673,534	\$1,740,718	\$1,686,470	\$1,978,040
52 - Contractual Services	\$202,793	\$374,990	\$444,990	\$426,490
53 - Commodities	\$55,945	\$18,350	\$18,350	\$16,850
Total	\$1,932,273	\$2,134,058	\$2,149,810	\$2,421,380

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
010 - County Administration	9.75	9.75	9.25	9.75
313 - Strategic Communications	3.00	3.00	3.00	5.00
Total	12.75	12.75	12.25	14.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,772,130	\$1,547,031	\$1,568,156	\$1,769,449
160 - County - General	\$121,960	\$587,027	\$581,654	\$651,932
268 - Special Grant CARES	\$38,183	0	0	0
Total	\$1,932,273	\$2,134,058	\$2,149,810	\$2,421,380

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
010 - County Administration	\$1,516,365	\$1,432,320	\$1,493,401	\$1,682,470
313 - Strategic Communications	\$415,908	\$701,738	\$656,409	\$738,910
Total	\$1,932,273	\$2,134,058	\$2,149,810	\$2,421,380



DEVELOPMENT COORDINATION AND CUSTOMER SERVICE SUCCESS

Division Overview:

Development success is intended to significantly enhance customer service, solve problems, and enhance development customer experience. Whether the customer is developing a multi-million-dollar regional attraction, building a new home, doing a simple remodeling job or any of the thousands of other development related activities in Kansas City, Kansas; that should be an appealing experience. The customers should believe staff is glad to work with them! KCK is a great place to do a project. At the end of a project customers should want to tell others about that great experience! Staff is here to help them succeed in achieving project goals no matter the project scale.

So how might staff be able to help them?

1. An early introduction and welcome from Rob Richardson
2. Excellent customer service using SERVE principles
3. Clarify processes and requirements
4. Advocate for their project with staff
5. Find creative ways to work thru code or conflicting code/review issues
6. Review staff comments with customers to assure you understand the comments
7. Identify timeframes and requirements upfront to avoid surprises
8. Enhance online and electronic review capacity
9. Although it is a longer process, draft new or alternative code requirements

Unfortunately, staff cannot eliminate code requirements or testify publicly on behalf of the project, but short of that the goal is to get the project on the right track to accomplish its goals as quickly and easily as possible. When someone contacts a UG team member they will respond in a timely caring manner. Applicants now have an insider with them!

2021 GOALS

1. Complete “how to” videos for electronic submissions and DRC/Planning processes for BuilditKCK web page
2. Track projects experiencing issues in the review and approval process. Resolve issues and keep projects on track.
3. Improved DRC operations thru full training and implementation of Accela and ProjectDox software.
4. Change the perception of the UG Development process by improving time to permit
5. Do follow up customer service training to supplement the MARC training done last year with all DRC staff
6. Implement new review time frames. First review 10 business days. Second Review 7 business days. Third and subsequent reviews 5 business days.
7. Develop process flows for developers to use when working with the Unified Government on projects. Ensure that the new UG website helps developers navigate seamlessly to the correct information.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0010 - County Administrator's Office

Division: 010 - County Administration

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,450,420	\$1,379,500	\$1,370,581	\$1,469,650
52 - Contractual Services	\$13,886	\$44,070	\$114,070	\$204,070
53 - Commodities	\$52,059	\$8,750	\$8,750	\$8,750
Total	\$1,516,365	\$1,432,320	\$1,493,401	\$1,682,470

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
010 - County Administration	9.75	9.75	9.25	9.75
Total	9.75	9.75	9.25	9.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,418,274	\$1,055,818	\$1,100,064	\$1,246,105
160 - County - General	\$59,908	\$376,503	\$393,337	\$436,365
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$38,183	0	0	0
Total	\$1,516,365	\$1,432,320	\$1,493,401	\$1,682,470

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
CARES Act Support Team	0	0	0	0
County Administrator's Office	\$1,390,134	\$1,255,009	\$1,315,628	\$1,495,926
Development Coordination and Customer Service Success	\$126,231	\$177,311	\$177,773	\$186,545
Total	\$1,516,365	\$1,432,320	\$1,493,401	\$1,682,470



DEPARTMENT: Strategic Communications Department

Department Overview:

The mission of the Strategic Communications Department is to support the proactive and timely exchange of information with our community, partners, elected leaders, regional media outlets, and staff by the Unified Government. We support organizational transparency and civic engagement through this information-sharing and by cultivating strong community partnerships to help us grow our outreach network.

The Strategic Communications Department oversees organization-wide communications, content strategy, and implementation of capacity-building initiatives to expand our reach to our community. Duties include media relations and public information such as eNews, *The Citizen Newsletter*, social media, website, and UGTV; marketing of Unified Government programs; resource and best practice development around community engagement; strategic planning and communications on major issues; and situation management.

Important Issues:

- Provide regular, high-quality communications and information to the public;
- Address the digital divide and access to information in language of choice;
- Enhance our reach through leveraging channels and technology to cost effectively amplify our message;
- Create more channels for community input and better integrate findings from existing feedback loops;
- Foster a strong organizational culture through better information-sharing and training among staff.

Highlights:

- Growing our audience virtually through improved social media and eNews content.
- Developed an outreach effort to engage the community around the American Rescue Plan Act local recovery process.
- Launched the Strategic Communications Fellowship.

New Initiatives:

- Grow our team to include a Community Engagement Specialist to establish an organization-wide standard and best practices for community outreach and engagement.
- Build a sustainable model for internal training on communication tools and best practices.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0010 - County Administrator's Office

Division: 313 - Strategic Communications

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$223,114	\$361,218	\$315,889	\$508,390
52 - Contractual Services	\$188,907	\$330,920	\$330,920	\$222,420
53 - Commodities	\$3,886	\$9,600	\$9,600	\$8,100
Total	\$415,908	\$701,738	\$656,409	\$738,910

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
313 - Strategic Communications	3.00	3.00	3.00	5.00
Total	3.00	3.00	3.00	5.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$353,855	\$491,213	\$468,092	\$523,343
160 - County - General	\$62,052	\$210,525	\$188,317	\$215,567
Total	\$415,908	\$701,738	\$656,409	\$738,910

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Public Relations	\$343,809	0	0	0
Strategic Communications	0	\$586,717	\$541,417	\$620,654
UGTV	\$72,098	\$115,021	\$114,992	\$118,256
Total	\$415,908	\$701,738	\$656,409	\$738,910

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
313 - Strategic Communications	Graphic Designer	110 - City - General Fund	0	\$60,298	0.70
313 - Strategic Communications	Graphic Designer	160 - County - General	0	\$25,842	0.30
313 - Strategic Communications	Increasing Printing of Newsletter Publication	110 - City - General Fund	0	\$42,000	0.00
313 - Strategic Communications	Increasing Printing of Newsletter Publication	160 - County - General	0	\$18,000	0.00
313 - Strategic Communications	Public Information Officer	110 - City - General Fund	0	\$60,298	0.70
313 - Strategic Communications	Public Information Officer	160 - County - General	0	\$25,842	0.30
Total			0	\$232,280	2.00



DEPARTMENT: FINANCE

DIVISION: ADMINISTRATION

Department Overview:

Our vision is to be a resource to the Unified Government (UG) organization turning ideas and plans supporting our community into reality utilizing a fiscally responsible, collaborative, results-oriented approach.

The Finance Department mission is to partner with UG departments in fulfilling their own missions, to optimize UG resources and act as the stewards of UG assets, to provide risk mitigation and act as consultants for strategic decision making, to administer compliance with Federal, State, and local regulations, and to safeguard and monitor the Unified Government's financial resources by providing analysis to administration, elected officials, and the public.

The Chief Financial Officer provides strategic financial advice to the County Administrator, and oversight and guidance to the Finance Department. The Finance Department is responsible for the collection and distribution of all revenues, payment of all expenses, the processing of payments to all employees, administration of all debt, review of economic development proposals, preparation of the Comprehensive Annual Financial Report, and the development of the annual Operating and Capital Budget. The Department also develops the long-term financial forecast and financial policies. These responsibilities are achieved by the dedicated staff of six divisions, including Budget, Capital and Economic Development Financing Administration, Research, Accounting, Payroll and Treasury, which includes both the Revenue and Property Tax Administration and Motor Vehicle Registration programs.

Important Issues:

- Emphasize the importance of a structurally balanced budget and General Fund reserve policy target by maintaining reserves at 2-months (17%) of operating expenditures.
- Maintain or improve our credit ratings of Standard & Poor's (AA) and Moody's (A1), both with stable outlook.
- Continue long-range financial planning, recognizing the benefits of remaining resilient in the face of expected economic challenges.
- Enhance financial transparency through timely and informative reports of the Government's financial, budgetary and investment performance.
- Build staff capacity and satisfaction through opportunities for professional achievement.
- Ensure the optimum tools and training are provided to UG staff to augment the Finance Department's customer service to our internal customers and residents.

Highlights:

- Presented a General Fund long-term financial forecast for Commission strategic planning.
- Continued implementation of the Priority Based Budgeting (PBB) process to better align operating budgets with Commission strategic goals.

New Initiatives:

- Replenish General Fund operating reserves to the two-month target as recovery from the COVID-19 emergency begins; and replenish the one-month emergency/economic uncertainty reserve to provide resources during economic downturns.
- Continue to lead the conversion to a new Enterprise Resource Planning (ERP) software system related to accounting, budget, payroll, and timekeeping activities.
- Continue commitment to enhance revenues through evaluation of opportunities for adjustments to the Government's various charges for service, focusing on building permits and planning fees, as well as other fees for public safety and park and recreation.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0050 - Finance Department

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$4,087,682	\$4,571,408	\$5,252,048	\$5,781,149
52 - Contractual Services	\$632,140	\$655,384	\$694,784	\$720,984
53 - Commodities	\$144,201	\$95,735	\$111,235	\$131,235
54 - Capital Outlay	\$144	\$500	\$46,500	\$10,500
55 - Grants, Claims, Shared Revenue	(\$3,933)	\$4,331	\$4,331	\$4,331
57 - Nonexpense Items	(\$160)	\$1,000	\$1,100	\$1,100
58 - Reserves	0	0	\$5,000	\$5,000
Total	\$4,860,074	\$5,328,358	\$6,114,998	\$6,654,299

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
003 - Budget	5.00	5.00	5.00	8.00
051 - Finance	7.00	7.00	6.00	7.00
052 - Auditing/Accounting	6.00	6.00	8.00	8.00
055 - Payroll	5.00	5.00	7.00	7.00
058 - Treasurer's Office Program	9.70	9.70	9.50	9.50
059 - Motor Vehicle	27.80	27.80	32.00	32.00
Total	60.50	60.50	67.50	71.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$2,136,620	\$1,940,617	\$2,065,708	\$2,369,974
160 - County - General	\$2,357,164	\$3,084,699	\$3,692,533	\$3,944,756
208 - Treasurer's Technology Fund	\$11,017	\$45,000	\$101,000	\$85,000
268 - Special Grant CARES	\$135,885	0	0	0
269 - American Rescue Plan	0	0	\$50,000	\$40,000
560 - Sewer System	\$219,388	\$258,043	\$205,757	\$214,570
Total	\$4,860,074	\$5,328,358	\$6,114,998	\$6,654,299

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
003 - Budget	\$490,438	\$589,056	\$641,514	\$874,340
051 - Finance	\$755,768	\$858,344	\$902,858	\$991,260
052 - Auditing/Accounting	\$745,882	\$744,369	\$896,189	\$969,328
055 - Payroll	\$508,522	\$438,436	\$572,983	\$602,464
058 - Treasurer's Office Program	\$840,307	\$1,003,250	\$1,099,442	\$1,116,395
059 - Motor Vehicle	\$1,519,158	\$1,694,902	\$2,002,011	\$2,100,512
Total	\$4,860,074	\$5,328,358	\$6,114,998	\$6,654,299

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
003 - Budget	PBB Insight - 3 Management Analysts	110 - City - General Fund	\$46,000	\$190,602	2.10

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



003 - Budget	PBB Insight - 3 Management Analysts	160 - County - General	\$19,714	\$81,687	0.90
051 - Finance	Grant Management Software	269 - American Rescue Plan	\$50,000	\$40,000	0.00
051 - Finance	Grants Manager Position	110 - City - General Fund	\$37,359	\$78,557	0.70
051 - Finance	Grants Manager Position	160 - County - General	\$16,011	\$33,667	0.30
052 - Auditing/Accounting	Accounts Payable Audit & Recovery	110 - City - General Fund	0	\$25,340	0.00
052 - Auditing/Accounting	Accounts Payable Audit & Recovery	160 - County - General	0	\$10,860	0.00
058 - Treasurer's Office Program	Phone System Improvements	208 - Treasurer's Technology Fund	0	\$20,000	0.00
058 - Treasurer's Office Program	Treasury Position Reclassifications	110 - City - General Fund	\$11,925	\$11,925	0.00
058 - Treasurer's Office Program	Treasury Position Reclassifications	160 - County - General	\$27,825	\$27,825	0.00
059 - Motor Vehicle	6 Existing Provisional to Permanent Positions	160 - County - General	\$331,500	\$347,778	6.00
059 - Motor Vehicle	Treasury Position Reclassifications	160 - County - General	\$119,250	\$119,250	0.00
Total			\$659,584	\$987,491	10.00



DEPARTMENT: FINANCE

DIVISION: BUDGET & STRATEGY

Division Overview:

Budget & Strategy provides financial management and analytical support to Unified Government's elected officials, administrators, management and departments so they can make informed managerial and policy decisions that are aligned with the Commission's strategic goals while ensuring the financial sustainability of all governmental operations. Budget & Strategy collaborates with Human Resources, Payroll, Finance and all operating departments to conduct detailed analysis of personnel cost inventories, capital outlay requests and revenue forecasting. It also manages budgetary challenges and uncertainties stemming from macroeconomic risks, federal & state budget cuts and mandates.

Important Issues:

- Enhance financial transparency of the UG budget for our residents and stakeholders.
- Continue to improve the efficiency of the budget process and document preparation.
- Align operating and capital budgets with Commission strategic goals.
- Enhance budget staff capacity to meet workload of daily budgetary operations to support the continued growth of our community.

Highlights:

- Informed and engaged citizens across social media platforms about the budget process. Which led to getting a broader public perspective on budget priorities.
- Supported the Open Gov initiative allowing residents online visualization tools to view the budget, with ability to filter financial information across multiple data points.
- Received the Distinguished Budget Presentation Award from the Government Finance Officers Association for the 2019 Amended/ 2020 Adopted Budget. The award reflects the Government's commitment to meeting the highest principles of governmental budgeting.
- Continued the Priority Based Budgeting (PBB) process enabling a more collaborative process for resource allocation decision-making based on the relative priority of services. PBB provides a new approach for linking budgets to Commission-desired strategic results.
- Continued to improve the Capital Maintenance & Improvement Program (CMIP) process by facilitating more collaboration between departments and enhancing analysis of new capital project requests utilizing agreed upon capital project criteria.
- Managed budget process during shelter in place to reduce the burden of lost revenues as a result of COVID-19.
- Held the 16th annual pre-budget public hearing to receive citizen input for 2022 budget.
- Implemented office efficiencies that improved budget information requests response times.

New Initiatives:

- Continue the Priority Based Budget (PBB) process through continued collaboration with UG department, senior management and Commission throughout the 2021 budget season.
- Adjust budget policy for accumulation of resources for future equipment replacement costs.
- Develop a plan to fund public facility deferred maintenance costs that provides a framework for future policy discussions surrounding identifying new resources to fund maintenance needs.
- Participating in ERP implementation trainings, business process alignments and design/configuration sessions with Accenture for the Workday Enterprise Resources Program.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0050 - Finance Department

Division: 003 - Budget

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$368,796	\$488,683	\$541,141	\$773,967
52 - Contractual Services	\$78,841	\$85,018	\$85,018	\$85,018
53 - Commodities	\$42,800	\$15,355	\$15,355	\$15,355
Total	\$490,438	\$589,056	\$641,514	\$874,340

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
003 - Budget	5.00	5.00	5.00	8.00
Total	5.00	5.00	5.00	8.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$351,946	\$290,105	\$378,275	\$537,574
160 - County - General	0	\$176,686	\$193,192	\$263,040
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$49,980	0	0	0
560 - Sewer System	\$88,511	\$122,265	\$70,047	\$73,726
Total	\$490,438	\$589,056	\$641,514	\$874,340

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Budget	\$490,438	\$589,056	\$641,514	\$874,340
Total	\$490,438	\$589,056	\$641,514	\$874,340

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
003 - Budget	PBB Insight - 3 Management Analysts	110 - City - General Fund	\$46,000	\$190,602	2.10
003 - Budget	PBB Insight - 3 Management Analysts	160 - County - General	\$19,714	\$81,687	0.90
Total			\$65,714	\$272,289	3.00



DEPARTMENT: FINANCE

DIVISION: ECONOMIC DEVELOPMENT ADMINISTRATION & RESEARCH

Divisions Overview:

The Debt / Economic Development Administration and Research Divisions have combined to provide strategic direction and administrative oversight for a myriad of activities. Debt and Economic Development Administration Division coordinates the financing of all capital projects and financial administration for all economic development financing districts, including reviewing all Industrial Revenue Bonds (IRB), Community Improvement District (CID), Transportation Development District (TDD), and Tax Increment Financing (TIF) applications in conjunction with UG Administration and Economic Development Department. It also reviews all development proposals for cost and benefit viability. The Research Division provides technical and analytical support to the Chief Financial Officer (CFO) and the entire Unified Government by utilizing financial and socio-economic data items. Research responds to resident data information needs and requests.

Important Issues:

- Monitor, account, and comply with various economic development agreements.
- Review cost and benefits of economic development project proposals.
- Continue bond investor relations program through BondLink website to enhance access to UG bondholders and potentially reduce borrowing costs on future bond sales by more easily providing information supporting the economic viability of the Government's projects.
- Monitor compliance with all outstanding debt-related continuing disclosure agreements and arbitrage rebate calculations, as required by Securities and Exchange Commission (SEC), Municipal Securities Rulemaking Board (MSRB) and the Internal Revenue Service (IRS).
- Coordinate review of tax-exempt bond compliance for bonded capital projects.

Highlights:

- Maintained credit ratings by Standard & Poor's (AA) and Moody's (A1), both with stable outlook; commercial development, strong liquidity and budget flexibility viewed positively.
- Updated debt forecast to ensure projected resources can support future GO debt projects.
- Completed 2020 information requests and several special Research projects.
- Financed 20-yr GO bonds (\$44.2 million) at rate of 2.05%, 1-yr municipal temporary notes (\$49.9 million) at a rate of 0.30%. Completed three refunding issues in Sept 2020, including a \$24.6 million tax-exempt GO refunding resulting in a \$3.2 million savings or a net present value savings over 12.9%, a \$13.0 million taxable advanced GO refunding which resulted in a \$1.6 million savings or a net present value savings over 11.2%, and a \$5.7 million taxable current special obligation refunding which resulted in a \$1.2 million savings or a net present value savings over 16.7%.
- Financed two short-term temporary notes, one city (\$3.3 million) one county (\$1.9 million) at a rate of 0.50%, issued utilizing fund balance for the purchase & implementation of an Enterprise Resource Planning (ERP) System.
- Financed 20-yr Public Building Commission bonds to finance improvements to the Courthouse for (\$1.8 million) at a rate of 1.97%.
- Conducted an RFP for Master Lease Agreement and Lease-financed \$637 thousand in capital equipment for the Police, Public Works, and Emergency Management Depts.
- Update the UG's Economic Development Incentives Report which provides information on the performance of our various projects receiving public incentives: CIDs, TIFs, TDDs, NRAs and other economic development districts.
- Conducted a Notice of Need for consulting firms providing revenue studies and feasibility analyses for proposed economic development projects.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0050 - Finance Department

Division: 051 - Finance

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$727,809	\$820,089	\$814,603	\$913,005
52 - Contractual Services	\$25,792	\$31,840	\$81,840	\$71,840
53 - Commodities	\$2,167	\$6,415	\$6,415	\$6,415
Total	\$755,768	\$858,344	\$902,858	\$991,260

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
051 - Finance	7.00	7.00	6.00	7.00
Total	7.00	7.00	6.00	7.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$755,222	\$600,846	\$599,130	\$668,072
160 - County - General	\$518	\$257,498	\$253,728	\$283,173
269 - American Rescue Plan	0	0	\$50,000	\$40,000
560 - Sewer System	\$27	0	0	\$15
Total	\$755,768	\$858,344	\$902,858	\$991,260

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Finance Administration	\$755,768	\$858,344	\$902,858	\$991,260
Total	\$755,768	\$858,344	\$902,858	\$991,260

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
051 - Finance	Grant Management Software	269 - American Rescue Plan	\$50,000	\$40,000	0.00
051 - Finance	Grants Manager Position	110 - City - General Fund	\$37,359	\$78,557	0.70
051 - Finance	Grants Manager Position	160 - County - General	\$16,011	\$33,667	0.30
Total			\$103,370	\$152,224	1.00



DEPARTMENT: FINANCE
DIVISION: ACCOUNTING

Division Overview:

The Accounting Division is responsible for maintaining the general ledger of the Unified Government where all financial transactions are recorded. This entails timely, accurate, ethical recording, and tracking of all financial transactions. In turn, these transactions are generated into meaningful reports that are distributed for use by citizen groups, legislative officials, bond raters and investors, and Unified Government departments.

The division also coordinates the annual audit of the Unified Government's financial system and prepares the Comprehensive Annual Financial Report, as well as other requested reports.

Important Issues:

- Improve upon the Accounting Division's measurement and communication system to provide economic and social information about the Unified Government that allows citizens and Commission members to make informed judgements and decisions leading to an optimum allocation of resources and the accomplishment of organization's strategic goals.
- Continue to update the comprehensive set of policies to ensure proper internal controls.
- Identify opportunities for improvement by meeting with staff to gain an understanding of how their work can be streamlined and conduct process training resulting from this review.
- Implementation of best practices to potentially streamline workload and improve accuracy, cycle times, response times, data quality and employee satisfaction.

Highlights:

- Received Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting for our 12/31/19 Comprehensive Annual Financial Report (CAFR).
- Each staff member has attained annual training requirements as established by policy, designed to enhance the abilities and professionalism of the office.
- Completed the audit and CAFR issuance during the shelter in place order-completed timely without finding.
- On the fly, developed a workflow to continue vendor payments during the shelter in place order so vendors were not directly impacted by inability to process invoices for payment.

New Initiatives:

- Evaluate opportunities to diminish retiree health costs through establishing a Other Post-Employment Benefit (OPEB) Trust for the accumulate of resources earning greater investment yields.
- Create a reconciliation & review process for balance sheet accounts to assets & liabilities are properly recorded and cleared in the transaction cycle.
- Working collaboratively with operating departments, explore technology solutions for streamlining the UG's account payable processes.
- Lead the conversion to a new Enterprise Resource Planning (ERP) software system related to accounting, accounts payable and accounts receivable activities.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0050 - Finance Department

Division: 052 - Auditing/Accounting

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$551,764	\$544,197	\$696,017	\$732,956
52 - Contractual Services	\$188,803	\$193,912	\$193,912	\$230,112
53 - Commodities	\$5,316	\$6,260	\$6,260	\$6,260
Total	\$745,882	\$744,369	\$896,189	\$969,328

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
052 - Auditing/Accounting	6.00	6.00	8.00	8.00
Total	6.00	6.00	8.00	8.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$489,423	\$385,320	\$509,059	\$556,672
160 - County - General	\$125,610	\$223,271	\$251,420	\$271,826
560 - Sewer System	\$130,849	\$135,778	\$135,710	\$140,829
Total	\$745,882	\$744,369	\$896,189	\$969,328

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Auditing/Accounting	\$745,882	\$744,369	\$896,189	\$969,328
Total	\$745,882	\$744,369	\$896,189	\$969,328

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
052 - Auditing/Accounting	Accounts Payable Audit & Recovery	110 - City - General Fund	0	\$25,340	0.00
052 - Auditing/Accounting	Accounts Payable Audit & Recovery	160 - County - General	0	\$10,860	0.00
Total			0	\$36,200	0.00



DEPARTMENT: FINANCE

DIVISION: PAYROLL

Division Overview:

The Payroll Division is responsible for the accurate and timely processing of pay to over 2,300 employees of the Unified Government, with sworn employees being paid one week and civilians paid the opposite week. In addition to confirming/entering timesheets and processing the five individual payrolls, the Division is responsible for individual employee maintenance items, such as deductions, donations, garnishments, tax withholdings, and beneficiaries. The Division handles all employee verifications. The Division weekly transmits State and Federal payroll tax deductions. The Payroll Division prepares and distributes the annual W-2 forms and prepares the information necessary for the Kansas Employees Public Retirement System (KPERS) to distribute annual statements.

Important Issues:

- Monitor and maintain the Employee Self Service online system whereby employees can access their paystubs, bank balances, rate of pay and position, and change their addresses, W-4's, and other necessary information. Employees are also able to review Human Resources' policies and procedures through this online system. Employees are now able to look up and print out multiple years of their W-2s and pay stubs.
- Continue to add the number of years of W-2s that can be accessed on-line.
- Transfer employee's historical data cards to electronic files.
- Implement modifications to the Federal Form W-4
- Improve reporting capabilities within the payroll software system.
- Begin training and design of new ERP Payroll system

Highlights:

- Added two employees from Public Safety Business Office to Payroll.
- Train new clerk on the WYCO Payroll.
- Processed 615,256 payroll checks with no errors or omissions by the department.
- Processed and distributed 2,316 W-2s ahead of deadline.
- Explore various ways of automatically tracking individual's actual time worked and exceptions with a plethora of available reports that will also upload to the existing payroll software.

New Initiatives:

- Design and develop a new Enterprise Resource Planning (ERP) software system related to payroll and timekeeping activities.
- Continue to work with the KPERS pension system to allow employees to divert portions of their leave accrual values to their 457 deferred compensation accounts prior to retirement to smooth the fiscal impact to the Government of these one-time retirement payout costs.
- Begin the process of standardizing the 4 payroll processes before converting to a new payroll system.



Department: 0050 - Finance Department

Division: 055 - Payroll

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$484,147	\$419,919	\$554,466	\$583,947
52 - Contractual Services	\$8,162	\$13,197	\$13,197	\$13,197
53 - Commodities	\$16,213	\$5,320	\$5,320	\$5,320
Total	\$508,522	\$438,436	\$572,983	\$602,464

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
055 - Payroll	5.00	5.00	7.00	7.00
Total	5.00	5.00	7.00	7.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$354,031	\$263,061	\$341,997	\$359,685
160 - County - General	\$148,701	\$175,375	\$230,986	\$242,779
268 - Special Grant CARES	\$5,790	0	0	0
Total	\$508,522	\$438,436	\$572,983	\$602,464

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Payroll	\$508,522	\$438,436	\$572,983	\$602,464
Total	\$508,522	\$438,436	\$572,983	\$602,464



DEPARTMENT: FINANCE

DIVISION: TREASURY-REVENUE & PROPERTY

Division Overview:

The Revenue and Property Tax Administration of the Treasury Division collects all Unified Government revenue, as well as tax revenue related to real estate and personal property for all governments in the County. This includes the process of distributing the taxes to taxing entities multiple times during the year. The Administration manages all banking activities and all investment activities for the Unified Government. The Administration is in two locations, one in the downtown corridor and one in the western portion of the county.

Important Issues:

- Provide quality customer service through efficient payment processing, access to online and mobile application payment systems, accurate billing and payment information, timely responses to customer questions, and friendly and knowledgeable staff.
- Continuous review of cashflow needs and investment structure and strategies.
- Maintain proper financial controls to ensure the appropriate handling of monies received and processed by the Treasurer's Office in compliance with internal control procedures.

Highlights:

- December 31, 2020, earned an investment yield-to-maturity of .91% on the Government's portfolio, compared to the one-year Treasury benchmark of .11%
- Completed the annual local bank investment certification and annual investment offer.
- Implemented enhancements to Paylt application.
- Completed all property tax distributions to other government entities, as required.
- Notified taxpayers of failure to pay their first half property taxes and published list of unpaid real estate and personal property taxes in the legal publication.
- Installed a permanent "Store Front" in the Treasury Downtown office, to enhance employee safety.
- Installed new technology, allowing for improved customer service.

New Initiatives:

- Formalize existing policies and develop new policies as needed.
- Conduct the selection process for the Unified Government's Armed Courier Service.
- Conduct the selection process for the Unified Government's banking services.
- Enhance the MyWyco app to bundle multiple properties as a payment option.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0050 - Finance Department

Division: 058 - Treasurer's Office Program

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$533,826	\$635,657	\$675,849	\$708,802
52 - Contractual Services	\$288,386	\$320,107	\$310,007	\$310,007
53 - Commodities	\$18,560	\$43,655	\$58,655	\$78,655
54 - Capital Outlay	\$144	\$500	\$46,500	\$10,500
55 - Grants, Claims, Shared Revenue	(\$609)	\$3,331	\$3,331	\$3,331
57 - Nonexpense Items	0	0	\$100	\$100
58 - Reserves	0	0	\$5,000	\$5,000
Total	\$840,307	\$1,003,250	\$1,099,442	\$1,116,395

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
058 - Treasurer's Office Program	9.70	9.70	9.50	9.50
Total	9.70	9.70	9.50	9.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$130,073	\$401,284	\$237,248	\$247,969
160 - County - General	\$699,216	\$556,966	\$761,194	\$783,426
208 - Treasurer's Technology Fund	\$11,017	\$45,000	\$101,000	\$85,000
Total	\$840,307	\$1,003,250	\$1,099,442	\$1,116,395

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Treasurer's Office Program	\$840,307	\$1,003,250	\$1,099,442	\$1,116,395
Total	\$840,307	\$1,003,250	\$1,099,442	\$1,116,395

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
058 - Treasurer's Office Program	Phone System Improvements	208 - Treasurer's Technology Fund	0	\$20,000	0.00
058 - Treasurer's Office Program	Treasury Position Reclassifications	110 - City - General Fund	\$11,925	\$11,925	0.00
058 - Treasurer's Office Program	Treasury Position Reclassifications	160 - County - General	\$27,825	\$27,825	0.00
Total			\$39,750	\$59,750	0.00



DEPARTMENT: FINANCE

DIVISION: TREASURY-MOTOR VEHICLE

Division Overview:

The Motor Vehicle Administration issues and administers all vehicle registrations, tags and renewals and processes all vehicle titles for the residents of Wyandotte County. The Administration is in two locations, one in the downtown corridor and one in the western portion of the county.

Important Issues:

- Provide quality customer service through efficient payment processing, access to online and mobile application payment systems, accurate billing and payment information, timely responses to customer questions, and friendly and knowledgeable staff.
- Continually evaluate changes being made at the State level and how they affect the customer experience for registering vehicles in our County offices.

Highlights:

- Processed 104,000 renewals and 27,500 new titles during 2020.
- Designed and implemented processes to permit remote title work completion, eliminating the need for the public to conduct their work in-person.
- Added additional electronic payment system, aiding the remote options for work required.
- Implemented a new appointment-based system, eliminating crowded offices and significantly reducing in-house wait times.
- Completed numerous steps and changed countless process throughout the year in response to demands from the pandemic.
- Provided live/recorded question and answer sessions through social media and issued numerous press releases to an effort to keep the public advised on changes in operations due to the pandemic.

New Initiatives:

- Implement new merchant card service provider.
- Replace current phone systems with a new Interactive Voice Response system.
- Continue to enhance our processes to allow earlier availability of appointments under the newly implemented appointment system.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0050 - Finance Department

Division: 059 - Motor Vehicle

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,421,340	\$1,662,862	\$1,969,971	\$2,068,472
52 - Contractual Services	\$42,157	\$11,310	\$10,810	\$10,810
53 - Commodities	\$59,145	\$18,730	\$19,230	\$19,230
55 - Grants, Claims, Shared Revenue	(\$3,324)	\$1,000	\$1,000	\$1,000
57 - Nonexpense Items	(\$160)	\$1,000	\$1,000	\$1,000
Total	\$1,519,158	\$1,694,902	\$2,002,011	\$2,100,512

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
059 - Motor Vehicle	27.80	27.80	32.00	32.00
Total	27.80	27.80	32.00	32.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$55,924	0	0	0
160 - County - General	\$1,383,118	\$1,694,902	\$2,002,011	\$2,100,512
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$80,116	0	0	0
Total	\$1,519,158	\$1,694,902	\$2,002,011	\$2,100,512

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Motor Vehicle	\$1,519,158	\$1,694,902	\$2,002,011	\$2,100,512
Total	\$1,519,158	\$1,694,902	\$2,002,011	\$2,100,512

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
059 - Motor Vehicle	6 Existing Provisional to Permanent Positions	160 - County - General	\$331,500	\$347,778	6.00
059 - Motor Vehicle	Treasury Position Reclassifications	160 - County - General	\$119,250	\$119,250	0.00
Total			\$450,750	\$467,028	6.00



DEPARTMENT: GENERAL SERVICES

Department Overview:

The General Services Department is comprised of three divisions: Procurement, Delinquent Revenue Collection (DRE) and the Process Servers (addressed under District Court). The General Services Department provides coordination over these divisions as well as staff support to the Stabilization, Occupation and Revitalization initiative (SOAR). General Services is tasked with promoting data-driven decision making, continuous improvement of business processes, implementation of programs and policies that increase efficiency, effectiveness and transparency within the divisions and other areas and projects as assigned by the County Administrator and the County Administration Office. During 2021, the Public Safety Business Office was dissolved into the Finance Department as the start of a major restructuring for the new ERP.

Important Issues:

- General Services is working hard to manage the increased volume of parcels being processed through the increased number of Tax Sales in Delinquent Real Estate. Adding the third Tax Sale each year has reduced the period between sales to do the manual work to maintain the Access Database that supports the Tax Sale process. The software is years out of date and no longer supported by Microsoft. This is a large vulnerability.
- General Services will need to pursue greater efficiencies across the board to meet growing demands in all divisions and SOAR. Data driven prioritization and resource allocation will be required in the coming year.

Highlights:

- General Services sustained the processes to maintain the annual target of 2,000 “opportunities” through the Tax Sale each year. Continuing to reduce the backlog of Tax Sale Eligible (TSE) parcels in the county.
- General Services staff are highly involved in SOAR, including one staff member who is dedicated to SOAR full-time. SOAR has continued to grow over the last few years and the work now includes the administration and participation of newly created committees, including the Land Asset Management Team, the Illegal Dumping & Littering Elimination Team, and the UG-wide Communications Team, all of which work to improve appearance, safety, and communication in KCK

New Initiatives:

- Implementation of the new ERP for UG wide financials, which includes a new Strategic Sourcing a procurement module.
- Beginning the work on a new Disparity Study for Purchasing in 2022.
- The General Services Department will be fully dissolved by the end of 2021. A new structure is under development to better align the variety of service areas previously positioned under this department and four others. This is being done as SOAR concludes its 5th year of deployment. A new strategic vision is being set to keep the momentum of the program that has been instrumental for setting the stage for infill housing since its inception in 2017. A full-time data analyst is being hired, a new SOAR position is being structured as well as a variety of other critical operational changes to better align the work to address blight and historically disenfranchised communities in Kansas City, KS.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0280 - General Services

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$2,007,062	\$2,442,972	\$1,992,662	\$2,150,698
52 - Contractual Services	\$325,861	\$477,921	\$575,167	\$575,167
53 - Commodities	\$29,438	\$45,226	\$36,422	\$36,422
Total	\$2,362,361	\$2,966,119	\$2,604,251	\$2,762,287

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
056 - Delinquent Real Estate	8.00	8.00	8.00	8.00
057 - Procurement & Contract Compliance	7.00	7.00	8.00	8.00
128 - Public Safety Business Office	5.00	5.00	0.00	0.00
280 - General Services	2.00	2.00	1.00	1.00
390 - Process Servers	11.00	11.00	11.00	11.00
Total	33.00	33.00	28.00	28.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$784,653	\$966,249	\$703,119	\$730,734
113 - Consolidated Parks-General	\$1,346	\$3,064	\$3,064	\$3,064
160 - County - General	\$1,519,268	\$1,909,301	\$1,810,562	\$1,940,983
162 - County - Elections	\$1,587	\$3,613	\$3,613	\$3,613
165 - County - Aging	\$1,518	\$3,457	\$3,457	\$3,457
171 - County-Developmental Disability	\$606	\$1,379	\$1,379	\$1,379
172 - County - Health Department	\$4,407	\$10,248	\$10,248	\$10,248
225 - Community Development	\$2,024	\$4,608	\$4,608	\$4,608
262 - Department of Aging Grant Fund	\$561	\$1,277	\$1,277	\$1,277
263 - Health Department Grant Fund	\$87	\$1,491	\$1,491	\$1,491
266 - Other Special Grants	\$29,789	\$36,512	\$36,512	\$36,512
268 - Special Grant CARES	\$5,568	0	0	0
560 - Sewer System	\$10,066	\$22,917	\$22,917	\$22,917
565 - Sunflower Hills Golf	\$297	\$676	\$676	\$676
570 - Court Trustee	\$583	\$1,328	\$1,328	\$1,328
Total	\$2,362,361	\$2,966,119	\$2,604,251	\$2,762,287

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
056 - Delinquent Real Estate	\$702,450	\$700,246	\$806,201	\$837,865
057 - Procurement & Contract Compliance	\$630,977	\$918,601	\$1,006,604	\$1,040,828
128 - Public Safety Business Office	\$288,639	\$413,708	0	0
280 - General Services	\$140,484	\$237,091	\$100,063	\$103,721
390 - Process Servers	\$599,812	\$696,474	\$691,383	\$779,873
Total	\$2,362,361	\$2,966,119	\$2,604,251	\$2,762,287



DEPARTMENT: Delinquent Revenue

Department Overview:

The Department of Delinquent Revenue Collections is responsible for the oversight and collection of delinquent revenues owed to the Unified Government by way of a Judicial Tax Sale Process.

Important Issues:

- Delinquent Revenue will continue to optimize revenue collection in accordance with statutory law while pursuing an equitable balance with the goal of addressing blighted and vacant parcels through the Tax Sale.
- Delinquent Revenue must continue partnering with the Land Bank to move parcels to the Tax Sale with the intended purpose of transferring them to the Land Bank if not sold in the sale to break the pattern of institutionalized vacancy. The Propertunity Knocks rehab program will continue to make it possible to turn these structures from vacant spaces to vibrant places.
- The division has requested that the court cost fees be increased to better cover the costs of the publication fees required by statute prior to and proceeding each Tax Sale.

Highlights:

- Through the Delinquent Real Estate division, General Services is working to intervene in tax delinquency issues earlier in the cycle. By disrupting the slide before an owner reaches Tax Sale eligible status it should be possible to cure the delinquency far fast and with less over all expense to the resident.
- In 2020 Tax Sales switched to a hybrid in person/online auction platform which has allowed a greater number of people access and ability to participate in the process. Delinquent Real Estate maintains an “in-person” presence during the sale at Memorial Hall to be able to meet the needs of all the members of the community who wish to participate.
- In 2021 the division will continue its Tax Sale focus to prioritize houses over vacant lots in prioritizing parcels for the Tax Sale. By moving structures to the front of the line we address the parcels that most impact their neighborhoods first.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0280 - General Services

Division: 056 - Delinquent Real Estate

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$616,332	\$641,603	\$642,558	\$674,222
52 - Contractual Services	\$77,412	\$46,193	\$151,193	\$151,193
53 - Commodities	\$8,706	\$12,450	\$12,450	\$12,450
Total	\$702,450	\$700,246	\$806,201	\$837,865

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
056 - Delinquent Real Estate	8.00	8.00	8.00	8.00
Total	8.00	8.00	8.00	8.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$696,325	\$700,246	\$806,201	\$837,865
266 - Other Special Grants	\$6,125	0	0	0
Total	\$702,450	\$700,246	\$806,201	\$837,865

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Delinquent Real Estate	\$702,450	\$700,246	\$806,201	\$837,865
Total	\$702,450	\$700,246	\$806,201	\$837,865



DEPARTMENT: Purchasing

Department Overview:

The Procurement Department's prime responsibility is to procure all the necessary, goods and services that are the best value from responsible vendors for the daily operation of our government organization. It is the procurement's responsibility to handle all aspects of the procurement process, including identifying and developing sources, assisting departments in developing specifications; soliciting bids, quotations, proposals, negotiating contracts, and interacting with vendors.

Important Issues:

- Updating all Requests for Proposals (RFP) and Bid boilerplates with Legal.
- Increasing educational opportunities for staff.
- Updating all Standard Operating Procedures to reflect new processes and best practices.
- Green Initiatives to encourage environmentally friendly procurement.
- Effectively monitor and evaluate procurement practices to determine and address areas of needed improvement
- Provide training to employees on purchasing policies/procedures
- Supplier Diversity Ordinance and Program.

Highlights:

- The Department revised our "How to Do Business pamphlet for vendors.
- The Department developed a Visa Policy and Procedures Manual.
- The Department partnered with BPU, UG Small Business, Kansas School Board, and Lead Bank for its first in-person Reverse Vendor Fair for Local Small, Minority and Women Business to meet with Unified Government Department to learn contracting opportunities and how to do business.
- Increased Procurement Thresholds.

New Initiatives:

- Developing a purchasing 101 training/purchasing functions for department heads and/or fiscal staff.
- Developing Templates for Bid Specification.
- Analyze challenges and needs, and engage local businesses with a focus on WMDBE business on ideas for meaningful solutions
- Provide a better centralized list of contract opportunities
- Use best management practices, continue to be creative and innovative in structuring procurement opportunities for MBE, WBE, LBE vendors for projects/contracts.
- Collaboration with KCMO to align business practices to participate in the SBA Community Navigator Pilot Program to reach, and support underserved small business by implementing a race-gender neutral Small Local Business Enterprise program.
- Revise Procurement Policy.
- Disparity Study 2023.
- Workday/Strategic Sourcing implementation for Procurement.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0280 - General Services

Division: 057 - Procurement & Contract Compliance

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$467,141	\$556,479	\$643,336	\$677,560
52 - Contractual Services	\$146,422	\$351,550	\$352,696	\$352,696
53 - Commodities	\$17,414	\$10,572	\$10,572	\$10,572
54 - Capital Outlay	0	0	0	0
Total	\$630,977	\$918,601	\$1,006,604	\$1,040,828

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
057 - Procurement & Contract Compliance	7.00	7.00	8.00	8.00
Total	7.00	7.00	8.00	8.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$479,219	\$588,706	\$628,057	\$652,013
113 - Consolidated Parks-General	\$1,346	\$3,064	\$3,064	\$3,064
160 - County - General	\$99,443	\$239,325	\$287,978	\$298,245
162 - County - Elections	\$1,587	\$3,613	\$3,613	\$3,613
165 - County - Aging	\$1,518	\$3,457	\$3,457	\$3,457
171 - County-Developmental Disability	\$606	\$1,379	\$1,379	\$1,379
172 - County - Health Department	\$4,407	\$10,248	\$10,248	\$10,248
225 - Community Development	\$2,024	\$4,608	\$4,608	\$4,608
240 - Adult CCA	0	0	0	0
241 - Juvenile CCA	0	0	0	0
262 - Department of Aging Grant Fund	\$561	\$1,277	\$1,277	\$1,277
263 - Health Department Grant Fund	\$87	\$1,491	\$1,491	\$1,491
266 - Other Special Grants	\$23,664	\$36,512	\$36,512	\$36,512
268 - Special Grant CARES	\$5,568	0	0	0
560 - Sewer System	\$10,066	\$22,917	\$22,917	\$22,917
565 - Sunflower Hills Golf	\$297	\$676	\$676	\$676
570 - Court Trustee	\$583	\$1,328	\$1,328	\$1,328
Total	\$630,977	\$918,601	\$1,006,604	\$1,040,828

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Centralized Supplies	\$138,835	\$303,608	\$304,754	\$304,754
Procurement & Contract Compliance	\$492,142	\$614,993	\$701,850	\$736,074
Total	\$630,977	\$918,601	\$1,006,604	\$1,040,828

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0280 - General Services

Division: 128 - Public Safety Business Office

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$287,033	\$396,004	0	0
52 - Contractual Services	\$979	\$8,900	0	0
53 - Commodities	\$627	\$8,804	0	0
Total	\$288,639	\$413,708	0	0

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
128 - Public Safety Business Office	5.00	5.00	0.00	0.00
Total	5.00	5.00	0.00	0.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$184,835	\$165,452	0	0
160 - County - General	\$103,804	\$248,256	0	0
Total	\$288,639	\$413,708	0	0

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Public Safety Business Office	\$288,639	\$413,708	0	0
Total	\$288,639	\$413,708	0	0

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0280 - General Services

Division: 280 - General Services

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$66,961	\$206,911	\$69,883	\$73,541
52 - Contractual Services	\$72,473	\$18,680	\$18,680	\$18,680
53 - Commodities	\$1,049	\$11,500	\$11,500	\$11,500
Total	\$140,484	\$237,091	\$100,063	\$103,721

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
280 - General Services	2.00	2.00	1.00	1.00
Total	2.00	2.00	1.00	1.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$120,598	\$212,091	\$75,063	\$78,721
160 - County - General	\$19,886	\$25,000	\$25,000	\$25,000
Total	\$140,484	\$237,091	\$100,063	\$103,721

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
General Services	\$70,633	\$217,091	0	0
SOAR Support	\$69,851	\$20,000	\$100,063	\$103,721
Total	\$140,484	\$237,091	\$100,063	\$103,721

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0280 - General Services

Division: 390 - Process Servers

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$569,595	\$641,976	\$636,885	\$725,375
52 - Contractual Services	\$28,575	\$52,598	\$52,598	\$52,598
53 - Commodities	\$1,642	\$1,900	\$1,900	\$1,900
Total	\$599,812	\$696,474	\$691,383	\$779,873

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
390 - Process Servers	11.00	11.00	11.00	11.00
Total	11.00	11.00	11.00	11.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$599,812	\$696,474	\$691,383	\$779,873
Total	\$599,812	\$696,474	\$691,383	\$779,873

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Process Servers	\$599,812	\$696,474	\$691,383	\$779,873
Total	\$599,812	\$696,474	\$691,383	\$779,873



DEPARTMENT: Human Resources

Department Overview: The Unified Human Resources Department is responsible for maintaining the classification/compensation program, training, recruitment/selection, risk management, workers' compensation, safety initiatives, oversight of the Unified Government's health insurance plan and other provided benefits and the negotiation/grievance administration for bargaining units. Other administrative responsibilities include administering the pre-employment physicals/drug screens, random drug and alcohol testing, post-accident testing, reasonable suspicion testing for all employee groups as required by federal law following established policies and procedures. The department is also developing a diversity and inclusion program to promote a work environment that makes all employees feel valued and supported through ongoing training courses to raise awareness of our differences and creates a culture of respect for all.

Important Issues:

- Continued partnerships with UG Departments and HR staff to establish recruitment efforts for civilian and sworn positions that focus on candidates with a servant leadership mindset and who believe in our mission.
- Continue partnerships with our medical providers to foster a healthier work environment for our employees both physically and mentally.
- Review existing Human Resources Guide policies and procedures to promote a safe and healthier work environment, reduce workers' compensation claims, and be in compliance with federal & state law updates.
- Participating in ERP implementation trainings, business process alignments and design/configuration sessions with Accenture for the Workday Enterprise Resources Program.

Highlights:

- Human Resources tracked 131 workers' compensation claims in 2020. This is a 34% decrease from 2019. This has been accomplished by having dedicated HR staff members to provide daily case management, investigate claims, provide safety trainings, and promote a safe work environment.
- Managed the Shared Work program offered by the State of Kansas Unemployment Division for UG employees in order to reduce the burden of lost compensation due to reduced work schedules to avoid layoffs as a result of COVID-19.
- Successfully defended unemployment claim with a 95% win ratio yielding a savings of \$144,089.59.

New Initiatives:

- Develop an RFP for Risk Management TPA and/or Insurance Broker for workers compensation and property insurance.
- Offer training courses for all employees to raise awareness of diversity, inclusion, and implicit bias as a proactive measure for preventing discrimination and harassment in the workplace.
- Complete a compensation study on salaries and benefits to understand what the market is demanding for certain classifications in order to retain and recruit top talent for the organization.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0090 - Human Resources

Division: 096 - Employee Relations Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,155,443	\$1,269,097	\$1,250,965	\$1,575,993
52 - Contractual Services	\$153,382	\$205,525	\$215,425	\$265,425
53 - Commodities	\$62,198	\$50,421	\$46,521	\$46,521
Total	\$1,371,022	\$1,525,043	\$1,512,911	\$1,887,939

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
096 - Employee Relations Division	14.00	14.00	14.00	17.00
Total	14.00	14.00	14.00	17.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,236,848	\$872,187	\$865,626	\$1,083,454
113 - Consolidated Parks-General	0	0	0	0
160 - County - General	\$52,490	\$610,321	\$604,764	\$759,775
162 - County - Elections	0	0	0	0
165 - County - Aging	0	0	0	0
171 - County-Developmental Disability	0	0	0	0
172 - County - Health Department	0	0	0	0
212 - Dedicated Sales Tax	0	0	0	0
220 - Special Street & Highway-City	0	0	0	0
221 - Special Parks and Recreation	0	0	0	0
222 - Special Alcohol	0	0	0	0
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$36,318	0	0	0
560 - Sewer System	\$41,267	\$42,534	\$42,521	\$44,710
563 - Stormwater Utility	0	0	0	0
564 - Emergency Medical Services	0	0	0	0
565 - Sunflower Hills Golf	0	0	0	0
570 - Court Trustee	0	0	0	0
631 - Employees Hospitalization	\$4,100	0	0	0
Total	\$1,371,022	\$1,525,043	\$1,512,911	\$1,887,939

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Employee Awards & Appreciation	\$13,840	\$16,516	\$16,516	\$16,516
Personnel Program	\$1,208,793	\$1,311,184	\$1,299,781	\$1,670,170
Recruitment	\$58,618	\$95,720	\$95,020	\$95,020
Risk Management Program	\$89,482	\$93,234	\$93,205	\$97,844
Volunteer Center	\$290	\$8,389	\$8,389	\$8,389
Total	\$1,371,022	\$1,525,043	\$1,512,911	\$1,887,939

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
096 - Employee Relations Division	Market Analysis	110 - City - General Fund	0	\$25,000	0.00
096 - Employee Relations Division	Market Analysis	160 - County - General	0	\$25,000	0.00
Total			0	\$50,000	0.00



DEPARTMENT: Knowledge

Mission Statement:

Support the attainment of the Governing Body priorities by partnering with Unified Government (UG) departments and agencies to develop and implement innovative and effective process and technology solutions that enable the departments and agencies to best serve their customers. Provide high-quality customer service to internal and external customers and be a resource for departments in the expanded use of data to support operations and decision-making.

Overview:

The Knowledge Department brings together technology, analytical and customer service capabilities in service of residents, businesses, and UG departments. The Knowledge Department works across the UG and brings a cross-functional perspective to projects and initiatives.

Important Issues:

- The COVID response was the top priority for the department in 2020, with every division of the knowledge department contributing directly to the overall response. Technology played a significant role in the UG's overall ability to respond effectively to the pandemic.
- The UG is transitioning to cloud technologies, made possible by the continued expansion of its robust fiber network. Software and network upgrades offer improvements in service delivery, enhanced integration of systems and lower cost of ownership.
- Continuing to support the expanded use of data and analytic tools for departments and key initiatives – including playing an important role in the COVID response.
- The department continues to work closely with other UG departments in the selection and implementation of technology and business process solutions.
- Projects such as the rollout of CivicRec in 2020 are improving the customer experience for residents and businesses and contributing substantial cost savings.
- Enterprise Resource Planning (ERP) software project is underway and expected to be completed in mid-2022 – bringing many new efficiencies to UG administrative processes.

Highlights:

- Supporting the COVID response took priority in 2020 and 2021. The Knowledge Department team provided technical and data support for the UG and supported external dashboards and website enhancements for the public facing COVID response.
- Launch of CivicRec provides online registration for Parks users and classes.
- Connected multiple community centers to the UG fiber network.
- Supported the implementation of body cameras for the Police Department.

New Initiatives:

- Continue to provide support to public safety agencies on project management and technology enhancements such as Police timekeeping system implementation and connecting fire stations to the fiber network.
- Supporting Health Department COVID response in 2021 through technology and data.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0240 - Knowledge Department

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$3,364,514	\$3,973,345	\$4,073,399	\$4,425,224
52 - Contractual Services	\$3,131,683	\$3,210,706	\$3,609,111	\$3,891,388
53 - Commodities	\$90,053	\$116,692	\$116,692	\$116,692
54 - Capital Outlay	\$7,747,622	\$680,000	\$1,660,000	\$999,125
56 - Debt Service	\$9,268	0	0	0
57 - Nonexpense Items	0	\$667,437	\$671,158	\$846,646
Total	\$14,343,140	\$8,648,180	\$10,130,360	\$10,279,075

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
017 - Technology Division	19.00	19.00	19.00	15.00
240 - Innovation	9.00	9.00	9.00	8.00
242 - Geo Spatial Services-Mapping	7.50	7.50	7.50	7.50
245 - Enterprise Systems Support	0.00	0.00	2.00	9.00
412 - 311 Call Center	6.00	6.00	7.00	7.00
Total	41.50	41.50	44.50	46.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$3,396,822	\$3,754,108	\$4,485,905	\$4,915,553
113 - Consolidated Parks-General	0	\$106,681	\$106,681	\$106,681
160 - County - General	\$3,225,668	\$3,896,635	\$4,486,647	\$4,173,511
162 - County - Elections	0	\$29,233	\$29,233	\$29,233
165 - County - Aging	0	\$33,819	\$33,819	\$33,819
171 - County-Developmental Disability	0	\$3,721	\$7,442	\$7,442
172 - County - Health Department	0	\$58,238	\$58,238	\$128,238
212 - Dedicated Sales Tax	0	0	0	\$292,618
220 - Special Street & Highway-City	0	0	0	\$223,233
221 - Special Parks and Recreation	0	0	0	\$9,112
222 - Special Alcohol	0	0	0	\$41,704
223 - Tourism & Convention	0	\$3,037	\$3,037	0
268 - Special Grant CARES	\$1,248,865	0	0	0
560 - Sewer System	\$90,000	\$387,150	\$387,150	0
563 - Stormwater Utility	\$30,000	\$18,223	\$18,223	0
564 - Emergency Medical Services	0	0	0	\$197,417
565 - Sunflower Hills Golf	0	0	0	\$12,149
570 - Court Trustee	0	\$27,335	\$27,335	0
971 - City Capital Project	\$422,659	0	0	0
972 - County Capital Project	\$80,204	0	0	0
990 - Internal Improvement	\$5,848,923	\$330,000	\$486,650	\$108,366
Total	\$14,343,140	\$8,648,180	\$10,130,360	\$10,279,075

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
017 - Technology Division	\$4,788,234	\$4,521,144	\$4,706,987	\$3,809,106

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



240 - Innovation	\$1,462,655	\$1,120,709	\$932,563	\$1,386,235
241 - Open Data	\$32,084	0	0	0
242 - Geo Spatial Services-Mapping	\$824,347	\$961,127	\$940,729	\$995,645
245 - Enterprise Systems Support	\$6,744,748	\$1,499,159	\$2,925,320	\$3,430,779
412 - 311 Call Center	\$491,072	\$546,041	\$624,761	\$657,309
Total	\$14,343,140	\$8,648,180	\$10,130,360	\$10,279,075

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
017 - Technology Division	Applications Support Systems Analyst	110 - City - General Fund	0	\$45,356	0.50
017 - Technology Division	Applications Support Systems Analyst	160 - County - General	0	\$45,356	0.50
017 - Technology Division	Azure Cloud Services	110 - City - General Fund	\$27,575	\$40,000	0.00
017 - Technology Division	Cyber Security Analyst	110 - City - General Fund	0	\$45,356	0.50
017 - Technology Division	Cyber Security Analyst	160 - County - General	0	\$45,356	0.50
017 - Technology Division	Enterprise Agreement Adjustment	110 - City - General Fund	\$50,000	\$50,000	0.00
017 - Technology Division	Enterprise Agreement Adjustment	160 - County - General	\$50,000	\$50,000	0.00
245 - Enterprise Systems Support	Enterprise Systems Maintenance	110 - City - General Fund	\$1,300	\$21,800	0.00
245 - Enterprise Systems Support	Enterprise Systems Maintenance	160 - County - General	\$28,490	\$49,826	0.00
245 - Enterprise Systems Support	Envisio Performance Module	110 - City - General Fund	\$39,500	\$42,000	0.00
245 - Enterprise Systems Support	OpenCities	110 - City - General Fund	\$30,900	\$32,400	0.00
245 - Enterprise Systems Support	OpenCities	160 - County - General	\$13,200	\$13,900	0.00
245 - Enterprise Systems Support	Project Dox & Small Cell Maintenance	110 - City - General Fund	\$137,400	\$159,170	0.00
412 - 311 Call Center	311 After Hours Call Support	110 - City - General Fund	0	\$9,650	0.00
412 - 311 Call Center	311 After Hours Call Support	160 - County - General	0	\$14,500	0.00
Total			\$378,365	\$664,669	2.00



DEPARTMENT: KNOWLEDGE

DIVISION: Technology

Mission Statement:

To create, foster, and maintain an open, inclusive environment; providing first-class customer service and technology to Unified Government departments.

Overview:

The Department of Technical Services (DOTS) provides technical architecture and support services across the Unified Government. DOTS manages the core technology infrastructure for the UG, including the UG network, phone service, UG datacenter, desktop applications, and provides support for department's major business systems. DOTS supports organizational initiatives to leverage open data and innovation to support data driven decision-making. DOTS Desktop support division provide on-call support for departments and maintains a high-level of customer service and satisfaction. DOTS creates and maintains an environment that is conducive to innovative and continuous process improvement, through technology and collaboration.

Important Issues:

- Provision, secure, monitor, and route Internet traffic through new high-speed fiber network.
- Connecting additional UG facilities to fiber network, including Community Centers.
- Modernizing the technical architecture of UG data storage and software systems.
- Working on full integration with Microsoft Teams to replace Skype for Business.
- Continuing the foundation of our Cloud infrastructure in Microsoft Government Cloud.
- Replacing outdated Uninterrupted Power Supplies (UPS) for network infrastructure.
- Upgrading all telephone handsets to support high-speed throughput and next-gen VOIP/Telephony systems.

Highlights:

- Successfully deployed internet infrastructure and Wi-Fi at all the vaccination sites in response to COVID.
- Deployed additional Remote Capacity, including Remote Access servers and VPN.
- Implemented new cloud hosted Call Center software for municipal court, treasury and 3-1-1.
- Implemented new Storage Area Network to increase efficiency for on premise applications.
- Replaced aging network switches to provide performance increase.
- Upgraded current VMware environment for our Virtual infrastructure.
- Increased internal UG Fiber footprint to include additional facilities and few community centers with more to follow in the upcoming year.

New Initiatives:

- Standing up new Enterprise Applications team within DOTS to provide increased support for critical Enterprise applications that support core functions of government
- Provide remote support options for users working remotely.
- Migrating to a Software as a Service (SAS) platform for internal help desk request.
- Migrate Intranet to SharePoint online (Office 365).
- Begin migration of file shares to the cloud reducing on-premises storage investments.
- Increase Cybersecurity assessments and more robust real-time monitoring tools.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0240 - Knowledge Department

Division: 017 - Technology Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,772,605	\$1,851,364	\$1,909,632	\$1,454,326
52 - Contractual Services	\$1,807,848	\$2,011,947	\$2,139,522	\$2,151,947
53 - Commodities	\$83,597	\$102,833	\$102,833	\$102,833
54 - Capital Outlay	\$1,122,152	\$555,000	\$555,000	\$100,000
56 - Debt Service	\$2,032	0	0	0
Total	\$4,788,234	\$4,521,144	\$4,706,987	\$3,809,106

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
017 - Technology Division	19.00	19.00	20.00	15.00
Total	19.00	19.00	20.00	15.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$2,354,952	\$1,983,112	\$2,089,201	\$1,898,973
160 - County - General	\$1,332,740	\$2,208,032	\$2,287,786	\$1,910,133
268 - Special Grant CARES	\$723,144	0	0	0
990 - Internal Improvement	\$377,397	\$330,000	\$330,000	0
Total	\$4,788,234	\$4,521,144	\$4,706,987	\$3,809,106

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Data Processing	\$1,884,845	\$1,378,156	\$1,464,406	\$40,000
Geo Spatial Services	\$27,764	0	0	0
Integrated Technology Services	0	0	0	\$3,769,106
Telecommunications	\$2,875,624	\$3,142,988	\$3,242,581	0
Total	\$4,788,234	\$4,521,144	\$4,706,987	\$3,809,106

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
017 - Technology Division	Applications Support Systems Analyst	110 - City - General Fund	0	\$45,356	0.50
017 - Technology Division	Applications Support Systems Analyst	160 - County - General	0	\$45,356	0.50
017 - Technology Division	Azure Cloud Services	110 - City - General Fund	\$27,575	\$40,000	0.00
017 - Technology Division	Cyber Security Analyst	110 - City - General Fund	0	\$45,356	0.50
017 - Technology Division	Cyber Security Analyst	160 - County - General	0	\$45,356	0.50
017 - Technology Division	Enterprise Agreement Adjustment	110 - City - General Fund	\$50,000	\$50,000	0.00
017 - Technology Division	Enterprise Agreement Adjustment	160 - County - General	\$50,000	\$50,000	0.00
Total			\$127,575	\$321,423	2.00



DEPARTMENT: KNOWLEDGE

DIVISION: Performance & Innovation

Mission Statement:

Support the attainment of the Governing Body priorities by partnering with Unified Government (UG) departments and agencies to develop and implement innovative and continuous business process and systems improvement using proven methodologies to enable the departments and agencies to best serve their internal and external customers.

Overview:

The Performance and Innovation Division, a part of the Knowledge Department, increases the UG's capacity in performance management, project management, data-driven decision support and innovation. The team is comprised of resources versed in business process improvement, data analysis, requirements definition, software selection, software implementation, change management, risk management, research, training, and project management to support UG departments and agencies in increasing their performance and service capabilities. The team operates cross-functionally with internal and external resources to deliver organizational initiatives with goals of innovation, collaboration, and continuous improvement. The team remains up-to-date on new and innovative ideas through industry publications, industry groups, and active involvement in the strong entrepreneurial and technology incubators and organizations within the Kansas City Metropolitan area.

Important Issues:

- Working with the Clerk's Office Records Center to implement a solution to improve the ability to identify, track, recall, and the manage the county's physical and electronic records.
- Working on enhancements to technology and public safety systems such as: fiber network; Phase I of the eCitation project to automate and streamline the electronic ticketing process across the UG.
- Continuing to work with cross-functional departments to digitize forms and services that improve customer service and increase employee productivity.

Highlights:

- Rolled out new website that provides new capabilities for informing the public and provides high quality digital services.
- Implemented a Recreation Management Software with Parks and Rec that provides self-service functionality to residents for reserving facilities and scheduling classes and events.
- Completed upgrades to the online permitting software solution for NRC.
- Worked with KCKPD to deploy body-worn and in-car cameras for the department.
- Worked with cross-functional departments to implement Electronic Plan Review Software solution to streamline digital plan review process.

New Initiatives:

- Working with the Parking Control Division to implement a solution that will improve the public's experience with parking within the county's downtown area.
- Working with cross-functional departments to deploy an Enterprise Resource Planning System to improve the efficiency of administrative functions such as human resources, payroll, accounting, finance, and purchasing.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0240 - Knowledge Department

Division: 240 - Innovation

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$467,696	\$914,709	\$721,523	\$648,674
52 - Contractual Services	\$156,320	\$202,850	\$207,890	\$285,286
53 - Commodities	\$693	\$3,150	\$3,150	\$3,150
54 - Capital Outlay	\$837,720	0	0	\$449,125
56 - Debt Service	\$226	0	0	0
Total	\$1,462,655	\$1,120,709	\$932,563	\$1,386,235

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
240 - Innovation	9.00	9.00	9.00	8.00
Total	9.00	9.00	9.00	8.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$481,300	\$784,416	\$668,128	\$1,019,075
160 - County - General	\$143,409	\$336,293	\$264,435	\$227,160
212 - Dedicated Sales Tax	0	0	0	\$140,000
268 - Special Grant CARES	\$503,669	0	0	0
971 - City Capital Project	\$285,899	0	0	0
972 - County Capital Project	\$48,000	0	0	0
990 - Internal Improvement	\$378	0	0	0
Total	\$1,462,655	\$1,120,709	\$932,563	\$1,386,235

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Knowledge Dept Admin	\$6,779	\$231,506	\$231,438	\$341,230
Performance & Innovation	\$1,455,877	\$889,202	\$701,124	\$1,045,006
Total	\$1,462,655	\$1,120,709	\$932,563	\$1,386,235

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Department: 0240 - Knowledge Department

Division: 241 - Open Data

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$32,084	0	0	0
Total	\$32,084	0	0	0

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
241 - Open Data	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$32,084	0	0	0
Total	\$32,084	0	0	0

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Open Data	\$32,084	0	0	0
Total	\$32,084	0	0	0



DEPARTMENT: KNOWLEDGE

DIVISION: Geospatial Services Division

Mission Statement:

To provide first-class geospatial data and technology, along with high-quality customer service, to the Unified Government, residents, businesses, and regional organizations.

Overview:

GeoSpatial Services (GSS) develops and maintains mapping and Geographic Information Systems (GIS) databases and applications, provides technical and operational support for GIS-related hardware and software, and offer GIS training for UG staff. GSS provides key mapping products and services to the residents and businesses of Wyandotte County. Data maintained by GSS includes land parcel information, street networks, political boundaries, emergency response facilities, recreational facilities, and other associated data pertaining to UG operations. GSS also provides analytical capabilities, helping UG departments tackling complex challenges by visualizing data in ways that enhance decision-making.

Important Issues:

- Geospatial data is a first-class data type. Having better and more easily navigable geospatial data is a priority.
- GIS is an essential tool for Public Safety. GIS supports optimum and efficient call taking, dispatch and routing as well as operational awareness and improved decision making.
- Geographic analysis is integral to the SOAR initiative and is being utilized to analyze and develop approaches to address property maintenance issues in the community.
- Continued process improvement for land records and parcel mapping.
- Increased demand for GIS analysis and support for Urban Planning and Land Use, Economic Development, Landbank, Community Development, Neighborhood Resource center (NRC).

Highlights:

- Continued support of Fire Department for tasks such as station planning, burn permits, hydrant inspections, driver map testing.
- Support for Sheriff's Department offender registration.
- Acquired new Pictometry oblique photography with a flight date of spring 2021.
- Migration of GSS and PW to Azure cloud for GIS infrastructure.
- Support of tools used for COVID dashboard and hub pages used for Public Health.
- Illegal dumping and Graffiti Applications used the Litter & Illegal Dumping (LID) stakeholders.
- Emergency Management COVID PPE resource request application.
- Established authoritative situs address database and supporting workflows.

New Initiatives:

- Improve workflows to ensure parcel and structure data is current and accurate.
- Upgrade UGMAPS and DOTMAPS to newer versions of software that will work better in today's computing environment.
- Enhance GIS support analysis for Planning and NRC.
- Move parcel mapping to modern data model and enterprise GIS tools.
- Increased GIS training across UG departments to expand GIS and data literacy.
- Survey Control Infrastructure preservation and maintenance.
- Continued adoption of the cloud as primary GIS server infrastructure.



Department: 0240 - Knowledge Department

Division: 242 - Geo Spatial Services-Mapping

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$657,103	\$753,703	\$753,305	\$793,221
52 - Contractual Services	\$59,059	\$96,074	\$96,074	\$196,074
53 - Commodities	\$4,355	\$6,350	\$6,350	\$6,350
54 - Capital Outlay	\$103,830	\$105,000	\$85,000	0
Total	\$824,347	\$961,127	\$940,729	\$995,645

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
242 - Geo Spatial Services-Mapping	7.50	7.50	7.50	7.50
Total	7.50	7.50	7.50	7.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$9,583	\$30,000	\$30,000	\$30,000
160 - County - General	\$760,508	\$931,127	\$910,729	\$965,645
268 - Special Grant CARES	\$22,052	0	0	0
972 - County Capital Project	\$32,204	0	0	0
Total	\$824,347	\$961,127	\$940,729	\$995,645

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Geo Spatial Services	\$824,347	\$961,127	\$940,729	\$995,645
Total	\$824,347	\$961,127	\$940,729	\$995,645

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0240 - Knowledge Department

Division: 245 - Enterprise Systems Support

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	0	0	\$156,650	\$968,315
52 - Contractual Services	\$1,053,817	\$831,722	\$1,097,512	\$1,165,818
53 - Commodities	0	0	0	0
54 - Capital Outlay	\$5,683,921	0	\$1,000,000	\$450,000
56 - Debt Service	\$7,010	0	0	0
57 - Nonexpense Items	0	\$667,437	\$671,158	\$846,646
Total	\$6,744,748	\$1,499,159	\$2,925,320	\$3,430,779

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
245 - Enterprise Systems Support	0.00	0.00	1.00	9.00
Total	0.00	0.00	1.00	9.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$518,903	\$641,002	\$1,365,102	\$1,607,342
113 - Consolidated Parks-General	0	\$106,681	\$106,681	\$106,681
160 - County - General	\$497,938	\$190,720	\$732,410	\$773,426
162 - County - Elections	0	\$29,233	\$29,233	\$29,233
165 - County - Aging	0	\$33,819	\$33,819	\$33,819
171 - County-Developmental Disability	0	\$3,721	\$7,442	\$7,442
172 - County - Health Department	0	\$58,238	\$58,238	\$128,238
212 - Dedicated Sales Tax	0	0	0	\$152,618
220 - Special Street & Highway-City	0	0	0	\$223,233
221 - Special Parks and Recreation	0	0	0	\$9,112
222 - Special Alcohol	0	0	0	\$41,704
223 - Tourism & Convention	0	\$3,037	\$3,037	0
560 - Sewer System	\$90,000	\$387,150	\$387,150	0
563 - Stormwater Utility	\$30,000	\$18,223	\$18,223	0
564 - Emergency Medical Services	0	0	0	\$197,417
565 - Sunflower Hills Golf	0	0	0	\$12,149
570 - Court Trustee	0	\$27,335	\$27,335	0
971 - City Capital Project	\$136,760	0	0	0
990 - Internal Improvement	\$5,471,147	0	\$156,650	\$108,366
Total	\$6,744,748	\$1,499,159	\$2,925,320	\$3,430,779

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Enterprise Applications Support	0	0	0	\$859,950
Enterprise Systems	\$6,619,772	\$1,499,159	\$2,925,320	\$2,570,830
Telecommunications	\$124,976	0	0	0
Total	\$6,744,748	\$1,499,159	\$2,925,320	\$3,430,779

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
245 - Enterprise Systems Support	Enterprise Systems Maintenance	110 - City - General Fund	\$1,300	\$21,800	0.00
245 - Enterprise Systems Support	Enterprise Systems Maintenance	160 - County - General	\$28,490	\$49,826	0.00
245 - Enterprise Systems Support	Envisio Performance Module	110 - City - General Fund	\$39,500	\$42,000	0.00
245 - Enterprise Systems Support	OpenCities	110 - City - General Fund	\$30,900	\$32,400	0.00
245 - Enterprise Systems Support	OpenCities	160 - County - General	\$13,200	\$13,900	0.00
245 - Enterprise Systems Support	Project Dox & Small Cell Maintenance	110 - City - General Fund	\$137,400	\$159,170	0.00
Total			\$250,790	\$319,096	0.00



DEPARTMENT: 3-1-1 CONTACT CENTER

Mission Statement: Supporting the Commission Goal of Improving Customer Service and Communication through a 3-1-1 Contact Center that provides exceptional customer service to residents and timely information to UG departments.

Division Overview: The 3-1-1 Contact Center provides residents with a single point of contact via the telephone, Web, mobile app, or email. 3-1-1 improves the UG's customer service capabilities and provides data for supporting and improving operations across the organization. 3-1-1 employees provide a wide range of information and services, helping residents navigate local government, find quick answers to common questions, and connect to community resources.

Important Issues:

- 3-1-1 continues to work towards a 'closed-loop' system that allows 3-1-1 to pass resident requests and work orders directly to departments and provides status updates back to residents on their requests. The upgrade to Accela will support the creation of this closed-loop configuration for Neighborhood Resource Center requests. These efforts will improve resident satisfaction by increasing communications and allow for the tracking of requests from submission to completion. This work is scheduled to begin 1st Qtr. 2022 and continue thru 2022.

Highlights:

- In 2020, the 3-1-1 Contact Center received 92,232 calls from residents. As of July 30th 2021 3-1-1 Operations has received 37,038 calls for service with a 93% calls handled rate. Since March 2020 3-1-1 Operations has been working remote at 100% capacity.
- In June 2021, NICEinContact call management software was activated for use in the 3-1-1 Call Center. This has allowed for a more robust reporting tool and greater call tracking capabilities. 3-1-1's new cloud-based business system allows for easier integration with other systems and provides technical stability.
- During 2020/2021, 3-1-1 Operations have received over 6,000 calls concerning COVID-19 and registered 250+ citizens for vaccination. 3-1-1 continues to handle Health Department general calls and supports the Health Department COVID hotline as needed. 3-1-1 Operations has also utilized Daupler Inc. to provide COVID and general call coverage during non-business hours and holidays.
- 3-1-1's Mobile App allows residents to submit requests using a mobile device with 24/7/365 availability. In 2020, 2,403 requests were submitted through our Citizens Web Portal and the 3-1-1 Mobile App. As of July 30th, 2021, there have been 1,939 requests submitted through the mobile app/portal.

New Initiatives:

- Continue to modify and improve the interactive voice response (IVR) in providing the direct contact to the Health Department COVID hotline, U.G. Treasury and Neighborhood Resource Center.
- Continuous upgrades to enhance customer experience, mapping, and constituent profiles is continuing in 2021 and beyond.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0240 - Knowledge Department

Division: 412 - 311 Call Center

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$435,026	\$453,569	\$532,289	\$560,687
52 - Contractual Services	\$54,638	\$68,113	\$68,113	\$92,263
53 - Commodities	\$1,407	\$4,359	\$4,359	\$4,359
54 - Capital Outlay	0	\$20,000	\$20,000	0
Total	\$491,072	\$546,041	\$624,761	\$657,309

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
412 - 311 Call Center	6.00	6.00	7.00	7.00
Total	6.00	6.00	7.00	7.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	0	\$315,579	\$333,474	\$360,162
160 - County - General	\$491,072	\$230,463	\$291,288	\$297,147
Total	\$491,072	\$546,041	\$624,761	\$657,309

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
311 Call Center	\$491,072	\$546,041	\$624,761	\$657,309
Total	\$491,072	\$546,041	\$624,761	\$657,309

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
412 - 311 Call Center	311 After Hours Call Support	110 - City - General Fund	0	\$9,650	0.00
412 - 311 Call Center	311 After Hours Call Support	160 - County - General	0	\$14,500	0.00
Total			0	\$24,150	0.00



DEPARTMENT: LEGAL

Department Overview:

The mission of the Legal Department is to provide quality and cost effective legal and related services for the Unified Government, both in its role as a city and as a county, the Board of Public Utilities, and other Boards and Commissions of the Unified Government. The department provides legal opinions for elected officials, the County Administrator, and UG and BPU staff; is responsible for all litigation filed against or on behalf of any of those entities; reviews and prepares contracts; drafts and reviews policies, ordinances and resolutions; provides representation in lawsuits, claims and tax appeal cases; conducts delinquent tax sales; acquires property through the eminent domain process; and prosecutes all violations of city ordinances in Municipal Court.

Important Issues:

- Providing guidance to the Police Department for newly acquired body-worn cameras project.
- Advising and training regarding police reform topics.
- Reviewing transaction documents and providing legal opinions for Eco-Devo projects.
- Advising on federal immigration enforcement entities interactions with local government.
- Assisting administration and departments in responding to all issues related to COVID-19.
- Litigating various claims in State and Federal Court.

Highlights:

- Advised on federal regulations of CARES dollars with expected federal audit.
- Continued support of the Health Department for local health orders.
- Worked with Planning Dept. on zoning changes in response to COVID which expanded outdoor dining and recreation options.
- Administered 2 successful online tax sales in 2020 and 2021 during a pandemic, which generated \$1,767,801.96 in tax revenue.
- UG attorneys have assisted with approximately 800 KORA requests.
- UG attorneys have conducted 81 legal training hours to KCKPD and the Sheriff's Office.
- Complete Attorney's Opinions of Compensability for the KC Levee project.
- Worked with the KC Royals to draft a Stadium Use Agreement which allowed the team to use the Unified Government's baseball stadium for their 2020 Major League taxi squad training.
- Drafted a long-term Management Agreement with the KC Monarchs' new owner to have the team play baseball for the next 10 years and make improvements to the stadium.
- Advised BPU regarding pole attachment agreements for small-cell facilities and lease agreements for macro-towers.
- Negotiated wireless and fiber optic right-of-way agreements for the Unified Government.
- Successfully dismissed four lawsuits filed against the Sheriff's Office.
- Advised and participated in negotiations of the Consent Decree between the UG, KDHE, EPA, and DOJ.
- Aided Public Works and Buildings and Logistics in all aspects of construction projects for the juvenile building, tow lot, fire stations and Wolcott.

New Initiatives:

- Providing a proactive role in labor negotiations.
- Expanding the internship program in its second year.
- Support the initiative to provide fiber to Bonner Springs, USD 204, and Edwardsville.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0013 - Unified Legal

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$2,053,147	\$2,331,599	\$2,348,527	\$2,472,653
52 - Contractual Services	\$752,102	\$756,757	\$1,517,588	\$1,269,588
53 - Commodities	\$43,600	\$13,106	\$13,106	\$13,106
55 - Grants, Claims, Shared Revenue	\$825,509	\$556,515	\$1,306,515	\$1,056,515
57 - Nonexpense Items	0	\$5,848	\$5,848	\$5,848
Total	\$3,674,358	\$3,663,825	\$5,191,584	\$4,817,710

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
013 - County Attorney Office	23.00	23.00	23.00	23.00
Total	23.00	23.00	23.00	23.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$2,715,753	\$2,189,304	\$3,787,299	\$3,367,848
160 - County - General	\$660,182	\$1,224,064	\$1,145,552	\$1,178,164
165 - County - Aging	0	\$100	\$100	\$100
266 - Other Special Grants	\$81,683	\$73,720	\$79,524	\$83,168
268 - Special Grant CARES	\$47,924	0	0	0
560 - Sewer System	\$168,817	\$176,637	\$179,109	\$188,430
Total	\$3,674,358	\$3,663,825	\$5,191,584	\$4,817,710

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
013 - County Attorney Office	\$2,155,217	\$2,403,527	\$2,431,286	\$2,557,412
343 - Special Judgment & Liab-City	\$1,080,707	\$735,238	\$2,235,238	\$1,735,238
675 - Special Judgment & Liab-County	\$438,434	\$525,060	\$525,060	\$525,060
Total	\$3,674,358	\$3,663,825	\$5,191,584	\$4,817,710

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
343 - Special Judgment & Liab-City	Increase to Attorneys and Lawyers	110 - City - General Fund	\$750,000	\$500,000	0.00
343 - Special Judgment & Liab-City	Increase to Claims and Judgements	110 - City - General Fund	\$750,000	\$500,000	0.00
Total			\$1,500,000	\$1,000,000	0.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0013 - Unified Legal

Division: 013 - County Attorney Office

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$2,053,147	\$2,331,599	\$2,348,527	\$2,472,653
52 - Contractual Services	\$58,571	\$53,494	\$64,325	\$66,325
53 - Commodities	\$43,498	\$12,586	\$12,586	\$12,586
57 - Nonexpense Items	0	\$5,848	\$5,848	\$5,848
Total	\$2,155,217	\$2,403,527	\$2,431,286	\$2,557,412

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
013 - County Attorney Office	23.00	23.00	23.00	23.00
Total	23.00	23.00	23.00	23.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,635,045	\$1,454,166	\$1,552,161	\$1,632,710
160 - County - General	\$221,748	\$699,004	\$620,492	\$653,104
266 - Other Special Grants	\$81,683	\$73,720	\$79,524	\$83,168
268 - Special Grant CARES	\$47,924	0	0	0
560 - Sewer System	\$168,817	\$176,637	\$179,109	\$188,430
Total	\$2,155,217	\$2,403,527	\$2,431,286	\$2,557,412

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
County Attorney Administration	\$1,999,405	\$2,225,916	\$2,241,729	\$2,358,135
Diversion/Victim Assistance	0	0	0	0
Municipal Court Prosecutors	\$134,410	\$177,611	\$189,557	\$199,277
VAWA Match	\$21,401	0	0	0
Total	\$2,155,217	\$2,403,527	\$2,431,286	\$2,557,412

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0013 - Unified Legal

Division: 343 - Special Judgment & Liab-City

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$583,092	\$381,703	\$1,131,703	\$881,703
53 - Commodities	\$102	\$520	\$520	\$520
55 - Grants, Claims, Shared Revenue	\$497,513	\$353,015	\$1,103,015	\$853,015
Total	\$1,080,707	\$735,238	\$2,235,238	\$1,735,238

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,080,707	\$735,138	\$2,235,138	\$1,735,138
165 - County - Aging	0	\$100	\$100	\$100
Total	\$1,080,707	\$735,238	\$2,235,238	\$1,735,238

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Special Judgment & Liab-City	\$1,080,707	\$735,238	\$2,235,238	\$1,735,238
Total	\$1,080,707	\$735,238	\$2,235,238	\$1,735,238

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
343 - Special Judgment & Liab-City	Increase to Attorneys and Lawyers	110 - City - General Fund	\$750,000	\$500,000	0.00
343 - Special Judgment & Liab-City	Increase to Claims and Judgements	110 - City - General Fund	\$750,000	\$500,000	0.00
Total			\$1,500,000	\$1,000,000	0.00

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0013 - Unified Legal

Division: 675 - Special Judgment & Liab-County

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$110,438	\$321,560	\$321,560	\$321,560
55 - Grants, Claims, Shared Revenue	\$327,996	\$203,500	\$203,500	\$203,500
Total	\$438,434	\$525,060	\$525,060	\$525,060

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$438,434	\$525,060	\$525,060	\$525,060
Total	\$438,434	\$525,060	\$525,060	\$525,060

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Special Judgment & Liab-County	\$438,434	\$525,060	\$525,060	\$525,060
Total	\$438,434	\$525,060	\$525,060	\$525,060



DEPARTMENT: LEGISLATIVE AUDITOR

Department Overview:

The Office of the Legislative Auditor was established in the Charter of the Unified Government. The Legislative Auditor conducts independent reviews of the operations of the Unified Government through performance and financial audits. The Unified Government Ethics Program promotes public trust through an independent Ethics Commission. The Ethics Administrator provides Ethics training for all Unified Government Employees and Board Members and conducts investigations. The Law Enforcement Legislative Auditor is responsible for auditing the Police and Sheriff's Departments.

Important Issues:

- Compliance with Government Auditing Standards requires a peer review every three years of the Legislative Auditor's Office.
- Conduct performance audits to help protect Unified Government assets, increase productivity, and correct inefficient practices.
- Conduct follow-up audits to measure progress of initial recommendations.
- Oversees the Unified Government Ethics Program.
- Provides oversight of the Unified Government Cash Management Committee.
- Oversight role in the RFP process.

Highlights:

- Legislative Auditor's office assists the external auditors with the Uniform Grant Guidance Single Audit each year. Our assistance provides an overall cost reduction in the outside audit annual engagement.
- The Legislative Auditor's Office is required by Government Auditing Standards to have 80 hours of Certified Professional Training for each employee every two years. The start of this two-year period began in 2021.
- Ethics Administrator provides Ethics training for all employees, UG Boards, and elected officials.

New Initiatives:

- 2022 Budget: Peer review by the Association of Local Governmental Auditors postponed due to pandemic rescheduled for 2022.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0140 - Legislative Auditor

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$582,544	\$655,407	\$673,593	\$708,350
52 - Contractual Services	\$66,850	\$79,163	\$79,163	\$79,163
53 - Commodities	\$10,585	\$2,680	\$2,680	\$2,680
Total	\$659,979	\$737,250	\$755,436	\$790,193

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
140 - Legislative Auditor	7.00	7.00	7.00	7.00
Total	7.00	7.00	7.00	7.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$650,804	\$737,250	\$755,436	\$790,193
268 - Special Grant CARES	\$9,175	0	0	0
Total	\$659,979	\$737,250	\$755,436	\$790,193

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Ethics Administration	\$63,752	\$63,852	\$63,852	\$63,852
Law Enforcement	\$96,548	\$104,764	\$104,735	\$109,866
Legislative Auditor	\$499,679	\$568,634	\$586,849	\$616,475
Total	\$659,979	\$737,250	\$755,436	\$790,193

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0009 - Operations Business Office

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$134,183	\$137,249	\$137,152	\$144,327
53 - Commodities	\$651	\$720	\$720	\$720
Total	\$134,834	\$137,969	\$137,872	\$145,047

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
009 - Operation Services Division	2.00	2.00	2.00	2.00
Total	2.00	2.00	2.00	2.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$60,067	\$21,092	\$31,003	\$32,634
160 - County - General	0	\$41,663	\$34,351	\$36,112
560 - Sewer System	\$74,768	\$75,214	\$72,518	\$76,302
Total	\$134,834	\$137,969	\$137,872	\$145,047

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
009 - Operation Services Division	\$134,834	\$137,969	\$137,872	\$145,047
Total	\$134,834	\$137,969	\$137,872	\$145,047

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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET

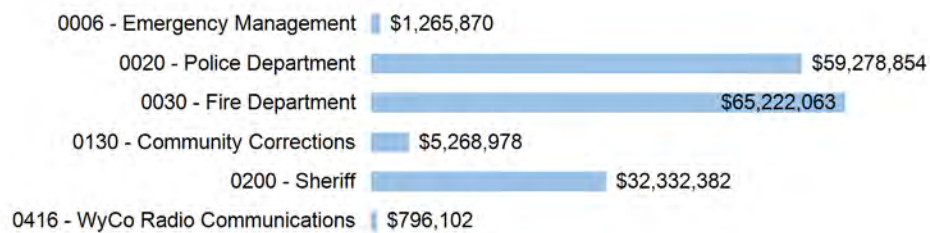
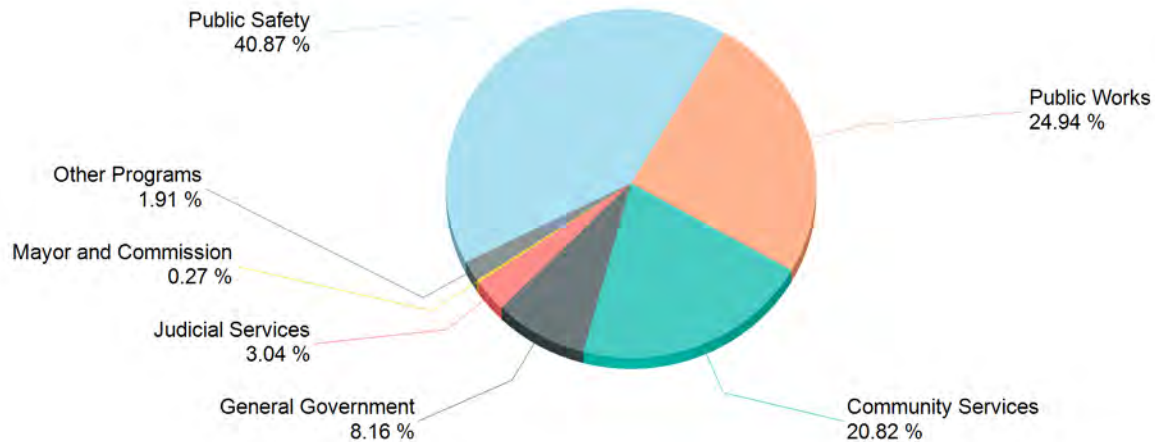


PUBLIC SAFETY





Section: Public Safety





Departments / Divisions

0006 - Emergency Management

006 - Emergency Management Division

0020 - Police Department

021 - Administration

023 - Investigations Bureau

024 - Operations Bureau

025 - Services Bureau

0030 - Fire Department

031 - Fire Administrative Division

032 - Fire Prevention Division

033 - Fire Communications Division

034 - Fire Vehicle Replace/Repr Div

035 - Fire Equipment/Supplies Div

036 - Fire Training Division

037 - Fire Suppression Division

038 - Fire Special Operations Div

039 - Division of Emergency Med Serv

0130 - Community Corrections

127 - Pre-Trial Services

130 - Community Corrections

132 - Juvenile Justice Grants

134 - Alcohol/Drug Treatment

0200 - Sheriff

129 - Jail Commissary Division

198 - Public Safety Interlocal

199 - Jail-Inmate Housing Division

200 - Sheriff Administration

215 - Jail

216 - Medical Contract Division

220 - Juvenile Detention Center

0416 - WyCo Radio Communications

416 - WyCo Radio Communications



DEPARTMENT: COMMUNITY CORRECTIONS

Department Overview:

The Department of Community Corrections is responsible for the intervention, supervision and monitoring of adult and youthful offenders on probation, conditional release from State Correctional Facilities, bond supervision, house arrest/electronic monitoring, system case expeditor services and Specialty Drug/Alcohol and Behavioral Health Courts. The department is composed of four divisions: Adult Services, Youth Services, Pre-Trial/House Arrest Services and Criminal Justice Program Services.

Important Issues:

- The State of Kansas's policy and budget decisions are adversely impacting the citizens of Wyandotte County due to budget reductions in social services statewide; in mental health, foster care, child welfare, education, drug and alcohol treatment and corrections. These factors combine to create an environment where individuals in our local criminal justice system do not have access to services and programs that would improve their chances of successfully completing supervision.
- The adult division continues to receive less dollars from the state each year for the last 6 years. This creates an incredible strain on our ability to provide services.

Highlights:

- The youth house arrest new cases decreased by 19.3% from 2018 (104) to (84) in 2020. This correlates to the lower JDC admissions during the period.
- The adult division ended FY20 with a success rate of 70.5% (an increase of 2.7% from FY19) and a new offense rate of 9.4% for those revoked (a decrease of 1.9% from FY19). Of the big three counties (JO, SG, WY) we had the highest success rate and the lowest new offense rate in FY20
- The total number of youth placed at the state correctional facility has declined from 67 youth in 2011 to 20 in 2019 and 18 in 2020.

New Initiatives:

- **Youth and Family Therapist on Staff-** Through a contract with Paces, Inc a therapist is housed in the department to liaison with the local youth justice system. This mental health professional provides direct services to youth, their families as well as drive the system to move towards becoming a trauma Informed system.
- **Youth and Family Engagement Project-** A coordinator and a line officer position to actively engage youth and their families is now in place. The overarching goal is to engage with the families and get services started even prior to their sentencing. This speeds up the court process and reduces the amount of time the youth is detained. They also coordinate quarterly informational meetings of all the system staff and community resources for our youth.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0130 - Community Corrections

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$3,324,497	\$4,749,594	\$4,339,072	\$4,608,833
52 - Contractual Services	\$684,304	\$819,625	\$823,667	\$823,667
53 - Commodities	\$84,527	\$99,747	\$101,232	\$97,632
54 - Capital Outlay	0	0	0	\$27,500
55 - Grants, Claims, Shared Revenue	\$1,570	\$5,000	\$5,000	\$5,000
57 - Nonexpense Items	0	\$6	\$7	\$6
Total	\$4,094,898	\$5,673,972	\$5,268,978	\$5,562,638

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
127 - Pre-Trial Services	10.00	10.00	10.00	10.00
130 - Community Corrections	30.05	30.05	25.60	26.60
132 - Juvenile Justice Grants	23.45	23.45	20.90	20.90
134 - Alcohol/Drug Treatment	4.50	4.50	4.50	4.50
Total	68.00	68.00	61.00	62.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$792,658	\$916,918	\$954,652	\$1,022,940
222 - Special Alcohol	\$463,656	\$620,229	\$691,448	\$753,321
240 - Adult CCA	\$1,288,834	\$2,132,272	\$1,812,959	\$1,900,191
241 - Juvenile CCA	\$1,200,248	\$1,490,940	\$1,343,606	\$1,406,462
242 - JJ KDOC Reimburse Grants	\$2,570	\$35,250	\$35,250	\$35,250
243 - JJ Youth Advocate Programs YAP	\$4,206	\$26,149	0	0
244 - JJ Reinvestment Grant	\$320,872	\$452,215	\$431,062	\$444,474
268 - Special Grant CARES	\$21,853	0	0	0
Total	\$4,094,898	\$5,673,972	\$5,268,978	\$5,562,638

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
127 - Pre-Trial Services	\$663,265	\$757,757	\$781,986	\$841,494
130 - Community Corrections	\$1,504,852	\$2,381,630	\$2,148,461	\$2,290,409
132 - Juvenile Justice Grants	\$1,527,896	\$2,004,553	\$1,809,919	\$1,886,186
134 - Alcohol/Drug Treatment	\$398,885	\$530,032	\$528,613	\$544,549
Total	\$4,094,898	\$5,673,972	\$5,268,978	\$5,562,638

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
127 - Pre-Trial Services	Fleet Maint Allocation Cost	160 - County - General	\$24,675	\$24,675	0.00
Total			\$24,675	\$24,675	0.00



Department: 0130 - Community Corrections

Division: 127 - Pre-Trial Services

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$603,214	\$689,947	\$689,501	\$725,109
52 - Contractual Services	\$49,389	\$51,680	\$76,355	\$76,355
53 - Commodities	\$10,662	\$16,130	\$16,130	\$12,530
54 - Capital Outlay	0	0	0	\$27,500
Total	\$663,265	\$757,757	\$781,986	\$841,494

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
127 - Pre-Trial Services	10.00	10.00	10.00	10.00
Total	10.00	10.00	10.00	10.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$663,265	\$757,757	\$781,986	\$841,494
Total	\$663,265	\$757,757	\$781,986	\$841,494

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Pre-Trial Services	\$663,265	\$757,757	\$781,986	\$841,494
Total	\$663,265	\$757,757	\$781,986	\$841,494

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0130 - Community Corrections

Division: 130 - Community Corrections

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,361,163	\$2,162,106	\$1,928,937	\$2,070,885
52 - Contractual Services	\$119,074	\$198,109	\$198,109	\$198,109
53 - Commodities	\$24,615	\$21,413	\$21,413	\$21,413
57 - Nonexpense Items	0	\$2	\$2	\$2
Total	\$1,504,852	\$2,381,630	\$2,148,461	\$2,290,409

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
130 - Community Corrections	30.05	30.05	25.60	26.60
Total	30.05	30.05	25.60	26.60

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$129,393	\$159,161	\$172,666	\$181,446
222 - Special Alcohol	\$70,386	\$90,197	\$162,836	\$208,772
240 - Adult CCA	\$1,288,834	\$2,132,272	\$1,812,959	\$1,900,191
264 - Community Corrections Grant Fd	0	0	0	0
268 - Special Grant CARES	\$16,238	0	0	0
Total	\$1,504,852	\$2,381,630	\$2,148,461	\$2,290,409

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Behavioral Health	\$77,360	\$189,383	\$177,818	\$182,171
CC Adult Administration	\$151,246	\$69,481	\$69,447	\$73,109
CC Adult Services	\$1,146,852	\$1,963,605	\$1,728,530	\$1,853,683
CC Diversion Program	\$129,393	\$159,161	\$172,666	\$181,446
Total	\$1,504,852	\$2,381,630	\$2,148,461	\$2,290,409

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0130 - Community Corrections

Division: 132 - Juvenile Justice Grants

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,110,769	\$1,591,103	\$1,415,616	\$1,491,884
52 - Contractual Services	\$373,758	\$355,102	\$335,454	\$335,454
53 - Commodities	\$41,799	\$53,344	\$53,844	\$53,844
55 - Grants, Claims, Shared Revenue	\$1,570	\$5,000	\$5,000	\$5,000
57 - Nonexpense Items	0	\$4	\$5	\$4
Total	\$1,527,896	\$2,004,553	\$1,809,919	\$1,886,186

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
132 - Juvenile Justice Grants	23.45	23.45	20.90	20.90
Total	23.45	23.45	20.90	20.90

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
241 - Juvenile CCA	\$1,200,248	\$1,490,940	\$1,343,606	\$1,406,462
242 - JJ KDOC Reimburse Grants	\$2,570	\$35,250	\$35,250	\$35,250
243 - JJ Youth Advocate Programs YAP	\$4,206	\$26,149	0	0
244 - JJ Reinvestment Grant	\$320,872	\$452,215	\$431,062	\$444,474
Total	\$1,527,896	\$2,004,553	\$1,809,919	\$1,886,186

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
CC Juvenile Admin	\$143,706	\$216,396	\$123,685	\$130,192
CC Juvenile Services	\$779,674	\$1,237,524	\$1,175,899	\$1,232,249
JCAB EB Programs	\$230,139	0	\$7,002	\$7,001
JJ KDOC Regional Collaboration	\$1,000	\$30,250	\$30,250	\$30,250
JJ Reinvestment	\$320,872	\$452,215	\$431,062	\$444,474
JJ Youth Advocate Programs YAP	\$4,206	26,149	0	0
JJA 180 Degrees	\$46,729	\$37,020	\$37,020	\$37,020
KDOC-Comm Intergration Prog 367	\$1,570	\$5,000	\$5,000	\$5,000
Total	\$1,527,896	\$2,004,553	\$1,809,919	\$1,886,186

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0130 - Community Corrections

Division: 134 - Alcohol/Drug Treatment

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$249,351	\$306,438	\$305,019	\$320,955
52 - Contractual Services	\$142,082	\$214,734	\$213,749	\$213,749
53 - Commodities	\$7,452	\$8,860	\$9,845	\$9,845
Total	\$398,885	\$530,032	\$528,613	\$544,549

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
134 - Alcohol/Drug Treatment	4.50	4.50	4.50	4.50
Total	4.50	4.50	4.50	4.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
222 - Special Alcohol	\$393,270	\$530,032	\$528,613	\$544,549
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$5,615	0	0	0
Total	\$398,885	\$530,032	\$528,613	\$544,549

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Adult Drug Diversion Services	\$221,416	\$310,341	\$308,559	\$317,831
Drug Court	\$112,897	\$161,140	\$161,543	\$165,030
Youth & Family Behavioral Health	\$64,571	\$58,551	\$58,511	\$61,688
Total	\$398,885	\$530,032	\$528,613	\$544,549



DEPARTMENT: EMERGENCY MANAGEMENT

Department Overview:

The mission of the Emergency Management Department is to mitigate, prepare for, respond to and recover from all possible hazards that would create a state of emergency within Wyandotte County. It also coordinates activities between Wyandotte County and other governmental agencies including city, state, and federal agencies. The department is responsible for developing, updating, and exercising an all-hazards County Emergency Operations Plan, a Hazard Mitigation Plan and many other plans. Major responsibilities include: managing the county-wide Outdoor Warning System (79 sirens), maintaining and operating the Mobile Command Center and the coordination of other resources for first responder public safety agencies, including mutual aid requests. The department also manages the day-to-day operations of the County Wide Radio System including user issues, and interoperability agreements.

Important Issues:

- The legacy radios that were put back on the new public safety radio system are now out of service. In 5 years only 545 of the almost 700 radios that need replaced have been due to budget cuts. All remaining legacy radios are now unserviceable. If they fail or are damaged they cannot be repaired.
- Focus on maintaining good communications with the public via various modes and methods such as neighborhood meetings, social media, mass media (TV, Radio and Print). This has not been able to be accomplished due to lack of staffing.
- A rewrite of the County Emergency Operations Plan is in progress and operational documents are now developed based on the new plan.
- Several critical UG buildings do not have backup power to maintain operations. Attempting to address this issue with a plan to develop mobile generators to supply back up power. This project has been put on hold due to funding last year.
- Radio System Users has begun reprogramming their radios to accommodate updates and changes both locally, regionally, and Statewide. All radios will be reprogrammed, including the addition of the new encryption software, by December 2021.

Highlights:

- During the pandemic response, this office continues to provide critical resource management of Personal Protective Equipment (PPE) for all medical service providers within the county i.e. hospitals, clinics, long term care centers, rehabilitation centers, and dentists. We also sourced and provided PPE for various essential agencies such as county offices, food service providers, etc.

New Initiatives:

- A new departmental organization structure that will address elements, some that are statutorily required, that were not being addressed before.
- Support the implantation of a County Wide Fiber Network.
- Rewrite all existing policies and procedures that have been impacted by changes in the County Emergency Operations Plan.
- Support the reestablishment of a rainfall tracking system to provide awareness of storm water runoff and flooding issues.
- Maintaining a notification system for reliable communications during emergency situations. An RFP will be sent out soon to rebid the system based on new requirements.
- Work has begun on two new plans: Continuity of Operations (COOP) and a standalone Recovery plan which follows with the current national guidance. Once developed it will be one of the first in the State or Federal 4-state region.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0006 - Emergency Management

0006 - Emergency Management

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$307,295	\$482,413	\$468,085	\$577,346
52 - Contractual Services	\$135,117	\$212,312	\$212,312	\$208,312
53 - Commodities	\$1,521,796	\$74,018	\$89,473	\$199,018
54 - Capital Outlay	\$237,136	\$496,000	\$496,000	\$655,000
Total	\$2,201,344	\$1,264,743	\$1,265,870	\$1,639,676

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
006 - Emergency Management Division	5.25	5.25	5.25	6.25
Total	5.25	5.25	5.25	6.25

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	0	\$96,000	\$96,000	\$96,000
160 - County - General	\$702,969	\$1,072,258	\$1,073,452	\$1,353,020
223 - Tourism & Convention	0	0	0	\$89,000
266 - Other Special Grants	\$85,903	\$96,485	\$96,418	\$101,656
268 - Special Grant CARES	\$1,412,472	0	0	0
Total	\$2,201,344	\$1,264,743	\$1,265,870	\$1,639,676

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Emergency Management	\$2,115,441	\$1,168,258	\$1,169,452	\$1,538,020
Homeland Security Grant	\$85,903	\$96,485	\$96,418	\$101,656
Port Security Grant Program	0	0	0	0
Total	\$2,201,344	\$1,264,743	\$1,265,870	\$1,639,676

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
006 - Emergency Management Division	Radio System Supervisor	160 - County - General	0	\$79,952	1.00
Total			0	\$79,952	1.00

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0416 - WyCo Radio Communications

Division: 416 - WyCo Radio Communications

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$762,591	\$752,700	\$788,700	\$802,700
53 - Commodities	\$6,503	\$7,402	\$7,402	\$7,402
Total	\$769,094	\$760,102	\$796,102	\$810,102

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$769,094	\$760,102	\$796,102	\$810,102
Total	\$769,094	\$760,102	\$796,102	\$810,102

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
WyCo Radio Communications-Adm	\$769,094	\$760,102	\$796,102	\$810,102
Total	\$769,094	\$760,102	\$796,102	\$810,102

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
416 - WyCo Radio Communications	Radio Technicians Salaries Increase	160 - County - General	\$36,000	\$50,000	0.00
Total			\$36,000	\$50,000	0.00



DEPARTMENT: Fire Department

Department Overview:

The Kansas City Kansas Fire Department (KCKFD) is committed to provide excellent service to the community in the areas of Fire Prevention, Fire Suppression, Emergency Medical Services, Hazardous Materials Mitigation, Special Operations Rescue, Public Education and All-Hazards Response. The Department is prepared to respond to any type of emergency at any time in a professional and prompt manner.

Important Issues:

- Actively pursue, engage and recruit individuals that have not traditionally seen the Fire Department as a career path.
- Maintaining adequate staffing for the safety of the public and firefighters.
- Compliance with National Fire Protection Association (NFPA), National Institute for Occupational Safety and Health (NIOSH) guidelines, and Occupational Safety and Health Administration (OSHA) regulations should be observed.
- Rebuild, remodel or rehab current facilities and stations to bring them in compliance with existing standards.
- Employ Fire Service industry standard apparatus and ambulance replacement program.

Highlights:

- Responded to 32,146 emergency incidents in 2020.
- Continued to seek out new funding opportunities, including grants and legislative initiatives, to accelerate departmental improvement enterprises.
- Vetted and implemented new programmatic software to improve the overall operational efficacy of the Department.
- Began contract negotiations with Local 64.
- Establish location and begin land acquisition for new Turner Fire Station consolidating Stations 16 & 17.

New Initiatives:

- Continue to evaluate operational efficiencies for Kansas City, Kansas.
- Continually evaluate the strategy for Station rebuild, remodel and rehab through 2036.
- Continue to develop and revise departmental General Orders and Standard Operating Guidelines.
- Initiating processes to assist in lowering ISO rating to include preplans, training, and stocked spare fleet.
- Continue to work through the negotiations process with Local 64.
- Continue to formulate and initiate leadership development and succession planning.
- Develop a climate of inclusivity by encouraging and developing leaders who will engage with the Department and the community on all levels.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$51,791,638	\$52,829,456	\$55,233,304	\$57,894,760
52 - Contractual Services	\$1,637,961	\$1,833,729	\$2,141,129	\$2,004,629
53 - Commodities	\$2,927,250	\$2,907,306	\$2,718,412	\$2,908,806
54 - Capital Outlay	\$3,738,871	\$1,927,000	\$2,202,000	\$3,759,000
55 - Grants, Claims, Shared Revenue	\$597,218	\$597,218	\$597,218	\$597,218
56 - Debt Service	\$3,960	0	0	0
57 - Nonexpense Items	\$1,104,535	\$2,256,000	\$2,256,000	\$2,256,000
Total	\$61,801,433	\$62,350,709	\$65,148,063	\$69,420,413

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
031 - Fire Administrative Division	9.00	9.00	11.00	11.00
032 - Fire Prevention Division	5.00	5.00	5.00	5.00
033 - Fire Communications Division	16.00	16.00	18.00	18.00
034 - Fire Vehicle Replace/Repr Div	3.00	3.00	4.00	4.00
035 - Fire Equipment/Supplies Div	1.00	1.00	1.00	1.00
036 - Fire Training Division	14.00	14.00	11.00	11.00
037 - Fire Suppression Division	342.00	342.00	338.00	338.00
039 - Division of Emergency Med Serv	85.00	85.00	85.00	86.00
Total	475.00	475.00	473.00	474.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$42,820,831	\$45,134,407	\$46,938,837	\$47,784,072
160 - County - General	\$1,256,758	\$1,269,273	\$1,511,396	\$1,589,960
212 - Dedicated Sales Tax	\$3,028,507	\$3,405,668	\$3,825,176	\$4,994,334
266 - Other Special Grants	\$87,262	\$1,308,874	\$46,308	\$131,317
268 - Special Grant CARES	\$4,768,849	0	0	0
564 - Emergency Medical Services	\$9,004,574	\$11,232,488	\$11,678,943	\$13,711,007
860 - Fire SAFER Grant Stimulus	\$1,775	0	\$1,147,402	\$1,209,723
971 - City Capital Project	\$31,819	0	0	0
990 - Internal Improvement	\$801,058	0	0	0
Total	\$61,801,433	\$62,350,709	\$65,148,063	\$69,420,413

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
031 - Fire Administrative Division	\$6,936,421	\$2,953,719	\$3,383,674	\$4,062,376
032 - Fire Prevention Division	\$557,923	\$621,514	\$676,899	\$711,661
033 - Fire Communications Division	\$1,256,758	\$1,269,273	\$1,511,396	\$1,589,960
034 - Fire Vehicle Replace/Repr Div	\$1,015,396	\$1,205,072	\$1,316,332	\$1,338,363
035 - Fire Equipment/Supplies Div	\$1,158,149	\$1,364,490	\$1,228,935	\$1,437,119
036 - Fire Training Division	\$1,385,636	\$1,471,690	\$1,271,740	\$1,326,943
037 - Fire Suppression Division	\$35,961,556	\$39,376,303	\$41,029,456	\$43,013,663
038 - Fire Special Operations Div	\$31,741	\$31,693	\$31,693	\$31,693
039 - Division of Emergency Med Serv	\$13,497,854	\$14,056,956	\$14,697,938	\$15,908,634
Total	\$61,801,433	\$62,350,709	\$65,148,063	\$69,420,413

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
031 - Fire Administrative Division	Cordico Contract	110 - City - General Fund	0	\$30,000	0.00
039 - Division of Emergency Med Serv	Fleet Internal Service Fund Trend Adjustment	564 - Emergency Medical Services	\$61,900	\$61,900	0.00
039 - Division of Emergency Med Serv	Paramedicine Provisional Position	266 - Other Special Grants	\$39,282	\$124,291	1.00
Total			\$101,182	\$216,191	1.00



DEPARTMENT: Fire Department
DIVISION: Administration Division

Division Overview:

Fire Administration is the central administrative office of the Fire Department. This Division provides day-to-day operational direction for all other Divisions within the department. Fire Administration is responsible for all Fire Department operations and personnel as well as the various support services for these operations, including all strategic planning, timekeeping, payroll, fiscal administration, budget development, capital project planning, and personnel record keeping. Administration ensures that the Department complies with all applicable National Fire Protection Administration (NFPA) standards to the best of its ability.

Important Issues:

- Move towards compliance with NFPA and Occupational Safety and Health Administration (OSHA) standards.
- Ensure that residents are receiving the standard of excellence that they deserve through the monitoring of surveys and community interaction.
- Focus on staffing, equipment and training so that our capabilities and resources allow the Fire Department to continue to protect the public while keeping firefighters safe.
- Continue to provide for and improve the Department's Wellness/Fitness Program.
- Need to maintain the necessary staffing for qualified Command Officers and Training Officers for the purpose of safety and accountability.
- Process all administrative items, including budgetary, payroll, and timekeeping.
- Coordinate and support delivery of services with continued emphasis on customer service.
- Underrepresented recruitment efforts must continue.

Highlights:

- Fire Department responded to 32,146 calls for service in 2020.
- KCKFD is working towards 2021 ISO's Public Protection Classification survey.
- Maintained high level of fire protection and Emergency Medical Services.
- Continued to improved customer service through the Quality Assurance/Quality Insurance Position (feedback loop) resulting in better patient care, customer service, and increased collection (Medicare/Medicaid reimbursement).
- Solved deficiencies associated with the 2019 ISO report.
- Received SAFER grant funding for 18 firefighters.

New Initiatives:

- Initiating land survey for the next fire station in the strategic plan.
- Evaluation of staffing and station placement for Kansas City, Kansas.
- Evaluation of software to assist in the operations of the KCKFD.
- Revising General Orders, Standard Operating Procedures to insure professional standards and safety are met for KCKFD and for the citizens of Wyandotte County.
- Evaluation of firefighter wellness program to determine if meeting national standards.
- Update and replace computer hardware and peripherals throughout the Department.
- Exploring funding possibilities for a new training facility.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Division: 031 - Fire Administrative Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$4,679,850	\$1,185,982	\$1,615,937	\$1,700,639
52 - Contractual Services	\$477,818	\$534,466	\$534,466	\$564,466
53 - Commodities	\$204,204	\$48,271	\$48,271	\$48,271
54 - Capital Outlay	\$1,574,550	\$1,185,000	\$1,185,000	\$1,749,000
Total	\$6,936,421	\$2,953,719	\$3,383,674	\$4,062,376

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
031 - Fire Administrative Division	9.00	9.00	11.00	11.00
Total	9.00	9.00	11.00	11.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$2,220,744	\$2,511,182	\$2,941,137	\$3,331,821
212 - Dedicated Sales Tax	\$263,378	\$435,511	\$435,511	\$673,529
266 - Other Special Grants	0	\$7,026	\$7,026	\$7,026
268 - Special Grant CARES	\$4,452,300	0	0	0
564 - Emergency Medical Services	0	0	0	\$50,000
Total	\$6,936,421	\$2,953,719	\$3,383,674	\$4,062,376

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Fire Administration	\$6,810,156	\$2,793,094	\$3,223,049	\$3,901,751
Fire Physical Fitness Program	\$32,090	\$59,664	\$59,664	\$59,664
Medical Control Board Program	\$94,176	\$95,000	\$95,000	\$95,000
Private Donations	0	\$5,961	\$5,961	\$5,961
Total	\$6,936,421	\$2,953,719	\$3,383,674	\$4,062,376

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
031 - Fire Administrative Division	Cordico Contract	110 - City - General Fund	0	\$30,000	0.00
Total			0	\$30,000	0.00



DEPARTMENT: Fire Department

DIVISION: Prevention Division

Division Overview:

The Division of Fire Prevention is supervised by the Office of the Fire Marshal. The division has three functions: Fire Prevention, Fire Investigation, and Community Safety/Public Education. The Inspections Unit is responsible for enforcing state and local ordinances regarding fire codes, the storage of explosive and flammable materials, the installation and maintenance of fire protection systems, and the means and adequacy of exits in all places of business and assembly. The Inspections Unit is responsible for the review of new construction plans to ensure compliance with applicable codes, and inspections of schools, multi-family, commercial, industrial, and institutional occupancies. The Fire Investigations Unit is responsible for conducting fire investigations and determining the origin and cause of a fire. If a fire is determined to be intentionally set, investigators will work with local and state law enforcement and the District Attorney's office to ensure those responsible are held accountable for their actions.

Important issues:

- Inspection of all schools, day care centers, high rises, detention facilities, places of assembly, and businesses that store/utilize hazardous materials.
- Public education programs including vulnerable populations, schools, community groups, and businesses.
- Enforcement of municipal ordinances related to Chapter 15 the city code of ordinances.
- Approve, inspect, and monitor the sales and storage of consumer fireworks.
- Investigate and prosecute individuals involved in the crime of arson as it relates to buildings, vehicles, persons, and property.

Highlights:

- Conducted fire extinguisher training and home smoke detector installation.
- Conducted over 496 fire investigations in 2020 resulting in 17 arrests and convictions.
- KCKFD currently has 8 state certified Fire Investigators.
- Updated the Fire Department's website to allow for residents to apply for and receive burn permits without having to visit a local fire station in person.
- Updated the Fire Department's website to allow convenient access to request Fire Department resources at public relation/education events and report fire safety issues.

New Initiatives:

- Improved the inspection database to allow for collecting fees for re-inspections which will improve the compliance for documented fire code violations.
- Improved the inspection database to support issuing of required operational fire permits.
- Complete detailed data entry for all properties in the inspection data base to ensure future inspections, occupancy and ownership changes comply with current fire and life safety codes.
- Adopt the 2018 International Fire Code and Life Safety Code to comply with current and national inspection and code standards to bring KCK up to the surrounding metropolitan area municipalities.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Division: 032 - Fire Prevention Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$548,273	\$605,933	\$661,318	\$696,080
52 - Contractual Services	\$1,968	\$2,230	\$2,230	\$2,230
53 - Commodities	\$7,682	\$13,351	\$13,351	\$13,351
Total	\$557,923	\$621,514	\$676,899	\$711,661

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
032 - Fire Prevention Division	5.00	5.00	5.00	5.00
Total	5.00	5.00	5.00	5.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$557,923	\$621,514	\$676,899	\$711,661
266 - Other Special Grants	0	0	0	0
Total	\$557,923	\$621,514	\$676,899	\$711,661

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Fire Prevent & Safety Grant	0	\$5,601	\$5,601	\$5,601
Fire Prevention Program	\$557,923	\$615,913	\$671,298	\$706,060
Total	\$557,923	\$621,514	\$676,899	\$711,661



DEPARTMENT: Fire Department

DIVISION: Communications Division

Division Overview:

The KCKFD Communications Division operates out of the Unified Government's Public Safety Dispatch Center and provides the dispatching of calls for service for the Fire/Emergency Medical Services (EMS) Departments of Kansas City, Kansas, Edwardsville, and Bonner Springs. The Fire Communications Division is also responsible for managing the effective utilization of resources for the Fire Department and maintaining adequate emergency response coverage for the citizens of Wyandotte County.

Important Issues:

- Fill vacancies for Fire/EMS Dispatchers to alleviate staffing issues and develop proactive plan to manage future vacancies.
- Implement Quality Assurance Unit to review emergency cases and ensure compliance with dispatch protocols.
- Collaborate with Geographic Information System (GIS) department to improve map data used by Computer Aided Dispatch (CAD) software.
- Fully implement proximity dispatching procedures and protocols to increase efficiency and accuracy in CAD unit recommendations.
- Conduct continuous training to ensure protocol competency and maintain exceptional customer service skills for all dispatchers.
- Complete full training of all dispatchers to facilitate transition of supervisors away from daily dispatching duties.

Highlights:

- KCKFD Fire Communications Division handled over 53,000 calls in 2020, a decrease of over 2% from the previous year.
- Effectively dispatched all Fire and Emergency Medical Services (EMS) calls for agencies within Wyandotte County with emphasis on customer service, standards of cover, and patient care.
- Created two new Communications Supervisor positions and staffed these positions internally by promoting existing dispatchers.
- Obtained CARES Act funding to implement Emergency Medical Dispatching software.
- Relocated Communications Division operations to backup location for two months to facilitate Communications Center Phase 2 remodel.

New Initiatives:

- Complete the implementation of Emergency Medical Dispatching software, including AQUA case management software and all associated dispatcher training.
- Establish the Communications Division Quality Assurance Unit, implementing comprehensive initiatives to ensure proper and consistent management of emergency calls for service.
- Adopt International Academy of Emergency Dispatch (IAED) performance standards as guidelines for continuous improvement in emergency medical dispatching.
- Complete IAED Center of Excellence, with focus on meeting or exceeding all standards.
- Expand supervisor duties to include auditing of emergency call taking and implementation of continuing education program.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Division: 033 - Fire Communications Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,229,313	\$1,248,465	\$1,490,588	\$1,569,152
52 - Contractual Services	\$12,875	\$6,638	\$6,638	\$6,638
53 - Commodities	\$14,570	\$14,170	\$14,170	\$14,170
Total	\$1,256,758	\$1,269,273	\$1,511,396	\$1,589,960

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
033 - Fire Communications Division	16.00	16.00	18.00	18.00
Total	16.00	16.00	18.00	18.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$1,256,758	\$1,269,273	\$1,511,396	\$1,589,960
Total	\$1,256,758	\$1,269,273	\$1,511,396	\$1,589,960

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Fire Communications	\$1,256,758	\$1,269,273	\$1,511,396	\$1,589,960
Total	\$1,256,758	\$1,269,273	\$1,511,396	\$1,589,960



DEPARTMENT: Fire Department
DIVISION: Vehicles Replacement/Repair Division

Division Overview:

The Fire Vehicle Replacement/Repair Division is responsible for maintaining all Fire Department vehicles, heavy machinery, small tools, appliances, and Self-Contained Breathing Apparatus (SCBA). Currently, the Fire Department has over 90 vehicles including pumpers, quints, aerials, ambulances, brush trucks, rescues, self-contained breathing apparatus (SCBA) mobile cascade vehicles, HazMat response vehicles, command vehicles and special operation equipment including rescue tools, rescue boats and specialized rescue vehicles.

A large portion of the Division's time and effort is spent on preventive maintenance in order to reduce the dollars spent on repairs. All Fire Department vehicles are inspected and serviced at least three times a year. Planned inspection and preventative maintenance of Fire Department vehicles assist in preventing excessive repair and/or replacement costs.

Important Issues:

- It has become increasingly difficult to keep aging specialty vehicles operational and we have limited options with reserve units that are adequate to fulfill those needs.
- The department is examining options for an electronic fleet maintenance record keeping system and will aid in determining the most cost-effective time to replace a vehicle opposed to repairing it.

Highlights:

- The new maintenance facility is operational and functional at 5440 Kansas Ave.
- Necessary IT infrastructure is in place to accommodate the needs of electronic maintenance recording keeping.
- Adequate offices, locker rooms, restrooms, and a breakroom have been constructed in order to maintain the needs of the Fire Vehicle Replacement/Repair Division.
- Began storing reserve apparatuses out of the elements to preserve their conditions and reduce ISO ratings.
- Established a second specialized Rescue Unit to meet the growing needs of the community.

New Initiatives:

- Design and construct an adequate Quartermaster in order to house, organize, and maintain equipment and supplies.
- Upgrade our record management system to an electronic maintenance record application that will allow for better tracking of repairs/maintenance.
- Begin an electronic Asset Management System that will allow for predicting asset trends and accurate budget planning.
- Continue replacing and repairing vehicles to have an adequate front line and reserve fleet.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Division: 034 - Fire Vehicle Replace/Repr Div

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$301,597	\$324,914	\$436,174	\$458,205
52 - Contractual Services	\$184,000	\$210,157	\$209,657	\$209,657
53 - Commodities	\$529,798	\$670,001	\$670,501	\$670,501
Total	\$1,015,396	\$1,205,072	\$1,316,332	\$1,338,363

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
034 - Fire Vehicle Replace/Repr Div	3.00	3.00	4.00	4.00
Total	3.00	3.00	4.00	4.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,015,396	\$1,205,072	\$1,316,332	\$1,338,363
Total	\$1,015,396	\$1,205,072	\$1,316,332	\$1,338,363

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Fire Vehicle Repl/Repair Progr	\$1,015,396	\$1,205,072	\$1,316,332	\$1,338,363
Total	\$1,015,396	\$1,205,072	\$1,316,332	\$1,338,363

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Division: 035 - Fire Equipment/Supplies Div

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$99,360	\$93,366	\$157,811	\$165,995
52 - Contractual Services	\$116,425	\$114,886	\$114,886	\$114,886
53 - Commodities	\$942,365	\$1,156,238	\$956,238	\$1,156,238
Total	\$1,158,149	\$1,364,490	\$1,228,935	\$1,437,119

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
035 - Fire Equipment/Supplies Div	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,033,702	\$1,239,490	\$1,103,935	\$583,119
212 - Dedicated Sales Tax	\$124,447	\$125,000	\$125,000	\$854,000
Total	\$1,158,149	\$1,364,490	\$1,228,935	\$1,437,119

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Fire Equipment/Supplies Prog	\$984,675	\$1,192,696	\$1,057,141	\$1,265,325
Fire Medical Program	\$8,560	\$11,670	\$11,670	\$11,670
Fire Telecommunications Prog	\$164,914	\$160,124	\$160,124	\$160,124
Total	\$1,158,149	\$1,364,490	\$1,228,935	\$1,437,119



DEPARTMENT: Fire Department

DIVISION: Training Division

Division Overview:

The Fire Training Division is charged with the responsibility of maintaining and improving the capabilities of Fire Department personnel through professionally oriented and comprehensive training programs. The environment that our crews are exposed to on a daily basis are ever changing. Newly developed materials used in today's building construction can create highly toxic atmospheres and increased potential for sudden structure failure resulting in death and injury. The Training Division is charged with the responsibility of ensuring that firefighters are properly prepared to safely mitigate all emergency scenes they are called to within Kansas City, Kansas. There are three programs within this Division: Fire Training, Emergency Medical Service (EMS) Training, and the Pre-Apprentice Firefighter Emergency Medical Technician (EMT) and Paramedic Trainee Program.

Important Issues:

- Assist in providing a culture of safety for all Fire Department Operations.
- Increase safety awareness and procedures for Driver/Operator and fire ground activities.
- Increase overall delivery of hands-on Fire Suppression training activities.
- Coordinate the delivery of EMS Training to all Fire Department personnel.
- Continued growth of the Pre-Apprentice Firefighter Trainee Program.
- Successful transition from Firefighter Trainees to Recruit Firefighter.
- Continued development and support of professional development.
- Increase number of experienced and certified training personnel in order to meet national standards.

Highlights:

- Delivered thousands of hours of training to Fire Department employees.
- Fire Service Instructor Certification into the Acting Company Officer Requirements.
- 152 employees recertified with the Kansas Board of EMS in 2020.
- Facilitated and coordinated preplanning tours of new and existing structures.
- Firefighter I and Firefighter II certification for all new recruits.
- Successful integration of Emergency Vehicle Operations Course for recruits.
- Strengthen the utilization and accountability of the on-line training program.
- Successfully completed in-service training.
- Supervise, oversee and carry out recruit firefighter training academies.
- Supervise and oversee Pre-Apprentice Firefighter Trainee Program.
- Establishment of Minimum Company Standards.
- Establishment of crew evaluations of Minimum Company Standards.

New Initiatives:

- Continue to build a working relationship with Automatic Aid and Mutual Aid Fire Departments through training.
- Captains Academy for newly promoted Company Officers.
- Battalion Chief Academy for newly promoted Command Officers.
- Cancer reduction training and education.
- PEER Support initiative strengthened and supported.
- Review current deliveries to ensure compliance to national standards.
- Incorporate media relations into Command Officer training.
- Professional development to the crew level department member.
- Instructor development and mentoring

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Division: 036 - Fire Training Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,299,759	\$1,375,288	\$1,175,338	\$1,230,541
52 - Contractual Services	\$25,315	\$36,082	\$35,082	\$35,082
53 - Commodities	\$60,561	\$60,320	\$61,320	\$61,320
Total	\$1,385,636	\$1,471,690	\$1,271,740	\$1,326,943

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
036 - Fire Training Division	14.00	14.00	11.00	11.00
Total	14.00	14.00	11.00	11.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,385,636	\$1,471,690	\$1,271,740	\$1,326,943
Total	\$1,385,636	\$1,471,690	\$1,271,740	\$1,326,943

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Fire Training Program	\$945,516	\$1,074,034	\$889,030	\$926,729
Fire Training/Cadet Program	\$432,291	\$387,616	\$372,670	\$390,174
Fire Training-Medical Program	\$7,828	\$10,040	\$10,040	\$10,040
Total	\$1,385,636	\$1,471,690	\$1,271,740	\$1,326,943



DEPARTMENT: Fire Department
DIVISION: Suppression Division

Division Overview:

The Fire Suppression Division is responsible for the preservation of life, health, and property. Personnel are responsible for the protection of life and property from fire. In addition, public safety personnel respond to all hazardous materials and other special operations incidents within the community. This division operates out of 18 fire stations, staffing 22 primary pieces of apparatus seven days a week, 24 hours a day. Personnel from the division respond to all structure fires, emergency medical calls, heavy rescue calls, water rescue, trench rescue, rope rescue, and all other specialized calls for service.

Important Issues:

- Continue efforts to improve firefighter and emergency scene safety through moving toward increased compliance with National Fire Protection Association (NFPA) 1710 (best practices).
- Continue our commitment to deliver prompt and efficient response times for all emergencies.
- Continue to research new technology in an effort to improve the level of service provided to the residents of Kansas City, Kansas and improvements in Firefighter safety.
- Continue to address the issues of the carcinogenic effects of contaminants from firefighting gear as it relates to occupational cancer in the fire service.
- Post pandemic, restart community activities, including Community Fire Safety House training of the District 500 First Responder Initiative; and other fire safety and Heart Safe presentations to schools and community groups.
- Continue to purchase and distribute Personal Protective Equipment (PPE) and sanitizer to all stations due to the COVID 19 pandemic.

Highlights:

- Improved overall Customer Service.
- Updated plans for “high hazard response” through risk analysis.
- Continued progress with Health and Wellness initiative.
- Inspected all fire hydrants in Kansas City, Kansas
- Used evidence-based research to update equipment in order to increase firefighter safety.
- Introduced new training concepts, strategy and tactics based on new data and better understanding of current, relevant scientific research in consideration of evidence-based research .
- Responded to 32,146 total calls for service.
- Firefighters staffed the apparatus every day through the pandemic to ensure the citizens of KCK were given the best possible emergency medical care.

New Initiatives:

- Initiated pre-planning of all businesses in Kansas City, Kansas.
- All crew members participate in “Minimum Company Standard” training.
- Added computers and monitors to all stations to enable us to use Zoom for training and Battalion meetings.
- Increase safety on fire scenes for all members by providing additional Risk Management training to all Captains and Battalion Chiefs.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Division: 037 - Fire Suppression Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$35,199,690	\$39,014,776	\$40,192,929	\$42,232,136
52 - Contractual Services	\$391,621	\$294,237	\$494,237	\$294,237
53 - Commodities	\$158,651	\$67,290	\$67,290	\$67,290
54 - Capital Outlay	\$211,594	0	\$275,000	\$420,000
Total	\$35,961,556	\$39,376,303	\$41,029,456	\$43,013,663

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
037 - Fire Suppression Division	342.00	342.00	338.00	338.00
Total	342.00	342.00	338.00	338.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$33,183,509	\$35,501,667	\$36,850,644	\$38,491,835
212 - Dedicated Sales Tax	\$2,435,559	\$2,412,070	\$2,831,410	\$3,112,104
266 - Other Special Grants	0	\$1,262,566	0	0
268 - Special Grant CARES	\$110,719	0	0	0
564 - Emergency Medical Services	\$199,949	\$200,000	\$200,000	\$200,000
860 - Fire SAFER Grant Stimulus	0	0	\$1,147,402	\$1,209,723
971 - City Capital Project	\$31,819	0	0	0
Total	\$35,961,556	\$39,376,303	\$41,029,456	\$43,013,663

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Fire Station Maintenance	\$613,266	\$314,227	\$789,227	\$659,227
Fire Suppression	\$35,348,289	\$39,062,076	\$40,240,229	\$42,354,436
Total	\$35,961,556	\$39,376,303	\$41,029,456	\$43,013,663



DEPARTMENT: Fire Department

DIVISION: Special Operations Division

Division Overview:

The Fire Special Operations Division provides the citizens and businesses of Kansas City, Kansas, Wyandotte County, the Kansas City Metropolitan Region, and the State of Kansas with specialized emergency response teams. The specialty teams are: Technical Rescue, (which includes but is not limited to; Rope Rescue, Confined Space Rescue, Swiftwater, Trench Rescue, Structural Collapse Rescue, and Elevator Rescue), and Hazardous Materials Response.

Important Issues:

- Equipment is wearing out or becoming outdated and is in need of replacement.
- Replace aging rigid hull boats.
- Replace Rescue Support unit and Trench Trailer to be more efficient and reliable for regional and statewide response.
- Continue to expand the capabilities of personnel from Stations 6 and 18 in all disciplines of Technical Rescue.
- Maintain NFPA and OSHA recommended training requirements for the Technical Rescuer and the Hazardous Materials Technician.

Highlights:

- Relocated Technical Rescue personnel and equipment to Station 6 to provide a more efficient response in the western half of the county.
- Purchased a new Rescue unit to replace and upgrade the current Rescue 1.
- Canine Search Team provided assistance to multiple regional agencies.
- Rescue crews have provided mutual aid to several regional agencies on Technical Rescue incidences.
- 32 personnel became Hazardous Materials Technicians or Structural Collapse Technicians.
- Special Operations personnel participated in Haz-Mat evolutions, Structural Collapse Training and K9 searches at the former Woodlands site during demolition.
- Haz-Mat and Rescue personnel have assisted the Training Division with Department wide and Academy Instruction.

New Initiatives:

- Haz-Mat and Rescue personnel will continue to train with regional Fire Departments for large scale events and continue to work within the Unified Government structure to strengthen our ability to respond to hazardous materials and technical rescue emergencies.
- Expanding our role within KSAR to provide more efficient interstate deployments.
- Canine Search Team will be testing for their FEMA Type 1 certification.
- Developing and revising response guidelines for the Technical Rescue disciplines.
- Expand our training requirements to be more uniform within our Division.
- Continue to incorporate new techniques and technology in preparing for, equipping, and responding to specialized rescue incidents.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Division: 038 - Fire Special Operations Div

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$6,220	\$7,600	\$7,600	\$7,600
53 - Commodities	\$25,520	\$24,093	\$24,093	\$24,093
54 - Capital Outlay	0	0	0	0
Total	\$31,741	\$31,693	\$31,693	\$31,693

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$31,741	\$31,693	\$31,693	\$31,693
212 - Dedicated Sales Tax	0	0	0	0
Total	\$31,741	\$31,693	\$31,693	\$31,693

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Fire Special Operations Prog	\$31,741	\$31,693	\$31,693	\$31,693
Total	\$31,741	\$31,693	\$31,693	\$31,693



DEPARTMENT: Fire Department
DIVISION: Medical Services Division

Division Overview:

The Fire Department is responsible for providing Emergency Medical Services (EMS) to the citizens of Kansas City, Kansas and our visitors. The department's delivery of EMS includes Advanced Life Support (ALS) and Basic Life Support (BLS) first responder service along with ALS ambulance transport. Fire Department first responder units are deployed throughout the City in strategic locations in order to meet a response time of 4:00 or less, 90% of the time. Fire Department ambulances are deployed in order to meet a response time of 9:59 or less, 91% of the time. KCKFD faces the challenge of longer response times in areas with stations that serve large geographic areas. Firefighter/Paramedics and Firefighter/Emergency Medical Technicians (EMTs) are certified by the State of Kansas and operate under the direction of the Department's Medical Director.

Priorities:

- Continue to advocate for increased Medicaid reimbursement through Ground Emergency Medical Transport (GEMT). KCKFD transports approximately 3,600 Medicaid patients annually, so this would be a significant financial benefit to our citizens. There is finally movement at the legislative level to slowly move this bill, HB2372
- Increase collection of ambulance use fees by utilizing an industry expert to evaluate our billing processes and procedures and advise on potential improvements. We will also explore potential efficiencies and cost savings which would result from a collaboration between the ambulance billing group and that of the Health Department.
- Replace half (21) of the Zoll cardiac monitors on the first responder fleet.

Highlights:

- Establishing a Community Paramedic Program by partnering with Vibrant Health to provide home visits in a non-911 setting for improved community health outcomes at a lower cost than emergency calls.
- Replaced 4 EMS units with a combination of local funding and CARES Act Funding.
- Continuing to assist the Health Department with mobile vaccinations and equipment.
- Evaluate new equipment and policies for coronavirus and similar communicable diseases.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0030 - Fire Department

Division: 039 - Division of Emergency Med Serv

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$8,433,797	\$8,980,733	\$9,503,209	\$9,842,011
52 - Contractual Services	\$421,719	\$627,433	\$736,333	\$769,833
53 - Commodities	\$983,898	\$853,572	\$863,178	\$853,572
54 - Capital Outlay	\$1,952,727	\$742,000	\$742,000	\$1,590,000
55 - Grants, Claims, Shared Revenue	\$597,218	\$597,218	\$597,218	\$597,218
56 - Debt Service	\$3,960	0	0	0
57 - Nonexpense Items	\$1,104,535	\$2,256,000	\$2,256,000	\$2,256,000
Total	\$13,497,854	\$14,056,956	\$14,697,938	\$15,908,634

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
039 - Division of Emergency Med Serv	85.00	85.00	85.00	86.00
Total	85.00	85.00	85.00	86.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$3,392,181	\$2,552,100	\$2,746,456	\$1,968,636
212 - Dedicated Sales Tax	\$205,123	\$433,086	\$433,256	\$354,701
266 - Other Special Grants	\$87,262	\$39,282	\$39,282	\$124,291
268 - Special Grant CARES	\$205,830	0	0	0
564 - Emergency Medical Services	\$8,804,625	\$11,032,488	\$11,478,943	\$13,461,007
860 - Fire SAFER Grant Stimulus	\$1,775	0	0	0
990 - Internal Improvement	\$801,058	0	0	0
Total	\$13,497,854	\$14,056,956	\$14,697,938	\$15,908,634

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Community Paramedicine Program	0	\$39,282	\$39,282	\$124,291
Emergency Medical Services	\$13,497,854	\$14,017,674	\$14,658,655	\$15,784,344
Total	\$13,497,854	\$14,056,956	\$14,697,938	\$15,908,634

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
039 - Division of Emergency Med Serv	Fleet Internal Service Fund Trend Adjustment	564 - Emergency Medical Services	\$61,900	\$61,900	0.00
039 - Division of Emergency Med Serv	Paramedicine Provisional Position	266 - Other Special Grants	\$39,282	\$124,291	1.00
Total			\$101,182	\$186,191	1.00



DEPARTMENT: Police Department

DIVISION: Chief's Office

Department Overview:

The mission of the Kansas City, Kansas Police Department (KCKPD) is enhancement of the quality of life for residents and visitors through effective crime reduction, preservation of the peace, and responsiveness to social changes in the community, which is accomplished through a police-community partnership focusing on proactive policing and crime prevention.

Important Issues:

- Address violent crime, specifically drive-by shootings and gang violence within the community.
- Juvenile engagement programs that will continue to address community relationships as long-term crime reduction strategies.
- Managing police vehicles, physical storage and equipment for vehicles, and vehicle repairs. We received new vehicles this year to integrate into our fleet.
- Continued evaluations of police operations to ensure we are using our limited resources as efficiently and effectively as possible.
- Expand officers' mental health programs and awareness, specifically through critical incident wellness exams and training opportunities to engage the officers at every opportunity.
- Creating a building project plan for the West Patrol Station, East Patrol Station, and Police Headquarters.
- Finish the police museum at headquarters and coordinate tours for the public.

Highlights:

- The Department received a \$700,000 grant from the Department of Justice (DOJ) to compensate for overtime in our Impacting Crime in Our Neighborhoods (ICON) zones. The federal government wants to see how the KCKPD reduces violent crime over the next three (3) years with the funding.
- A new Chief of Police will be selected in 2021. As an organization, we are excited to move forward with the new Chief to serve the community.
- The Body Worn Camera project was implemented this year and is up and running. The officers and the marked vehicles within our fleet have all been equipped with new cameras.
- The Officer Wellness position was filled this year and has been a great success. Additionally, Charlie and Haley, two rescue dogs were added to the KCKPD family. The dogs serve as comfort dogs and assist in our wellness program.
- Two police academies for new recruits will be completed this year. With the aid of officers assigned to a recruiting drive, the department drew many qualified candidates to include those that were lateral transfers from other departments.

New Initiatives:

- The Department is attempting to fill new personnel positions to expand its criminal intelligence unit. With the Community Connect Camera project, the Ring program, and other technology programs License Plate Reader (LPR's) that are moving forward, we will need this staffing to manage, review, and glean intelligence information for criminal cases. The Community Connect Project will implement several new pieces of technology that will help the department better serve our community in a more efficient manner.
- The Department is excited to continue the Summer Cadet program and is looking to fill 10 spots for this upcoming summer.
- Deploying of CORDICO, a law enforcement App that gives officers, on demand, easy access to high-quality wellness tools and resources 24 hours a day, 7 days a week.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0020 - Police Department

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$51,298,426	\$52,625,488	\$52,527,632	\$56,333,387
52 - Contractual Services	\$3,217,318	\$3,944,918	\$3,565,107	\$5,581,207
53 - Commodities	\$1,038,236	\$1,027,986	\$1,101,597	\$1,611,597
54 - Capital Outlay	\$3,478,025	\$2,273,667	\$1,754,000	\$2,593,187
55 - Grants, Claims, Shared Revenue	\$25,217	\$1,855	\$1,855	\$1,855
56 - Debt Service	\$5,819	0	0	0
57 - Nonexpense Items	\$122,479	\$303,663	\$303,663	\$303,663
58 - Reserves	0	\$25,000	\$25,000	\$25,000
Total	\$59,185,521	\$60,202,577	\$59,278,854	\$66,449,896

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
021 - Administration	30.50	30.50	43.50	44.50
023 - Investigations Bureau	68.50	68.50	65.50	68.50
024 - Operations Bureau	261.00	261.00	249.00	269.00
025 - Services Bureau	108.50	110.50	110.75	119.25
Total	468.50	470.50	468.75	501.25

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$44,204,217	\$48,124,361	\$47,396,921	\$53,419,486
160 - County - General	\$3,970,463	\$5,022,417	\$4,973,818	\$5,589,527
209 - Wyandotte County 911 Fund	\$1,033,944	\$797,500	\$955,000	\$959,400
212 - Dedicated Sales Tax	\$2,996,078	\$3,407,258	\$3,400,619	\$5,139,685
224 - Special Law Enforcement Fund	\$24,897	0	0	0
266 - Other Special Grants	\$1,743,299	\$839,242	\$700,696	\$943,499
268 - Special Grant CARES	\$3,594,628	0	0	0
274 - SLETF - Federal Forfeitures	\$19,430	\$148,500	\$148,500	\$135,000
275 - SLETF - State Forfeitures	\$62,402	\$163,300	\$163,300	\$163,300
276 - SLETF - Drug Tax	\$9,080	\$100,000	\$100,000	\$100,000
971 - City Capital Project	\$224,097	\$360,000	\$200,000	0
972 - County Capital Project	\$64,386	0	0	0
990 - Internal Improvement	\$1,238,601	\$1,240,000	\$1,240,000	0
Total	\$59,185,521	\$60,202,577	\$59,278,854	\$66,449,896

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
021 - Administration	\$9,326,738	\$6,412,288	\$7,363,867	\$8,395,125
023 - Investigations Bureau	\$7,974,026	\$9,121,570	\$8,529,430	\$9,180,021
024 - Operations Bureau	\$28,885,211	\$31,403,833	\$30,307,115	\$33,024,536
025 - Services Bureau	\$12,999,547	\$13,264,885	\$13,078,442	\$15,850,214
Total	\$59,185,521	\$60,202,577	\$59,278,854	\$66,449,896

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
021 - Administration	COPS FY20 Hiring Program	266 - Other Special Grants	\$209,665	\$436,735	5.00
021 - Administration	Reclassification - Hispanic Community Liaison Officer	110 - City - General Fund	0	\$166,449	1.00
023 - Investigations Bureau	COPS FY20 Hiring Program	110 - City - General Fund	(\$62,299)	(\$127,741)	(1.00)
023 - Investigations Bureau	Reclassification - Cold Case Unit Detectives	110 - City - General Fund	0	\$404,936	3.00
024 - Operations Bureau	COPS FY20 Hiring Program	110 - City - General Fund	(\$211,224)	(\$432,622)	(4.00)
024 - Operations Bureau	Reclassification - Cold Case Unit Detectives	110 - City - General Fund	0	(\$262,041)	(3.00)
024 - Operations Bureau	Reclassification - Hispanic Community Liaison Officer	110 - City - General Fund	0	(\$87,347)	(1.00)
024 - Operations Bureau	Restore Sworn Strength to 369 Patrolman (24 FTE)	110 - City - General Fund	0	\$1,048,163	24.00
025 - Services Bureau	6 Additional Part-Time Dispatch Staff	160 - County - General	0	\$386,246	4.50
025 - Services Bureau	Camera Video Auditor	110 - City - General Fund	0	\$99,231	1.00
025 - Services Bureau	Fleet Internal Service Fund Trend Adjustment	110 - City - General Fund	0	0	0.00
025 - Services Bureau	Maintenance and Fuel for Police Fleet	110 - City - General Fund	0	\$1,632,200	0.00
025 - Services Bureau	Restore Crime Intel Unit Staffing	110 - City - General Fund	0	\$268,847	3.00
Total			(\$63,858)	\$3,533,056	32.50

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0020 - Police Department

Division: 021 - Administration

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$7,314,724	\$3,886,550	\$5,350,213	\$5,813,471
52 - Contractual Services	\$1,270,976	\$1,867,489	\$1,357,489	\$2,040,489
53 - Commodities	\$635,169	\$556,941	\$554,857	\$539,857
54 - Capital Outlay	\$29,369	\$100,000	\$100,000	0
55 - Grants, Claims, Shared Revenue	0	\$1,308	\$1,308	\$1,308
57 - Nonexpense Items	\$76,500	0	0	0
Total	\$9,326,738	\$6,412,288	\$7,363,867	\$8,395,125

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
021 - Administration	30.50	30.50	43.50	44.50
Total	30.50	30.50	43.50	44.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$5,120,327	\$5,557,026	\$6,224,276	\$7,124,286
160 - County - General	0	0	0	0
212 - Dedicated Sales Tax	\$568,602	\$732,218	\$806,881	\$811,708
266 - Other Special Grants	\$168,410	\$23,044	\$232,709	\$459,131
268 - Special Grant CARES	\$3,469,399	0	0	0
990 - Internal Improvement	0	\$100,000	\$100,000	0
Total	\$9,326,738	\$6,412,288	\$7,363,867	\$8,395,125

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Cadet Program	\$122,377	\$232,252	\$5,757	\$5,757
Chief's Office	\$6,329,822	\$2,161,887	\$2,445,358	\$2,589,965
Chief's Office Donations	\$9,057	\$500	\$500	\$500
CIT Co-Responder	\$71,632	\$72,000	\$72,000	\$72,000
COPS Stimulus	\$6,851	0	\$332,689	\$564,475
Detention Finance Program	\$605,941	\$1,140,000	\$630,000	\$1,200,000
Firing Range Program	\$164,238	\$212,960	\$323,020	\$331,382
Health and Fitness Program	\$6,153	\$7,500	\$7,500	\$7,500
Internal Affairs	\$493,052	\$864,325	\$600,891	\$623,069
Justice Assistance Grant (JAG)	\$18,805	0	0	0
PD Hosted Training	\$4,164	\$2,500	\$2,500	\$2,500
Planning & Research	\$148,795	\$183,127	\$409,425	\$423,229
Police Athletic League	\$65,877	\$66,199	\$66,199	\$66,199
Police Facility Maintenance	\$47,021	\$83,034	\$83,034	\$53,034
Supplemental Hiring Program	0	\$97,811	\$97,811	\$102,602
TIPS Hotline	\$25,000	\$25,000	\$25,000	\$25,000
Training Academy Program	\$1,207,954	\$1,263,193	\$2,262,183	\$2,327,913
Total	\$9,326,738	\$6,412,288	\$7,363,867	\$8,395,125

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0020 - Police Department

Division: 021 - Administration

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
021 - Administration	COPS FY20 Hiring Program	266 - Other Special Grants	\$209,665	\$436,735	5.00
021 - Administration	Reclassification - Hispanic Community Liaison Officer	110 - City - General Fund	0	\$166,449	1.00
Total			\$209,665	\$603,183	6.00



DEPARTMENT: POLICE DEPARTMENT

DIVISION: CRIMINAL INVESTIGATIONS BUREAU

Bureau Overview:

The Criminal Investigations Bureau (CIB) mission is to provide the highest level of professional responsive service to the citizens of Kansas City, Kansas. The Bureau consists of the following units: Criminal Investigations, which is tasked with investigations of felony crimes that occur within the jurisdiction; Crime Scene Investigations, which is responsible for identifying, collecting, preserving, and packaging physical evidence at the scene of a crime; Property/Evidence Logistics and Storage, which is responsible for maintaining Police Department property, including executing and documenting all evidence for property release, destruction, and storage for evidence preservation for court proceedings; Victim Services, which provides assistance and support services directly to victims of crimes; Police and Fire Chaplain Services, which provides help for community members, families of police officers, law enforcement personnel, and victims by offering counselling or providing other services, such as referrals to local clergy or mental health professionals; Administrative Services, which consists of a small staff of office assistants who transcribe statements and manage case files for Detectives; Animal Services Unit, whose responsibilities include capturing and impounding dangerous or stray animals, investigating cases of animal cruelty, enforcing licensing laws and other laws relating to animal control program, and providing humane care to animals under their supervision.

Important Issues:

- Staff existing vacancies within the Detective Bureau and Animal Services.
- Garner prosecutorial support from the District Attorney Office.
- Expand digital information investigations platform.
- Add additional staffing to Criminal Investigations Division (CID) Admin Unit.
- Property room locker project needs funding.
- Specialized training for task specific unit personnel (i.e. – Human Trafficking, Forensic Experimental Trauma Interview (FETI), etc...).
- New tow lot project continues, Crime Scene Investigation (CSI) space for evidence processing.
- Increase the operating budget for veterinarian services in the Animal Services Unit (ASU).
- Creating a supervisor's position within the Animal Services Unit.
- Establish Microchip program at the Animal Services Unit.

Highlights:

- Updated CID with furniture, fixtures, and equipment.
- Aging fleet of CSI vans replaced with newly purchased Ford Transit vans (2).
- FARO crime scene scanner fully functional and some operators trained in its use.
- Animal Services Unit staffed with Adoption Coordinator.
- Decrease in shelter adoptions at ASU due to COVID-19.

New Initiatives:

- Reconfigure evidence locker room at Police Headquarters.
- Equipment needs for new CSI location being established.
- Selected by State to be pilot department for establishing a Domestic Violence High Risk Response Team.
- Revamp and organize dead storage facility.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0020 - Police Department

Division: 023 - Investigations Bureau

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$7,840,510	\$8,817,430	\$8,326,978	\$8,960,569
52 - Contractual Services	\$50,787	\$161,926	\$149,238	\$166,238
53 - Commodities	\$49,270	\$142,214	\$53,214	\$53,214
54 - Capital Outlay	0	0	0	0
55 - Grants, Claims, Shared Revenue	\$321	0	0	0
57 - Nonexpense Items	\$33,139	0	0	0
Total	\$7,974,026	\$9,121,570	\$8,529,430	\$9,180,021

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
023 - Investigations Bureau	68.50	68.50	65.50	68.50
Total	68.50	68.50	65.50	68.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$7,563,109	\$8,458,793	\$7,878,491	\$8,484,973
212 - Dedicated Sales Tax	\$72,083	\$288,502	\$284,874	\$312,602
266 - Other Special Grants	\$338,834	\$374,276	\$366,065	\$382,446
Total	\$7,974,026	\$9,121,570	\$8,529,430	\$9,180,021

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Crimes Against Persons/Proprrty	\$6,142,097	\$6,915,046	\$6,235,227	\$6,807,465
Logistics	\$269,938	\$529,996	\$440,899	\$453,231
Police Identification	\$1,200,823	\$1,222,636	\$1,404,384	\$1,450,286
Victim Assistance Grant	\$305,748	\$380,215	\$372,004	\$388,385
VSU-VSCAA	\$55,421	\$73,679	\$76,917	\$80,654
Total	\$7,974,026	\$9,121,570	\$8,529,430	\$9,180,021

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
023 - Investigations Bureau	COPS FY20 Hiring Program	110 - City - General Fund	(\$62,299)	(\$127,741)	(1.00)
023 - Investigations Bureau	Reclassification - Cold Case Unit Detectives	110 - City - General Fund	0	\$404,936	3.00
Total			(\$62,299)	\$277,195	2.00



DEPARTMENT: POLICE DEPARTMENT

DIVISION: BUREAU OF OPERATIONS

Bureau Overview

The Bureau of Operations strives to provide the citizens and guests of Kansas City, Kansas with a safe community in which they can live, work, and play. Although the Bureau of Operations is mainly associated with field operations, it also has many assets available to combat crime, increase quality of life, and engage the community. Among these assets are the Uniform Patrol Divisions, Community Policing, School Resource Officers, Narcotics Unit, Special Operations Unit, Federal Task Force Officers, Criminal Intelligence Unit, K-9 Unit, Traffic Unit, Crisis Intervention Team, the Explosive Ordinance Device Unit, and the Crisis Negotiator Team.

Important Issues

- In 2020, violent crime increased by 16% and property crime increased by 9%.
- Illegal Narcotics/Gang Activity Violent Crime and the reduction of violent crime.
- Increase Community Partnership and Engagement / Community Camera Initiative.
- Improving Quality of life by Addressing Dumping & Graffiti Issues.
- Professionalism, Courtesy and Responsiveness.

Highlights

- In 2020, the KCKPD handled 151,178 calls for service within Kansas City Kansas. The Operations Bureau handled 99% of those calls for service.
- The Operations Bureau of the Police Department continues to use the crime fighting model classified as Data Driven Approach to Crime and Traffic Safety (DDACTS), locally known as Project ACT, along the Central Avenue corridor.
- Operation Impacting Crime in our Neighborhoods (ICON) continues to be utilized simultaneously in both East and West Patrol Divisions. Our resources are utilized to combat crime in these specific neighborhoods. The award of a BJA/PSN Grant has enabled ICON to be manned by dedicated officers on overtime, increasing the effectiveness of the already successful program. Grant implementation began in July of 2019 with Officers working overtime within the stations, focused on zones within the City identified via data analysis as the areas with the most crime. The grant concludes in 2021.
- Through the Technology in Policing grant we have deployed 59 License Plate Reader (LPR) enabled cameras in intersections throughout the City, identified via data analysis. We have also executed an MOU with KCMOPD to share LPR and video data to enhance crime reduction efforts on both sides of the State Line. Additionally, we have continued to work with the Ring Camera network enabling us to share and use video captured throughout our community. We have also added one Detective and one Patrolman to our Criminal Intel Unit to support these initiatives. These officers will be Law Enforcement & Emergency Services Video Association (LEVA) Certified, allowing us to increase our abilities concerning video.

New Initiatives

- We have created a task force including officers from the Operations Bureau and Criminal Investigations Bureau, the District Attorney's Office, Probation and Parole, and Court Services, aimed at early intervention for juvenile offenders. This will specifically target those with gang affiliations and property crime offenses prior to their criminal affiliations escalating.
- Through our partnership with Stabilization, Occupation, And Revitalization (SOAR) an application has been created that is utilized to track illegal dumping throughout the city. The app allows us to track new and old dump sites and then assign appropriate Unified Government divisions for cleanup. The application allows for overlap therefore the Police Department plans to use this app to track graffiti in an attempt to curb blight within our city.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0020 - Police Department

Division: 024 - Operations Bureau

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$28,369,871	\$30,800,561	\$29,711,071	\$31,031,992
52 - Contractual Services	\$180,956	\$148,974	\$146,051	\$132,551
53 - Commodities	\$192,515	\$151,298	\$146,993	\$146,993
54 - Capital Outlay	\$104,132	0	0	\$1,410,000
55 - Grants, Claims, Shared Revenue	\$24,897	0	0	0
57 - Nonexpense Items	\$12,840	\$303,000	\$303,000	\$303,000
Total	\$28,885,211	\$31,403,833	\$30,307,115	\$33,024,536

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
024 - Operations Bureau	261.00	261.00	249.00	269.00
Total	261.00	261.00	249.00	269.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$26,913,630	\$29,216,597	\$28,258,916	\$29,714,554
212 - Dedicated Sales Tax	\$1,469,652	\$1,688,514	\$1,549,477	\$2,824,760
224 - Special Law Enforcement Fund	\$24,897	0	0	0
266 - Other Special Grants	\$386,120	\$86,922	\$86,922	\$86,922
274 - SLETF - Federal Forfeitures	\$19,430	\$148,500	\$148,500	\$135,000
275 - SLETF - State Forfeitures	\$62,402	\$163,300	\$163,300	\$163,300
276 - SLETF - Drug Tax	\$9,080	\$100,000	\$100,000	\$100,000
Total	\$28,885,211	\$31,403,833	\$30,307,115	\$33,024,536

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Canine Unit Program	\$80	\$26,959	\$26,959	\$13,459
COPPS Ahead Program	\$2,604,998	\$2,780,268	\$3,012,395	\$3,117,654
COPPS Donations	\$37,155	\$10,000	\$10,000	\$10,000
Department of Justice (DOJ) - ICON	\$165,086	0	0	0
EOD Explosive Ordinance Dispos	\$382	\$5,731	\$731	\$731
HIDTA Grant Program	\$86,064	\$57,422	\$57,422	\$57,422
JAG-ActiveShooterPrepared Prog	\$87,424	\$19,500	\$19,500	\$19,500
Narcotics Unit Program	\$3,397,753	\$3,765,548	\$4,443,734	\$4,581,137
Operations Bureau	\$440,791	\$771,477	\$786,581	\$2,116,609
Patrol Activities	\$18,779,787	\$20,528,794	\$18,571,471	\$19,502,996
SCORE Unit Program	\$1,611,938	\$1,918,894	\$1,816,380	\$1,879,713
Traffic Support Unit	\$1,673,753	\$1,519,241	\$1,561,942	\$1,725,314
Vice Unit Program	0	0	0	0
Total	\$28,885,211	\$31,403,833	\$30,307,115	\$33,024,536

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
024 - Operations Bureau	COPS FY20 Hiring Program	110 - City - General Fund	(\$211,224)	(\$432,622)	(4.00)
024 - Operations Bureau	Reclassification - Cold Case Unit Detectives	110 - City - General Fund	0	(\$262,041)	(3.00)
024 - Operations Bureau	Reclassification - Hispanic Community Liaison Officer	110 - City - General Fund	0	(\$87,347)	(1.00)
024 - Operations Bureau	Restore Sworn Strength to 369 Patrolman (24 FTE)	110 - City - General Fund	0	\$1,048,163	24.00
Total			(\$211,224)	\$266,153	16.00



DEPARTMENT: POLICE

DIVISION: BUREAU OF SERVICES

Bureau Overview:

The Bureau of Services mission is to provide the highest level of support to the Kansas City, Kansas Police Department (KCKPD) personnel and the citizens of Kansas City, Kansas. The Bureau consists of the following units: Alarms, which processes alarm permits for both commercial and private alarms within Kansas City, Kansas; Staff Support Services Division, which encompasses the Wyandotte County Communications Center where emergency and non-emergency calls are received on a daily basis requesting service from both Police and Fire; Records and Administration Unit, which processes all police reports completed by department personnel, handles input and removal of critical information into federal databases like National Crime Information Center (NCIC), and any Kansas Open Records Requests; Information and Technology Unit, which supports technology employed by the KCKPD and Communications Center to combat crime; Tele-serve Unit, where citizens within Kansas City, Kansas can phone-in crime reports, thus freeing up Operations personnel to handle higher priority calls for service; Asset Protection Division, which encompasses the Dignitary Protection Unit, which provides physical protection to Unified Government officials and investigative tools for possible threats to the Unified Government, as well as Security Staff, who provide a safe environment for Unified Government employees to work and citizens to conduct business.

Important Issues:

- Staffing and Full Employment (This has become critical in the Communications Unit)
- CAD-RMS New World Systems Optimization
- Administrative Service-Record Management Unit Enhancement and Service Improvements
- Alarm Services Systems Enhancements and Optimization
- Upgrade Microsoft exchange Environment
- Animal Services Fiber Optics Project
- Adore Training Program upgrade (Added Communications Unit to this program)

Highlights (2020):

- Physical Infrastructure Improvements to Administration
- Telephone Enhancements to Divisions and Network Fiber Optic Integration to Facilities
- Asset Protection Division Assimilation Systems Integration, and Enhancements
- Improvements to the Wyandotte County Communications Center, total remodel
- Continued Specialized Training for Management Personnel
- Body Worn Camera Implementation

New Initiatives:

- E-Ticketing and Citizen Online Report Retrieval Implementation
- Filling personnel vacancies
- Asset Protection Division Enhancements
- Enhancing and Improving Alarm Coordinator Systems
- Street Smart initiative to provide real-time information to the street level officers
- Kronos Tele-Staff
- Server Infrastructure – Police Headquarters Data Center
- Server Infrastructure – Public Safety Communications Data Center

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Division: 025 - Services Bureau

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$7,773,321	\$9,120,946	\$9,139,370	\$10,527,355
52 - Contractual Services	\$1,714,600	\$1,766,529	\$1,912,329	\$3,241,929
53 - Commodities	\$161,282	\$177,533	\$346,533	\$871,533
54 - Capital Outlay	\$3,344,524	\$2,173,667	\$1,654,000	\$1,183,187
55 - Grants, Claims, Shared Revenue	0	\$547	\$547	\$547
56 - Debt Service	\$5,819	0	0	0
57 - Nonexpense Items	0	\$663	\$663	\$663
58 - Reserves	0	\$25,000	\$25,000	\$25,000
Total	\$12,999,547	\$13,264,885	\$13,078,442	\$15,850,214

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
025 - Services Bureau	108.50	110.50	110.75	119.25
Total	108.50	110.50	110.75	119.25

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$4,607,150	\$4,891,945	\$5,035,237	\$8,095,672
160 - County - General	\$3,970,463	\$5,022,417	\$4,973,818	\$5,589,527
209 - Wyandotte County 911 Fund	\$1,033,944	\$797,500	\$955,000	\$959,400
212 - Dedicated Sales Tax	\$885,741	\$698,024	\$759,386	\$1,190,616
266 - Other Special Grants	\$849,935	\$355,000	\$15,000	\$15,000
268 - Special Grant CARES	\$125,229	0	0	0
971 - City Capital Project	\$224,097	\$360,000	\$200,000	0
972 - County Capital Project	\$64,386	0	0	0
990 - Internal Improvement	\$1,238,601	\$1,140,000	\$1,140,000	0
Total	\$12,999,547	\$13,264,885	\$13,078,442	\$15,850,214

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Animal Services Unit	\$822,988	\$1,042,389	\$1,067,228	\$1,215,429
Building Security	\$1,537,927	\$1,405,440	\$1,434,051	\$1,578,534
CAD/RMS	\$207,853	\$208,372	\$208,372	\$281,372
Court Buildings Security	\$6,882	0	0	0
Criminal Intel Unit	\$66,300	0	0	\$283,543
Dignitary Protection Program	\$302,897	\$363,435	\$297,725	\$308,735
JAG-TIPS	\$443,160	0	0	0
Police Communications	\$3,709,551	\$4,486,600	\$4,415,389	\$5,003,423
Police Telecommunications	\$346,491	\$436,872	\$336,872	\$336,872
Police Teleserve Program	\$252,231	\$417,519	\$419,768	\$443,020
Police Vehicle Maintenance	\$77,566	\$77,566	\$166,566	\$1,798,766
Services Administration/Data	\$3,850,099	\$3,088,938	\$3,253,817	\$2,627,731
Vehicle and Body Camera	\$341,657	\$940,253	\$523,656	\$1,013,389
Wyandotte County 911	\$1,033,944	\$797,500	\$955,000	\$959,400
Total	\$12,999,547	\$13,264,885	\$13,078,442	\$15,850,214

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0020 - Police Department

Division: 025 - Services Bureau

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
025 - Services Bureau	6 Additional Part-Time Dispatch Staff	160 - County - General	0	\$386,246	4.50
025 - Services Bureau	Camera Video Auditor	110 - City - General Fund	0	\$99,231	1.00
025 - Services Bureau	Fleet Internal Service Fund Trend Adjustment	110 - City - General Fund	0	0	0.00
025 - Services Bureau	Maintenance and Fuel for Police Fleet	110 - City - General Fund	0	\$1,632,200	0.00
025 - Services Bureau	Restore Crime Intel Unit Staffing	110 - City - General Fund	0	\$268,847	3.00
Total			0	\$2,386,524	8.50



DEPARTMENT: Wyandotte County Sheriff's Office

Department Overview:

Kansas Sheriffs maintain a number of explicit statutory duties, including the following general duties: (K.S.A. 19-811): *the Sheriff has charge and custody of the jail; K.S.A. 19-812: the Sheriff shall serve and execute...all process, writs, etc. ...and shall attend (provide security) upon the several courts of record held in his/her county...;*(K.S.A. 19-813): *it is the duty of the Sheriff to keep and preserve the peace in his/her county...* These duties are broad and cannot be usurped by a Board of County Commissioners. Sheriff's Administration oversees the daily functions of the Sheriff's Office mission. The Department's mission is to serve the courts and citizens of Wyandotte County demonstrating integrity and professionalism in our operations, while promoting a healthy and productive work environment, and maintaining efficiency and effectiveness in support of the criminal justice system.

Important Issues:

- The new Juvenile Justice Center opened in the fall of 2020 and all Juvenile Detention operations were moved. Maintaining adequate staffing is paramount in order to adhere to Division of Family Services (DFS) and Kansas Department of Corrections (KDOC) regulations regarding juvenile residents.
- Overtime costs remain excessive in the Operations Division due to challenges in maintaining certified staff – currently five deputies are attending Basic Officer Certification Training.
- Aging vehicle fleet (average age 8.75+ years/average miles 119,800) which is slightly down from 9+ years/average miles 140,000+, and aging computer infrastructure remain our greatest equipment needs and challenges.
- Hiring and retention of qualified personnel, especially Detention Deputies, remains our biggest challenge as well as threat to our mission completion. We currently have 12 Deputy and 8 Correctional Specialist vacancies.
- The relatively new Courthouse Security Program is underway and slightly expanded from last year to cover the new Juvenile Justice Center. It will need to expand by 6 CSOs in order to provide 24/7 security for the three Courts buildings.

Highlights and New Initiatives:

- Expand and strengthen recruitment efforts to identify, hire, and train new Detention personnel and maintain certified deputies to adequately staff the Operations Division. This will include a request for one (1) additional Detective PIN to keep up with the significant increase in cases.
- Seek an RFP process to obtain a new and enhanced Jail Management System to improve jail security.
- Continue renovation and repurposing of the former Juvenile Detention Center (JDC) space in the jail to expand training space that is critical for keeping staff adequately trained, especially in Defensive Tactics.
- In response to recommendations suggested in the Matrix Police and Sheriff Operations Study, we will be looking to implement increased Record Clerk, Classification, and Inmate Programs staffing if support is gained from the County Administrator's Office and Board of Commission.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0200 - Sheriff

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$22,881,115	\$24,901,349	\$23,979,568	\$25,270,696
52 - Contractual Services	\$6,376,181	\$6,991,113	\$7,085,557	\$7,324,119
53 - Commodities	\$835,476	\$795,074	\$788,624	\$788,624
54 - Capital Outlay	\$592,366	\$454,820	\$471,120	\$625,000
55 - Grants, Claims, Shared Revenue	\$529	\$2,892	\$2,892	\$2,892
57 - Nonexpense Items	\$171,383	\$4,622	\$4,621	\$4,621
Total	\$30,857,050	\$33,149,870	\$32,332,382	\$34,015,952

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
200 - Sheriff Administration	106.00	106.00	106.75	107.75
215 - Jail	143.00	143.00	143.00	143.00
220 - Juvenile Detention Center	42.00	42.00	42.00	42.00
Total	291.00	291.00	291.75	292.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$29,351,341	\$32,266,144	\$31,516,142	\$33,168,922
181 - County - Jail Commissary Fund	\$22,550	\$100,000	\$100,000	\$100,000
222 - Special Alcohol	0	\$18,562	0	0
241 - Juvenile CCA	\$466,525	\$634,635	\$640,061	\$670,851
266 - Other Special Grants	\$333,175	\$121,430	\$76,179	\$76,179
268 - Special Grant CARES	\$653,149	0	0	0
274 - SLETF - Federal Forfeitures	\$20,310	\$9,099	0	0
275 - SLETF - State Forfeitures	\$10,000	0	0	0
Total	\$30,857,050	\$33,149,870	\$32,332,382	\$34,015,952

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
129 - Jail Commissary Division	\$22,550	\$100,000	\$100,000	\$100,000
198 - Public Safety Interlocal	\$28,026	\$27,330	\$29,073	\$30,527
199 - Jail-Inmate Housing Division	\$1,609,315	\$1,721,593	\$1,781,593	\$1,814,373
200 - Sheriff Administration	\$10,949,439	\$11,065,789	\$10,827,556	\$11,498,137
215 - Jail	\$11,263,472	\$12,368,706	\$11,796,846	\$12,422,015
216 - Medical Contract Division	\$4,067,600	\$4,356,852	\$4,356,852	\$4,557,180
220 - Juvenile Detention Center	\$2,916,647	\$3,509,600	\$3,440,462	\$3,593,721
Total	\$30,857,050	\$33,149,870	\$32,332,382	\$34,015,952

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
199 - Jail-Inmate Housing Division	Jail Food Adult Detention	160 - County - General	\$60,000	\$92,780	0.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



200 - Sheriff Administration	CORDICO Public Safety Wellness Technology	160 - County - General	\$30,000	\$30,000	0.00
200 - Sheriff Administration	Fleet Internal Service Fund Trend Adjustment	160 - County - General	\$55,600	\$55,600	0.00
200 - Sheriff Administration	Sheriff's Investigator 1 FTE	160 - County - General	0	\$109,949	1.00
216 - Medical Contract Division	Increase in Inmate Medical Contract	160 - County - General	0	\$200,328	0.00
Total			\$145,600	\$488,657	1.00



Department: 0200 - Sheriff

Division: 198 - Public Safety Interlocal

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$28,026	\$27,330	\$29,073	\$30,527
Total	\$28,026	\$27,330	\$29,073	\$30,527

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$28,026	\$27,330	\$29,073	\$30,527
Total	\$28,026	\$27,330	\$29,073	\$30,527

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Public Safety Interlocal Prog	\$28,026	\$27,330	\$29,073	\$30,527
Total	\$28,026	\$27,330	\$29,073	\$30,527



DEPARTMENT: Wyandotte County Sheriff's Office

DIVISION: Operations Division

Division Overview:

The Operations Division of the Sheriff's Office provides services to the citizens of the cities of Kansas City, Bonner Springs, Edwardsville, and Lake Quivira, as well as the unincorporated areas of the County. The Operations Division also provides service for the three court systems of the Unified Government; Wyandotte County District Court, Wyandotte County Juvenile Court and Kansas City, Kansas Municipal Court.

Important Issues:

The Operations Division:

- Serve civil process for the Wyandotte County District Court.
- Serve the courts, comprised of 18 Divisions, by transporting housed inmates to court for first appearances, status hearings, preliminary hearings, and trials.
- Execute court orders pertaining to Probate, Evictions, Tax Sales, Mortgage Foreclosures, Replevin Orders, Protection from Abuse orders, civil court hearings, child custody issues, etc.
- Enforce state statutes, City and County ordinances, investigate crimes, prepare cases for review by the District Attorney, and execute search and arrest warrants.
- Responsible for transporting all prisoners to and from penal institutions for district court extraditions and all court appearances.
- Responsible for transporting all district court inmates to the appropriate penal institutions after sentencing for incarceration.
- Responsible for patrolling, answering calls for service, and investigating crimes in 53 parks and 13 cemeteries in Wyandotte County.
- Attempt to recover lost revenue to the Unified Government by assigning deputies to vehicle registration enforcement and collecting bad checks written to the U.G.

Highlights and New Initiatives

- In 2021, we have implemented a new software system called IA-Pro, which will enable supervisors to better track disciplinary issues with employees through maintaining historical data and the prevention of employee misconduct.
- In 2021 the Sheriff's Office, in collaboration with Wyandotte County District Court and the United States Veteran Affairs, will begin the implementation of Veteran's Treatment Court. The program is designed to help citizens live in the community as a productive and responsible citizen.
- 2020 overtime staffing levels were 727.25 manhours despite critically low staffing levels. After overtime staffing levels reached 8,969 hours in 2019, Sheriff Ash issued a moratorium on forced overtime for Patrol Divisions in 2020 to improve morale. Overtime hours are expected to increase significantly due to the reimplementation of minimum staffing levels to meet the Sheriff's mission. On July 3rd it is expected that 5 Deputies will have graduated KLETC resulting in no vacant positions within the Operations Division.
- An ongoing critical issue is our aging vehicle fleet. The average age of our vehicles is 8.75+ years, with an average mileage of 119,830 miles per vehicle.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0200 - Sheriff

Division: 200 - Sheriff Administration

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$9,430,979	\$9,862,289	\$9,580,006	\$10,142,707
52 - Contractual Services	\$389,903	\$514,885	\$551,586	\$551,586
53 - Commodities	\$439,050	\$279,031	\$274,081	\$274,081
54 - Capital Outlay	\$517,824	\$404,820	\$417,120	\$525,000
55 - Grants, Claims, Shared Revenue	\$300	\$260	\$260	\$260
57 - Nonexpense Items	\$171,383	\$4,504	\$4,503	\$4,503
Total	\$10,949,439	\$11,065,789	\$10,827,556	\$11,498,137

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
200 - Sheriff Administration	106.00	106.00	106.75	107.75
Total	106.00	106.00	106.75	107.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$9,466,280	\$10,283,564	\$10,111,316	\$10,751,107
222 - Special Alcohol	0	\$18,562	0	0
241 - Juvenile CCA	\$466,525	\$634,635	\$640,061	\$670,851
266 - Other Special Grants	\$333,175	\$119,930	\$76,179	\$76,179
268 - Special Grant CARES	\$653,149	0	0	0
274 - SLETF - Federal Forfeitures	\$20,310	\$9,099	0	0
275 - SLETF - State Forfeitures	\$10,000	0	0	0
Total	\$10,949,439	\$11,065,789	\$10,827,556	\$11,498,137

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Coronavirus Emrg Spplmnt Fund	\$59,307	0	0	0
Courthouse Security	\$1,193,793	\$1,587,410	\$1,505,412	\$1,537,232
Criminal Alien Assistance	\$72,191	\$5,000	\$5,000	\$5,000
JAG Edward Byrne Memorial	\$300	\$15,496	\$15,496	\$15,496
JJ Juv Intake & Assessment	\$470,103	\$619,147	\$624,573	\$655,355
Sheriff Administration	\$9,058,717	\$8,834,106	\$8,672,445	\$9,280,424
Sheriff Concealed Carry	\$89,928	\$4,630	\$4,630	\$4,630
SHF Hosted Training	\$5,100	0	0	0
Total	\$10,949,439	\$11,065,789	\$10,827,556	\$11,498,137

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
200 - Sheriff Administration	CORDICO Public Safety Wellness Technology	160 - County - General	\$30,000	\$30,000	0.00
200 - Sheriff Administration	Fleet Internal Service Fund Trend Adjustment	160 - County - General	\$55,600	\$55,600	0.00

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



200 - Sheriff Administration	Sheriff's Investigator 1 FTE	160 - County - General	0	\$109,949	1.00
Total			\$85,600	\$195,549	1.00



DEPARTMENT: Wyandotte County Sheriff's Office

DIVISION: Detention Division

Division Overview:

The Wyandotte County Detention Division provides a safe, secure, and humane environment for staff and persons, both adult and juvenile, lawfully incarcerated by the criminal justice system.

The Juvenile Detention Center (JDC) provides short-term care and secure custody to juveniles who are awaiting placement or release to parents/guardians. We provide the basic needs for juvenile detainees such as shelter, food, clothing, medical care, mental health, and basic hygienic needs. Our duty is to prevent the abridgement of juvenile detainees' legal rights during detainment. We detain each juvenile in a safe and humane environment, while maintaining the level of security necessary to prevent escape. We ensure that juvenile detainees are free from fear, assault, or any type of intimidation by staff and other juveniles.

The Adult Detention Center (ADC) and Juvenile Detention Center shall:

- Adhere to regulations of the Department of Family Services (DFS) and the Kansas Department of Corrections (KDOC) regarding juvenile residents.
- Adhere to performance standards required by Detention Center policies, state statutes, Supreme Court and Circuit Court case law.
- Continue to hire qualified applicants to fill vacancies developed by attrition to maintain DFS and KDOC mandatory staffing guidelines regarding Juvenile Detention Officers.
- Develop and promote exceptionally qualified supervisory and command personnel, in order to ensure the effective and efficient operation of the JDC and ADC.

Important Issues:

- With critical employee shortages, ADC continue to focus on staffing plans to manage the populations within the facility and more importantly pay attention to staff morale/attrition and retention.
- While dealing with an aging building it has been identified that some upgrades are needed in the detention employee locker rooms. We will be looking at new lockers, lighting, and other cosmetic upgrades.
- To keep the Sheriff's Office and Detention Center up to date with current technological processes we will be looking at replacing our current Jail Management System.
- The Adult Detention Center is continually working to improve the facility security systems as cameras age-out and new surveillance technology enters the market.

Highlights and New Initiatives:

- Deployed inmate work crews to sanitize and maintain ADC common areas, inmate cells, hallways, elevators, etc., in response to the continuation of the COVID-19 crisis.
- The Wyandotte County Sheriff's Office and Detention Center continues seeking alternative methods of housing detainees to include double bunking and farm outs to offset rising housing costs. Plan to return all farm-outs as staffing levels improve.
- Two replacement transport vehicles for detention purchased from Kansas Highway Patrol due to not being able to purchase new.
- A camera upgrade is still in process. This project is adding/replacing 13 total cameras.
- We were able to repurpose space previously used by USD 500 in JDC and relocate Programs and Classifications. By doing this move we also created a new training area that will be used for ongoing training for all Sheriff's Office staff, particularly in the areas of defensive tactics and force training.
- The Adult Detention Center concluded a transition of inmate telephone services and inmate tablet provider in late 2020.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0200 - Sheriff

Division: 215 - Jail

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$10,624,254	\$11,636,385	\$11,064,525	\$11,639,694
52 - Contractual Services	\$242,107	\$309,503	\$309,503	\$309,503
53 - Commodities	\$322,620	\$370,068	\$370,068	\$370,068
54 - Capital Outlay	\$74,262	\$50,000	\$50,000	\$100,000
55 - Grants, Claims, Shared Revenue	\$229	\$2,632	\$2,632	\$2,632
57 - Nonexpense Items	0	\$118	\$118	\$118
Total	\$11,263,472	\$12,368,706	\$11,796,846	\$12,422,015

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
215 - Jail	143.00	143.00	143.00	143.00
Total	143.00	143.00	143.00	143.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$11,263,472	\$12,368,706	\$11,796,846	\$12,422,015
Total	\$11,263,472	\$12,368,706	\$11,796,846	\$12,422,015

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Jail Authority	\$11,043,422	\$12,052,718	\$11,506,240	\$12,122,581
Jail Training	\$167,508	\$232,709	\$207,327	\$216,155
SERT	\$1,000	\$1,000	\$1,000	\$1,000
Wyandotte Ctr Mental Health	\$51,542	\$82,279	\$82,279	\$82,279
Total	\$11,263,472	\$12,368,706	\$11,796,846	\$12,422,015

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0200 - Sheriff

Division: 199 - Jail-Inmate Housing Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$1,609,315	\$1,721,593	\$1,781,593	\$1,814,373
Total	\$1,609,315	\$1,721,593	\$1,781,593	\$1,814,373

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$1,609,315	\$1,721,593	\$1,781,593	\$1,814,373
Total	\$1,609,315	\$1,721,593	\$1,781,593	\$1,814,373

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Jail-Inmate Housing Program	\$1,609,315	\$1,721,593	\$1,781,593	\$1,814,373
Total	\$1,609,315	\$1,721,593	\$1,781,593	\$1,814,373

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
199 - Jail-Inmate Housing Division	Jail Food Adult Detention	160 - County - General	\$60,000	\$92,780	0.00
Total			\$60,000	\$92,780	0.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0200 - Sheriff

Division: 216 - Medical Contract Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$4,067,320	\$4,356,852	\$4,352,852	\$4,557,180
54 - Capital Outlay	\$280	0	\$4,000	0
Total	\$4,067,600	\$4,356,852	\$4,356,852	\$4,557,180

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$4,067,600	\$4,356,852	\$4,356,852	\$4,557,180
Total	\$4,067,600	\$4,356,852	\$4,356,852	\$4,557,180

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Medical Contract Program	\$4,067,600	\$4,356,852	\$4,356,852	\$4,557,180
Total	\$4,067,600	\$4,356,852	\$4,356,852	\$4,557,180

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
216 - Medical Contract Division	Increase in Inmate Medical Contract	160 - County - General	0	\$200,328	0.00
Total			0	\$200,328	0.00

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0200 - Sheriff

Division: 129 - Jail Commissary Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$222	\$500	\$500	\$500
53 - Commodities	\$22,328	\$99,500	\$99,500	\$99,500
Total	\$22,550	\$100,000	\$100,000	\$100,000

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
181 - County - Jail Commissary Fund	\$22,550	\$100,000	\$100,000	\$100,000
Total	\$22,550	\$100,000	\$100,000	\$100,000

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Jail Commissary Program	\$22,550	\$100,000	\$100,000	\$100,000
Total	\$22,550	\$100,000	\$100,000	\$100,000



DEPARTMENT: Wyandotte County Sheriff's Office
DIVISION: Community and Support Services Division

Division Overview:

The Community and Support Services Division of the Wyandotte County Sheriff's Office includes the Training Unit; Records Unit; Offender Registration/Concealed Carry Permit Unit; Court House Security; Juvenile Intake and Assessment Center (JIAC); Reserve Deputy Unit, and a Task Force Officer with the US Marshal's Service. Community and Support Services personnel are also responsible for all Information Technology issues, Body-worn Cameras and In-car cameras. The Division provides support services to the Operations Division, Adult Detention Center, Juvenile Detention Center, and outside agencies as needed.

Important Issues:

- Maintain the proper level of staffing in the Records Unit and the Juvenile Intake and Assessment Center to provide customer service on a 24 hour; 7 day per week basis.
- Train all deputies and maintain all appropriate records; schedule and report annual in-service training for all sworn law enforcement certified deputies; maintain firearms qualification certification and corresponding records.
- Register violent, drug, and sex offenders, as mandated by Kansas statute; enforce all required paperwork for the Kansas Attorney General (over 1,500 offenders).
- Process and assess the needs of over 1,700 children through the Juvenile Intake and Assessment Center, with the goal of mitigating further involvement in the juvenile justice system.
- Maintain proper level of staffing concerning security for the Courthouse, Juvenile Building, and the Justice Complex on a 24 hour, 7day per week basis.

Highlights and New Initiatives:

OFFENDER REGISTRATION/CONCEALED CARRY HANDGUN PERMITS

Wyandotte County currently has over 1,507 registered drug, sex, and violent offenders who either live, work, or attend school in the county. Of this number, 778 are registered for various sex offenses. The number of overall offenders has increased by more than 300 offenders over the past three years.

RECORDS UNIT

Due to COVID 19 modified personnel schedules were implemented. Seeking temporary file storage area for Warrants Unit Criminal History files. Warrant Unit workload increased. Records unit renovation project in early stages (Paint, restructure workspace layout, flooring).

TRAINING UNIT

Three basic training academies for detention deputies were completed in 2020, training a total of 40 detention deputies. The Training Unit currently has a basic training academy for detention deputies in session (2021-1), with a second class tentatively scheduled for the Fall of 2021. In 2020 the Training Unit provided over 3,500 man-hours of training due to COVID 19.

JUVENILE INTAKE AND ASSESSMENT CENTER

In 2020, JIAC processed 824 youth in CINC-JIAC, JO-JIAC and JDC combined. Of that total, 96 were youth placed in Police Protective Custody. In 2020, JIAC processed 201 Notices to Appear. Of those, 27 were Bonner PD/Edwardsville PD NTA's. In late March, due to COVID-19 and for the safety of staff and youth, we implemented audio-video communications (Facetime, Facebook, Zoom) to process 97 Children In Need Of Care Notices To Appear.

COURTHOUSE SECURITY

Courthouse Security is currently filled with 15 Security Officers and 1 Supervisor. 6 vacancies need to be filled to provide 24-hour, 7 day a week security for the Juvenile Building and the Justice complex. There will be a total of 21 Officers and 1 Supervisor.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0200 - Sheriff

Division: 220 - Juvenile Detention Center

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$2,825,881	\$3,402,675	\$3,335,037	\$3,488,296
52 - Contractual Services	\$39,287	\$60,450	\$60,450	\$60,450
53 - Commodities	\$51,478	\$46,475	\$44,975	\$44,975
Total	\$2,916,647	\$3,509,600	\$3,440,462	\$3,593,721

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
220 - Juvenile Detention Center	42.00	42.00	42.00	42.00
Total	42.00	42.00	42.00	42.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$2,916,647	\$3,508,100	\$3,440,462	\$3,593,721
266 - Other Special Grants	0	\$1,500	0	0
Total	\$2,916,647	\$3,509,600	\$3,440,462	\$3,593,721

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Juvenile Detention Administrat	\$2,916,647	\$3,508,100	\$3,440,462	\$3,593,721
Juvenile Detention Facility Gt	0	\$1,500	0	0
Total	\$2,916,647	\$3,509,600	\$3,440,462	\$3,593,721

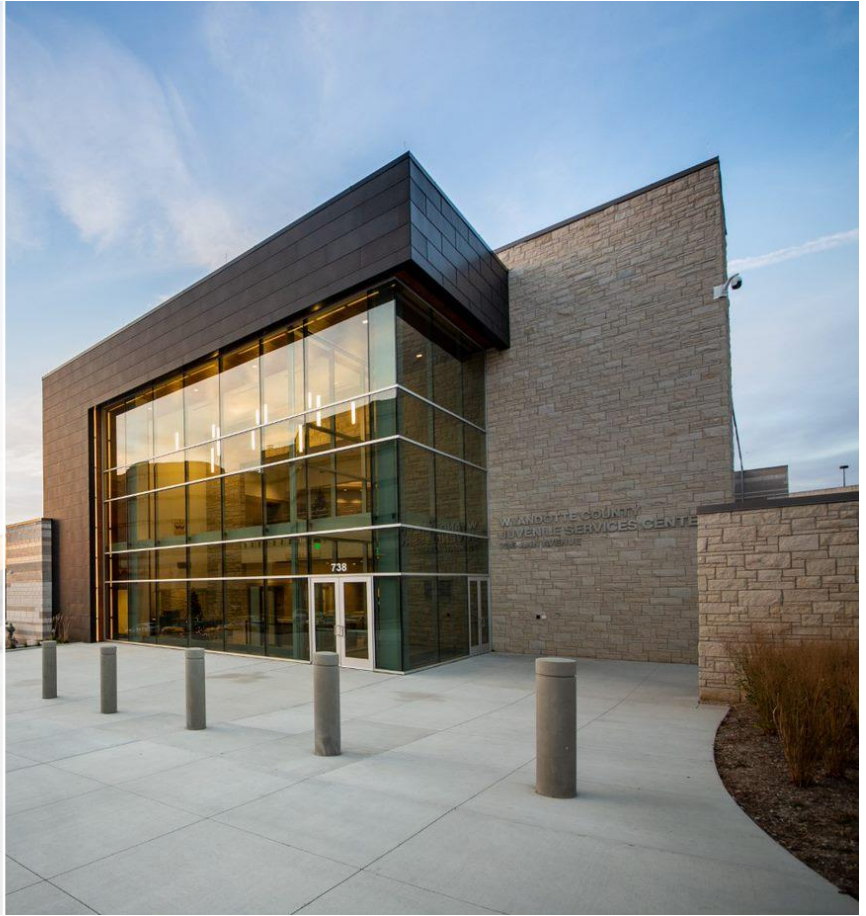
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET

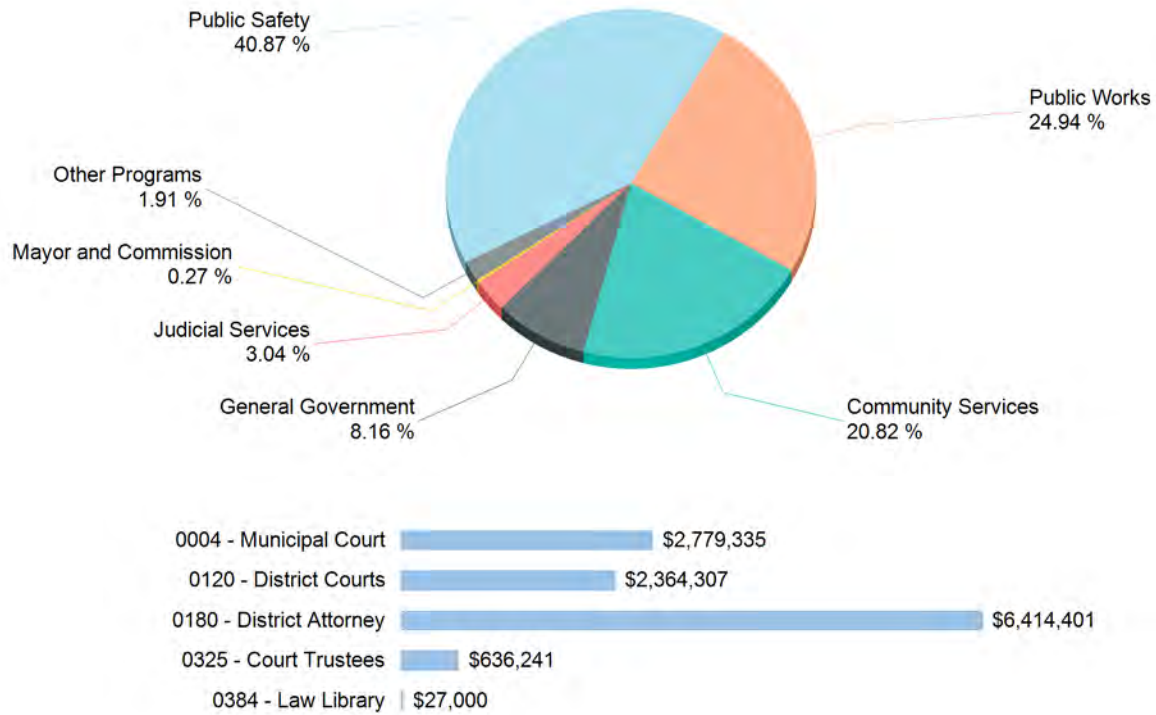


JUDICIAL SERVICES





Section: Judicial Services





Departments / Divisions

0004 - Municipal Court

004 - Municipal Court Division

0120 - District Courts

121 - District Court Services

122 - Domestic Court Services

124 - District Court Divisions

125 - State Cases

126 - Court Administrator

191 - Sex Predator Defense

0180 - District Attorney

180 - District Attorney Admin

181 - Medical Exams-Sex Offenders

185 - Community Integrity Unit

186 - Community Integrity Unit (Former)

194 - Stop Violence Against Women Gr

195 - Special Prosecutor's Fund

0325 - Court Trustees

325 - Court Trustees

0384 - Law Library

384 - Law Library



DEPARTMENT: COURT TRUSTEE

Department Overview:

The Court Trustee is a department created by K.S.A. 2019 Supp. [20-375](#) et seq., and amendments thereto, to enforce duties of support and restitution imposed by any court order, decree or judgment, whether interlocutory or final, whether incidental to a proceeding for divorce, separate maintenance or otherwise. The Court Trustee Department's expenses are paid from fees collected when child support or spousal support/maintenance passes through the central unit for collection and disbursements of support payments pursuant to K.S.A. 2019 Supp. [39-7,135](#), and amendments thereto. Heretofore, the Court Trustee Department, including reference to the Department as a whole or individual staff members, is referred to collectively as, Court Trustee.

- The Court Trustee may pursue any civil action that would be available to the obligor or obligee in establishing and enforcing payment of support or restitution.
- The Court Trustee may file any pleadings establishing and enforcing payment of support or restitution, including establishing a child's paternity and enforcing appropriate orders for support of said child.
- The Court Trustee may prepare motions and orders to withhold income of obligors and monitors and amends income withholding orders, when necessary.
- The Court Trustee maintains all records of actions taken to enforce the District Court's orders regarding child support, spousal support/maintenance, and restitution.
- The District Court established a program of supervised visitation and supervised exchanges for children in high-conflict domestic cases and in situations where domestic violence is an aspect of family separation. The Court Trustee assists by collecting fees from parents, who have been ordered to participate in this program.
- The Court Trustee works in cooperation with multiple non-profit organization whose purpose is to assist individuals with employment training, placement and coaching. The training and guidance offered by these organizations provide a great opportunity for individuals who have support orders subject to enforcement by the Court Trustee or are in contempt status for failure to pay support.
- The Court Trustee has assumed the duties of pursuing the collection of funds from forfeited bonds when criminal or traffic defendants fail to appear for their scheduled hearings. The Court Trustee prepares all pleadings for bond forfeiture cases and appears at the associated hearings. A portion of the funds collected are retained by the Court Trustee to cover expenses incurred in the collection of forfeited bonds.

Important Issues:

The Court Trustee continues to keep up with technological advances, to streamline the processes for parents involved in support and restitution cases. A continuing influx of non-English speaking families presents its own challenges to the District Court, as well as, the Court Trustee. The Court Trustee has prioritized hiring bilingual staff to serve the needs of Spanish speaking families who utilize the services of the department.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0325 - Court Trustees

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$320,723	\$450,169	\$495,169	\$535,003
52 - Contractual Services	\$59,772	\$97,880	\$97,880	\$97,880
53 - Commodities	\$21,486	\$7,792	\$7,792	\$7,792
58 - Reserves	0	\$35,400	\$35,400	\$35,400
Total	\$401,981	\$591,241	\$636,241	\$676,075

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
325 - Court Trustees	8.50	9.00	8.50	8.50
Total	8.50	9.00	8.50	8.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
268 - Special Grant CARES	\$15,395	0	0	0
570 - Court Trustee	\$386,586	\$591,241	\$636,241	\$676,075
Total	\$401,981	\$591,241	\$636,241	\$676,075

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
325 - Court Trustees	\$401,981	\$591,241	\$636,241	\$676,075
Total	\$401,981	\$591,241	\$636,241	\$676,075

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
325 - Court Trustees	Salary Adjustment by the State	570 - Court Trustee	\$45,000	\$85,000	0.00
Total			\$45,000	\$85,000	0.00



DEPARTMENT: District Attorney's Office

Department Overview:

The Mission of the Office of the District Attorney (DA), as ministers of justice, is to ensure the fair and just administration of justice throughout Wyandotte County. The office is guided by ever-changing law and appellate decisions. The Office of the District Attorney is a statutorily created state office found only in the six most populated judicial districts in Kansas. The DA is the Chief Law Enforcement Official for the 29th Judicial District of Kansas.

The DA is an elected official and serves as an executive officer in a given judicial district.

The chief duties of the District Attorney are to file and prosecute adult and juvenile criminal cases that occur within the judicial district. Other duties include protecting children through Children in Need of Care (CINC) cases, consumer protection matters, involuntary commitments involving persons that may harm others or themselves, truancy and preparing search warrants and other orders for law enforcement agencies. The DA defends convictions before the appellate courts of Kansas.

The DA, or one of his assistants, is available to respond 24/7 to every homicide and major case that occurs within the county. There is a support staff of investigators, victim advocates, a data analyst, a diversion coordinator, a public information officer and administrative support personnel.

Highlights:

- **B.O.L.D.D. (Brilliant Outstanding Leaders Determined to be the Difference).** This program was created by District Attorney Dupree to ensure the first encounter students in this community have with the justice system is a positive one. The program is a student-led initiative that holds students themselves and their classmates accountable to each other, their school and to their community.
- **Community Integrity Unit-** *The focus for the Community Integrity Unit is to ensure post-conviction justice. The CIU examines post-conviction claims of innocence where credible and verifiable evidence of innocence or manifest injustice exists, or new technologies exist to test or retest remaining evidence. It also holds law enforcement accountable with the establishment of a hotline for residents to register complaints.*
- **Digitizing & Archiving Old Cases.** As a long-term solution to the hazards and inefficiencies of the case file/storage problem, the DA is digitizing old case files. The project consists of moving, indexing, and scanning over 60 years of case files.
- **DA Perspectives-** This YouTube-based show is a part of the office's community outreach efforts. The District Attorney discusses issues of importance to Wyandotte County of the legal variety with subject matter experts. They are local and state matters, as well as DA Office-centered issues.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0180 - District Attorney

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$5,335,066	\$5,638,576	\$5,629,365	\$5,952,442
52 - Contractual Services	\$385,939	\$714,929	\$713,129	\$713,129
53 - Commodities	\$75,054	\$48,093	\$46,947	\$46,947
54 - Capital Outlay	\$8,607	\$24,960	\$24,960	\$50,000
Total	\$5,804,667	\$6,426,558	\$6,414,401	\$6,762,518

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
180 - District Attorney Admin	61.00	61.00	61.00	61.00
185 - Community Integrity Unit	1.50	1.50	3.50	4.25
186 - Community Integrity Unit (Former)	2.00	2.00	0.00	0.00
194 - Stop Violence Against Women Gr	2.00	2.00	2.00	2.00
Total	66.50	66.50	66.50	67.25

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$5,613,882	\$6,224,917	\$6,193,407	\$6,511,468
266 - Other Special Grants	\$136,633	\$136,614	\$155,967	\$186,023
268 - Special Grant CARES	\$44,879	0	0	0
277 - DA Federal Forfeitures	0	\$64,984	\$64,984	\$64,984
278 - DA State Forfeitures	\$665	\$43	\$43	\$43
972 - County Capital Project	\$8,607	0	0	0
Total	\$5,804,667	\$6,426,558	\$6,414,401	\$6,762,518

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
180 - District Attorney Admin	\$5,389,027	\$5,667,576	\$5,678,303	\$5,971,362
181 - Medical Exams-Sex Offenders	\$73,336	\$135,500	\$135,500	\$135,500
185 - Community Integrity Unit	\$175,197	\$160,479	\$344,583	\$391,160
186 - Community Integrity Unit (Former)	0	\$193,833	0	0
194 - Stop Violence Against Women Gr	\$166,442	\$204,142	\$190,988	\$199,468
195 - Special Prosecutor's Fund	\$665	\$65,027	\$65,027	\$65,027
Total	\$5,804,667	\$6,426,558	\$6,414,401	\$6,762,518

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
180 - District Attorney Admin	Archiving/Digitizing Project (Temp Employees)	160 - County - General	0	\$194,423	0.00
185 - Community Integrity Unit	Midwest Innocence Project	160 - County - General	\$7,185	\$14,412	(0.50)
185 - Community Integrity Unit	Midwest Innocence Project	266 - Other Special Grants	\$21,422	\$43,456	1.50
Total			\$28,606	\$252,290	1.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0180 - District Attorney

Division: 180 - District Attorney Admin

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$4,995,488	\$5,122,764	\$5,136,437	\$5,404,456
52 - Contractual Services	\$310,107	\$473,316	\$471,516	\$471,516
53 - Commodities	\$74,825	\$46,536	\$45,390	\$45,390
54 - Capital Outlay	\$8,607	\$24,960	\$24,960	\$50,000
Total	\$5,389,027	\$5,667,576	\$5,678,303	\$5,971,362

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
180 - District Attorney Admin	61.00	61.00	61.00	61.00
Total	61.00	61.00	61.00	61.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$5,335,467	\$5,667,518	\$5,678,245	\$5,971,319
266 - Other Special Grants	\$74	\$58	\$58	\$43
268 - Special Grant CARES	\$44,879	0	0	0
972 - County Capital Project	\$8,607	0	0	0
Total	\$5,389,027	\$5,667,576	\$5,678,303	\$5,971,362

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
DA Diversion Program	\$175,607	\$307,877	\$318,707	\$335,605
District Attorney Admin	\$5,213,420	\$5,359,699	\$5,359,595	\$5,635,757
Total	\$5,389,027	\$5,667,576	\$5,678,303	\$5,971,362

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
180 - District Attorney Admin	Archiving/Digitizing Project (Temp Employees)	160 - County - General	0	\$194,423	0.00
Total			0	\$194,423	0.00



Department: 0180 - District Attorney

Division: 181 - Medical Exams-Sex Offenders

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$73,336	\$135,500	\$135,500	\$135,500
Total	\$73,336	\$135,500	\$135,500	\$135,500

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$73,336	\$135,500	\$135,500	\$135,500
Total	\$73,336	\$135,500	\$135,500	\$135,500

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Medical Exams-Sex Offenders	\$73,336	\$135,500	\$135,500	\$135,500
Total	\$73,336	\$135,500	\$135,500	\$135,500

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0180 - District Attorney

Division: 185 - Community Integrity Unit

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$174,428	\$140,829	\$324,933	\$371,510
52 - Contractual Services	\$540	\$19,350	\$19,350	\$19,350
53 - Commodities	\$229	\$300	\$300	\$300
Total	\$175,197	\$160,479	\$344,583	\$391,160

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
185 - Community Integrity Unit	1.50	1.50	3.50	4.25
Total	1.50	1.50	3.50	4.25

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$175,197	\$160,479	\$323,555	\$346,795
266 - Other Special Grants	0	0	\$21,028	\$44,365
Total	\$175,197	\$160,479	\$344,583	\$391,160

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Community Integrity Unit	0	\$160,479	\$344,583	\$391,160
Conviction Integrity Unit	\$175,197	0	0	0
Total	\$175,197	\$160,479	\$344,583	\$391,160

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
185 - Community Integrity Unit	Midwest Innocence Project	160 - County - General	\$7,185	\$14,412	(0.50)
185 - Community Integrity Unit	Midwest Innocence Project	266 - Other Special Grants	\$21,422	\$43,456	1.50
Total			\$28,606	\$57,867	1.00



Department: 0180 - District Attorney

Division: 194 - Stop Violence Against Women Gr

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$165,150	\$181,149	\$167,995	\$176,475
52 - Contractual Services	\$1,292	\$21,779	\$21,779	\$21,779
53 - Commodities	0	\$1,214	\$1,214	\$1,214
Total	\$166,442	\$204,142	\$190,988	\$199,468

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
194 - Stop Violence Against Women Gr	2.00	2.00	2.00	2.00
Total	2.00	2.00	2.00	2.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$29,882	\$67,586	\$56,107	\$57,853
266 - Other Special Grants	\$136,559	\$136,556	\$134,881	\$141,615
Total	\$166,442	\$204,142	\$190,988	\$199,468

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Stop Violence Against Women Gr	\$166,442	\$204,142	\$190,988	\$199,468
Total	\$166,442	\$204,142	\$190,988	\$199,468

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Department: 0180 - District Attorney

Division: 195 - Special Prosecutor's Fund

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$665	\$64,984	\$64,984	\$64,984
53 - Commodities	0	\$43	\$43	\$43
Total	\$665	\$65,027	\$65,027	\$65,027

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
277 - DA Federal Forfeitures	0	\$64,984	\$64,984	\$64,984
278 - DA State Forfeitures	\$665	\$43	\$43	\$43
Total	\$665	\$65,027	\$65,027	\$65,027

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Special Prosecutor's Fund	\$665	\$65,027	\$65,027	\$65,027
Total	\$665	\$65,027	\$65,027	\$65,027



DEPARTMENT: DISTRICT COURT

Department Overview:

The District Court has sixteen District Judges, under the supervision and direction of the Chief Judge. The District Judges handle approximately forty thousand cases that are filed annually in Wyandotte County. The cases are handled in a timely and efficient manner to provide the public with judiciary services at a minimum of cost to the taxpayers. District Court is comprised of the following areas:

- District Court Services is responsible for coordinating jurors, recording, and transcribing all court proceedings, and programming services for all divisions, judges, and staff.
- Domestic Court Services provides court-ordered services in child custody and visitation disputes. The Division does home study investigations, case management dispute resolutions, supervised visitations, and divorce education programs.
- Civil Court is responsible for the filing, issuing, recording, scheduling, and maintenance of civil and child support enforcement records. Probate, adoption, mental illness, marriage, and license records are a part of this Division. Juveniles, child abuse cases, and adult probationers are processed within this Division.
- Criminal Court is responsible for the filing, recording, and maintenance of all criminal cases and Municipal Court appeals filed with the District Court.
- Juvenile Court handles all court-related functions dealing with juvenile offenders and children in need of care. It utilizes the philosophy of a “balanced approach,” recognizing the importance and needs of the community as a whole, as well as the families, victims, and systems involved with the juvenile offender.
- Adult Court Services processes referred cases, prepares pre-sentence investigations, supervises probationers, and screens applicants for diversion.
- Court Administrator’s Office supervises and coordinates the administrative functions and operations of the District Court. The office supervises and directs the activities of non-judicial personnel and handles all payroll, employment and personnel matters, purchasing/accounting, and budget matters.

Important Issues:

- The influx of non-English speaking persons continues to require additional translation expenses.
- We have added Veteran’s Court to our list of increases in cases. Mental illness and alcoholism case expenses have increased, due to the State’s reduced funding for mental health facilities.
- There has been an increase in Sexual Predator Cases being filed causing an increase in costs for these cases of approximately 300%.
- There has also been an increase in the cost of our Contract Attorneys.
- There may be costs incurred when we implement the new state case management system.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0120 - District Courts

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$104,585	\$296,874	\$296,874	\$165,977
52 - Contractual Services	\$1,201,734	\$1,711,145	\$1,711,145	\$1,736,145
53 - Commodities	\$314,872	\$331,288	\$331,288	\$331,288
54 - Capital Outlay	0	\$25,000	\$25,000	0
Total	\$1,621,191	\$2,364,307	\$2,364,307	\$2,233,410

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
121 - District Court Services	22.55	22.55	22.55	22.55
Total	22.55	22.55	22.55	22.55

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$1,510,204	\$2,294,307	\$2,294,307	\$2,163,410
266 - Other Special Grants	\$13,293	\$70,000	\$70,000	\$70,000
268 - Special Grant CARES	\$97,695	0	0	0
Total	\$1,621,191	\$2,364,307	\$2,364,307	\$2,233,410

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
121 - District Court Services	\$651,992	\$1,095,264	\$1,095,264	\$964,367
122 - Domestic Court Services	\$47,054	\$120,229	\$120,229	\$120,229
124 - District Court Divisions	\$863,195	\$931,586	\$931,586	\$931,586
125 - State Cases	\$11,578	\$60,000	\$60,000	\$60,000
126 - Court Administrator	\$17,756	\$50,729	\$50,729	\$50,729
191 - Sex Predator Defense	\$29,616	\$106,499	\$106,499	\$106,499
Total	\$1,621,191	\$2,364,307	\$2,364,307	\$2,233,410

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0120 - District Courts

Division: 121 - District Court Services

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$104,585	\$296,874	\$296,874	\$165,977
52 - Contractual Services	\$263,524	\$545,790	\$545,790	\$570,790
53 - Commodities	\$283,882	\$227,600	\$227,600	\$227,600
54 - Capital Outlay	0	\$25,000	\$25,000	0
Total	\$651,992	\$1,095,264	\$1,095,264	\$964,367

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
121 - District Court Services	22.55	22.55	22.55	22.55
Total	22.55	22.55	22.55	22.55

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$554,297	\$1,095,264	\$1,095,264	\$964,367
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$97,695	0	0	0
Total	\$651,992	\$1,095,264	\$1,095,264	\$964,367

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Behavioral Health Court	\$18,000	\$19,850	\$19,850	\$19,850
Computer Reimbursement	0	\$1,000	\$1,000	\$1,000
Court Data Services	\$854	\$2,650	\$2,650	\$2,650
Court Reporter	\$35,211	\$41,600	\$41,600	\$41,600
Judges	\$561,558	\$783,364	\$783,364	\$652,467
Jury	\$35,977	\$233,300	\$233,300	\$233,300
Transcription	\$391	\$13,500	\$13,500	\$13,500
Total	\$651,992	\$1,095,264	\$1,095,264	\$964,367



Department: 0120 - District Courts

Division: 122 - Domestic Court Services

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$41,978	\$106,529	\$106,529	\$106,529
53 - Commodities	\$5,077	\$13,700	\$13,700	\$13,700
Total	\$47,054	\$120,229	\$120,229	\$120,229

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$33,762	\$50,229	\$50,229	\$50,229
266 - Other Special Grants	\$13,293	\$70,000	\$70,000	\$70,000
Total	\$47,054	\$120,229	\$120,229	\$120,229

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Domestic Court Services	\$47,054	\$120,229	\$120,229	\$120,229
Total	\$47,054	\$120,229	\$120,229	\$120,229



Department: 0120 - District Courts

Division: 124 - District Court Divisions

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$838,001	\$842,948	\$842,948	\$842,948
53 - Commodities	\$25,193	\$88,638	\$88,638	\$88,638
Total	\$863,195	\$931,586	\$931,586	\$931,586

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$863,195	\$931,586	\$931,586	\$931,586
Total	\$863,195	\$931,586	\$931,586	\$931,586

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Adult Court Services	\$17,060	\$48,150	\$48,150	\$48,150
Civil	\$6,809	\$14,388	\$14,388	\$14,388
Criminal	\$1,889	\$4,925	\$4,925	\$4,925
Juvenile	\$760,374	\$773,498	\$773,498	\$773,498
Limited Actions	\$3,521	\$7,400	\$7,400	\$7,400
Mental/Alcoholism Cases	\$72,000	\$80,000	\$80,000	\$80,000
Probate	\$1,543	\$3,225	\$3,225	\$3,225
Total	\$863,195	\$931,586	\$931,586	\$931,586

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0120 - District Courts

Division: 125 - State Cases

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$11,578	\$60,000	\$60,000	\$60,000
Total	\$11,578	\$60,000	\$60,000	\$60,000

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$11,578	\$60,000	\$60,000	\$60,000
Total	\$11,578	\$60,000	\$60,000	\$60,000

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
State Cases	\$11,578	\$60,000	\$60,000	\$60,000
Total	\$11,578	\$60,000	\$60,000	\$60,000

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0120 - District Courts

Division: 126 - Court Administrator

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$17,036	\$49,379	\$49,379	\$49,379
53 - Commodities	\$720	\$1,350	\$1,350	\$1,350
Total	\$17,756	\$50,729	\$50,729	\$50,729

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$17,756	\$50,729	\$50,729	\$50,729
Total	\$17,756	\$50,729	\$50,729	\$50,729

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Court Administrator's Office	\$17,756	\$50,729	\$50,729	\$50,729
Total	\$17,756	\$50,729	\$50,729	\$50,729



Department: 0120 - District Courts

Division: 191 - Sex Predator Defense

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$29,616	\$106,499	\$106,499	\$106,499
Total	\$29,616	\$106,499	\$106,499	\$106,499

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$29,616	\$106,499	\$106,499	\$106,499
Total	\$29,616	\$106,499	\$106,499	\$106,499

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Sex Predator Defense	\$29,616	\$106,499	\$106,499	\$106,499
Total	\$29,616	\$106,499	\$106,499	\$106,499

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Department: 0384 - Law Library

The Law Library is located on the fifth floor of the Wyandotte County Courthouse and is a resource for local attorneys and law students. The Law Library is funded through a library fee generated from cases filed in the court system and from a portion of Bar Association dues.

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
55 - Grants, Claims, Shared Revenue	\$27,000	\$27,000	\$27,000	\$27,000
Total	\$27,000	\$27,000	\$27,000	\$27,000

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$27,000	\$27,000	\$27,000	\$27,000
Total	\$27,000	\$27,000	\$27,000	\$27,000

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Law Library	\$27,000	\$27,000	\$27,000	\$27,000
Total	\$27,000	\$27,000	\$27,000	\$27,000



DEPARTMENT: Municipal Court

Department Overview:

The Municipal Court was established, and operates, pursuant to K.S.A. 12-4501 et seq. and chapter 23 of the Code of City Ordinances. The Court processes traffic and misdemeanor tickets for Kansas City, Kansas and is responsible for the collection of payments from violators. The Court is also required to report convictions to the State of Kansas. Law enforcement agencies issuing tickets are the KCK Police Department, WYCO Sheriff's Department, University of Kansas (KU) Police Department, KCKCC, USD500 and Railroad Security. Other departments issuing tickets include Parking Control, Animal Services, Code Enforcement, License, Building Inspection and Fire Marshall. Probation monitors those on direct orders of the court.

Important Issues:

- The full scope and impact of the COVID-19 pandemic on the court & defendants continues to be unknown. We anticipate, minimally, the court will experience a decrease in cases filed and of citizens' ability to comply with fine payment, as well as a backlog of cases that need to be processed.
- The Court continues to work closely with the Sheriff to improve all factors in the detention of municipal inmates. The COVID-19 pandemic has paused implementation of a key transition critical to reducing inefficiencies between the two departments.
- The Municipal Court continues to anticipate an electronic citation solution to eliminate paper tickets; work continues with the issuing agencies and the Knowledge Office.

Highlights:

- Due to the pandemic, the Court implemented increased Zoom hearings. As part of this, (2) Zoom kiosks were installed in the lobby for citizen use. While Zoom is not a complete replacement for hearings, the Court has realized there is some added benefit to our citizens.
- The Court continues to improve processing parking violations. Parking Control began filing violation images allowing the court to provide notice to the registered owner, increasing transparency and compliance.
- Online service enhancements. Along with PayIT integration, which doubled online payments, citizens can now request a continuance for a court date or apply for traffic diversion online.
- The Court completed installation of real time docket display boards in the lobby, improving access to the court schedule for those attending.
- With the assistance of Division of Technical Services (DOTS), a revised phone queue was launched in November, dramatically improving the caller experience. This transferred the bulk of court calls to the court clerk and improved first contact resolution.

New Initiatives:

- The unexpected court suspension provided an opportunity to create a special driving while suspended docket to move citizens closer to becoming a valid driver.
- We will be adding even more online services, including e-filing and petition for expungement.
- The Court is exploring options for a new Court Management Software System. It is time to focus on a system with enhanced technology, specific to increased efficiency, usability, transparency, compatibility, and cost savings.
- The Court will be purchasing new Probation Case Management Software. The current IMDS system has no probation component, which has resulted in the Court's inability to effectively track and manage probationers. The new software will bring a much-needed tool to the probation division.

Unified Government of Wyandotte County/Kansas City Kansas

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Department: 0004 - Municipal Court

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,337,683	\$1,522,953	\$1,592,837	\$1,677,096
52 - Contractual Services	\$200,178	\$209,936	\$210,936	\$219,436
53 - Commodities	\$54,110	\$22,440	\$21,440	\$20,940
54 - Capital Outlay	0	\$21,000	\$950,000	0
55 - Grants, Claims, Shared Revenue	\$191	\$2,340	\$2,340	\$2,340
57 - Nonexpense Items	0	\$1,782	\$1,782	\$1,782
Total	\$1,592,164	\$1,780,451	\$2,779,335	\$1,921,594

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
004 - Municipal Court Division	25.00	25.00	25.00	25.00
Total	25.00	25.00	25.00	25.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,530,656	\$1,759,451	\$2,758,335	\$1,921,594
268 - Special Grant CARES	\$61,507	0	0	0
990 - Internal Improvement	0	\$21,000	\$21,000	0
Total	\$1,592,164	\$1,780,451	\$2,779,335	\$1,921,594

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
004 - Municipal Court Division	\$1,592,164	\$1,780,451	\$2,779,335	\$1,921,594
Total	\$1,592,164	\$1,780,451	\$2,779,335	\$1,921,594

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
004 - Municipal Court Division	Probation Software	110 - City - General Fund	0	\$6,000	0.00
Total			0	\$6,000	0.00

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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



COMMUNITY SERVICES

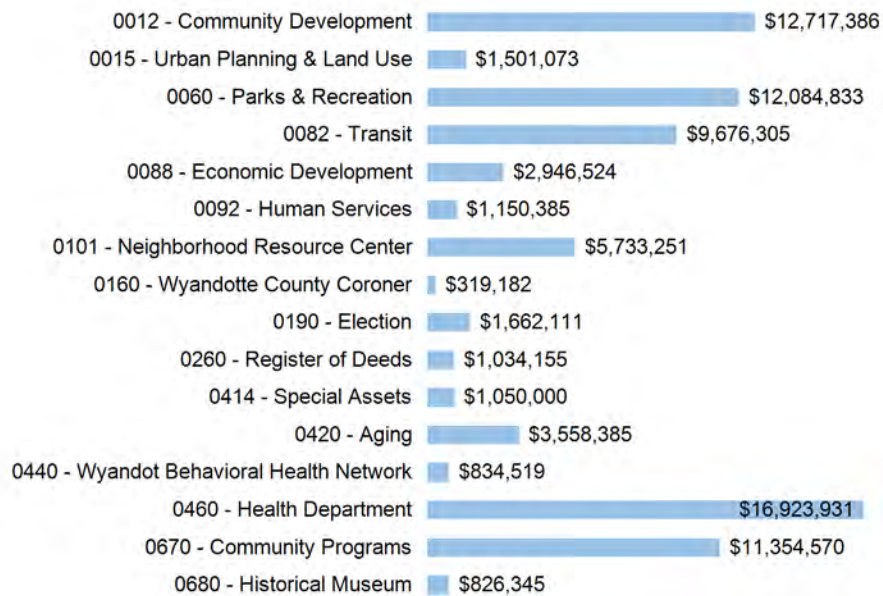
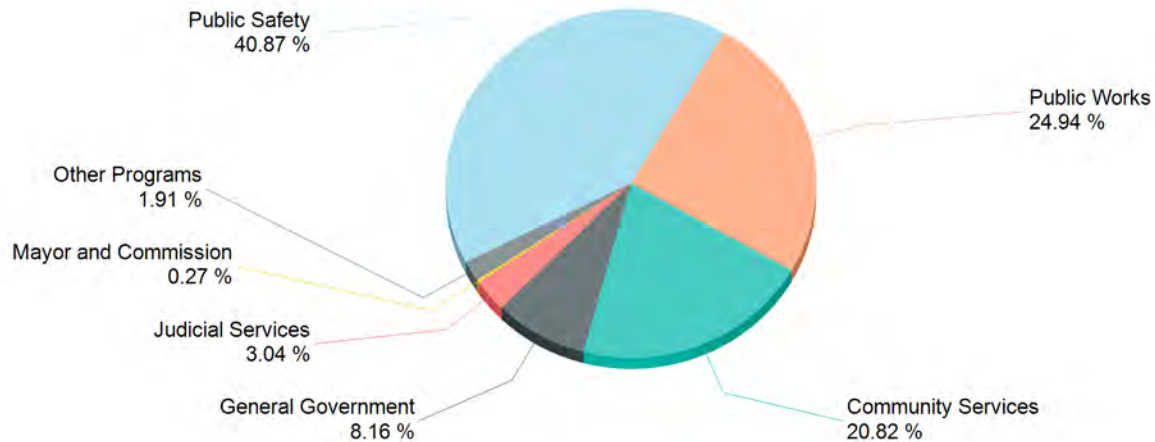


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Section: Community Services





Departments / Divisions

0101 - Neighborhood Resource Center

- 050 - NRC Administration
- 053 - Business License Enforcement
- 101 - Code Enforcement
- 108 - Rental Licensing Division
- 111 - Inspection Services Division
- 113 - Livable Neighborhoods
- 115 - Property Maintenance Enforcement Division
- 116 - Administrative Division
- 117 - Building Inspection Division

0060 - Parks & Recreation

- 061 - Park Administration
- 062 - Park Rangers
- 063 - Parks
- 064 - Recreation
- 066 - Park Maintenance
- 067 - Sunflower Hills Golf Course
- 068 - Park Recreation Division
- 069 - Property Maintenance

0082 - Transit

- 082 - Transit

0088 - Economic Development

- 088 - Economic Development
- 089 - Land Bank

0092 - Human Services

- 092 - Human Relations/Human Serv Div
- 095 - Dispute Resolution Division
- 435 - CDDO Division

0015 - Urban Planning & Land Use

- 103 - Planning & Zoning

0012 - Community Development

- 104 - Economic Development Grants
- 105 - Community Development Division
- 108 - CARES ACT
- 114 - CD Rehabilitation Programs
- 115 - CD Public Service Division
- 117 - Neighborhood Stabilization
- 119 - CD Emergency Shelter Grants
- 234 - Lead Hazard Ctrl/Healthy Homes

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235 - Healthy Homes

255 - CD Home Ownership Division

295 - Supportive Housing Grant Prog

0160 - Wyandotte County Coroner

160 - Wyandotte County Coroner Offic

0190 - Election

190 - Election Division

0420 - Aging

192 - Service Program Elderly

422 - Area Plan Administration

424 - Supportive Services

425 - Adult Protective Services (APS)

426 - Congregate Meals

427 - Senior Care Act

428 - Home Delivery Meals

431 - Disease Prevention

436 - Senior Health Insurance Couns

437 - Family Cargiver Grant

439 - Aging Special Projects

441 - Aging & Disability ResourceCtr

0260 - Register of Deeds

260 - Register of Deeds

0414 - Special Assets

414 - Special Assets

0440 - Wyandot Behavioral Health Network

440 - Wyandot Behavioral Health Network

0460 - Health Department

461 - Health Department Program

462 - Health Department Prog Grants

463 - Lead Based Paint Grant Program

0670 - Community Programs

672 - Community Programs

0680 - Historical Museum

680 - Historical Museum

**Department Overview:**

The mission of the Wyandotte/Leavenworth Area Agency on Aging and Disability Resource Center is to act as the single point-of-entry, where older adults, persons with disabilities, and their caregivers can navigate through a network and become linked with information that allows them to make informed decisions about services and support, with a primary focus of maintaining independence in their own homes and communities.

The Area Agency on Aging (AAA) is responsible for planning, implementing, and administering services to seniors and the disabled at the local level. The focal point centers on services that allow consumers to remain independent in their own homes.

Important Issues:

- Navigation of services during the COVID-19 pandemic to the Nutrition programs' senior customers (Meals on Wheels and Congregate Meal sites) have been an essential issue for Aging. Eight (8) congregate meal sites are shut down, affecting approximately 150 customers. Congregate customers are offered the opportunity to receive non-perishable food items that have been pre-ordered. Home delivered clients have not faced interruptions to their delivery of either a frozen five (5) meal package or a chilled ten (10) meal package delivery.

Highlights:

- Giving the Basics is a program that offers personal hygiene supplies, such as incontinence briefs (free-of-charge), to older adults who lack available resources to provide the items. Often, because government insurance and health benefit plans do not cover these items, older adults go without medicine or food to purchase needed incontinence briefs. Fearing possible nursing home placement, older adults prioritize these items to remain independent in the community. The program allows older adults to live safely with dignity.

New Initiatives:

- Administrative Case Management (ACM) - In January 2020, the State Association of Area Agencies on Aging began a contract for ACM. The program allows Aging case managers to work with KanCare functionally eligible clients from the Frail Elderly (FE), Physically Disabled (PD), Brain Injury (BI), and PACE eligible customers. The ACM's will provide support and assistance to expedite the completion of our consumer's Medicaid applications.
- Choosing Healthy Appetizing Meals Plan Solutions for Seniors (CHAMPSS)- This program targets mobile seniors, 60 years of age or older, who can access transportation. It allows seniors to visit participating stores/restaurants at their convenience for a healthy, well-balanced meal. CHAMPSS meals are currently served at the Hy-Vee Mission site, and we recently opened a Wyandotte County site at the IHOP location in the Legends.
- Virtual Assessment Program- Due to COVID-19, Wyandotte - Leavenworth (WY/LV) Area Agency on Aging (AAA) will provide telecommunication services for qualified older adults. Virtual Voice is a remote telehealth communication system. Seniors will be offered an IPAD device to meet with their case managers; this service will allow social distancing to reduce the exposure of COVID-19 and ensure the safety of seniors and staff.

Unified Government of Wyandotte County/Kansas City Kansas

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Department: 0420 - Aging

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$833,466	\$880,844	\$944,874	\$907,962
52 - Contractual Services	\$1,289,733	\$1,415,866	\$1,714,040	\$2,907,362
53 - Commodities	\$676,405	\$808,167	\$877,009	\$1,429,859
54 - Capital Outlay	\$24,418	0	0	0
58 - Reserves	0	\$10,000	\$10,000	\$10,000
Total	\$2,824,022	\$3,144,877	\$3,545,922	\$5,255,182

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
192 - Service Program Elderly	1.70	1.70	2.35	2.35
422 - Area Plan Administration	1.05	1.05	1.15	1.15
424 - Supportive Services	1.55	1.55	0.00	0.00
426 - Congregate Meals	0.90	0.90	1.50	1.50
427 - Senior Care Act	1.15	1.15	0.50	0.50
428 - Home Delivery Meals	1.40	1.40	1.50	1.50
436 - Senior Health Insurance Couns	0.10	0.10	0.31	0.31
437 - Family Cargiver Grant	.10	.10	0.00	0.00
441 - Aging & Disability ResourceCtr	4.05	4.05	4.69	4.69
Total	12.00	12.00	12.00	12.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$46,371	\$50,000	\$50,000	\$50,000
165 - County - Aging	\$315,939	\$440,580	\$495,928	\$540,131
262 - Department of Aging Grant Fund	\$2,461,711	\$2,624,297	\$2,999,994	\$4,665,051
Total	\$2,824,022	\$3,114,877	\$3,545,922	\$5,255,182

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
192 - Service Program Elderly	\$315,939	\$440,580	\$495,928	\$540,131
422 - Area Plan Administration	\$132,712	\$99,744	\$93,937	\$88,080
424 - Supportive Services	\$308,513	\$275,917	\$321,423	\$474,854
425 - Adult Protective Services (APS)	\$3,021	0	\$16,910	\$16,910
426 - Congregate Meals	\$353,357	\$397,297	\$325,314	\$630,111
427 - Senior Care Act	\$568,932	\$540,751	\$817,885	\$1,493,591
428 - Home Delivery Meals	\$662,047	\$702,750	\$592,046	\$945,214
431 - Disease Prevention	\$4,140	\$26,000	\$18,876	\$37,752
433 - Grant Amendments	\$1,604	\$34,000	0	0
436 - Senior Health Insurance Couns	\$11,344	\$5,833	\$41,431	\$67,366
437 - Family Cargiver Grant	\$62,662	\$127,692	\$127,157	\$245,486
439 - Aging Special Projects	\$3,400	\$7,700	\$38,366	\$38,366
441 - Aging & Disability ResourceCtr	\$396,350	\$456,614	\$656,650	\$677,322
Total	\$2,824,022	\$3,114,877	\$3,545,922	\$5,255,182

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Unified Government of Wyandotte County/Kansas City Kansas

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Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
192 - Service Program Elderly	Increase Dental Services	165 - County - Aging	\$7,500	\$7,500	0.00
192 - Service Program Elderly	Increase to Assisted Transportation	165 - County - Aging	\$5,000	\$5,000	0.00
192 - Service Program Elderly	Increase to Lifeline Program	165 - County - Aging	\$6,800	\$6,800	0.00
192 - Service Program Elderly	Senior Center (Vernon)	165 - County - Aging	0	\$5,550	0.00
Total			\$19,300	\$24,850	0.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0420 - Aging

Division: 192 - Service Program Elderly

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$118,778	\$157,897	\$193,945	\$232,598
52 - Contractual Services	\$83,090	\$96,266	\$115,566	\$121,116
53 - Commodities	\$114,071	\$176,417	\$176,417	\$176,417
58 - Reserves	0	\$10,000	\$10,000	\$10,000
Total	\$315,939	\$440,580	\$495,928	\$540,131

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
192 - Service Program Elderly	1.70	1.70	2.35	2.35
Total	1.70	1.70	2.35	2.35

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
165 - County - Aging	\$315,939	\$440,580	\$495,928	\$540,131
Total	\$315,939	\$440,580	\$495,928	\$540,131

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Assisted Transportation	0	\$15,093	\$20,093	\$20,093
Dental Services	\$7,500	\$7,500	\$15,000	\$15,000
Hearing Aid Assistance Program	\$10,500	\$10,500	\$10,500	\$10,500
Lifeline Program	\$20,260	\$17,880	\$24,680	\$24,680
Nutrition-Congregate Meals	\$29,952	\$24,000	\$24,000	\$24,000
Nutrition-Home Delivery Meals	\$77,974	\$139,974	\$139,974	\$139,974
Senior Center (Bonner Springs)	\$6,450	\$6,450	\$6,450	\$6,450
Senior Center (Vernon)	\$9,450	\$9,450	\$9,450	\$15,000
Service Program Elderly (SPE)-Admin	0	\$209,733	\$245,781	\$284,434
SPE-County Dept of Aging	\$139,388	0	0	0
Transportation	\$14,465	0	0	0
Total	\$315,939	\$440,580	\$495,928	\$540,131

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
192 - Service Program Elderly	Increase Dental Services	165 - County - Aging	\$7,500	\$7,500	0.00
192 - Service Program Elderly	Increase to Assisted Transportation	165 - County - Aging	\$5,000	\$5,000	0.00
192 - Service Program Elderly	Increase to Lifeline Program	165 - County - Aging	\$6,800	\$6,800	0.00
192 - Service Program Elderly	Senior Center (Vernon)	165 - County - Aging	0	\$5,550	0.00
Total			\$19,300	\$24,850	0.00



Department: 0420 - Aging

Division: 422 - Area Plan Administration

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$132,712	\$99,744	\$93,937	\$88,080
Total	\$132,712	\$99,744	\$93,937	\$88,080

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
422 - Area Plan Administration	1.05	1.05	1.15	1.15
Total	1.05	1.05	1.15	1.15

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
262 - Department of Aging Grant Fund	\$132,712	\$99,744	\$93,937	\$88,080
Total	\$132,712	\$99,744	\$93,937	\$88,080

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Federal Administration	\$132,712	\$99,744	\$93,937	\$88,080
Total	\$132,712	\$99,744	\$93,937	\$88,080

Unified Government of Wyandotte County/Kansas City Kansas

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Department: 0420 - Aging

Division: 424 - Supportive Services

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$94,892	\$99,117	\$83,996	0
52 - Contractual Services	\$213,585	\$142,300	\$233,827	\$467,654
53 - Commodities	\$36	\$1,500	\$3,600	\$7,200
Total	\$308,513	\$242,917	\$321,423	\$474,854

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
424 - Supportive Services	1.55	1.55	0.00	0.00
Total	1.55	1.55	0.00	0.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
262 - Department of Aging Grant Fund	\$308,513	\$242,917	\$321,423	\$474,854
Total	\$308,513	\$242,917	\$321,423	\$474,854

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Attendant/Personal Care	0	\$15,000	\$12,500	\$25,000
Case Management	0	\$15,847	\$22,100	\$36,186
Fed Case Mgmt/Assmts-WY	\$15,280	0	0	0
Homemaker	0	\$60,000	\$45,000	\$90,000
Homemaker/Personal Care-WY	\$105,446	0	0	0
Information and Assistance	0	\$52,813	\$69,774	\$67,200
Information and Assistance-LV	\$18,644	0	0	0
Information and Assistance-WY	\$45,929	0	0	0
Leavenworth Title IIIB	0	0	\$52,234	\$104,468
Legal Assistance	0	\$24,000	\$20,000	\$40,000
Legal Services-WY/LV	\$22,302	0	0	0
Newsletter	0	0	0	0
One-Time Services	\$3,322	0	0	0
Program Development	0	\$45,257	\$89,814	\$92,000
Program Development-WY	\$43,868	0	0	0
Recreation	0	\$30,000	\$10,000	\$20,000
Recreation-LV	\$13,610	0	0	0
Telephoning-WY/LV	\$26,316	0	0	0
Visiting-LV	\$13,797	0	0	0
Total	\$308,513	\$242,917	\$321,423	\$474,854



Department: 0420 - Aging

Division: 425 - Adult Protective Services (APS)

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$3,021	0	\$16,910	\$16,910
Total	\$3,021	0	\$16,910	\$16,910

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
262 - Department of Aging Grant Fund	\$3,021	0	\$16,910	\$16,910
Total	\$3,021	0	\$16,910	\$16,910

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
AARP - Battling Isolation Program (COVID Grant)	0	0	\$16,910	\$16,910
Adult Protection Services	\$3,021	0	0	0
Total	\$3,021	0	\$16,910	\$16,910

Unified Government of Wyandotte County/Kansas City Kansas

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Department: 0420 - Aging

Division: 426 - Congregate Meals

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$46,955	\$48,664	\$63,981	\$107,007
52 - Contractual Services	\$144,516	\$156,050	\$96,333	\$193,104
53 - Commodities	\$161,886	\$165,500	\$165,000	\$330,000
Total	\$353,357	\$370,214	\$325,314	\$630,111

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
426 - Congregate Meals	0.90	0.90	1.50	1.50
Total	0.90	0.90	1.50	1.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
262 - Department of Aging Grant Fund	\$353,357	\$370,214	\$325,314	\$630,111
Total	\$353,357	\$370,214	\$325,314	\$630,111

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
CHAMPSS Program	0	0	0	0
Congregate Meals (Title III-C1)-Federal/USDA LV	\$107,292	0	0	0
Congregate Meals (Title III-C1)-Nutrition Education	\$100	\$3,000	0	0
Congregate Meals (Title III-C1)-Primary Meals	\$161,491	\$160,000	\$165,000	\$330,000
Congregate Meals (Title III-C1)-Program Management	\$47,417	\$55,514	\$63,981	\$107,007
Congregate Meals (Title III-C1)-Site Operations	\$37,058	\$50,700	\$28,771	\$57,542
Leavenworth Title IIIC1	0	\$101,000	\$67,562	\$135,562
Total	\$353,357	\$370,214	\$325,314	\$630,111

Unified Government of Wyandotte County/Kansas City Kansas

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Department: 0420 - Aging

Division: 427 - Senior Care Act

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$94,163	\$97,084	\$74,247	\$56,315
52 - Contractual Services	\$474,769	\$470,200	\$658,710	\$1,267,420
53 - Commodities	0	\$550	\$84,928	\$169,856
Total	\$568,932	\$567,834	\$817,885	\$1,493,591

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
427 - Senior Care Act	1.15	1.15	0.50	0.50
Total	1.15	1.15	0.50	0.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$46,371	\$50,000	\$50,000	\$50,000
262 - Department of Aging Grant Fund	\$522,560	\$517,834	\$767,885	\$1,443,591
Total	\$568,932	\$567,834	\$817,885	\$1,493,591

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Senior Care Act-Admin	\$191,975	\$247,834	\$220,175	\$298,171
Senior Care Act-Admin Program	\$46,371	0	0	0
Senior Care Act-In Home Services	\$330,586	\$320,000	\$597,710	\$1,195,420
Total	\$568,932	\$567,834	\$817,885	\$1,493,591



Department: 0420 - Aging

Division: 428 - Home Delivery Meals

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$49,317	\$67,817	\$81,595	\$53,221
52 - Contractual Services	\$199,202	\$194,024	\$131,333	\$259,592
53 - Commodities	\$389,110	\$579,335	\$379,118	\$632,401
54 - Capital Outlay	\$24,418	0	0	0
Total	\$662,047	\$841,176	\$592,046	\$945,214

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
428 - Home Delivery Meals	1.40	1.40	0.75	0.75
Total	1.40	1.40	0.75	0.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
262 - Department of Aging Grant Fund	\$662,047	\$841,176	\$592,046	\$945,214
Total	\$662,047	\$841,176	\$592,046	\$945,214

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
HDC5C2 Leavenworth Primary & Delivery	0	\$25,518	\$25,518	\$25,518
HDC5C2 Wyandotte Program Management	0	\$9,895	\$9,895	\$9,895
Home Delivered Meals (Title III-C2)-LV	\$192,945	0	0	0
Home Delivered Meals (Title III-C2)-Nutrition Education	0	\$2,500	0	0
Home Delivered Meals (Title III-C2)-Primary Meals	\$385,543	\$450,000	\$251,283	\$502,566
Home Delivered Meals (Title III-C2)-Program Management	\$83,560	\$84,767	\$97,711	\$85,453
Leavenworth Title IIIC2	0	\$175,000	\$114,143	\$228,286
Wyandotte Primary & Delivery	0	\$93,496	\$93,496	\$93,496
Total	\$662,047	\$841,176	\$592,046	\$945,214



Department: 0420 - Aging

Division: 431 - Disease Prevention

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$4,140	\$26,000	\$8,000	\$16,000
53 - Commodities	0	0	\$10,876	\$21,752
Total	\$4,140	\$26,000	\$18,876	\$37,752

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
262 - Department of Aging Grant Fund	\$4,140	\$26,000	\$18,876	\$37,752
Total	\$4,140	\$26,000	\$18,876	\$37,752

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Disease Prevention (Title III-D)	\$4,140	\$26,000	\$18,876	\$37,752
Total	\$4,140	\$26,000	\$18,876	\$37,752



Department: 0420 - Aging

Division: 436 - Senior Health Insurance Couns

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$5,617	\$5,833	\$14,769	\$18,719
52 - Contractual Services	\$475	0	\$19,680	\$41,665
53 - Commodities	\$5,252	0	\$6,982	\$6,982
Total	\$11,344	\$5,833	\$41,431	\$67,366

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
436 - Senior Health Insurance Couns	0.10	0.10	0.31	0.31
Total	0.10	0.10	0.31	0.31

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
262 - Department of Aging Grant Fund	\$11,344	\$5,833	\$41,431	\$67,366
Total	\$11,344	\$5,833	\$41,431	\$67,366

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Medicare Improvements for Patients and Providers Act (MIPPA)	0	0	\$4,152	\$8,304
Senior Health Insurance	\$11,344	0	0	0
Senior Health Insurance Counselors for Kansas (SHICK)	0	\$5,833	\$21,221	\$25,171
Senior Medicare Patrol (SMP)	0	0	\$9,975	\$27,808
SMP Base Supplement VISTA	0	0	\$3,083	\$3,083
SMP HCFAC Wedge Supplement	0	0	\$3,000	\$3,000
Total	\$11,344	\$5,833	\$41,431	\$67,366

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Department: 0420 - Aging

Division: 437 - Family Caregiver Grant

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$5,586	\$5,892	\$4,414	0
52 - Contractual Services	\$57,076	\$182,580	\$87,580	\$175,160
53 - Commodities	0	\$35,163	\$35,163	\$70,326
Total	\$62,662	\$223,635	\$127,157	\$245,486

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
437 - Family Caregiver Grant	0.10	0.10	0.00	0.00
Total	0.10	0.10	0.00	0.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
262 - Department of Aging Grant Fund	\$62,662	\$223,635	\$127,157	\$245,486
Total	\$62,662	\$223,635	\$127,157	\$245,486

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Attendant Care	0	\$3,500	\$3,500	\$7,000
Family Caregiver Grant	\$62,662	0	0	0
Flex & Others	0	\$35,163	\$35,163	\$70,326
Homemaker	0	\$30,000	\$30,000	\$60,000
Information & Assistance	0	\$127,692	\$31,214	\$53,600
Respite	0	\$20,460	\$20,460	\$40,920
Support Group	0	\$6,820	\$6,820	\$13,640
Total	\$62,662	\$223,635	\$127,157	\$245,486



Department: 0420 - Aging

Division: 439 - Aging Special Projects

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$3,400	\$7,000	\$23,441	\$23,441
53 - Commodities	0	\$700	\$14,925	\$14,925
Total	\$3,400	\$7,700	\$38,366	\$38,366

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
262 - Department of Aging Grant Fund	\$3,400	\$7,700	\$38,366	\$38,366
Total	\$3,400	\$7,700	\$38,366	\$38,366

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Special Projects	\$3,400	\$7,700	\$38,366	\$38,366
Total	\$3,400	\$7,700	\$38,366	\$38,366

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Department: 0420 - Aging

Division: 441 - Aging & Disability ResourceCtr

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$285,444	\$298,797	\$333,990	\$352,022
52 - Contractual Services	\$104,857	\$237,300	\$322,660	\$325,300
53 - Commodities	\$6,049	\$8,000	0	0
Total	\$396,350	\$544,097	\$656,650	\$677,322

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
441 - Aging & Disability ResourceCtr	4.05	4.05	4.69	4.69
Total	4.05	4.05	4.69	4.69

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
262 - Department of Aging Grant Fund	\$396,350	\$544,097	\$656,650	\$677,322
266 - Other Special Grants	0	0	0	0
Total	\$396,350	\$544,097	\$656,650	\$677,322

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Administrative Case Management (ACM)	\$8,463	\$20,000	\$12,000	\$12,000
CARE	0	\$97,000	\$97,000	\$97,000
Functional Assessments	\$309,444	\$345,244	\$546,630	\$567,302
Information Referral & Assistance	\$49,925	\$51,985	\$1,020	\$1,020
Options Counseling	\$28,518	\$29,868	0	0
Total	\$396,350	\$544,097	\$656,650	\$677,322



DEPARTMENT: COMMUNITY DEVELOPMENT

Department Overview:

The Community Development Department is responsible for the promotion of housing development services to spur neighborhood revitalization in the urban core areas of the city. The Department is supported through the Community Development Block Grant (CDBG) Program from the U.S. Department of Housing and Urban Development (HUD). The entitlement grant includes CDBG, Home Investment Partnership Program, and Emergency Solutions Grant (ESG) funds. According to HUD regulations, 70% of the CDBG funds expended must benefit low- and moderate-income persons and respond to at least one of three national objectives: benefit low- and moderate-income persons; prevent or eliminate slum and blight; and meet other urgent needs of the community, such as a natural disaster. Eligible CDBG programs include housing rehabilitation, infrastructure investments, economic development, public services, and program administration. HOME funds may be used to carry out multi-year housing strategies through acquisition, rehab and new construction of housing. A minimum of 15% of the annual HOME allocation must be set aside for Community Housing Development Organizations (CHDO's). Current CHDO activities include new construction and rehabilitation of vacant housing. HOME funds may be spent on other housing activities including the Community Housing Investment Partnership (CHIP) down payment assistance program for eligible homebuyers. The ESG Program is designed to increase the number and quality of emergency shelters and transitional housing facilities for homeless individuals and families, to provide for the operation of these facilities, to rapidly re-house homeless individuals and families, to provide essential social services, and to prevent homelessness.

Important Issues:

- The funding for FY2020 increased for CDBG (approximately 1%) and HOME (approximately 1%), Programs and decreased slightly for ESG (less than 1%) Program.

Highlights:

- The 2017 application for a Neighborhood Revitalization Strategy (NRSA) for the Park Drive Neighborhood was approved by HUD in January 2018. The NRSA offers enhanced flexibility to promote innovative programs, while undertaking economic and housing developments in addition to public service activities to be undertaken from 2017-2021. The funding for the 2022 budget will implement the 5th year of the Park Drive Neighborhood NRSA.
- The 2021 revised budget includes re-appropriations for improvements at Clifton Park which includes a walking trail to City Park, as well as final improvements to City Park. The 2022 budget will address improvements to Clifton Park and City Park North (32nd and Ford Avenue).

New Initiatives:

The U.S. Department of Housing and Urban Development awarded the Unified Government two allocations totaling \$2,143,980 in Community Development Block Grant funds and \$2,391,577 in Emergency Solutions Grant funds under the Coronavirus Aid, Relief, and Economic Security (CARES Act). Under the CDBG Grant, the use of funds is to prevent, prepare for and respond to the coronavirus. Under the Emergency Solutions Grant funds, the use of funds is to prevent, prepare for, and respond to the coronavirus among individuals and families who are homeless or receiving homeless assistance and homelessness prevention activities.

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Department: 0012 - Community Development

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$930,683	\$1,026,084	\$1,017,216	\$1,070,042
52 - Contractual Services	\$68,335	\$1,511,654	\$281,328	\$100,850
53 - Commodities	\$32,083	\$16,121	\$54,586	\$10,724
55 - Grants, Claims, Shared Revenue	\$1,136,471	\$4,794,661	\$11,364,256	\$2,059,106
Total	\$2,167,572	\$7,348,519	\$12,717,386	\$3,240,722

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
105 - Community Development Division	4.50	4.50	4.00	4.00
108 - CARES ACT	0.00	0.00	0.85	0.85
114 - CD Rehabilitation Programs	6.00	6.00	5.50	5.50
119 - CD Emergency Shelter Grants	0.00	0.00	0.15	0.15
234 - Lead Hazard Ctrl/Healthy Homes	1.00	1.00	1.00	1.00
255 - CD Home Ownership Division	0.50	0.50	0.50	0.50
Total	12.00	12.00	12.00	12.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
225 - Community Development	\$1,416,643	\$5,467,668	\$2,096,920	\$1,794,956
229 - Supportive Housing Grant Progr	0	\$472,532	\$472,532	\$472,532
234 - Lead Hazard Ctrl/Healthy Homes	\$114,809	\$573,268	\$852,844	\$65,678
245 - COVID CDBG	\$10,099	0	\$2,133,878	\$38,098
246 - COVID ESG	\$622,284	0	\$1,769,292	\$27,676
290 - HOME Program	\$3,736	\$829,859	\$5,386,728	\$836,590
814 - Ks Neighborhood Stabilization	0	\$5,192	\$5,192	\$5,192
Total	\$2,167,572	\$7,348,519	\$12,717,386	\$3,240,722

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
105 - Community Development Division	\$412,442	\$459,637	\$474,657	\$441,673
108 - CARES ACT	\$632,384	\$1,355,838	\$3,903,170	\$65,774
114 - CD Rehabilitation Programs	\$811,404	\$1,033,073	\$1,190,790	\$1,114,426
115 - CD Public Service Division	0	\$42,492	\$62,492	\$42,492
117 - Neighborhood Stabilization	0	\$5,192	\$5,192	\$5,192
119 - CD Emergency Shelter Grants	\$192,796	\$2,576,628	\$368,981	\$196,365
234 - Lead Hazard Ctrl/Healthy Homes	\$114,809	\$523,268	\$757,218	\$65,678
235 - Healthy Homes	0	\$50,000	\$95,626	0
255 - CD Home Ownership Division	\$3,736	\$829,859	\$5,386,728	\$836,590
295 - Supportive Housing Grant Prog	0	\$472,532	\$472,532	\$472,532
Total	\$2,167,572	\$7,348,519	\$12,717,386	\$3,240,722



Department: 0012 - Community Development

Division: 105 - Community Development Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$375,426	\$404,406	\$366,118	\$385,140
52 - Contractual Services	\$28,793	\$37,815	\$76,584	\$39,117
53 - Commodities	\$8,223	\$7,416	\$16,910	\$7,416
55 - Grants, Claims, Shared Revenue	0	\$10,000	\$15,045	\$10,000
Total	\$412,442	\$459,637	\$474,657	\$441,673

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
105 - Community Development Division	4.50	4.50	4.00	4.00
Total	4.50	4.50	4.00	4.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
225 - Community Development	\$412,442	\$459,637	\$474,657	\$441,673
Total	\$412,442	\$459,637	\$474,657	\$441,673

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
CD Administration Program	\$412,442	\$459,637	\$474,657	\$441,673
Total	\$412,442	\$459,637	\$474,657	\$441,673



Department: 0012 - Community Development

Division: 108 - CARES ACT

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$16,893	0	\$62,493	\$65,774
52 - Contractual Services	0	\$1,355,838	0	0
55 - Grants, Claims, Shared Revenue	\$615,491	0	\$3,840,677	0
Total	\$632,384	\$1,355,838	\$3,903,171	\$65,774

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
108 - CARES ACT	0.00	0.00	0.85	0.85
Total	0.00	0.00	0.85	0.85

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
225 - Community Development	0	\$1,355,838	0	0
245 - COVID CDBG	\$10,099	0	\$2,133,878	\$38,098
246 - COVID ESG	\$622,284	0	\$1,769,292	\$27,676
247 - ESG CV2	0	0	0	0
Total	\$632,384	\$1,355,838	\$3,903,171	\$65,774

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
CD COVID-19 ESG CV1	\$622,284	0	0	0
Comm Dev COVID-19 CDBG	0	0	\$2,133,879	\$38,098
Comm Dev COVID-19 ESG	0	0	\$1,769,292	\$27,676
Comm Dev for COVID-19	\$10,099	\$1,355,838	0	0
Total	\$632,384	\$1,355,838	\$3,903,171	\$65,774

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Department: 0012 - Community Development

Division: 114 - CD Rehabilitation Programs

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$454,992	\$515,791	\$473,600	\$498,122
52 - Contractual Services	\$6,887	\$13,974	\$13,974	\$12,996
53 - Commodities	\$4,130	\$3,308	\$8,821	\$3,308
55 - Grants, Claims, Shared Revenue	\$345,394	\$500,000	\$694,395	\$600,000
Total	\$811,404	\$1,033,073	\$1,190,790	\$1,114,426

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
114 - CD Rehabilitation Programs	6.00	6.00	5.50	5.50
Total	6.00	6.00	5.50	5.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
225 - Community Development	\$811,404	\$1,033,073	\$1,190,790	\$1,114,426
Total	\$811,404	\$1,033,073	\$1,190,790	\$1,114,426

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
CD Emergency Grant Program	\$345,394	\$500,000	\$694,395	\$600,000
CD Housing Rehabilitation	\$466,010	\$533,073	\$496,395	\$514,426
CD Low/Mod Project	0	0	0	0
Mt. Carmel	0	0	0	0
Total	\$811,404	\$1,033,073	\$1,190,790	\$1,114,426



Department: 0012 - Community Development

Division: 115 - CD Public Service Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	0	\$42,492	\$62,492	\$42,492
Total	0	\$42,492	\$62,492	\$42,492

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
225 - Community Development	0	\$42,492	\$62,492	\$42,492
Total	0	\$42,492	\$62,492	\$42,492

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
CD Community Programs	0	0	0	0
CD Livable Neigh Task Force	0	\$20,000	\$40,000	\$20,000
CD Public Service Admin	0	\$22,492	\$22,492	\$22,492
Total	0	\$42,492	\$62,492	\$42,492



Department: 0012 - Community Development

Division: 117 - Neighborhood Stabilization

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	0	\$5,192	\$5,192	\$5,192
Total	0	\$5,192	\$5,192	\$5,192

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
814 - Ks Neighborhood Stabilization	0	\$5,192	\$5,192	\$5,192
Total	0	\$5,192	\$5,192	\$5,192

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Redevelopment Stimulus	0	\$5,192	\$5,192	\$5,192
Total	0	\$5,192	\$5,192	\$5,192

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Department: 0012 - Community Development

Division: 119 - CD Emergency Shelter Grants

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$14,736	0	\$11,270	\$11,861
52 - Contractual Services	\$2,474	\$1,600	\$1,053	\$1,053
55 - Grants, Claims, Shared Revenue	\$175,585	\$2,575,028	\$356,658	\$183,451
Total	\$192,796	\$2,576,628	\$368,981	\$196,365

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
119 - CD Emergency Shelter Grants	0.00	0.00	0.15	0.15
Total	0.00	0.00	0.15	0.15

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
225 - Community Development	\$192,796	\$2,576,628	\$368,981	\$196,365
Total	\$192,796	\$2,576,628	\$368,981	\$196,365

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
CD Emergency Shelter Grants	\$192,796	\$2,576,628	\$368,981	\$196,365
Total	\$192,796	\$2,576,628	\$368,981	\$196,365



Department: 0012 - Community Development

Division: 234 - Lead Hazard Ctrl/Healthy Homes

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$64,899	\$64,653	\$62,536	\$65,678
52 - Contractual Services	\$30,180	\$54,743	\$122,033	0
53 - Commodities	\$19,730	\$5,397	\$28,855	0
55 - Grants, Claims, Shared Revenue	0	\$398,475	\$543,794	0
Total	\$114,809	\$523,268	\$757,218	\$65,678

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
234 - Lead Hazard Ctrl/Healthy Homes	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
234 - Lead Hazard Ctrl/Healthy Homes	\$114,809	\$523,268	\$757,218	\$65,678
Total	\$114,809	\$523,268	\$757,218	\$65,678

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Lead Hazard Ctrl/Healthy Homes	\$409	\$22,918	\$18,366	\$13,136
Rehabilitations	\$114,401	\$500,351	\$738,852	\$52,543
Total	\$114,809	\$523,268	\$757,218	\$65,678



Department: 0012 - Community Development

Division: 235 - Healthy Homes

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
55 - Grants, Claims, Shared Revenue	0	\$50,000	\$95,626	0
Total	0	\$50,000	\$95,626	0

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
234 - Lead Hazard Cntl/Healthy Homes	0	\$50,000	\$95,626	0
Total	0	\$50,000	\$95,626	0

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Healthy Home Grant Program	0	\$50,000	\$95,626	0
Total	0	\$50,000	\$95,626	0

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Department: 0012 - Community Development

Division: 255 - CD Home Ownership Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$3,736	\$41,233	\$41,199	\$43,467
55 - Grants, Claims, Shared Revenue	0	\$788,626	\$5,345,529	\$793,123
Total	\$3,736	\$829,859	\$5,386,728	\$836,590

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
255 - CD Home Ownership Division	0.50	0.50	0.50	0.50
Total	0.50	0.50	0.50	0.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
290 - HOME Program	\$3,736	\$829,859	\$5,386,728	\$836,590
Total	\$3,736	\$829,859	\$5,386,728	\$836,590

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
HOME-Administration Program	\$3,736	\$41,233	\$41,199	\$43,467
HOME-American Rescue Plan	0	0	\$3,197,903	0
HOME-Community Housing Invest	0	\$388,626	\$1,007,626	\$413,123
HOME-Substantial Rehab Prog	0	\$400,000	\$1,140,000	\$380,000
Total	\$3,736	\$829,859	\$5,386,728	\$836,590



Department: 0012 - Community Development

Division: 295 - Supportive Housing Grant Prog

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
55 - Grants, Claims, Shared Revenue	0	\$472,532	\$472,532	\$472,532
Total	0	\$472,532	\$472,532	\$472,532

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
229 - Supportive Housing Grant Progr	0	\$472,532	\$472,532	\$472,532
Total	0	\$472,532	\$472,532	\$472,532

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Transitional Housing	0	\$472,532	\$472,532	\$472,532
Total	0	\$472,532	\$472,532	\$472,532

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Department: 0670 - Community Programs

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$98,814	\$96,838	\$96,838	\$96,838
52 - Contractual Services	\$832,507	\$1,374,911	\$1,475,971	\$1,390,471
53 - Commodities	\$229,581	\$54,604	\$80,604	\$54,604
55 - Grants, Claims, Shared Revenue	\$3,988,548	\$4,076,909	\$4,101,909	\$4,804,409
56 - Debt Service	0	0	0	0
57 - Nonexpense Items	\$13,046,914	\$4,325,331	\$5,599,248	\$5,052,419
Total	\$18,196,363	\$9,928,593	\$11,354,570	\$11,398,741

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$7,347,566	\$4,762,227	\$5,268,227	\$5,894,727
160 - County - General	\$6,094,062	\$2,137,261	\$2,188,321	\$2,402,821
175 - County - Library	\$1,821	\$1,650	\$1,650	\$1,650
223 - Tourism & Convention	\$691,200	\$750,000	\$1,775,000	\$775,000
225 - Community Development	\$75,367	\$50,000	\$50,000	\$50,000
266 - Other Special Grants	\$5,246	0	0	0
268 - Special Grant CARES	\$225,528	0	0	0
410 - Bond and Interest	\$13,253	\$30,000	\$30,000	\$30,000
460 - County Bond and Interest Fund	\$6,984	\$6,000	\$6,000	\$6,000
560 - Sewer System	0	\$6,000	\$6,000	\$6,000
563 - Stormwater Utility	\$2,067,298	\$2,185,455	\$2,029,372	\$2,232,543
566 - Legends Stadium	\$1,168,037	0	0	0
701 - Environment Trust	\$500,000	0	0	0
Total	\$18,196,363	\$9,928,593	\$11,354,570	\$11,398,741

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Annex Office Leases CMIP#9226	\$129,655	\$136,440	\$147,500	\$152,000
Community Programs	\$17,722,067	\$9,483,530	\$10,898,447	\$10,938,118
Mayor/Commission Contingency	0	\$105,000	\$105,000	\$105,000
Programs	0	\$2,199	\$2,199	\$2,199
Rescare	0	\$3,000	\$3,000	\$3,000
State/National Conferences	0	\$25,000	\$25,000	\$25,000
Village West Develop Reimb	\$230,774	0	0	0
Willa Gill Center	\$113,867	\$173,424	\$173,424	\$173,424
Total	\$18,196,363	\$9,928,593	\$11,354,570	\$11,398,741

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
672 - Community Programs	Communitywide Survey	110 - City - General Fund	\$63,000	0	0.00
672 - Community Programs	Communitywide Survey	160 - County - General	\$27,000	0	0.00

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672 - Community Programs	Folding Machine for Public Notices	110 - City - General Fund	\$13,000	0	0.00
672 - Community Programs	Folding Machine for Public Notices	160 - County - General	\$13,000	0	0.00
672 - Community Programs	Junior Achievement Contribution	223 - Tourism & Convention	\$25,000	\$25,000	0.00
Total			\$141,000	\$25,000	0.00



DEPARTMENT: COUNTY CORONER

Department Overview:

The County Coroner's office is established by the State of Kansas (K.S.A. 22a-226). The County Coroner takes charge of dead bodies, makes inquiries regarding the cause of death, and provides a cause of death report to the Clerk of the District Court in the county in which the death occurred. The County Coroner designates a qualified pathologist to conduct autopsies as necessary.

Highlights:

- The cost associated with unclaimed bodies has been increasing. It is becoming all too common for next of kin to choose not to take care of the disposition of their family member in a timely manner. Unclaimed or abandoned bodies become costly as paperwork for families and due diligence to find family members can take days and weeks. There are storage fees charged to the Coroner for maintaining any unclaimed or abandoned body past the statutory requirements.
- Per (K.S.A. 22a-226) The Board of Commission will need to appoint and/or reappoint the District Coroner in FY2019.
- The Coroner's Office needs to resolve the issue of cases where families do not claim the bodies or cannot fund funeral arrangements since the County no longer has a fund to bury unclaimed bodies or bodies where families cannot pay for funeral arrangements.

New Initiatives:

- The District Coroner will explore opportunities for a different provider and location for provision of Forensic Services.

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Department: 0160 - Wyandotte County Coroner

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$81,555	\$128,322	\$54,152	\$56,912
52 - Contractual Services	\$492,294	\$264,000	\$264,000	\$264,000
53 - Commodities	0	\$1,030	\$1,030	\$1,030
Total	\$573,849	\$393,352	\$319,182	\$321,942

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - Wyandotte County Coroner Offic	2.25	2.25	0.75	0.75
Total	2.25	2.25	0.75	0.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$572,354	\$393,352	\$319,182	\$321,942
266 - Other Special Grants	\$440	0	0	0
268 - Special Grant CARES	\$1,055	0	0	0
Total	\$573,849	\$393,352	\$319,182	\$321,942

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - Wyandotte County Coroner Offic	\$573,849	\$393,352	\$319,182	\$321,942
Total	\$573,849	\$393,352	\$319,182	\$321,942



DEPARTMENT: Economic Development

Department Overview:

The Economic Development Department plays an important role in helping our community grow the economic base, raise household income, add quality job opportunities, and bring desired amenities. The development staff diligently pursues a diverse array of new development projects, supports small business growth and attraction, improves neighborhoods through Land Bank initiatives, and supports building cross-functional strategies that create a strong and resilient community. By working closely with the Wyandotte County Economic Development Council (WYEDC), and other agencies, we strive to produce better conditions for economic growth, workforce development and employment generation, and high quality of life neighborhoods.

Goals:

- Developing comprehensive strategies that support growth of neighborhoods and commercial corridors with a focus on infill properties.
- Making KCK a leading “small business friendly” community with a focus on resiliency after the Covid pandemic.
- Identifying the next generation of distribution and light manufacturing areas.

Highlights:

- Awarded and distributed over \$1 million in Covid relief through grants and low-interest loans to nearly 100 businesses throughout Wyandotte County to reimburse for revenue loss and Covid related expenses.
- The Land Bank implemented the revised Land Bank Policy with a strong focus on infill development. This has paved the way for 43 new construction projects for a total of \$6.3 million estimated increase in appraised value.
- A purchase and master development plan for the former Woodlands Racetrack, which has been vacant for nearly 20 years, was approved and demolition started. The 300+ acres will now be an employment center for the community with retail and industrial/distribution space providing over 2,000 jobs in the heart of KCK.
- The Homefield Development was approved, which will demolish and rebuild on the former Schlitterbahn Waterpark site. The Homefield development will include a multi-sport training facility aimed at youth sports, a baseball complex, and adventure park. Additionally, destination retail, hotels, and multi-family housing will be built for a total of over \$400 million.
- A 14,000 square foot, full-service grocery store, the Merc Co+Op, was completed and open to the public in July. This store fills a significant need for grocery options in downtown KCK.
- Awarded the Brownfields Coalition Assessment Grant application in coordination with KCMO from the EPA for environmental assessment funds.
- The first phase of the Riverfront Redevelopment Plan was approved with the Yards II Apartments which will bring 230 market-rate units and retail space to the riverfront.
- The Neighborhood Revitalization Act (NRA) Plan was revised to better reflect the changing needs of the community and provide a more impactful stimulus for homeowners and businesses to invest in their properties.
- Increases in the residential offerings on the eastside of KCK with the approval of the Lanier Downtown Redevelopment project will build 95 market-rate residential units, a fitness center, retail, and new, state of the art meeting space at the site of the former Reardon Convention Center at 5th & Minnesota.

New Initiatives:

- Expansion of a riverfront development master plan in coordination with the levee raise project.
- Develop a robust infill housing development program for vacant lots in KCK.
- Enhance the Department’s website and social media presence to encourage the distribution of information to assist in high level customer service offering.

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Department: 0088 - Economic Development

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$464,550	\$619,779	\$659,796	\$695,309
52 - Contractual Services	\$368,646	\$227,041	\$227,041	\$317,041
53 - Commodities	\$1,764	\$9,687	\$9,687	\$9,687
54 - Capital Outlay	\$285,949	0	\$2,000,000	\$45,000
55 - Grants, Claims, Shared Revenue	\$1,065,722	\$50,000	\$50,000	\$50,000
56 - Debt Service	\$2,489,635	0	0	0
Total	\$4,676,266	\$906,507	\$2,946,524	\$1,117,037

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
088 - Economic Development	5.00	5.00	5.00	5.00
089 - Land Bank	1.00	1.00	1.00	1.00
Total	6.00	6.00	6.00	6.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$514,167	\$722,794	\$742,505	\$907,559
160 - County - General	\$96,985	\$183,713	\$204,019	\$209,478
223 - Tourism & Convention	0	0	\$2,000,000	0
251 - Economic Development RLF	\$331,869	0	0	0
266 - Other Special Grants	\$230,476	0	0	0
268 - Special Grant CARES	\$1,059,054	0	0	0
990 - Internal Improvement	\$2,443,715	0	0	0
Total	\$4,676,266	\$906,507	\$2,946,524	\$1,117,037

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
088 - Economic Development	\$2,135,565	\$722,794	\$2,742,505	\$862,559
089 - Land Bank	\$96,985	\$183,713	\$204,019	\$254,478
978 - Special Initiatives	\$2,443,715	0	0	0
Total	\$4,676,266	\$906,507	\$2,946,524	\$1,117,037

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Department: 0088 - Economic Development

Division: 088 - Economic Development

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$399,179	\$539,313	\$559,024	\$589,078
52 - Contractual Services	\$343,700	\$124,981	\$124,981	\$214,981
53 - Commodities	\$1,764	\$8,500	\$8,500	\$8,500
54 - Capital Outlay	\$331,869	0	\$2,000,000	0
55 - Grants, Claims, Shared Revenue	\$1,059,054	\$50,000	\$50,000	\$50,000
Total	\$2,135,565	\$722,794	\$2,742,505	\$862,559

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
088 - Economic Development	5.00	5.00	5.00	5.00
Total	5.00	5.00	5.00	5.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$514,167	\$722,794	\$742,505	\$862,559
223 - Tourism & Convention	0	0	\$2,000,000	0
251 - Economic Development RLF	\$331,869	0	0	0
266 - Other Special Grants	\$230,476	0	0	0
268 - Special Grant CARES	\$1,059,054	0	0	0
Total	\$2,135,565	\$722,794	\$2,742,505	\$862,559

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Brownfields Petroleum Grant	\$20,384	0	0	0
Economic Development Program	\$1,684,355	\$619,723	\$2,639,502	\$754,035
Property Management/Marketing	\$98,957	\$103,071	\$103,003	\$108,525
Revolving Loan Fund	\$331,869	0	0	0
Total	\$2,135,565	\$722,794	\$2,742,505	\$862,559

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Department: 0088 - Economic Development

Division: 089 - Land Bank

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$65,371	\$80,466	\$100,772	\$106,231
52 - Contractual Services	\$24,946	\$102,060	\$102,060	\$102,060
53 - Commodities	0	\$1,187	\$1,187	\$1,187
54 - Capital Outlay	0	0	0	\$45,000
55 - Grants, Claims, Shared Revenue	\$6,668	0	0	0
Total	\$96,985	\$183,713	\$204,019	\$254,478

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
089 - Land Bank	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	0	0	0	\$45,000
160 - County - General	\$96,985	\$183,713	\$204,019	\$209,478
Total	\$96,985	\$183,713	\$204,019	\$254,478

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Land Bank Program	\$74,770	\$97,921	\$118,227	\$168,686
Redevelopment Program	\$22,215	\$85,792	\$85,792	\$85,792
Total	\$96,985	\$183,713	\$204,019	\$254,478



DEPARTMENT: ELECTION OFFICE

Mission Statement:

The Wyandotte County Election Office conducts fair and honest elections. The integrity of elections is assured by accurately registering voters, providing the correct ballot to every voter, thorough training of election workers, voter education, and accurately counting every vote cast.

Important Goals:

- Conduct a primary and general election annually. Special elections may also be requested, with not less than 90 days advance notice, by school districts and municipalities. Special elections are “question-only” elections for taxation, bond approval or other issues.
- Continue to encourage more voters to choose to vote early and by mail. We will continue to send out our AV1 letters and Postcards to the voters before each primary and general election to remind them of voting by mail, and to give our satellite locations dates and times.
- Encourage election day voting at the correct polling place. It is critical that voters go to their assigned polling place to receive the correct ballot with the correct races. Board workers will have the ability to accurately look up the voters correct ward/precinct and polling place. This will help to reduce the number of provisional ballots.
- Recruit and train election workers. Federal and state law drives the complexity of and need for comprehensive training of election workers.
- Gain full access to the area used to store court records. This area is needed for training and early in-person voting. Parking lot repairs are critically necessary to improve voter access and safety.
- New voting machines were first used for the 2017 elections. The new machines have improved the voter experience. Voters using touch screens print a verifiable paper ballot for every vote cast.

Highlights:

- Early voting includes evening and Saturday hours. We will continue to provide satellite early voting opportunities for voters at the Election Office and two satellite vote centers.
- Elections are designated as critical infrastructure by the U.S. Department of Homeland Security. This designation is focused on both the physical and cyber security for election systems.

New Initiatives:

- Encourage greater voter participation in all elections.
- Cyber security measures to improve protection of election systems.
- Comprehensive contingency planning with emphasis on medical emergencies.

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Department: 0190 - Election

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$870,109	\$909,786	\$934,237	\$1,129,006
52 - Contractual Services	\$543,525	\$488,474	\$471,124	\$471,124
53 - Commodities	\$165,897	\$109,400	\$106,750	\$106,750
54 - Capital Outlay	0	0	\$100,000	0
58 - Reserves	0	\$20,000	\$50,000	\$50,000
Total	\$1,579,531	\$1,527,660	\$1,662,111	\$1,756,880

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
190 - Election Division	19.25	19.25	19.25	19.25
Total	19.25	19.25	19.25	19.25

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	0	0	\$100,000	0
162 - County - Elections	\$1,466,445	\$1,527,660	\$1,562,111	\$1,756,880
266 - Other Special Grants	\$113,086	0	0	0
Total	\$1,579,531	\$1,527,660	\$1,662,111	\$1,756,880

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Direct Election	\$341,657	\$334,500	\$324,500	\$324,500
Election Program	\$1,237,873	\$1,193,160	\$1,337,611	\$1,432,380
Total	\$1,579,531	\$1,527,660	\$1,662,111	\$1,756,880



DEPARTMENT: Public Health

Department Overview: The Health Department's mission is to prevent disease, promote wellness, and protect and improve the health and environment in Wyandotte County.

Important Issues:

- The COVID-19 pandemic continues to pose a significant challenge to Wyandotte County and requires the UGPHD to sustain its robust response. This requires resources to maintain staffing, supplies, and bandwidth in the areas of vaccination, testing, contact tracing, communications, and community engagement. At the same time, much of the UGPHD staff must return to their non-COVID work, meaning that the UGPHD will need to bring on many temporary positions in coming months in order to sustain the COVID work while meeting our non-COVID obligations.

Highlights:

- The UGPHD received notification in November, 2020 that it has achieved accreditation through the Public Health Accreditation Board (PHAB). This was the culmination of more than five years of work improving the department's performance management, Community Health Improvement Plan, strategic planning, and generally building a culture of continuous improvement. The UGPHD's preparation for accreditation provided the department with a strong foundation from which to mount its pandemic response.
- The UGPHD and its partners continue to implement the Community Health Improvement Plan (CHIP). In Year 3, CHIP Action Teams built upon previous planning work to achieve a number of successes:
 - The Jobs & Education team implementing its first workplace Business ESL program.
 - The Violence Prevention team implementing a new Crime Prevention Through Environmental Design (CPTED) neighborhood toolkit and completing the restoration and art installation of Clifton Park.
 - The Health Care Access team publishing a local health care career guide, and planning a Non-Emergency Medical Transportation pilot to connect Wyandotte County's safety net patients to medical appointments.
 - The Safe and Affordable Housing team supporting the planning and implementation of the county's first Community Land Trust pilot.

New Initiatives:

- The UGPHD recently launched the Wyandotte County Youth Fatality Review Board, tasked with reviewing the cases of youth age 1 – 24 who die in Wyandotte County, summarizing its findings, and making recommendations to prevent future deaths.
- The UGPHD is working to create a new division within the department: the Policy & Development Division. This division will work to expand and diversify funding streams while ensuring alignment between the budget and strategic priorities. The division will be key to the department's long-term success and ability to respond to 21st public health threats, including the social determinants of health.

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Department: 0460 - Health Department

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$5,163,301	\$6,493,638	\$6,332,957	\$6,865,801
52 - Contractual Services	\$7,942,318	\$1,200,115	\$9,587,397	\$2,370,839
53 - Commodities	\$273,071	\$386,005	\$603,577	\$601,277
54 - Capital Outlay	\$52,200	\$40,000	\$40,000	0
55 - Grants, Claims, Shared Revenue	\$200,000	\$200,000	\$200,000	\$200,000
58 - Reserves	0	\$100,000	\$160,000	\$100,000
Total	\$13,630,891	\$8,419,758	\$16,923,931	\$10,137,917

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
461 - Health Department Program	38.35	38.35	41.35	41.35
462 - Health Department Prog Grants	49.15	49.15	46.65	46.65
463 - Lead Based Paint Grant Program	1.00	1.00	1.00	1.00
Total	88.50	88.50	89.00	89.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	0	0	\$4,988,186	0
160 - County - General	\$65,000	\$65,000	\$65,000	\$65,000
172 - County - Health Department	\$2,246,283	\$3,648,007	\$3,845,843	\$3,751,648
234 - Lead Hazard Cntl/Healthy Homes	\$8,670	\$95,118	\$92,900	\$90,658
263 - Health Department Grant Fund	\$5,057,424	\$4,611,633	\$7,870,515	\$5,971,118
266 - Other Special Grants	\$9,268	0	0	0
268 - Special Grant CARES	\$6,244,245	0	0	0
269 - American Rescue Plan	0	0	\$61,487	\$259,493
Total	\$13,630,891	\$8,419,758	\$16,923,931	\$10,137,917

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
461 - Health Department Program	\$8,564,874	\$3,713,036	\$8,960,544	\$4,076,163
462 - Health Department Prog Grants	\$5,057,424	\$4,611,633	\$7,870,515	\$5,971,118
463 - Lead Based Paint Grant Program	\$8,593	\$95,089	\$92,871	\$90,636
Total	\$13,630,891	\$8,419,758	\$16,923,931	\$10,137,917

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
461 - Health Department Program	Epidemiologist	269 - American Rescue Plan	\$21,905	\$90,763	1.00
461 - Health Department Program	Fund Development/Grant Coordinator	269 - American Rescue Plan	\$20,382	\$84,365	1.00
461 - Health Department Program	Health Equity Coordinator	269 - American Rescue Plan	\$20,382	\$84,365	1.00
Total			\$62,668	\$259,493	3.00

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Department: 0460 - Health Department

Division: 461 - Health Department Program

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,859,556	\$2,827,083	\$2,876,406	\$3,230,210
52 - Contractual Services	\$6,362,944	\$425,044	\$5,563,230	\$425,044
53 - Commodities	\$90,174	\$120,909	\$120,909	\$120,909
54 - Capital Outlay	\$52,200	\$40,000	\$40,000	0
55 - Grants, Claims, Shared Revenue	\$200,000	\$200,000	\$200,000	\$200,000
58 - Reserves	0	\$100,000	\$160,000	\$100,000
Total	\$8,564,874	\$3,713,036	\$8,960,544	\$4,076,163

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
461 - Health Department Program	38.35	38.35	41.35	41.35
Total	38.35	38.35	41.35	41.35

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	0	0	\$4,988,186	0
160 - County - General	\$65,000	\$65,000	\$65,000	\$65,000
172 - County - Health Department	\$2,246,283	\$3,648,007	\$3,845,843	\$3,751,648
234 - Lead Hazard Cntl/Healthy Homes	\$77	\$29	\$29	\$22
266 - Other Special Grants	\$9,268	0	0	0
268 - Special Grant CARES	\$6,244,245	0	0	0
269 - American Rescue Plan	0	0	\$61,487	\$259,493
Total	\$8,564,874	\$3,713,036	\$8,960,544	\$4,076,163

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Air Pollution Match	\$73,301	\$106,139	\$106,075	\$111,519
Child Care	\$112,448	\$183,629	\$183,501	\$192,933
Environmental	\$150,463	\$252,902	\$252,694	\$265,963
Epidemiology	\$279,516	\$381,938	\$5,336,515	\$433,898
Family Planning Fees	\$211,656	\$221,374	\$209,243	\$217,195
General Clinic	\$23,262	\$61,775	\$61,758	\$63,103
Health Department Administration	\$7,195,652	\$1,269,845	\$1,352,006	\$1,396,057
Health Education	\$121,195	\$137,013	\$150,571	\$158,338
Lab	\$57,979	\$171,682	\$171,601	\$179,911
Maternal & Child Health Fees	\$225,232	\$198,813	\$189,703	\$197,325
Medical Records	(\$142,530)	\$261,336	\$270,556	\$285,176
Personal Health Services	\$226,488	\$259,729	\$469,605	\$356,802
Personal Responsibility Education	\$30,212	\$206,861	\$206,716	\$217,942
Total	\$8,564,874	\$3,713,036	\$8,960,544	\$4,076,163

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Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
461 - Health Department Program	Epidemiologist	269 - American Rescue Plan	\$21,905	\$90,763	1.00
461 - Health Department Program	Fund Development/Grant Coordinator	269 - American Rescue Plan	\$20,382	\$84,365	1.00
461 - Health Department Program	Health Equity Coordinator	269 - American Rescue Plan	\$20,382	\$84,365	1.00
Total			\$62,668	\$259,493	3.00

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Division: 462 - Health Department Prog Grants

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$3,295,153	\$3,580,516	\$3,370,580	\$3,544,955
52 - Contractual Services	\$1,579,374	\$767,771	\$4,018,667	\$1,945,795
53 - Commodities	\$182,897	\$263,346	\$481,268	\$480,368
Total	\$5,057,424	\$4,611,633	\$7,870,515	\$5,971,118

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
462 - Health Department Prog Grants	49.15	49.15	46.65	46.65
Total	49.15	49.15	46.65	46.65

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
263 - Health Department Grant Fund	\$5,057,424	\$4,611,633	\$7,870,515	\$5,971,118
Total	\$5,057,424	\$4,611,633	\$7,870,515	\$5,971,118

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Air Quality-State	\$201,843	\$182,104	\$270,677	\$275,712
Child Care Licensing	\$93,643	\$110,384	\$115,818	\$121,457
Chronic Disease Risk Reduction	\$140,033	\$160,083	\$187,305	\$184,389
Community Health Improvement Plan (CHIP)	\$115,027	\$174,289	\$174,289	\$362,867
COVID Rapid Response	\$383,400	0	0	0
CRF-SPARK	\$784,712	0	0	0
EDW - Early Detection Works	\$55,553	\$57,089	\$63,321	\$72,288
ELC Care Coordination & Lab Testing	0	0	\$800,000	0
ELC Expanding Infrastructure	0	0	0	0
ELC Staffing & Infrastructure	0	0	\$732,568	0
Family Planning #5 LARC	\$345,721	\$368,732	\$565,602	\$580,177
Federal Air Pollution	\$218,744	\$290,320	\$380,297	\$390,872
GKCCF COVID Rapid Response	0	0	\$750,000	0
GKCHF 20/20/20 Campaign	\$2,739	\$22,614	\$22,614	\$23,744
Healthy Communities Wyandotte	\$104,597	\$18,700	\$117,500	\$133,200
Healthy Families CARES Technology Fund	0	0	\$1,424	0
Immunization Action Plan	\$58,894	\$1,250	\$2,500	\$2,500
Local Public Health Preparedness #3	\$81,223	\$117,156	\$117,127	\$123,103
Maternal & Child Health	\$593,083	\$987,700	\$985,821	\$1,071,299
MDRC-MIHOPE Maternal, Infant and Early Childhood Home Visiting	\$4,097	0	0	0
MIECHV (Healthy Families) Developmental	\$326,173	\$336,787	\$546,098	\$555,162
Outreach, Prevention, & Early	\$149,340	\$158,168	\$159,923	\$95,334
Pub Hlth Emerg Resp PH III	\$25,604	\$38,178	\$12,654	0
SBIRT High-Risk Substance Use	\$10,923	0	\$101,400	\$152,100
Section 103 Monitoring	\$34,426	\$59,077	\$68,860	\$71,472
State Formula	\$90,500	\$127,705	\$139,993	\$144,603
TB Control Nurse	\$23,849	\$29,464	\$29,449	\$31,002
TB Indigent	\$215	\$12,400	\$24,800	\$24,900
Teen Pregnancy Target Case Mgt	\$66,130	\$73,053	\$74,599	\$78,335

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WIC (12 month) Breastfeeding Program	\$1,026,729	\$1,111,878	\$1,173,306	\$1,219,397
Worker's Compensation Contrib	\$3,808	\$1,444	\$1,444	\$1,026
Wyandotte Health Foundation	\$71,676	\$125,775	\$206,775	\$209,024
WYCO Safe Communities Project	\$44,743	\$39,369	\$44,354	\$47,154
Total	\$5,057,424	\$4,611,633	\$7,870,515	\$5,971,118

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Department: 0460 - Health Department

Division: 463 - Lead Based Paint Grant Program

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$8,593	\$86,039	\$85,971	\$90,636
52 - Contractual Services	0	\$7,300	\$5,500	0
53 - Commodities	0	\$1,750	\$1,400	0
Total	\$8,593	\$95,089	\$92,871	\$90,636

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
463 - Lead Based Paint Grant Program	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
234 - Lead Hazard Cntl/Healthy Homes	\$8,593	\$95,089	\$92,871	\$90,636
Total	\$8,593	\$95,089	\$92,871	\$90,636

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Lead-Based Paint Health Direct Cost	\$8,388	\$62,100	\$63,753	\$61,421
Lead-Based Paint Health/Administration	\$205	\$32,988	\$29,118	\$29,214
Total	\$8,593	\$95,089	\$92,871	\$90,636



DEPARTMENT: Historical Museum

Department Overview:

The mission of the Wyandotte County Museum is to identify, collect, preserve, interpret, and disseminate material and information pertaining to Wyandotte County history in order to assist the public in understanding, appreciating, and assisting in the preservation of the heritage of this county.

Important Issues:

- The museum is striving to increase community engagement and impact by creating relevant and relatable historical content to promote the county's unique history.
- Museum staff and volunteers have been working to organize and digitalize museum records to better serve the community.
- The museum serves the public by assisting with research, providing historical information to numerous community organizations, and presenting historical content to the public through a variety of methods.

Highlights:

- The museum continues to reach community members through expanded social media reach, community presentations, and temporary displays.
- Now that the archives have been re-organized and records are being entered into a new database, the archives have been re-opened to the public for research by appointment.
- The museum has added several new finding aids to their webpage to assist researchers with cemetery, genealogy, and other research needs. We are also using Open Forms to better track research requests and to conduct community interest surveys.
- The museum features temporary exhibits each year to highlight more of the county's unique history.
- The museum is scheduled for capital improvements, including a new roof, HVAC, and upgraded lighting in 2021.

New Initiatives:

- The museum is working on a three phase Wyandotte County Heritage Exhibit, which will better tell the county's story from the earliest railroads to 2000. This three-year grant and private donation funded project will be instrumental in future programming at the museum.
- The museum now has a Vista Service Member working on planning expanded efforts for community outreach. He will be conducting surveys, reaching out to community groups, and creating programming content for outreach programs.

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Department: 0680 - Historical Museum

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$344,177	\$354,690	\$351,549	\$356,100
52 - Contractual Services	\$14,351	\$16,981	\$14,981	\$39,981
53 - Commodities	\$25,675	\$24,815	\$24,815	\$24,815
54 - Capital Outlay	0	\$410,000	\$435,000	0
Total	\$384,203	\$806,486	\$826,345	\$420,896

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
680 - Historical Museum	3.00	3.00	3.00	3.00
Total	3.00	3.00	3.00	3.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$371,356	\$392,986	\$387,845	\$417,396
223 - Tourism & Convention	0	\$410,000	\$435,000	0
266 - Other Special Grants	\$4,361	\$3,500	\$3,500	\$3,500
268 - Special Grant CARES	\$8,486	0	0	0
Total	\$384,203	\$806,486	\$826,345	\$420,896

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
680 - Historical Museum	\$384,203	\$806,486	\$826,345	\$420,896
Total	\$384,203	\$806,486	\$826,345	\$420,896

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
680 - Historical Museum	Vista Service Member	160 - County - General	0	\$3,000	0.00
Total			0	\$3,000	0.00



DEPARTMENT: Human Services

Department Overview:

The mission of the Human Services Department is to work in concert with interrelated departments, community partners, stakeholders, individuals, and families to provide access, education and empowerment to promote self-sufficiency to a diverse service population while maintaining a commitment to ensuring a quality delivery of services.

Highlights:

- Developed a Landlord/Tenant Frequently Asked Questions brochure.
- Provide technical assistance and information regarding landlord and tenant's rental rights and responsibilities. Sponsor Landlord and Tenant Trainings to empower individuals in the community and educate landlords on subjects such as discrimination, protected class, reasonable accommodation etc.
- Collaboration with Kansas City Kansas School District to educate students, teachers, and parents about Intellectual Developmental Disability (I/DD) access to services. Mailed out over 100 packets to school personnel to encourage invitation to speak at school sponsored events to promote education regarding Intellectual and Developmental Disability (I/DD) services.
- The continued participation and support of the Annual Wyandotte County Ethnic Festival event at Kansas City Kansas Community College.
- Host health/provider fairs to provide education about services and supports to our most vulnerable populations.
- Participation in the Core4 project to educate students in Metro about jobs in Human Services.
- Implemented web-based application, brochures and information for ease accessing information regarding services available through Human Services.
- Human Services webpage now has a Contact Us link for the community to directly email any questions or concerns they have regarding community issues, services and support. A calendar of events section on webpage was also created.
- Continuing education training for onsite Dispute/Mediation staff.
- Advisory Commission on Human Relations and Disability Issues linking with Community to provide ongoing education and awareness of Fair Housing, Public Accommodation and recently passed Non-Discrimination Ordinance.
- Provided Implicit Bias Training to social service contractual providers.

New Initiatives:

CDDO will start a Summer Day Program Initiative for Intellectual and Developmentally Disabled citizens of our community. This program will assist families of disabled adults who remain at home with little to no social and community outlet while they continue to wait State funded services.

Unified Government of Wyandotte County/Kansas City Kansas

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Department: 0092 - Human Services

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$591,712	\$647,943	\$677,867	\$714,246
52 - Contractual Services	\$336,796	\$355,622	\$355,622	\$355,622
53 - Commodities	\$7,125	\$29,113	\$31,896	\$34,679
58 - Reserves	0	\$85,000	\$85,000	\$85,000
Total	\$935,632	\$1,117,678	\$1,150,385	\$1,189,547

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
095 - Dispute Resolution Division	1.00	1.00	1.00	1.00
435 - CDDO Division	7.00	7.00	7.00	7.00
Total	8.00	8.00	8.00	8.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$72,801	\$80,520	\$80,452	\$84,406
171 - County-Developmental Disability	\$419,743	\$567,039	\$577,536	\$588,884
267 - Spc Develop Disabilities Grant	\$443,089	\$470,119	\$492,397	\$516,256
Total	\$935,632	\$1,117,678	\$1,150,385	\$1,189,547

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
092 - Human Relations/Human Serv Div	\$1,695	\$6,577	\$6,577	\$6,577
095 - Dispute Resolution Division	\$71,106	\$73,943	\$73,875	\$77,829
435 - CDDO Division	\$862,831	\$1,037,158	\$1,069,933	\$1,105,141
Total	\$935,632	\$1,117,678	\$1,150,385	\$1,189,547



Department: 0092 - Human Services

Division: 092 - Human Relations/Human Serv Div

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$639	\$3,947	\$3,947	\$3,947
53 - Commodities	\$1,056	\$2,630	\$2,630	\$2,630
Total	\$1,695	\$6,577	\$6,577	\$6,577

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,695	\$6,577	\$6,577	\$6,577
Total	\$1,695	\$6,577	\$6,577	\$6,577

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Human Relations Program	\$1,695	\$6,577	\$6,577	\$6,577
Total	\$1,695	\$6,577	\$6,577	\$6,577



Department: 0092 - Human Services

Division: 095 - Dispute Resolution Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$70,593	\$72,366	\$72,298	\$76,252
52 - Contractual Services	\$250	\$1,155	\$1,155	\$1,155
53 - Commodities	\$263	\$422	\$422	\$422
Total	\$71,106	\$73,943	\$73,875	\$77,829

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
095 - Dispute Resolution Division	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$71,106	\$73,943	\$73,875	\$77,829
Total	\$71,106	\$73,943	\$73,875	\$77,829

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Dispute Resolution Program	\$71,106	\$73,943	\$73,875	\$77,829
Total	\$71,106	\$73,943	\$73,875	\$77,829

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0092 - Human Services

Division: 435 - CDDO Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$521,119	\$575,577	\$605,569	\$637,994
52 - Contractual Services	\$335,907	\$350,520	\$350,520	\$350,520
53 - Commodities	\$5,805	\$26,061	\$28,844	\$31,627
58 - Reserves	0	\$85,000	\$85,000	\$85,000
Total	\$862,831	\$1,037,158	\$1,069,933	\$1,105,141

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
435 - CDDO Division	7.00	7.00	7.00	7.00
Total	7.00	7.00	7.00	7.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
171 - County-Developmental Disability	\$419,743	\$567,039	\$577,536	\$588,884
267 - Spc Develop Disabilities Grant	\$443,089	\$470,119	\$492,397	\$516,256
Total	\$862,831	\$1,037,158	\$1,069,933	\$1,105,141

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Community Developmental Disabilities Organization (CDDO) - Reimbursement	0	\$12,685	\$12,685	\$12,685
Community Developmental Disabilities Organization (CDDO) Administration	\$758,470	\$944,452	\$977,227	\$1,012,435
Community Developmental Disabilities Organization (CDDO) - Individuals in Crisis	\$104,361	\$80,021	\$80,021	\$80,021
Total	\$862,831	\$1,037,158	\$1,069,933	\$1,105,141



DEPARTMENT: Neighborhood Resource Center

Department Overview:

The Neighborhood Resource Center (NRC) assists with coordinating resources to address and confront issues facing the community's neighborhoods and businesses. The NRC divisions along with assistance from Community Policing, Planning, Fire Dept., Public Works, Parks and Rec., Livable Neighborhoods, Health Department, Legal Department, and Community Development form a single resource center. The NRC works with many Unified Government departments to both address issues and to assist neighborhoods and business groups in overcoming identified issues. The NRC also supports development efforts through assigning staff and hosting the Developmental Review Committee (DRC).

Important Issues:

- The software program MAUWI/Accela has been updated allowing us to have a stable database environment. Upgrading of this software, with numerous enhancements is live. We are still working through several changes to make our ACA (Customer Access) easier and friendlier to use.
- Will continue to pursue improvements in our field inspection software and devices to gain efficiency and improve upon customer access to information and updates.
- Ability to continue training and education for staff to ensure professional and accurate enforcement of codes and standards.
- Blight continues to be a major issue for our community. The NRC will continue to embrace and support the Stabilization, Occupation and Revitalization (SOAR) initiatives in its last year to effectively address blight and crime in our community.
- We have moved the Private Vacant Property Registration (VPR) internally into the new Accela project. We would leave the Mortgage Foreclosure and Default VPR with our third-party vendor Prochamps. Continue to build upon the efforts of the vacant property registry program to help manage and address concerns with vacant property in our community.
- To keep up with Development and Commercial Plan Reviews we have reclassified a vacant position for to a Commercial Plans Reviewer. The position is currently posted.
- Safety of staff.

New Initiatives/Goals:

- Emphasize professional certification in 2021 and 2022 for inspection and plan review staff.
- Partner and contribute to the UG's efforts in curbing illegal dumping and littering.
- Recover from poor Property Maintenance inspection numbers in 2020 due to Covid, staff vacancies and other project assignments.
- Build upon customer service training staff received in 2020.
- Continue to move more business processes including payments fully online, with the implementation of new Accela software and programming.
- Continue to implement the re-organization plan and make recommendations for minor adjustments if needed. This includes the filling of the remaining staff positions for the Problem Property Team, back-up and redundancy in administrative tasks, and hiring of a Data Analyst to assist the NRC in strategically addressing concerns in our community.

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Department: 0101 - Neighborhood Resource Center

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$3,683,007	\$4,240,520	\$4,208,916	\$4,676,646
52 - Contractual Services	\$737,070	\$1,263,333	\$1,279,793	\$1,279,793
53 - Commodities	\$61,088	\$127,148	\$121,388	\$121,388
54 - Capital Outlay	0	\$72,000	\$72,000	0
55 - Grants, Claims, Shared Revenue	\$32,435	\$51,104	\$51,104	\$51,104
57 - Nonexpense Items	0	\$50	\$50	\$50
Total	\$4,513,599	\$5,754,155	\$5,733,251	\$6,128,981

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
050 - NRC Administration	1.00	2.00	2.00	2.00
053 - Business License Enforcement	6.00	0.00	0.00	0.00
101 - Code Enforcement	25.00	0.00	0.00	0.00
108 - Rental Licensing Division	8.00	0.00	0.00	0.00
111 - Inspection Services Division	10.00	0.00	0.00	0.00
113 - Livable Neighborhoods	2.00	2.00	2.00	2.00
114 - Clearance and Demolition	3.00	0.00	0.00	0.00
115 - Property Maintenance Enforcement Division	0.00	22.00	22.00	22.00
116 - Administrative Division	0.00	18.00	18.00	18.00
117 - Building Inspection Division	0.00	11.00	11.00	14.00
Total	55.00	55.00	55.00	58.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$4,468,713	\$5,597,655	\$5,576,751	\$6,044,481
225 - Community Development	0	\$20,000	\$20,000	\$20,000
266 - Other Special Grants	\$43,157	\$64,500	\$64,500	\$64,500
268 - Special Grant CARES	\$1,728	0	0	0
990 - Internal Improvement	0	\$72,000	\$72,000	0
Total	\$4,513,599	\$5,754,155	\$5,733,251	\$6,128,981

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
050 - NRC Administration	\$536,536	\$605,876	\$626,140	\$643,960
053 - Business License Enforcement	\$393,176	0	0	0
101 - Code Enforcement	\$1,397,677	0	0	0
108 - Rental Licensing Division	\$536,971	0	0	0
111 - Inspection Services Division	\$1,059,536	0	0	0
113 - Livable Neighborhoods	\$302,716	\$552,071	\$559,323	\$567,929
114 - Clearance and Demolition	\$286,987	0	0	0
115 - Property Maintenance Enforcement Division	0	\$2,227,603	\$2,206,712	\$2,256,802
116 - Administrative Division	0	\$1,361,303	\$1,348,630	\$1,393,258
117 - Building Inspection Division	0	\$1,007,302	\$992,445	\$1,267,032
Total	\$4,513,599	\$5,754,155	\$5,733,251	\$6,128,981

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Department: 0101 - Neighborhood Resource Center

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
117 - Building Inspection Division	Additional Property Maintenance Inspectors	110 - City - General Fund	0	\$246,340	3.00
Total			0	\$246,340	3.00

Unified Government of Wyandotte County/Kansas City Kansas

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Department: 0101 - Neighborhood Resource Center

Division: 050 - NRC Administration

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$367,941	\$360,975	\$360,839	\$373,659
52 - Contractual Services	\$142,993	\$214,141	\$234,541	\$239,541
53 - Commodities	\$25,602	\$30,760	\$30,760	\$30,760
Total	\$536,536	\$605,876	\$626,140	\$643,960

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
050 - NRC Administration	1.00	2.00	2.00	2.00
Total	1.00	2.00	2.00	2.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$534,808	\$605,876	\$626,140	\$643,960
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$1,728	0	0	0
Total	\$536,536	\$605,876	\$626,140	\$643,960

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
NRC Administration	\$536,536	\$605,876	\$626,140	\$643,960
Total	\$536,536	\$605,876	\$626,140	\$643,960



DEPARTMENT: NEIGHBORHOOD RESOURCE CENTER
DIVISION: LIVABLE NEIGHBORHOODS

Division Overview:

The mission of Livable Neighborhoods is to provide information, trainings, resources and a regularly scheduled open forum to share ideas and programs to improve the quality of life in our neighborhoods. To advocate for policies and ordinances that will enhance the livability of our community and to support efforts that will promote the benefits of having organized neighborhood groups.

The Livable Neighborhoods office coordinates the Unified Government neighborhood assistance grants, provides services to assist volunteer neighborhood groups, coordinates training for the community, manages eight Neighborhood Business Revitalization (NBR) contracts, manages the Livable Neighborhoods Taskforce, serve as liaison between neighborhood leaders and Unified Government staff, provides home repair services, provides information on community resources and helps share important information on citywide programs/initiatives.

Important Issues:

- Continue funding the annual Unified Government Neighborhood Group Assistance Grants.
- Continue to provide Community Block Grant funding for Livable Neighborhoods operating expenses.
- Seeking approval to fill the vacant Professional Program Assistant (Neighborhood Liaison) position.

Highlights:

- Publishes a monthly newsletter (1,000 a month circulation during COVID), a weekly e-newsletter (546circulation) and a Facebook page (701 followers) for neighborhood groups.
- Provides neighborhoods approximately 12,000 (COVID has reduced this number) copies a year of newsletters and flyers.
- Hosts a public meeting every month (virtual during COVID with 40-50 in attendance) with city updates and presentations on programs and initiatives going on throughout the city.
- Provides 10 Good Neighbor trainings on various Unified Government Department's departments and their processes.

New Initiatives:

- This year we will be updating the Livable Neighborhoods resource guide. This guide provides important information on Livable Neighborhoods and UG neighborhood focused resources.
- We will be creating a new neighborhood training curriculum on how to form a neighborhood group, block captains, neighborhood safety (in partnership with KCKPD), crime prevention through environmental design (CPTED) and our good neighbor training.



Department: 0101 - Neighborhood Resource Center

Division: 113 - Livable Neighborhoods

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	0	\$153,400	\$160,652	\$169,258
52 - Contractual Services	\$270,281	\$348,393	\$348,393	\$348,393
55 - Grants, Claims, Shared Revenue	\$32,435	\$50,278	\$50,278	\$50,278
Total	\$302,716	\$552,071	\$559,323	\$567,929

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
113 - Livable Neighborhoods	2.00	2.00	2.00	2.00
Total	2.00	2.00	2.00	2.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$259,559	\$467,571	\$474,823	\$483,429
225 - Community Development	0	\$20,000	\$20,000	\$20,000
266 - Other Special Grants	\$43,157	\$64,500	\$64,500	\$64,500
Total	\$302,716	\$552,071	\$559,323	\$567,929

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Grant and Award Program	\$75,592	\$178,671	\$178,671	\$178,671
Livable Neighborhoods Admin	\$7,124	\$153,400	\$160,652	\$169,258
Neighborhood Business and Revitalization (NBR) Program	\$220,000	\$220,000	\$220,000	\$220,000
Total	\$302,716	\$552,071	\$559,323	\$567,929



DEPARTMENT: NEIGHBORHOOD RESOURCE CENTER

DIVISION: Property Maintenance Compliance Division

Division Overview:

The Property Maintenance Compliance Division (formerly Code Enforcement) is charged with the enforcement and education of the public regarding the minimum housing standards, property maintenance standards, regulations for various zoning uses and the demolition of structures which are dangerous, blighted and structurally unsound. To educate and enforce these ordinances, Property Maintenance Compliance often partners with other inspection and enforcement divisions within the Unified Government to ensure that the citizens of Kansas City, Kansas live in a safe and healthy environment. Property Maintenance Compliance also partners with various neighborhood groups and neighborhood business revitalization organizations to help develop priorities for the community, resolve neighborhood issues by abating blight and educate the public about the available resources and services provided by the Unified Government.

Important Issues:

- As of 2021, the Property Maintenance Compliance Division will be addressing and registering all non-foreclosure or mortgage default properties, both residential and commercial, within the Accela operating system
- As of June 2021, the newly formed Problem Property Team (PPT) should be fully staffed. This group of specialized Inspectors will address many of the Unfit properties and other problem properties which have, in the past, taken away the time and energies required for the rest of staff to address basic property standards.
- This Problem Property Team will now be led by the Demolition Coordinator and will combine efforts with the Demolition Program in addressing fire damaged and other hazardous properties which may require presentation to the Land Asset Management Team for demolition.
- Through Stabilization, Occupation and Revitalization (SOAR), our Division is working with other Departments throughout the Unified Government to address Graffiti, Illegal Dumping and litter as well as maintaining a thorough enforcement of minimum property standards throughout the City.

New Initiatives/Goals:

- By the end of 2021, we will create standard operating procedures (complete with screenshots) of all Code Enforcement Processes in accordance with the new Accela upgrade.
- Emphasize professional certification in 2021 and 2022 for inspection staff.
- With the help of community partners, we will develop a recommendation and present to the Standing Committee for the adoption of the 2018 International Property Maintenance Codes.
- The entire Property Maintenance Compliance Division will participate in a series of 4 District Blitzes for the purpose of identifying vehicle violations (unregistered, inoperative, parked on grass). The blitzes will take place in March, May, September, and October and will eventually encompass the entire City.
- We will continue to utilize the third-party consultant, True Point, to further streamline all our processes and workflows. We are utilizing the technology, purchased under the CARES Act, to allow the Inspectors to spend more time in the field doing inspections.
- Emphasizing bringing the number of Weed/Grass, Junk/Trash Abatements cases back to pre-COVID numbers.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0101 - Neighborhood Resource Center

Division: 115 - Property Maintenance Enforcement Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	0	\$1,487,207	\$1,476,316	\$1,555,406
52 - Contractual Services	0	\$662,273	\$657,773	\$652,773
53 - Commodities	0	\$54,123	\$48,623	\$48,623
54 - Capital Outlay	0	\$24,000	\$24,000	0
Total	0	\$2,227,603	\$2,206,712	\$2,256,802

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
115 - Property Maintenance Enforcement Division	0.00	22.00	22.00	22.00
Total	0.00	22.00	22.00	22.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	0	\$2,203,603	\$2,182,712	\$2,256,802
990 - Internal Improvement	0	\$24,000	\$24,000	0
Total	0	\$2,227,603	\$2,206,712	\$2,256,802

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Clearance and Demolition	0	\$717,989	\$707,921	\$707,597
Property Maintenance Enforcement	0	\$1,509,615	\$1,498,791	\$1,549,205
Total	0	\$2,227,603	\$2,206,712	\$2,256,802

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0101 - Neighborhood Resource Center

Division: 101 - Code Enforcement

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,352,814	0	0	0
52 - Contractual Services	\$24,075	0	0	0
53 - Commodities	\$20,789	0	0	0
Total	\$1,397,677	0	0	0

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
101 - Code Enforcement	25.00	0.00	0.00	0.00
Total	25.00	0.00	0.00	0.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,397,677	0	0	0
Total	\$1,397,677	0	0	0

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Code Enforcement	\$1,397,677	0	0	0
Rental License Program	0	0	0	0
Total	\$1,397,677	0	0	0



Department: 0101 - Neighborhood Resource Center

Division: 114 - Clearance and Demolition

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$286,961	0	0	0
53 - Commodities	\$26	0	0	0
Total	\$286,987	0	0	0

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
114 - Clearance and Demolition	3.00	0.00	0.00	0.00
Total	3.00	0.00	0.00	0.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$286,987	0	0	0
Total	\$286,987	0	0	0

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Clearance and Demolition	\$286,987	0	0	0
Total	\$286,987	0	0	0



DEPARTMENT: NEIGHBORHOOD RESOURCE CENTER
DIVISION: Administrative Division

Department Overview:

The Administrative Division is responsible for ensuring good customer service for both the external and internal customers of the Neighborhood Resource Center including all clerical functions needed for each division/program. The Administrative Division also includes the licensing portion of the Residential Rental License and Inspection program as well as Business License/Occupation Tax. Business License/Occupation Tax is responsible for the enforcement of numerous Unified Government taxation and regulated licensing ordinances.

Important Issues:

- A new License Administrator was appointed in 2020 and has become more comfortable in her new role over the last several months.
- There was some struggle with getting occupation tax/business license renewals sent out and processed due to the learning of our new system however, staff has done a phenomenal job coming together to get things accomplished.
- Rental license renewal notices went in the mail the first week of April as is our normal schedule after a short delay in getting them out in 2020 due to the pandemic.
- We are working at full administrative staff in the office full time once again after being out and alternating for a year. Customer service is a priority for us!

Highlights:

- The Accela upgrade was completed in the last quarter of 2020 and staff has continued to work to learn the system and work to tweak items that need it. The online citizen access piece is well under way with some of our processes already available, while we work to bring others online as well.

New Initiatives:

- Stabilization, Occupation and Revitalization (SOAR) goal – Bring the private side of the vacant property registration in house to be managed completely by UG staff.
- Continuing to cross train staff in order to better assist all customers of the NRC.
- We will be adding 2 new positions to the Administrative staff inventory this year through reclassification to provide better service to our customers and assistance for other staff.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0101 - Neighborhood Resource Center

Division: 116 - Administrative Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	0	\$1,302,151	\$1,287,878	\$1,356,506
52 - Contractual Services	0	\$18,043	\$19,903	\$19,903
53 - Commodities	0	\$16,588	\$16,328	\$16,328
54 - Capital Outlay	0	\$24,000	\$24,000	0
55 - Grants, Claims, Shared Revenue	0	\$521	\$521	\$521
Total	0	\$1,361,303	\$1,348,630	\$1,393,258

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
116 - Administrative Division	0.00	18.00	18.00	18.00
Total	0.00	18.00	18.00	18.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	0	\$1,337,303	\$1,324,630	\$1,393,258
990 - Internal Improvement	0	\$24,000	\$24,000	0
Total	0	\$1,361,303	\$1,348,630	\$1,393,258

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Business Licensing (Occupational Tax)	0	\$342,978	\$352,842	\$370,935
Rental Licensing	0	\$1,018,326	\$995,788	\$1,022,323
Total	0	\$1,361,303	\$1,348,630	\$1,393,258



Department: 0101 - Neighborhood Resource Center

Division: 053 - Business License Enforcement

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$390,506	0	0	0
52 - Contractual Services	\$920	0	0	0
53 - Commodities	\$1,750	0	0	0
55 - Grants, Claims, Shared Revenue	0	0	0	0
Total	\$393,176	0	0	0

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
053 - Business License Enforcement	6.00	0.00	0.00	0.00
Total	6.00	0.00	0.00	0.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$393,176	0	0	0
Total	\$393,176	0	0	0

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Business License Enforcement	\$393,176	0	0	0
Total	\$393,176	0	0	0

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0101 - Neighborhood Resource Center

Division: 108 - Rental Licensing Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$531,272	0	0	0
52 - Contractual Services	\$3,047	0	0	0
53 - Commodities	\$2,597	0	0	0
55 - Grants, Claims, Shared Revenue	\$55	0	0	0
Total	\$536,971	0	0	0

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
108 - Rental Licensing Division	8.00	0.00	0.00	0.00
Total	8.00	0.00	0.00	0.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$536,971	0	0	0
Total	\$536,971	0	0	0

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Rental License Program	\$536,971	0	0	0
Total	\$536,971	0	0	0



DEPARTMENT: NEIGHBORHOOD RESOURCE CENTER

DIVISION: BUILDING INSPECTION

Division Overview:

The Building Inspection program is meant to ensure the public's safety by verifying that structures are built to a minimum standard and to promote a quality of life through the encouragement of sound building practices. The staff is responsible for approving plans, issuing all construction permits and enforcing mechanical, plumbing, electrical, residential, energy and building safety codes as adopted. This division enforces ordinances regarding property maintenance and building codes for residential rental property within the city. The program is in place to improve the quality of residential rental property and to assist in addressing neighborhood issues that arise around these properties. The staff serves as a general resource to the community on building code requirements as well as construction practices and methods.

Important Issues:

- Continue providing services for the rehabilitation of vacant structures. This requires inspections from staff to restore the utilities to the vacant homes and review and inspect new construction and renovations.
- Continue to struggle with meeting expected timelines with residential and commercial plan reviews. An existing position has been reclassified to a Commercial Plans reviewer position and is currently posted.
- The integration of the Rental Inspection program into the Building Inspection Division. This includes cross training of inspection staff to assist with renovations and new construction, while using all inspection staff to maintain the level of service to landlords and tenants.

New Initiatives/Goals:

- Staff members are finalizing the preparation of recommending code adoption to the 2018 set of model codes to the governing body later this year.
- Staff members will be proposing updates to the code of ordinances to include State statute requirements for the licensing of Mechanical, Electrical and Plumbing contractors.
- Certification of all Building Inspectors also being pursued in 2021 and 2022.
- Complete the core Accela upgrade in 2021 and the introduction of Project Dux in plan review.
- Work to provide updated applications for the new tablets/field devices to all building inspectors.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0101 - Neighborhood Resource Center

Division: 117 - Building Inspection Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	0	\$936,787	\$923,230	\$1,221,817
52 - Contractual Services	0	\$20,483	\$19,183	\$19,183
53 - Commodities	0	\$25,677	\$25,677	\$25,677
54 - Capital Outlay	0	\$24,000	\$24,000	0
55 - Grants, Claims, Shared Revenue	0	\$305	\$305	\$305
57 - Nonexpense Items	0	\$50	\$50	\$50
Total	0	\$1,007,302	\$992,445	\$1,267,032

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
117 - Building Inspection Division	0.00	11.00	11.00	14.00
Total	0.00	11.00	11.00	14.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	0	\$983,302	\$968,445	\$1,267,032
990 - Internal Improvement	0	\$24,000	\$24,000	0
Total	0	\$1,007,302	\$992,445	\$1,267,032

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Building Inspection	0	\$1,007,302	\$992,445	\$1,267,032
Rental Inspection	0	0	0	0
Total	0	\$1,007,302	\$992,445	\$1,267,032

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
117 - Building Inspection Division	Additional Property Maintenance Inspectors	110 - City - General Fund	0	\$246,340	3.00
Total			0	\$246,340	3.00

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Department: 0101 - Neighborhood Resource Center

Division: 111 - Inspection Services Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,040,473	0	0	0
52 - Contractual Services	\$8,793	0	0	0
53 - Commodities	\$10,324	0	0	0
55 - Grants, Claims, Shared Revenue	(\$55)	0	0	0
57 - Nonexpense Items	0	0	0	0
Total	\$1,059,536	0	0	0

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
111 - Inspection Services Division	10.00	0.00	0.00	0.00
Total	10.00	0.00	0.00	0.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,059,536	0	0	0
Total	\$1,059,536	0	0	0

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Building Inspection	\$932,554	0	0	0
Clearance and Demolition	\$126,981	0	0	0
Total	\$1,059,536	0	0	0



DEPARTMENT: PARKS & RECREATION

Department Overview:

The Parks and Recreation Department manages a 2,600-acre park system with the goal set to meet most of the leisure needs of our community. The Department is divided into three divisions: Recreation Management, Park Maintenance and Golf Course Management. The Recreation Management Division is responsible for all recreation programming that includes youth and adult sports, recreation programs, and seasonal special events. These programs are conducted at the Department's seven community centers, numerous athletic fields, swimming pool and parks. The Golf Course management division oversees the management of an eighteen-hole championship course with a full-service club house and a six-hole junior golf course. The Park Maintenance Division oversees the daily maintenance, repair, and development of 3 regional parks, 4 community parks, 47 neighborhood parks, 7 recreation/community center buildings, 3 community center buildings, 3 spray parks and one pool.

Important Issues:

- Addressing the growing needs for repair of essential components of the Department's parks, buildings and other facilities.
- Staffing levels throughout the department are inadequate.
- Fulfilling the suggestions of the adopted 2017 Parks and Recreation Master Plan.
- Marketing and community engagement to continue to improve awareness of services.
- Rebuilding our recreation/community center programs after being shut down due to COVID.
- An increase in vandalism in parks has been an ongoing problem.

Highlights:

- Through CARES ACT funding:
 - roughly three miles of the Jersey Creek trail was resurfaced with a 2-inch asphalt cap.
 - four community center gymnasiums received new HVAC systems and seven facilities received updated or new bi-polar ionization units.
 - Four restrooms were replaced
 - two utility trucks equipped with hosti pressure washer units were acquired
- Davis Hall received a roof replacement.
- New online registration software CivicRec was implemented and launched.
- The first inclusive playground in Wyandotte County was opened at Wyandotte County Park.
- CDBG funds applied to City Park for major improvements.

New Initiatives:

- Implementation of the second SOAR team to help reach the 14-day timeline.
- Implementation of first Trail Network Development Program Project at Klamm Park Phase I
- Installation of five additional new restrooms within our parks system.
- Davis Hall kitchen renovation to take place.
- Installation of an inclusive restroom located at the inclusive playground at WYCO Park.
- Renovation of the lake marina restroom to take place.
- Designing of additional bridle trails using the 90 acres at WYCO Lake (donated land)
- Replacement of West Shop at Wyandotte County Lake.
- Installation of a 7 double slip covered dock at Wyandotte County Lake, which will allow for 12 slip rentals.
- Sunflower Hills Golf Course clubhouse study to be conducted.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0060 - Parks & Recreation

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$5,199,943	\$6,276,555	\$6,302,749	\$6,683,466
52 - Contractual Services	\$1,995,298	\$2,776,019	\$2,866,130	\$3,203,960
53 - Commodities	\$657,419	\$740,272	\$763,711	\$748,711
54 - Capital Outlay	\$4,565,294	\$1,499,235	\$1,988,915	\$2,800,270
55 - Grants, Claims, Shared Revenue	0	\$9,200	\$7,218	\$7,562
56 - Debt Service	\$996	0	0	0
57 - Nonexpense Items	\$16,161	\$57,810	\$16,110	\$16,110
58 - Reserves	0	\$120,000	\$140,000	\$90,000
Total	\$12,435,110	\$11,479,091	\$12,084,833	\$13,550,079

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
061 - Park Administration	5.00	5.00	5.00	5.00
062 - Park Rangers	1.00	1.00	1.00	2.00
063 - Parks	45.50	45.50	45.50	49.75
064 - Recreation	27.25	27.25	27.25	21.75
067 - Sunflower Hills Golf Course	4.00	4.00	4.00	4.00
069 - Property Maintenance	11.00	11.00	11.00	8.75
Total	93.75	93.75	93.75	91.25

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,237,841	\$1,468,639	\$1,575,357	\$1,603,384
113 - Consolidated Parks-General	\$5,197,653	\$6,771,370	\$6,890,977	\$8,426,325
160 - County - General	\$137,815	\$405,140	\$378,896	\$373,570
212 - Dedicated Sales Tax	0	\$100,000	\$190,000	\$415,000
221 - Special Parks and Recreation	\$462,088	\$677,778	\$682,613	\$812,650
223 - Tourism & Convention	\$1,077,140	\$325,000	\$425,000	\$320,000
225 - Community Development	\$755,839	\$650,000	\$650,000	\$603,770
266 - Other Special Grants	\$365,129	\$10,108	\$10,108	\$35,108
268 - Special Grant CARES	\$2,101,856	0	0	0
560 - Sewer System	\$31,600	\$31,600	\$31,600	\$31,600
562 - Public Levee	0	\$10,000	\$38,680	\$10,000
565 - Sunflower Hills Golf	\$575,428	\$749,457	\$911,602	\$918,672
972 - County Capital Project	\$274,207	\$280,000	\$300,000	0
990 - Internal Improvement	\$218,515	0	0	0
Total	\$12,435,110	\$11,479,091	\$12,084,833	\$13,550,079

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
061 - Park Administration	\$564,029	\$802,300	\$755,608	\$683,411
062 - Park Rangers	\$102,127	\$85,278	\$73,951	\$166,044
063 - Parks	\$8,048,371	\$6,168,593	\$6,604,114	\$7,928,679
064 - Recreation	\$1,345,726	\$1,918,657	\$1,835,980	\$1,928,761
067 - Sunflower Hills Golf Course	\$732,017	\$749,457	\$911,602	\$918,672
069 - Property Maintenance	\$1,642,839	\$1,754,806	\$1,903,579	\$1,924,513
Total	\$12,435,110	\$11,479,091	\$12,084,833	\$13,550,079

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0060 - Parks & Recreation

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
061 - Park Administration	Financial Analyst Position	113 - Consolidated Parks-General	0	\$83,255	1.00
062 - Park Rangers	Park Ranger Position	113 - Consolidated Parks-General	0	\$83,634	1.00
063 - Parks	Athletic Field Maintenance Team	113 - Consolidated Parks-General	0	\$133,634	2.25
063 - Parks	Supplement Medians Mowing	113 - Consolidated Parks-General	\$15,000	\$15,000	0.00
063 - Parks	WYCO Lake Spillway Inspection	113 - Consolidated Parks-General	\$25,000	0	0.00
064 - Recreation	Parkwood Pool Staffing Contract	113 - Consolidated Parks-General	0	\$21,271	(5.25)
067 - Sunflower Hills Golf Course	Drill & Fill Aerating Service	565 - Sunflower Hills Golf	0	\$10,000	0.00
067 - Sunflower Hills Golf Course	Golf Cart Contract Adjustment	565 - Sunflower Hills Golf	\$34,500	\$66,830	0.00
067 - Sunflower Hills Golf Course	Junior Golf Course Grant Improvements Match	565 - Sunflower Hills Golf	\$15,000	0	0.00
069 - Property Maintenance	Athletic Field Maintenance Team	160 - County - General	0	(\$3,634)	(2.25)
Total			\$89,500	\$409,990	(3.25)

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0060 - Parks & Recreation

Division: 061 - Park Administration

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$377,205	\$478,379	\$479,637	\$457,440
52 - Contractual Services	\$42,654	\$67,582	\$67,582	\$67,582
53 - Commodities	\$94,854	\$109,329	\$109,329	\$109,329
54 - Capital Outlay	\$49,316	0	0	0
55 - Grants, Claims, Shared Revenue	0	\$9,200	\$2,950	\$2,950
57 - Nonexpense Items	0	\$57,810	\$16,110	\$16,110
58 - Reserves	0	\$80,000	\$80,000	\$30,000
Total	\$564,029	\$802,300	\$755,608	\$683,411

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
061 - Park Administration	5.00	5.00	5.00	5.00
Total	5.00	5.00	5.00	5.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$4,650	\$5,784	\$5,784	\$5,170
113 - Consolidated Parks-General	\$458,637	\$725,530	\$678,867	\$606,534
160 - County - General	\$2,041	\$2,539	\$2,539	\$1,135
221 - Special Parks and Recreation	\$42,430	\$68,447	\$68,418	\$70,572
266 - Other Special Grants	\$129	0	0	0
268 - Special Grant CARES	\$6,955	0	0	0
972 - County Capital Project	\$49,187	0	0	0
Total	\$564,029	\$802,300	\$755,608	\$683,411

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Off-Leash Dog Parks	\$129	0	0	0
Parks & Recreation Admin	\$563,900	\$802,300	\$755,608	\$683,411
Total	\$564,029	\$802,300	\$755,608	\$683,411

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
061 - Park Administration	Financial Analyst Position	113 - Consolidated Parks-General	0	\$83,255	1.00
Total			0	\$83,255	1.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0060 - Parks & Recreation

Division: 062 - Park Rangers

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$102,127	\$85,278	\$73,951	\$166,044
Total	\$102,127	\$85,278	\$73,951	\$166,044

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
062 - Park Rangers	1.00	1.00	1.00	2.00
Total	1.00	1.00	1.00	2.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
113 - Consolidated Parks-General	0	0	0	\$88,308
160 - County - General	\$102,127	\$85,278	\$73,951	\$77,736
Total	\$102,127	\$85,278	\$73,951	\$166,044

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Park Safety	\$102,127	\$85,278	\$73,951	\$166,044
Total	\$102,127	\$85,278	\$73,951	\$166,044

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
062 - Park Rangers	Park Ranger Position	113 - Consolidated Parks-General	0	\$83,634	1.00
Total			0	\$83,634	1.00



DEPARTMENT: PARKS & RECREATION

DIVISION: PARKS

Division Overview:

The Park Maintenance Division oversees the daily maintenance, repair, and development of 3 regional parks, 4 community parks, 47 neighborhood parks, 7 recreation/community center buildings, 3 community center buildings, 3 spray parks and one pool across a 2,600-acre park system.

Parks Division

Important Issues:

- Continue our ongoing strategy to address our aging park system and equipment replacement while operating within the budget guidelines.
- Implement a revised Capital Maintenance Improvement Program (CMIP) to address the growing needs for repair of essential components of the Department's infrastructure.
- Staffing levels throughout the department are inadequate.
- Fulfilling the suggestions of the adopted 2017 Parks and Recreation Master Plan.
- An increase in vandalism in parks has been an ongoing problem.

Highlights:

- Water line replacement at Wyandotte County Lake Phase II & IV to be completed.
- Through CARES ACT funding four restrooms were replaced, locations were Parkwood, Pierson, WYCO Lake shelter #2 and West Shop.
- Through CARES ACT funding roughly three miles of the Jersey Creek trail was resurfaced.
- Through CARES ACT funding, parks department received two utility trucks equipped with hosti pressure washer units to assist with better sanitization practice regarding COVID-19.
- Davis Hall received a roof replacement.
- The first inclusive playground in Wyandotte County was opened at Wyandotte County Park.
- City Park CDBG projects which consisted of two new restrooms, installation of a concrete apron and ADA sidewalks at the big pavilion were completed.
- Renovated the old marina café and which is now contracted out as the Snackle Box.
- Overlay of Providence Amphitheater parking lot was completed.

New Initiatives:

- Implementation of the Trail Network Development Program Project at Klamm Park (Phase I)
- Installation of five additional new restrooms within our parks system.
- Davis Hall kitchen renovation to take place.
- Installation of an inclusive restroom located at the inclusive playground at WYCO Park.
- Renovation of the lake marina restroom to take place.
- Designing of additional bridle trails using the 90 acres at WYCO Lake that was donated.
- Replacement of West Shop at Wyandotte County Lake.
- Installation of a 7 double slip covered dock at Wyandotte County Lake, which will allow for 12 slip rentals.
- CDBG projects at Clifton Park consisting of relocation replacement of playground, parking lot upgrades, ADA sidewalk around the perimeter of the park, slated to be completed in 2021.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0060 - Parks & Recreation

Division: 063 - Parks

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$2,704,462	\$3,225,394	\$3,251,717	\$3,722,083
52 - Contractual Services	\$911,384	\$1,267,203	\$1,295,114	\$1,315,114
53 - Commodities	\$284,034	\$249,761	\$248,100	\$248,100
54 - Capital Outlay	\$4,148,492	\$1,426,235	\$1,804,915	\$2,638,770
55 - Grants, Claims, Shared Revenue	0	0	\$4,268	\$4,612
Total	\$8,048,371	\$6,168,593	\$6,604,114	\$7,928,679

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
063 - Parks	45.50	45.50	45.50	49.75
Total	45.50	45.50	45.50	49.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	0	\$46,931	0	0
113 - Consolidated Parks-General	\$3,444,600	\$4,454,028	\$4,602,841	\$6,038,551
160 - County - General	0	\$10,041	0	0
212 - Dedicated Sales Tax	0	0	\$190,000	\$415,000
221 - Special Parks and Recreation	\$235,838	\$442,485	\$447,485	\$566,250
223 - Tourism & Convention	\$927,175	\$265,000	\$365,000	\$260,000
225 - Community Development	\$755,839	\$650,000	\$650,000	\$603,770
266 - Other Special Grants	\$365,000	\$10,108	\$10,108	\$35,108
268 - Special Grant CARES	\$2,094,901	0	0	0
562 - Public Levee	0	\$10,000	\$38,680	\$10,000
971 - City Capital Project	0	0	0	0
972 - County Capital Project	\$225,019	\$280,000	\$300,000	0
Total	\$8,048,371	\$6,168,593	\$6,604,114	\$7,928,679

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Banquet Halls	\$173,890	\$385,569	\$428,596	\$481,014
Cemetaries	\$114,730	\$125,000	\$125,000	\$125,000
Forestry	\$18,400	\$31,144	\$32,400	\$33,983
Medians & Right of Way	\$114,862	\$134,675	\$150,931	\$152,514
Park Improvements	\$3,063,920	\$1,015,000	\$1,393,680	\$2,233,770
Parks Administration	0	\$1,657,089	\$1,689,114	\$1,839,830
Parks General	\$1,389,908	0	0	0
Parks Maintenance	\$3,006,026	\$2,679,499	\$2,639,340	\$2,778,464
Parks Noxious Weeds	\$71,380	\$31,604	\$31,773	\$32,917
Parks Rental Property	\$3,570	\$1,600	\$5,868	\$6,212
Recreation Maintenance	\$80,004	\$91,304	\$91,304	\$228,868
Shelters	\$11,680	\$6,000	\$6,000	\$6,000
Turner Boat Ramp	0	\$10,108	\$10,108	\$10,108
Total	\$8,048,371	\$6,168,593	\$6,604,114	\$7,928,679

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0060 - Parks & Recreation

Division: 063 - Parks

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
063 - Parks	Athletic Field Maintenance Team	113 - Consolidated Parks-General	0	\$133,634	2.25
063 - Parks	Supplement Medians Mowing	113 - Consolidated Parks-General	\$15,000	\$15,000	0.00
063 - Parks	WYCO Lake Spillway Inspection	113 - Consolidated Parks-General	\$25,000	0	0.00
Total			\$40,000	\$148,634	3.00



DEPARTMENT: PARKS & RECREATION

DIVISION: RECREATION

Division Overview:

The Recreation Management Division is responsible for all recreation programming that includes youth and adult sports, recreation programs, and seasonal special events. These programs are conducted at the Department's seven community centers, numerous athletic fields, swimming pool and parks.

Recreation Division

Important Issues:

- Continue to improve the department's awareness through marketing and community engagement.
- Due to the COVID-19 pandemic and facilities/services being shut down for most of 2020 we are slowly rebuilding our recreation/community center programs.
- Staffing levels throughout the department are inadequate.

Highlights:

- Through CARES ACT funding four community center gymnasiums (Beatrice L. Lee, Kensington, Bethany, and Armourdale) received new HVAC systems and seven facilities received updated or new bi-polar ionization units.
- New online registration software CivicRec was implemented and launched.
- Due to flooding, lower-level multi-purpose rooms at Armourdale community center received renovations.
- City Park Field #3 renovations were completed, a project made possible through grant funds.
- Three community centers passed and received state licensing status for summer program.
- Offered the first ever free fitness bootcamps at St. Margaret's Park fitness court.

New Initiatives:

- Implementation of installation in intranet/internet in the community centers.
- Installation of updated technology such as computers and network phones in the community centers.
- Contracting for pool staffing in 2022 to help ensure adequate staffing levels to reopen Parkwood Pool for the summer season.
- Completion of Code Footprints at Joe E. Amayo, Kensington, Bethany, Armourdale, Pierson and George Meyn to allow additional programming in centers.
- Strengthening our partnership with USD500 to cross promote and beginning to plan for opportunities to implement water safety/swimming programs.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0060 - Parks & Recreation

Division: 064 - Recreation

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,086,286	\$1,320,641	\$1,337,964	\$1,280,745
52 - Contractual Services	\$131,887	\$382,134	\$285,034	\$435,034
53 - Commodities	\$127,552	\$215,882	\$212,982	\$212,982
Total	\$1,345,726	\$1,918,657	\$1,835,980	\$1,928,761

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
064 - Recreation	27.25	27.25	27.25	21.75
Total	27.25	27.25	27.25	21.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
113 - Consolidated Parks-General	\$1,161,906	\$1,591,811	\$1,609,269	\$1,692,932
212 - Dedicated Sales Tax	0	\$100,000	0	0
221 - Special Parks and Recreation	\$183,820	\$166,846	\$166,711	\$175,828
223 - Tourism & Convention	0	\$60,000	\$60,000	\$60,000
Total	\$1,345,726	\$1,918,657	\$1,835,980	\$1,928,761

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Adult Athletics	\$44,009	\$110,947	\$110,913	\$113,392
Aquatics	\$2,529	\$171,149	\$171,149	\$198,550
Community / Event Support	\$39,414	\$94,627	\$94,593	\$96,828
Community Centers	\$699,539	\$870,734	\$780,191	\$817,500
Fishing & Boating	\$89,057	\$96,500	\$96,500	\$96,500
Public Outreach	\$43,704	\$74,977	\$74,943	\$77,178
Recreation Administration	0	\$137,074	\$137,044	\$142,825
Recreation General	\$223,842	0	0	0
Recreation Programs	\$142,260	\$151,231	\$159,329	\$167,608
Recreation Special Events	0	0	0	0
Special Populations	0	\$96,504	\$96,436	\$101,015
Summer Program	\$106	\$6,000	\$6,000	\$6,000
Youth Athletics	\$61,266	\$108,915	\$108,881	\$111,365
Total	\$1,345,726	\$1,918,657	\$1,835,980	\$1,928,761

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
064 - Recreation	Parkwood Pool Staffing Contract	113 - Consolidated Parks-General	0	\$21,271	(22.00)
Total			0	\$21,271	(22.00)

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0060 - Parks & Recreation

Division: 067 - Sunflower Hills Golf Course

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$313,147	\$329,607	\$314,752	\$306,492
52 - Contractual Services	\$235,228	\$228,550	\$332,050	\$369,880
53 - Commodities	\$128,183	\$129,300	\$156,800	\$141,800
54 - Capital Outlay	\$149,965	\$22,000	\$48,000	\$40,500
57 - Nonexpense Items	(\$94,506)	0	0	0
58 - Reserves	0	\$40,000	\$60,000	\$60,000
Total	\$732,017	\$749,457	\$911,602	\$918,672

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
067 - Sunflower Hills Golf Course	4.00	4.00	4.00	4.00
Total	4.00	4.00	4.00	4.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
113 - Consolidated Parks-General	\$6,624	0	0	0
223 - Tourism & Convention	\$149,965	0	0	0
565 - Sunflower Hills Golf	\$575,428	\$749,457	\$911,602	\$918,672
Total	\$732,017	\$749,457	\$911,602	\$918,672

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Sunflower Hills Golf Course	\$732,017	\$749,457	\$911,602	\$918,672
Total	\$732,017	\$749,457	\$911,602	\$918,672

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
067 - Sunflower Hills Golf Course	Drill & Fill Aerating Service	565 - Sunflower Hills Golf	0	\$10,000	0.00
067 - Sunflower Hills Golf Course	Golf Cart Contract Adjustment	565 - Sunflower Hills Golf	\$34,500	\$66,830	0.00
067 - Sunflower Hills Golf Course	Junior Golf Course Grant Improvements Match	565 - Sunflower Hills Golf	\$15,000	0	0.00
Total			\$49,500	\$76,830	0.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0060 - Parks & Recreation

Division: 069 - Property Maintenance

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$616,717	\$837,256	\$844,729	\$750,663
52 - Contractual Services	\$674,145	\$830,550	\$886,350	\$1,016,350
53 - Commodities	\$22,795	\$36,000	\$36,500	\$36,500
54 - Capital Outlay	\$217,520	\$51,000	\$136,000	\$121,000
56 - Debt Service	\$996	0	0	0
57 - Nonexpense Items	\$110,667	0	0	0
Total	\$1,642,839	\$1,754,806	\$1,903,579	\$1,924,513

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
069 - Property Maintenance	11.00	11.00	11.00	8.75
Total	11.00	11.00	11.00	8.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,233,190	\$1,415,924	\$1,569,573	\$1,598,214
113 - Consolidated Parks-General	\$125,887	0	0	0
160 - County - General	\$33,647	\$307,282	\$302,406	\$294,698
560 - Sewer System	\$31,600	\$31,600	\$31,600	\$31,600
990 - Internal Improvement	\$218,515	0	0	0
Total	\$1,642,839	\$1,754,806	\$1,903,579	\$1,924,513

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Property Maintenance	\$1,642,839	\$1,754,806	\$1,903,579	\$1,924,513
Total	\$1,642,839	\$1,754,806	\$1,903,579	\$1,924,513

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
069 - Property Maintenance	Athletic Field Maintenance Team	160 - County - General	0	(\$3,634)	(2.25)
Total			0	(\$3,634)	(2.25)



DEPARTMENT: REGISTER OF DEEDS

Department Overview:

The Register of Deeds serves as custodian and maintains a perpetual, comprehensive set of public records dating back to the late 1850's (K.S.A. 19-1204). These include legal documents such as deeds, mortgages, powers of attorney, subdivision plats, etc.

Important Issues:

- The Register of Deeds greatest challenge is to preserve millions of documents recorded in various formats. Future access to records cannot be guaranteed unless they can be preserved for as long as needed.
- Plan for the use of the Register of Deeds technology resources by developing and scheduling record preservation and record reformatting projects.
- Promote sound preservation practices that address ease of use and archival priorities.
- Implement statutory changes, system upgrades, program and procedure evaluation, and staff development to assure a high level of customer service for our citizens.

Highlights:

- Continuation of the records preservation process. Developing and implementing management policies for access and storage of the digital files. These projects are funded under the Register of Deeds technology fund.

New Initiatives:

- Register of Deeds Forms have been added to the web site for the public.
- Memorandum of Understanding has been added to the website for businesses interested in e-filing.
- 80% of documents filed are through e-file.
- In 2021 convert over 570,000 images from Paper Vision into Laredo. First step will be to add missing images from Papervision into what already exist in Laredo. The next step will be to add new information into Laredo from Papervision starting with the year 1975 going forward.
- Free Property Fraud Alert offered.
- Promote a customer friendly environment within the office.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0260 - Register of Deeds

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$540,768	\$562,020	\$563,441	\$593,644
52 - Contractual Services	\$127,024	\$360,994	\$175,994	\$175,994
53 - Commodities	\$18,155	\$4,720	\$4,720	\$4,720
54 - Capital Outlay	0	0	\$290,000	0
Total	\$685,947	\$927,734	\$1,034,155	\$774,358

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
260 - Register of Deeds	7.00	7.00	7.00	7.00
Total	7.00	7.00	7.00	7.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$556,023	\$582,564	\$583,985	\$614,188
206 - Register of Deeds Tech Fund	\$117,958	\$345,170	\$450,170	\$160,170
266 - Other Special Grants	\$11,966	0	0	0
Total	\$685,947	\$927,734	\$1,034,155	\$774,358

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Register of Deeds	\$685,947	\$927,734	\$1,034,155	\$774,358
Total	\$685,947	\$927,734	\$1,034,155	\$774,358

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Department: 0414 - Special Assets

The Special Asset Department was established to record revenues and expenditures associated with the sale or acquisition of significant government assets, including land and buildings. Operating cost related to debt payments, operating expenditures, or future acquisition expenditures may be budgeted within the department.

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$85,988	\$250,000	\$250,000	\$250,000
54 - Capital Outlay	\$52,423	0	0	0
57 - Nonexpense Items	\$88,721	\$800,000	\$800,000	\$600,000
Total	\$227,132	\$1,050,000	\$1,050,000	\$850,000

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
226 - Special Assets	\$227,132	\$1,050,000	\$1,050,000	\$850,000
Total	\$227,132	\$1,050,000	\$1,050,000	\$850,000

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
414 - Special Assets	\$227,132	\$1,050,000	\$1,050,000	\$850,000
Total	\$227,132	\$1,050,000	\$1,050,000	\$850,000



DEPARTMENT: TRANSPORTATION

Department Overview:

To deliver professional, efficient, reliable, safe and equitable public transportation to all residents and patrons of Wyandotte County, while supporting the regional public transit system. The Transportation Department operates local fixed route service along major travel corridors, microtransit within a dedicated service zone, complementary Americans with Disabilities Act (ADA) paratransit service for persons with disabilities; as well as Senior Transportation and Meals on Wheels for senior citizens throughout Wyandotte County. In addition to these services, Unified Government Transportation contracts annually with the Kansas City Area Transportation Authority to provide additional fixed route bus service and complementary ADA paratransit service outside of our normal service parameters.

Important Issues:

- Identifying sustainable funding
- Adequately funding services and programs
- Timely replacement of vehicles as they meet their useful life
- Appropriately maintaining existing fleet
- Managing staffing levels to meet service demands
- Reducing indirect costs associated with service agreement
- Navigating regional zero passenger fare initiative

Highlights:

- Partnered with Kansas University Transportation Center for enhanced driver training
- Adopted a Public Transit Agency Safety Plan
- Delivered fresh produce to homebound older adults
- Delivered shelf-stable meals to homebound older adults
- Launched MicroTransit service in Wyandotte County
- Extended MicroTransit to Turner & Merriam
- Extended 18th St. route to Mission Transit Center
- Launched real-time public facing vehicle location information for all fixed routes
- Implemented onboard app to guide drivers to maximize their on-time performance
- Automatic passenger counting pilot on Central Avenue route

New and Ongoing Initiatives:

- Electric buses and charging infrastructure
- Non-emergency medical transportation
- Automated passenger announcements
- MicroTransit expansion connecting Edwardsville Industrial District to regional transit network
- Service expansion to serve e-commerce distribution center(s)

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0082 - Transit

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$2,832,185	\$3,029,255	\$2,956,091	\$3,124,993
52 - Contractual Services	\$3,881,965	\$5,081,687	\$5,136,687	\$4,561,687
53 - Commodities	\$244,910	\$313,127	\$313,127	\$313,127
54 - Capital Outlay	\$481,072	\$1,508,400	\$1,234,400	\$1,088,400
Total	\$7,440,132	\$9,932,468	\$9,640,305	\$9,088,207

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
082 - Transit	44.50	44.50	44.50	44.50
Total	44.50	44.50	44.50	44.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$3,624,381	\$4,723,575	\$4,695,377	\$4,764,021
165 - County - Aging	\$1,351,281	\$1,568,935	\$1,417,276	\$1,078,506
223 - Tourism & Convention	0	0	\$60,000	\$60,000
266 - Other Special Grants	\$2,451,488	\$3,639,957	\$3,467,651	\$3,185,679
268 - Special Grant CARES	\$12,981	0	0	0
Total	\$7,440,132	\$9,932,468	\$9,640,305	\$9,088,207

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Aging-SPE Transportation	\$1,351,281	\$1,601,295	\$1,449,636	\$1,090,866
ATA Contract Administration	\$3,458,833	\$4,190,001	\$4,190,001	\$4,190,001
Dial-A-Ride	\$392,476	\$456,800	\$443,645	\$496,180
FTA CARES Act	\$1,192,534	\$2,085,953	\$2,058,299	\$416,559
Shared Mobility	0	0	\$60,000	\$60,000
Transit Property Management	\$50,680	\$136,000	\$136,000	\$136,000
Transportation	\$994,328	\$1,462,418	\$1,302,724	\$2,698,601
Total	\$7,440,132	\$9,932,468	\$9,640,305	\$9,088,207



DEPARTMENT: PLANNING AND URBAN DESIGN

Department Overview:

The Department of Planning and Urban Design's (Planning) mission is to enhance the long-term value and livability of Wyandotte County through the design of a regenerative community that is socially just, economically accessible, culturally diverse and environmentally sustainable. We do this by administering and enforcing land use and development ordinances; advising the public, development community, other Unified Government (UG) Departments, and decision-makers on planning and urban design issues; coordinating the development review process with over 20+ UG Departments and Agencies; and providing technical assistance to neighborhoods and other stakeholders. Planning addresses such issues to the Board of Commissioners, City Planning Commission, Board of Zoning Appeals, and Kansas City, Kansas (KCK) Landmarks Commission. In addition, Planning staff helps to prepare and implement the City's Master Plan, Major Street Plan, and the many other Area, Corridor, and Neighborhood Plans.

Important Issues:

- Continue to coordinate UG resources to implement the Citywide Master Plan and Area Plans through development review, policy updates, and various implementation actions.
- Continue to facilitate multiple long-range planning projects annually. This will primarily utilize existing budget resources and leverage the UG's local expertise while building capacity.
- The Zoning Code update's community planning process and Final Draft is expected to be completed, reviewed, and then adopted by the end of 2022. A transitional, overlapping implementation period is expected to last through the first quarter of 2023. Planning will schedule a code review for approximately 18 months after implementation.
- Reassessing workflow processes to accommodate the eventual Zoning Code update and other best practices to allow Planning to provide the highest level of customer service.
- The planning profession is at a critical juncture where new technologies are emerging, and new issues are always evolving. As such, it is imperative for Planning staff to increase our internal capacity through various trainings, certifications, and other education opportunities.

Achievements (to be completed by the end of 2021):

- Adopted the new Armourdale Area Master Plan update.
- Updated application materials and checklists for all Landmarks related projects, as well as Planning staff reports, including translating all applications into Spanish.
- Launched the development of the Countywide Mobility Plan, NE KCK Heritage Trail and Merriam Drive Corridor Study processes.
- Developed a Planner 101 course to build the capacity of the public.
- Applied for State Historical Preservation grants for the creation of a Downtown KCK historic commercial district and multiple-listing designations for historic Downtown KCK churches.
- Executed the Mid-America Regional Council (MARC) grant to implement a Bikeshare program in the Rosedale neighborhood.
- Continued work on many Stabilization, Occupation and Revitalization (SOAR) and Neighborhoods Up goals and initiatives.
- Continued work with various regional bodies, agencies, and other UG coordinating committees, such as the UG's Infrastructure Action Team.
- Continued on-going enforcement efforts and annual reviews and site inspections.

New Initiatives:

- Update to the Citywide Master Plan.
- Coordinate an Open Call for pre-approved narrow lot designs on Land Bank lots.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0015 - Planning and Urban Design

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$991,711	\$1,061,506	\$1,063,883	\$1,184,651
52 - Contractual Services	\$201,146	\$413,240	\$381,440	\$381,440
53 - Commodities	\$24,275	\$20,750	\$20,750	\$20,750
54 - Capital Outlay	\$88,000	0	0	0
55 - Grants, Claims, Shared Revenue	\$35,000	0	\$35,000	\$35,000
Total	\$1,340,132	\$1,495,496	\$1,501,073	\$1,621,841

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
103 - Planning & Zoning	11.50	11.50	11.50	12.50
Total	11.50	11.50	11.50	12.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,215,969	\$1,465,496	\$1,501,073	\$1,621,841
223 - Tourism & Convention	\$25,000	\$30,000	0	0
266 - Other Special Grants	\$88,000	0	0	0
268 - Special Grant CARES	\$11,163	0	0	0
Total	\$1,340,132	\$1,495,496	\$1,501,073	\$1,621,841

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Master Planning	\$91,740	\$284,750	\$284,750	\$284,750
Planning & Zoning	\$1,248,392	\$1,210,746	\$1,216,323	\$1,337,091
Total	\$1,340,132	\$1,495,496	\$1,501,073	\$1,621,841

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
103 - Planning & Zoning	Groundworks NRG	110 - City - General Fund	\$35,000	\$35,000	0.00
103 - Planning & Zoning	Zoning Enforcement Specialist	110 - City - General Fund	0	\$61,530	1.00
Total			\$35,000	\$96,530	1.00

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0440 - Wyandot Behavioral Health Network

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
55 - Grants, Claims, Shared Revenue	\$814,000	\$814,000	\$834,519	\$858,491
Total	\$814,000	\$814,000	\$834,519	\$858,491

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$150,000	\$150,000	\$150,000	\$150,000
170 - Mental Health	\$664,000	\$664,000	\$684,519	\$708,491
Total	\$814,000	\$814,000	\$834,519	\$858,491

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
440 - Wyandot Behavioral Health Network	\$814,000	\$814,000	\$834,519	\$858,491
Total	\$814,000	\$814,000	\$834,519	\$858,491

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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET

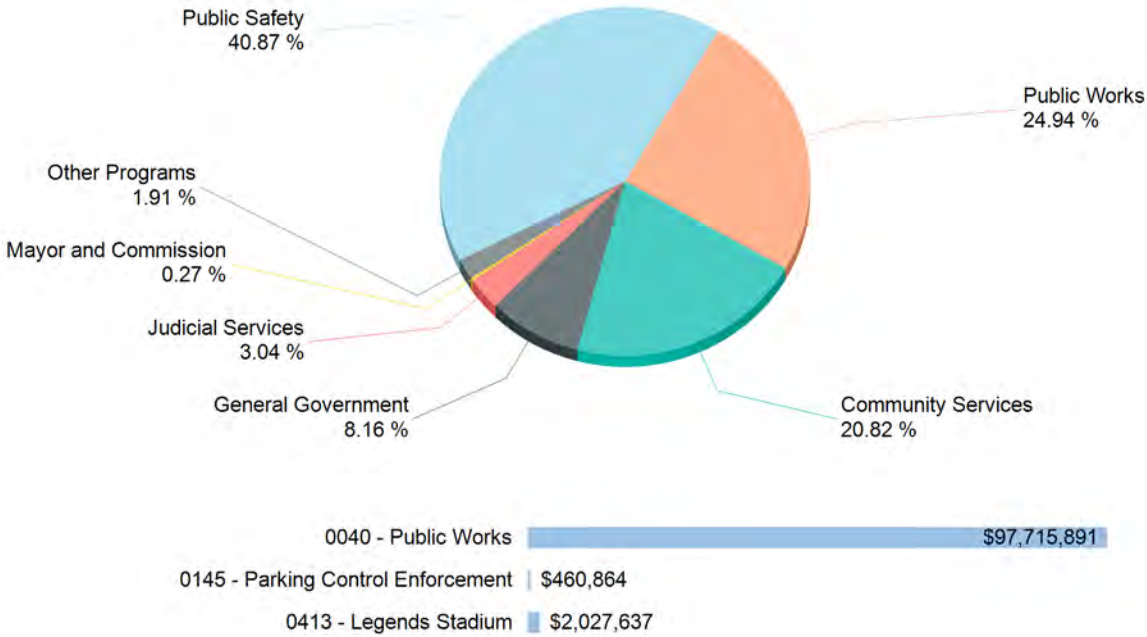


PUBLIC WORKS





Section: Public Works





Departments / Divisions

0040 - Public Works

- 041 - Public Services Operations
- 042 - CMIP Engineering/Design Svcs
- 046 - Street Maintenance Division
- 048 - Traffic Engineering
- 049 - Water Pollution Control Div
- 071 - Building Administration Div.
- 072 -Reardon Civic Center
- 073 - Memorial Hall
- 074 - Parking Lot Maintenance
- 076 - Buildings_Maintenance
- 082 - Transportation
- 084 - Public Levee
- 482 - Fleet Services
- 483 - Secondary Roads
- 484 - Solid Waste Management
- 485 - Vehicle Equipment Replacement Program (VERP)

0145 - Parking Control Enforcement

- 145 - Parking Control Enforcement

0413 - Legends Stadium

- 413 - Legends Stadium



DEPARTMENT: PUBLIC WORKS

Department Overview:

The Public Works Department is responsible for the management, maintenance, and replacement of public infrastructure, including public buildings. The Department consists of the divisions of Buildings & Logistics, Streets, Solid Waste & Recycling, Fleet Maintenance, Engineering, and Water Pollution Control (wastewater and stormwater) as well as Public Works Administration.

Important Issues:

- Continue leadership and culture development efforts at all levels, and significantly increase operator technical training.
- Work with Elected Body to develop short and long term strategies to turn the corner on infrastructure conditions
- Making smartest investments in infrastructure possible; coordinating those investments with other jurisdictions to minimize disruptions and improve delivery in neighborhoods.
- Adopt a stormwater rate structure to keep the fund out of insolvency and then get it on a path to do important work.
- Determine opportunities to reduce facilities.
- Increase investment in streets and bridges.
- Inflation and rise in construction costs

Highlights:

- New CMIP Selection Process is excellent and evolving each year. This provides transparency in project selection while complementing Priority Based Budgeting (PBB).
- Fleet management; developing a new internal service fund for Fleet Services to be more business like, maximize the investments in fleet, increase accountability and ownership amongst departments, and continue to improve customer service.
- This fund includes a new vehicle and equipment replacement program. It also includes determining best methods for vehicle and equipment procurement.
- Similar to Fleet above, Facilities management is evolving into a more centralized management program to increase oversight and smart investments.
- Biosolids Project is ongoing- KDHE has approved a key plan and a change in the team is being made to optimize the UG's ability to overdeliver.
- New Wolcott Treatment Plant complete fall 2021

New Initiatives:

- Upcoming projects include rebranding Water Pollution Control and creating internal work efficiencies throughout the department leveraging division expertise to work cohesively.
- APWA's Accreditation process to stimulate standards, improve Public Works performance and provision of services.
- Continue evaluating, with others like Finance and Budget, structural challenges in the budget to improve sustainability and buffer against volatility in the economy.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$23,507,054	\$26,930,706	\$27,111,956	\$29,146,686
52 - Contractual Services	\$14,117,421	\$19,071,338	\$19,380,891	\$18,456,138
53 - Commodities	\$7,696,713	\$11,280,118	\$11,502,268	\$11,182,968
54 - Capital Outlay	\$21,397,851	\$24,693,650	\$24,923,222	\$37,464,660
55 - Grants, Claims, Shared Revenue	\$5,733,536	\$6,363,971	\$6,364,521	\$6,464,521
56 - Debt Service	\$1,403	\$1,478,808	\$1,478,808	\$1,478,808
57 - Nonexpense Items	\$589,707	\$7,160,000	\$6,658,725	\$8,058,111
58 - Reserves	0	\$250,000	\$250,000	\$250,000
Total	\$73,043,685	\$97,228,591	\$97,670,391	\$112,501,892

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
041 - Public Services Operations	9.75	9.75	6.75	6.75
042 - CMIP Engineering/Design Svcs	12.25	12.25	14.25	14.25
046 - Street Maintenance Division	62.25	62.25	62.50	62.50
048 - Traffic Engineering	10.00	10.00	10.00	10.00
049 - Water Pollution Control Div	121.50	121.50	121.50	126.50
071 - Building Administration Div.	6.00	6.00	6.00	6.00
073 - Memorial Hall	2.00	2.00	2.00	2.00
076 - Buildings_Maintenance	45.00	45.00	45.75	45.75
482 - Fleet Services	29.00	29.00	29.00	29.00
484 - Solid Waste Management	4.00	4.00	4.00	4.00
Total	301.75	301.75	301.75	306.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$16,837,370	\$17,324,520	\$17,882,054	\$17,227,407
160 - County - General	\$2,818,349	\$4,267,568	\$4,481,287	\$4,783,168
186 - Economic Development Sales Tax	0	\$1,483,808	\$1,483,808	\$1,483,808
212 - Dedicated Sales Tax	\$2,078,655	\$2,900,000	\$3,600,000	\$4,788,000
220 - Special Street & Highway-City	\$6,865,559	\$6,993,052	\$7,370,160	\$9,374,496
223 - Tourism & Convention	\$91,283	\$459,986	\$551,630	\$463,383
266 - Other Special Grants	\$3,413,092	\$2,000	\$2,000	\$250,000
268 - Special Grant CARES	\$1,248,067	0	0	0
560 - Sewer System	\$35,724,983	\$49,360,660	\$47,855,937	\$46,721,893
561 - State Revolving Loan Fund	\$920,200	0	0	\$8,012,000
562 - Public Levee	\$326,016	\$384,140	\$384,140	\$383,640
563 - Stormwater Utility	\$1,538,592	\$2,920,033	\$3,042,333	\$3,842,613
631 - Employees Hospitalization	\$16,288	\$39,000	\$39,000	\$39,000
635 - Fleet Maintenance & Vehicle Replacement	\$20,621	\$6,263,524	\$6,233,220	\$6,272,164
701 - Environment Trust	\$1,284,354	\$1,248,800	\$1,663,320	\$1,163,320
971 - City Capital Project	(\$320,869)	\$396,000	\$396,000	0
990 - Internal Improvement	\$181,125	\$3,185,500	\$2,685,500	\$7,697,000
Total	\$73,043,685	\$97,228,591	\$97,670,391	\$112,501,892

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
041 - Public Services Operations	\$2,522,221	\$1,463,873	\$1,170,562	\$1,138,316
042 - CMIP Engineering/Design Svcs	\$9,501,482	\$7,576,777	\$8,285,538	\$26,029,364
046 - Street Maintenance Division	\$6,995,823	\$9,250,584	\$9,555,213	\$10,608,907
048 - Traffic Engineering	\$658,328	\$995,385	\$999,914	\$1,046,149
049 - Water Pollution Control Div	\$35,254,474	\$49,022,141	\$47,740,759	\$46,603,687
071 - Building Administration Div.	\$549,546	\$814,950	\$810,316	\$963,783
072 -Reardon Civic Center	\$58,264	\$1,777,808	\$1,777,808	\$1,777,808
073 - Memorial Hall	\$152,054	\$203,790	\$368,360	\$292,665
076 - Buildings_Maintenance	\$5,524,321	\$8,579,411	\$8,754,294	\$6,687,402
084 - Public Levee	\$326,016	\$384,140	\$384,140	\$383,640
482 - Fleet Services	\$3,551,061	\$7,596,724	\$7,873,066	\$7,024,810
483 - Secondary Roads	\$109,370	\$108,802	\$113,455	0
484 - Solid Waste Management	\$7,820,106	\$9,208,205	\$9,726,965	\$9,845,360
485 - Vehicle Equipment Replacement Program (VERP)	\$20,621	\$246,000	\$110,000	\$100,000
Total	\$73,043,685	\$97,228,591	\$97,670,391	\$112,501,892

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
041 - Public Services Operations	Public Works Accreditation	110 - City - General Fund	0	\$30,000	0.00
042 - CMIP Engineering/Design Svcs	Traffic Network Layer III Fiber Project	110 - City - General Fund	0	\$16,000	0.00
046 - Street Maintenance Division	Guard Rails	220 - Special Street & Highway-City	0	\$10,000	0.00
046 - Street Maintenance Division	Street Crack Seal Material	220 - Special Street & Highway-City	\$55,000	\$30,000	0.00
046 - Street Maintenance Division	Street Fuel	220 - Special Street & Highway-City	\$50,000	\$50,000	0.00
046 - Street Maintenance Division	Street Uniforms	110 - City - General Fund	\$45,000	\$27,000	0.00
046 - Street Maintenance Division	Street Vehicle GPS Tracking	220 - Special Street & Highway-City	\$13,000	\$13,000	0.00
071 - Building Administration Div.	Amerisco Annual Fees	110 - City - General Fund	0	\$24,500	0.00
071 - Building Administration Div.	Amerisco Annual Fees	160 - County - General	0	\$10,500	0.00
073 - Memorial Hall	Green Infrastructure Costs	110 - City - General Fund	\$10,000	\$10,000	0.00
073 - Memorial Hall	Memorial Hall Green Infrastructure	110 - City - General Fund	0	\$10,000	0.00
076 - Buildings_Maintenance	Green Infrastructure Costs	160 - County - General	\$10,000	\$10,000	0.00
076 - Buildings_Maintenance	Parking Lot Improvements	110 - City - General Fund	\$15,850	\$15,850	0.00
076 - Buildings_Maintenance	Parking Lot Improvements	160 - County - General	\$4,650	\$4,650	0.00
482 - Fleet Services	Fleet Internal Service Fund Trend Adjustment	110 - City - General Fund	\$200,000	\$200,000	0.00
482 - Fleet Services	Maintenance and Fuel for Police Fleet	110 - City - General Fund	0	(\$1,632,200)	0.00
484 - Solid Waste Management	Attorney and Lawyer fees for Solid Waste	701 - Environment Trust	\$400,000	\$400,000	0.00
484 - Solid Waste Management	Branding, Communications, Marketing	110 - City - General Fund	0	\$80,000	0.00
484 - Solid Waste Management	City-Wide Clen Up Event	110 - City - General Fund	\$10,000	0	0.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



484 - Solid Waste Management	Fleet Internal Service Fund Trend Adjustment	110 - City - General Fund	\$3,000	\$3,000	0.00
484 - Solid Waste Management	HHW facility and recycle rehab and maintenance	110 - City - General Fund	\$41,000	\$49,000	0.00
484 - Solid Waste Management	Solid Waste Supplies	110 - City - General Fund	\$9,000	\$19,000	0.00
484 - Solid Waste Management	Trash Contract CPI Increase	110 - City - General Fund	0	\$163,000	0.00
Total			\$866,500	(\$456,700)	0.00



DEPARTMENT: PUBLIC WORKS
DIVISION: BUSINESS OFFICE

Division Overview:

The Business Office of Public Works is responsible for providing support in a variety of ways to the Department; training and guidance, performance management, strategic planning, asset management program, internal and external customer service, budget reviews and analyses, community engagement, and assists with the department's daily operations. It is also responsible for implementing policies and procedures, processing accounts payable, permitting, personnel related issues, and administrative operations.

Important Issues:

- Continue to work with administrative staff to work cohesively and develop consistent and efficient processes.
- Team development, leadership development at all levels and organizational culture
- Customer experience and public education, awareness, and messaging
- Written protocols for various business processes

Highlights:

- Coordinated Second Annual Public Works' RoundTable for supervisors. Various topics were discussed such as emotional intelligence, self-management, empathy, and relationship building.
- Created template for repeatable work activities.
- Worked with coordination with Finance on the UG Fee Schedule.
- Managed budgets including personnel matters in a manner that allowed Public Works to come out of the 2020 year more financially stable than projected.

New Initiatives:

- Developing processes and standard practices for the day-to-day operations.
- Revise and update the performance appraisal handbook for supervisors.
- Improving the onboarding process for all new Public Works Department employees: entering employee information to a Public Works database to track, licenses, certifications, and trainings.
- Update permitting and other fees to align with benchmarks from neighboring communities.
- Integrating software to better track needs and work orders.
- Cross train staff to allow for greater work coverage.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 041 - Public Services Operations

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,253,983	\$1,032,768	\$739,457	\$677,211
52 - Contractual Services	\$1,182,987	\$377,414	\$377,414	\$407,414
53 - Commodities	\$85,250	\$3,691	\$3,691	\$3,691
54 - Capital Outlay	0	\$50,000	\$50,000	\$50,000
Total	\$2,522,221	\$1,463,873	\$1,170,562	\$1,138,316

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
041 - Public Services Operations	9.75	9.75	6.75	6.75
Total	9.75	9.75	6.75	6.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$509,075	\$988,396	\$728,667	\$732,922
160 - County - General	0	\$71,015	\$46,477	\$48,066
220 - Special Street & Highway-City	\$127,985	\$133,408	\$124,401	\$130,641
223 - Tourism & Convention	\$5,948	\$3,841	\$3,841	\$4,043
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$84,272	0	0	0
560 - Sewer System	\$769,997	\$217,213	\$217,175	\$222,645
701 - Environment Trust	\$1,024,944	0	0	0
990 - Internal Improvement	0	\$50,000	\$50,000	0
Total	\$2,522,221	\$1,463,873	\$1,170,562	\$1,138,316

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Asset Management	0	\$239,696	\$239,608	\$252,107
Public Works Operations	\$2,522,221	\$1,224,177	\$930,954	\$886,209
Total	\$2,522,221	\$1,463,873	\$1,170,562	\$1,138,316

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
041 - Public Services Operations	Public Works Accreditation	110 - City - General Fund	0	\$30,000	0.00
Total			0	\$30,000	0.00



DEPARTMENT: PUBLIC WORKS
DIVISION: ENGINEERING DIVISION

Division Overview:

The Engineering Division is responsible for the design, construction supervision, and the inspection of streets, bridges, traffic signals, storm sewers, and sanitary sewer infrastructure projects for the City. It is also responsible for establishing systems for high performing projects and supporting other departments within the Unified Government.

Important Issues:

- Customer service and improved public involvement measures continue to be a high priority. The division has continued to increase the use of software (Lucity) for tracking customer concerns.
- Leveraging external funding (federal, state, and private grants, etc.), as appropriate, to assist in funding the increasing infrastructure maintenance needs of the Unified Government.

Highlights:

- Kansas Levee Betterment: This project is being headed by the Corp of Engineers and increase flood protection for multiple areas of Wyandotte County by making improvements to the surrounding river levees. This project is supported by local investment as well as over \$450M of Federal contributions. This project is currently underway and is anticipated to be ongoing for the next few years.
- Street Preservation: Increased focus on maintaining the Unified Governments' existing infrastructure. The pavement preservation program now encompasses concrete curb & gutter repairs, alley repairs, various surface treatments as well as the traditional mill and overlay.
- Hutton and Leavenworth Road Intersection Reconstruction: This project will improve safety and operation of the intersection and connect to the recent improvements completed on Hutton Road. Design will start in 2021 and the project bid is anticipated in late 2022.
- 7th and Central Intersection Improvements: This project is supported by local investment and \$1M in grants administrated by Kansas Department of Transportation (KDOT). Design will be finalized, and the project will be bid in the second half 2021. Major construction will start in 2022.
- Safe Routes to School, Northwest Middle School and Caruthers Elementary School Sidewalk Project: This project is supported by local investment and over \$1.7M in grants administrated by KDOT. Design will be finalized, and the project will be bid in 2021. Construction will continue into 2022.

New Initiatives:

- Staff will produce a multiyear plan for pavement preservation to improve communication and coordination activities.
- Staff will be developing new processes and standard practices for the day-to-day operations of the department.
- Staff will develop a traffic signal maintenance/replacement plan.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 042 - CMIP Engineering/Design Svcs

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$1,756,684	\$1,530,329	\$1,620,750	\$1,694,076
52 - Contractual Services	\$232,295	\$372,455	\$387,455	\$403,455
53 - Commodities	\$3,905	\$4,693	\$6,693	\$6,693
54 - Capital Outlay	\$7,452,053	\$5,669,000	\$6,270,340	\$23,924,840
55 - Grants, Claims, Shared Revenue	0	\$300	\$300	\$300
57 - Nonexpense Items	\$56,545	0	0	0
Total	\$9,501,482	\$7,576,777	\$8,285,538	\$26,029,364

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
042 - CMIP Engineering/Design Svcs	12.25	12.25	14.25	14.25
Total	12.25	12.25	14.25	14.25

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,150,125	\$869,481	\$962,245	\$1,037,603
212 - Dedicated Sales Tax	\$2,078,655	\$2,800,000	\$3,500,000	\$4,688,000
220 - Special Street & Highway-City	\$151,578	\$220,000	\$337,000	\$745,000
225 - Community Development	0	0	0	0
266 - Other Special Grants	\$3,413,092	0	0	0
560 - Sewer System	\$630,213	\$764,295	\$737,233	\$771,353
561 - State Revolving Loan Fund	0	0	0	\$8,012,000
563 - Stormwater Utility	\$1,757,085	\$2,404,000	\$2,330,060	\$3,078,408
971 - City Capital Project	\$320,735	\$396,000	\$396,000	0
990 - Internal Improvement	0	\$123,000	\$23,000	\$7,697,000
Total	\$9,501,482	\$7,576,777	\$8,285,538	\$26,029,364

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
CMIP Engineering/Design Svcs	\$9,485,635	\$7,322,777	\$8,285,538	\$26,029,364
CMIP Engineering/Design Svcs Capital	\$15,847	\$254,000	0	0
Total	\$9,501,482	\$7,576,777	\$8,285,538	\$26,029,364

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
042 - CMIP Engineering/Design Svcs	Traffic Network Layer III Fiber Project	110 - City - General Fund	0	\$16,000	0.00
Total			0	\$16,000	0.00



DEPARTMENT: PUBLIC WORKS
DIVISION: STREETS DIVISION

Division Overview:

The primary goal of the Street Maintenance Division is to provide a safe, clean pavement surface on the City streets that is as visually attractive and free of trash and debris as possible. To accomplish this goal, the Street Division provides pavement maintenance, marking and repair, mowing of UG owned properties, traffic sign maintenance and installation, traffic control, snow removal, street sweeping and ROW management for over 2,400 lane miles of improved roadway and many additional miles of alleys.

A staff of over 52 employees performs these duties as well as interacting with the residents and businesses daily in order to provide great customer service. The Division is one of the first responders to emergencies and is the primary resource for storm and debris clean-up. The Division also provides support for special events such as neighborhood clean-ups, parades, and other UG activities.

Important issues:

- Street Preservation, improving the street Pavement Condition Index Score from 56 to 65.
- Supporting the Career Development Plan with higher level training.
- Constraints of the Special Street & Highway Fund on regular operations.
- Aging equipment requiring more repairs.

Highlights:

- **The Street Division in 2020 accomplished the following:**
 - Repaired 23,728 potholes an increase of 69% using more than 2205 tons of asphalt.
 - Removed over 5989 cubic yards of debris via street sweeping decreased from 12,700 cubic yards in 2019.
 - Repaired or installed over 1,000 traffic signs.
 - Removed illegally dumped debris totaling 728 tires, 378.25 cubic yards of brush and 1285 cubic yards of trash.
 - Spent 247.6-man hours maintaining vegetation in Unified Government right of way.
 - Responded and treated 14 winter storm events. Using 12 hour shifts for the first time.
 - Implemented Android mobile tablets as part of the Lucity asset management program.
 - Increased messaging to the public on street division activities, including snow updates, with the use of such social media outlets as Facebook and Next Door.
 - Continued communicating directly with school districts during winter weather events.

New Initiatives:

Key Changes for 2021

- Improvements to the Winter Weather Program including the addition of salt brine, which will enable more efficient and effective pretreatment ahead of many winter-weather events.
- Implementation of new crack sealing equipment, which is one of the most important and effective street preservation activities.
- Implementing a training program for leadership and staff.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 046 - Street Maintenance Division

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$4,431,757	\$5,304,905	\$5,401,880	\$5,708,772
52 - Contractual Services	\$209,948	\$1,173,646	\$1,171,300	\$1,262,102
53 - Commodities	\$1,220,585	\$1,325,533	\$1,429,983	\$1,414,983
54 - Capital Outlay	\$1,132,129	\$1,246,500	\$1,351,500	\$2,022,500
55 - Grants, Claims, Shared Revenue	0	0	\$550	\$550
56 - Debt Service	\$1,403	0	0	0
58 - Reserves	0	\$200,000	\$200,000	\$200,000
Total	\$6,995,823	\$9,250,584	\$9,555,213	\$10,608,907

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
046 - Street Maintenance Division	62.25	62.25	62.50	62.50
Total	62.25	62.25	62.50	62.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$1,501,436	\$2,455,647	\$2,391,161	\$2,228,087
160 - County - General	0	0	0	\$108,802
220 - Special Street & Highway-City	\$5,277,577	\$6,497,395	\$6,866,509	\$8,231,605
266 - Other Special Grants	0	\$2,000	\$2,000	\$2,000
563 - Stormwater Utility	\$35,684	\$23,043	\$23,043	\$38,413
990 - Internal Improvement	\$181,125	\$272,500	\$272,500	0
Total	\$6,995,823	\$9,250,584	\$9,555,213	\$10,608,907

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Concrete Crew	\$31,018	\$30,000	\$30,000	\$30,000
No Dumping Sign Reimbursement	\$1,470	0	0	0
Street Cleaning Program	\$690,844	\$928,539	\$942,082	\$990,629
Street General Management	\$3,099,053	\$4,042,516	\$4,217,152	\$4,733,394
Street Maintenance	\$1,825,825	\$2,412,192	\$2,407,809	\$2,517,973
Street Right-Of-Way Maint	\$366,048	\$640,526	\$645,314	\$677,509
Street Snow Removal	\$981,564	\$1,196,811	\$1,253,866	\$1,597,104
Street Traffic Control	0	0	\$58,991	\$62,300
Total	\$6,995,823	\$9,250,584	\$9,555,213	\$10,608,907

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
046 - Street Maintenance Division	Guard Rails	220 - Special Street & Highway-City	0	\$10,000	0.00
046 - Street Maintenance Division	Street Crack Seal Material	220 - Special Street & Highway-City	\$55,000	\$30,000	0.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



046 - Street Maintenance Division	Street Fuel	220 - Special Street & Highway-City	\$50,000	\$50,000	0.00
046 - Street Maintenance Division	Street Uniforms	110 - City - General Fund	\$45,000	\$27,000	0.00
046 - Street Maintenance Division	Street Vehicle GPS Tracking	220 - Special Street & Highway-City	\$13,000	\$13,000	0.00
Total			\$163,000	\$130,000	0.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 048 - Traffic Engineering

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$658,328	\$895,385	\$899,914	\$946,149
52 - Contractual Services	0	\$100,000	\$100,000	\$100,000
Total	\$658,328	\$995,385	\$999,914	\$1,046,149

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
048 - Traffic Engineering	10.00	10.00	10.00	10.00
Total	10.00	10.00	10.00	10.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$273,260	\$853,135	\$857,664	\$903,899
212 - Dedicated Sales Tax	0	\$100,000	\$100,000	\$100,000
220 - Special Street & Highway-City	\$385,068	\$42,250	\$42,250	\$42,250
Total	\$658,328	\$995,385	\$999,914	\$1,046,149

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Traffic General Management	\$273,260	\$421,524	\$423,898	\$441,051
Traffic Sign Install/Maint	\$385,068	\$573,861	\$576,016	\$605,099
Total	\$658,328	\$995,385	\$999,914	\$1,046,149



DEPARTMENT: PUBLIC WORKS

DIVISION: WATER POLLUTION CONTROL

Division Overview:

The Water Pollution Control Division (WPCD) is funded through two enterprise sources, the Sanitary Sewer fee, and the Storm Water Utility Fee. The WPCD is primarily responsible for providing sewer service, protecting water quality, and providing storm water management. The Division accomplishes this through the work of 119 trained professionals and facilities including:

- Sanitary Sewer Service - 850 miles of sanitary/combined sewer lines and 76 sanitary pump stations.
- Protecting water quality - 5 wastewater treatment facilities.
- Storm water Management - 300 miles of storm pipes and 9 Flood Pump Stations.

Important issues:

- The WPCD is overseeing a program as outlined in a “Partial Consent Decree” (PCD) between the Unified Government and Environmental Protection Agency (EPA) enacted in 2013 and finalized in 2020. The Integrated Overflow Control Plan (IOCP) outlines the UG’s approach to minimize the impact to water quality while maintaining a viable sanitary/combined/storm sewer system within our community. Implementation of the IOCP will guide WPCD’s activities and projects for the next 25 years and will stress financial and operational resources, requiring continued focus on community priorities.
- Asset Management- WPCD is continuing to develop a viable program to manage risk and cost by prioritizing activities to provide required levels of service at lowest costs.
- Storm/Flooding- A maturing asset management program will assist to reduce costs over time, although newly expanded flood control facilities and an aging stormwater system continues to continue require additional funding to avoid costly system failures.

Highlights:

- New treatment facility- The new Wolcott treatment construction project is ongoing with a fall 2021 targeted completion.
- Kaw Point WWTP Biosolids- The UG staff has been working with its design build partner for this project and this project is moving forward to be completed in late 2023.
- Levees Project- This project has progressed swiftly. Staff have worked with the federal project team to identify and include betterments to improve system capacities and reliability while realizing cost savings when done with the bigger project.
- Sewer Maintenance Relocation- The UG has purchased a site for construction of a new facility to improve operational efficiencies and better serve our community. The facility design will occur in 2021 with construction to be completed in 2022.

New Initiatives:

The WPCD continues identify and implement new technologies, systems, and procedures in its daily operations. Including increased use of “real-time” control systems, division-wide safety programs, technical training for staff and development of a comprehensive asset management program.

Unified Government of Wyandotte County/Kansas City Kansas

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Department: 0040 - Public Works

Division: 049 - Water Pollution Control Div

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$9,198,579	\$10,777,750	\$10,826,343	\$12,037,935
52 - Contractual Services	\$2,804,220	\$4,989,530	\$4,429,230	\$4,492,330
53 - Commodities	\$4,122,122	\$5,760,480	\$5,699,080	\$5,844,780
54 - Capital Outlay	\$13,216,894	\$14,382,150	\$14,175,150	\$10,117,800
55 - Grants, Claims, Shared Revenue	\$5,733,536	\$6,360,771	\$6,360,771	\$6,460,771
57 - Nonexpense Items	\$179,122	\$6,751,460	\$6,250,185	\$7,650,071
Total	\$35,254,474	\$49,022,141	\$47,740,759	\$46,603,687

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
049 - Water Pollution Control Div	121.50	121.50	121.50	126.50
Total	121.50	121.50	121.50	126.50

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$16,031	0	0	0
560 - Sewer System	\$34,324,773	\$48,379,151	\$46,901,530	\$45,727,896
561 - State Revolving Loan Fund	\$920,200	0	0	0
563 - Stormwater Utility	(\$254,177)	\$492,990	\$689,230	\$725,791
701 - Environment Trust	\$247,646	\$150,000	\$150,000	\$150,000
Total	\$35,254,474	\$49,022,141	\$47,740,759	\$46,603,687

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Kaw Point Maintenance	\$518,330	\$662,881	\$272,600	\$347,600
Pump Station Program	0	\$431,013	\$601,979	\$651,874
Solid Waste Management Program	0	\$925,000	\$925,000	\$925,000
Water Pollution Control Div Capital	\$1,360,200	0	0	0
Water Pollution Administration	\$13,031	(\$408,391)	(\$408,391)	0
Wolcott Plant	0	\$818,066	\$327,965	\$491,683
WPC Administration	\$18,160,547	\$24,936,991	\$25,610,936	\$24,137,328
WPC Environmental Control	\$752,485	\$868,126	\$903,569	\$958,788
WPC Kaw Point	\$6,943,508	\$8,049,709	\$7,218,410	\$7,493,865
WPC Plant 20	\$1,424,210	\$1,712,199	\$1,715,844	\$1,755,705
WPC Sewer Maintenance	\$5,006,056	\$9,794,073	\$8,737,038	\$7,910,073
WPC Storm Sewers	\$1,076,107	\$1,232,474	\$1,835,809	\$1,931,772
Total	\$35,254,474	\$49,022,141	\$47,740,759	\$46,603,687



DEPARTMENT: PUBLIC WORKS

DIVISION: BUILDINGS & LOGISTICS

Department Overview:

The mission of Buildings and Logistics is to provide a safe, functional, and comfortable working environment for Unified Government employees and the public we serve. This department oversees and performs maintenance and repair for all UG owned and operated facilities and grounds. Our primary focus centers around a dozen major downtown buildings and satellite structures and ten large parking lot structures and areas throughout the County. Custodial is employed by this department in major/minor structures covering approximately 800,000sq.ft. of office space, public areas, and bathrooms.

Important Issues:

- Ameresco, a Buildings Solutions Group hired to assess U.G. Properties, is continuing to work towards the goal of improving Building Lifecycles to maintain a high level of facility integrity in the most economical way. Ameresco is also working on a **Tiering Study** to eliminate excessive floor space use for everyday operations. This plan will consolidate and optimize the U.G.'s capital resources so as to reduce excessive and unnecessary expenditures used to maintain, service and/or to lease space used for conducting normal Government Business.
- Health Department upgrades totaling a little over three million dollars is underway. Phase I began 1st Qtr. 2020 and finished 3rd Qtr. 2020. Upgrades included – A/C chiller rebuild and elevator rehab. Phase II upgrades started 2nd Qtr. 2021 and is scheduled for completion 3rd Qtr. 2021. Upgrades include – roof replacement, exterior caulking, HVAC w/digital controls, chiller system controls, cooling towers w/New Screening, boilers & LED interior lighting. All upgrades are designed to achieve additional energy savings.
- Court House renovations suffered delays having to do with issues related to COVID-19 but is now coming back on schedule. Phase I totaling a little over eleven million dollars begins early 4th Qtr. 2021. Project will include – elevator rehab, roof replacement, exterior masonry rehab, HVAC upgrade using VRF and digital controls & electrical service upgrade. Phase II totaling a little over three million dollars and beginning in 2023 is to include: continued masonry improvement, plumbing rehab w/fixtures and window replacements.
- City Hall Plaza & Ground Floor Stabilization – Ph. I stabilization complete. Ph II construction bid documents under development. Construction expected to begin – 3rd Qtr. 2021.
- Monarchs Stadium improvements: Suite renovations, painting, LED lighting, locker room.
- Assessing and monitoring the continuing increase in inflationary costs for construction materials & labor expected to impact scheduled projects for both now and in the future.

Highlights:

- The New Juvenile Justice Center is fully operational and occupied, receiving an Area APWA Public Works Project of the Year Award in the \$25 to \$75 million construction category.
- The new Piper Fire Station No. 12 is complete and operating, also receiving an Area APWA Public Works Project of the Year Award in the \$5 to \$25 million construction category.
- The new Merc Coop Grocery Store located at 5th & Minnesota Ave. is complete and operating and has been selected as the Community Impact Award Winner of the year, which will be highlighted in the July 23rd edition of the Kansas City Business Journal.
- New Turner Fire Station Project has been authorized with planning & design underway.

New & Continuing Initiatives:

- HVAC air sanitizing equipment continues with installation at the jail later this year.
- Energy conserving initiatives continue with the completion of LED lighting upgrades to parking lots: C, D, Lot E-Reserve and VIP, with Lot A scheduled for upgrades later this year. Initiative will continue in remaining U.G. parking lots as well as some U.G. facilities.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 071 - Building Administration Div.

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$469,486	\$645,350	\$649,716	\$768,183
52 - Contractual Services	\$77,160	\$162,400	\$162,400	\$197,400
53 - Commodities	\$2,900	\$7,200	\$7,200	\$7,200
Total	\$549,546	\$814,950	\$819,316	\$972,783

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
071 - Building Administration Div.	6.00	6.00	6.00	6.00
Total	6.00	6.00	6.00	6.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$526,022	\$242,985	\$244,295	\$278,190
160 - County - General	0	\$566,965	\$570,021	\$689,593
186 - Economic Development Sales Tax	0	\$5,000	\$5,000	\$5,000
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$23,524	0	0	0
Total	\$549,546	\$814,950	\$819,316	\$972,783

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Building Administration	\$549,546	\$814,950	\$819,316	\$972,783
Total	\$549,546	\$814,950	\$819,316	\$972,783

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
071 - Building Administration Div.	Amerisco Annual Fees	110 - City - General Fund	0	\$24,500	0.00
071 - Building Administration Div.	Amerisco Annual Fees	160 - County - General	0	\$10,500	0.00
Total			0	\$35,000	0.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 072 -Reardon Civic Center

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$57,219	\$166,150	\$166,150	\$166,150
53 - Commodities	\$1,045	\$32,850	\$32,850	\$32,850
56 - Debt Service	0	\$1,478,808	\$1,478,808	\$1,478,808
57 - Nonexpense Items	0	\$100,000	\$100,000	\$100,000
Total	\$58,264	\$1,777,808	\$1,777,808	\$1,777,808

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
186 - Economic Development Sales Tax	0	\$1,478,808	\$1,478,808	\$1,478,808
223 - Tourism & Convention	\$58,264	\$299,000	\$299,000	\$299,000
Total	\$58,264	\$1,777,808	\$1,777,808	\$1,777,808

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Reardon Civic Center	\$58,264	\$299,000	\$299,000	\$299,000
Tourism District	0	\$1,478,808	\$1,478,808	\$1,478,808
Total	\$58,264	\$1,777,808	\$1,777,808	\$1,777,808

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 073 - Memorial Hall

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$67,504	\$131,805	\$119,663	\$125,680
52 - Contractual Services	\$38,930	\$16,813	\$101,813	\$111,813
53 - Commodities	\$18,548	\$30,172	\$30,172	\$30,172
54 - Capital Outlay	\$27,072	\$25,000	\$116,712	\$25,000
Total	\$152,054	\$203,790	\$368,360	\$292,665

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
073 - Memorial Hall	2.00	2.00	2.00	2.00
Total	2.00	2.00	2.00	2.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$124,982	\$121,645	\$119,570	\$132,324
223 - Tourism & Convention	\$27,072	\$82,145	\$248,789	\$160,340
Total	\$152,054	\$203,790	\$368,360	\$292,665

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Memorial Hall	\$152,054	\$203,790	\$368,360	\$292,665
Total	\$152,054	\$203,790	\$368,360	\$292,665

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
073 - Memorial Hall	Green Infrastructure Costs	110 - City - General Fund	\$10,000	\$10,000	0.00
073 - Memorial Hall	Memorial Hall Green Infrastructure	110 - City - General Fund	0	\$10,000	0.00
Total			\$10,000	\$20,000	0.00

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 076 - Buildings_Maintenance

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$3,113,614	\$3,634,589	\$3,835,072	\$4,003,180
52 - Contractual Services	\$1,499,467	\$1,392,531	\$1,548,031	\$1,573,031
53 - Commodities	\$1,290,286	\$452,291	\$611,191	\$611,191
54 - Capital Outlay	(\$475,045)	\$3,050,000	\$2,710,000	\$450,000
57 - Nonexpense Items	\$96,000	\$50,000	\$50,000	\$50,000
Total	\$5,524,321	\$8,579,411	\$8,754,294	\$6,687,402

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
076 - Buildings_Maintenance	45.00	45.00	45.75	45.75
Total	45.00	45.00	45.75	45.75

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$2,749,810	\$2,204,625	\$2,643,710	\$2,813,694
160 - County - General	\$2,333,690	\$3,520,786	\$3,731,583	\$3,834,708
223 - Tourism & Convention	0	\$75,000	0	0
266 - Other Special Grants	0	0	0	0
268 - Special Grant CARES	\$1,066,137	0	0	0
631 - Employees Hospitalization	\$16,288	\$39,000	\$39,000	\$39,000
971 - City Capital Project	(\$641,604)	0	0	0
990 - Internal Improvement	0	\$2,740,000	\$2,340,000	0
Total	\$5,524,321	\$8,579,411	\$8,754,294	\$6,687,402

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Annex	\$124,196	\$606,049	\$205,981	\$185,420
Buildings Capital	\$43,891	0	0	0
Court Services Building	\$69,132	\$74,340	\$85,340	\$85,340
Courthouse	\$962,668	\$1,169,242	\$1,150,158	\$1,201,656
Criminal Justice Complex	\$760,955	\$728,416	\$777,107	\$805,162
Election Office Building	\$16,995	\$20,000	\$20,000	\$20,000
General Facility	\$98,199	\$200,000	\$200,000	\$150,000
Health Department Bldg.	\$210,615	\$209,319	\$219,616	\$228,826
Indian Springs-Transit Center	\$6,622	\$9,000	\$9,000	\$9,000
Juvenile Court Building	\$12,786	\$237,485	\$317,215	\$330,714
Maint Facility Kansas Avenue	(\$664,875)	\$1,000	\$44,500	\$44,500
Medical Clinic	\$16,288	\$39,000	\$39,000	\$39,000
Municipal Office Bldg. Custod.	\$2,524,568	\$3,654,549	\$3,723,534	\$1,742,672
Municipal Office Bldg. Mainten	\$1,056,804	\$1,150,423	\$1,439,423	\$1,514,535
Neighborhood Res. Center Maint	\$9,777	\$209,800	\$209,800	\$9,800
Police Headquarters	\$223,717	\$227,588	\$265,420	\$272,577
Public Parking Lot Maintenance	\$51,983	\$43,200	\$48,200	\$48,200
Total	\$5,524,321	\$8,579,411	\$8,754,294	\$6,687,402

Unified Government of Wyandotte County/Kansas City Kansas

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Department: 0040 - Public Works

Division: 076 - Buildings_Maintenance

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
076 - Buildings_Maintenance	Green Infrastructure Costs	160 - County - General	\$10,000	\$10,000	0.00
076 - Buildings_Maintenance	Parking Lot Improvements	110 - City - General Fund	\$15,850	\$15,850	0.00
076 - Buildings_Maintenance	Parking Lot Improvements	160 - County - General	\$4,650	\$4,650	0.00
Total			\$30,500	\$30,500	0.00

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 084 - Public Levee

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$67,976	\$75,600	\$75,600	\$75,600
57 - Nonexpense Items	\$258,040	\$258,540	\$258,540	\$258,040
58 - Reserves	0	\$50,000	\$50,000	\$50,000
Total	\$326,016	\$384,140	\$384,140	\$383,640

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
562 - Public Levee	\$326,016	\$384,140	\$384,140	\$383,640
Total	\$326,016	\$384,140	\$384,140	\$383,640

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Public Levee	\$326,016	\$384,140	\$384,140	\$383,640
Total	\$326,016	\$384,140	\$384,140	\$383,640



DEPARTMENT: PUBLIC WORKS

DIVISION: CENTRALIZED FLEET MAINTENANCE

Division Overview:

Fleet Services is responsible for the maintenance, procurement and disposal of all Unified Government vehicles, including all Police units, EMS units (ambulances), but excluding fire apparatus. This unit is a complete service provider that also maintains a record of vehicle repairs, fuel usage, and parts inventory. Fleet Services also maintains an inventory of all Unified Government equipment, excluding fire apparatus.

Important Issues:

- Age of fleet
- New Fleet Software – Fleetio
- Carwash & KDHE violations
- Needed infrastructure repairs/updates at Fleet Campus

Highlights:

- Received 20 tablets to help with technology, workflow, and social distancing.
- Due to shifts being change from 3 to 1 and other workflow initiatives, overtime cost in 2020 decreased 48.5% from 2019.
- For FY 2020 Fleet Services:
 - completed 10,224 vehicle repairs (196 week/28 per day)
 - dispensed over 660,293 gallons of fuel.
 - supplied over 16,890 carwashes.

New & Continuing Initiatives:

- Fleet Campus Stormwater Pollution Prevention Plan (SWPPP)
- Fleet Campus Spill Prevention Control and Countermeasures (SPCC) Plan
- Fleet Campus cleaning & reorganizing of equipment
- Safety/Security Camera installation
- Updated software at all fueling stations
- Redesigning carwash to a multi-use truck & equipment wash with salt neutralizing function for post winter cleaning of equipment/vehicles
- Fleet Campus NEW Training Center – for use of all departments for employee safety and technical training
- Evaluate equipment/vehicle liquidation procedures to maximize our return on investments
- Enterprise Lease Program
- Evaluate Procurement equipment/vehicle procedures
- Work closely with BPU and KCKFD to maximize discounts on commodities, equipment, etc.
- Internal Service Fund & Vehicle Equipment Replacement Program (VERP)
- Phasing out propane from Transit and beginning steps of electric buses
- Improving condition and climate control in garages and storage spaces.
- Address Fleet Center HVAC system needs.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 482 - Fleet Services

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$2,311,110	\$2,679,424	\$2,685,120	\$2,834,064
52 - Contractual Services	\$270,227	\$1,235,500	\$1,406,946	\$224,746
53 - Commodities	\$945,597	\$3,653,900	\$3,653,100	\$3,203,100
54 - Capital Outlay	\$24,126	\$25,000	\$125,000	\$760,000
55 - Grants, Claims, Shared Revenue	0	\$2,900	\$2,900	\$2,900
Total	\$3,551,061	\$7,596,724	\$7,873,066	\$7,024,810

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
482 - Fleet Services	29.00	29.00	29.00	29.00
Total	29.00	29.00	29.00	29.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$2,194,318	\$1,479,200	\$1,731,096	\$278,646
160 - County - General	\$375,289	0	\$18,750	\$101,000
220 - Special Street & Highway-City	\$923,351	0	0	\$125,000
266 - Other Special Grants	0	0	0	\$248,000
268 - Special Grant CARES	\$58,103	0	0	0
635 - Fleet Maintenance & Vehicle Replacement	0	\$6,117,524	\$6,123,220	\$6,272,164
Total	\$3,551,061	\$7,596,724	\$7,873,066	\$7,024,810

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Centralized Fuel	0	\$2,485,000	\$2,485,000	\$2,485,000
Centralized Garage Program	\$3,551,061	\$3,632,524	\$3,737,420	\$4,521,364
Police Fleet Services	0	\$1,479,200	\$1,650,646	\$18,446
Total	\$3,551,061	\$7,596,724	\$7,873,066	\$7,024,810

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
482 - Fleet Services	Fleet Internal Service Fund Trend Adjustment	110 - City - General Fund	\$200,000	\$200,000	0.00
482 - Fleet Services	Maintenance and Fuel for Police Fleet	110 - City - General Fund	0	(\$1,632,200)	0.00
Total			\$200,000	(\$1,432,200)	0.00



Department: 0040 - Public Works

Division: 485 - Vehicle Equipment Replacement Program (VERP)

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
54 - Capital Outlay	\$20,621	\$246,000	\$110,000	\$100,000
Total	\$20,621	\$246,000	\$110,000	\$100,000

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
220 - Special Street & Highway-City	0	\$100,000	0	\$100,000
635 - Fleet Maintenance & Vehicle Replacement	\$20,621	\$146,000	\$110,000	0
Total	\$20,621	\$246,000	\$110,000	\$100,000

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Mowing & Abatement Fleet Replacement	0	0	\$110,000	0
Public Works Fleet Replacement	0	\$246,000	0	\$100,000
Street Maintenance	\$20,621	0	0	0
Total	\$20,621	\$246,000	\$110,000	\$100,000



Department: 0040 - Public Works

Division: 483 - Secondary Roads

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$109,370	\$108,802	\$113,455	0
Total	\$109,370	\$108,802	\$113,455	0

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$109,370	\$108,802	\$113,455	0
Total	\$109,370	\$108,802	\$113,455	0

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Interlocal Agreements Program	\$109,370	\$108,802	\$113,455	0
Total	\$109,370	\$108,802	\$113,455	0



DEPARTMENT: Public Works

DIVISION: Solid Waste Division

Division Overview:

The Solid Waste Division manages and administers all programs related to solid waste including contracted weekly trash disposal, weekly curbside recycling, residential household hazardous waste collection, and disposal. Additionally, the Division works to develop green activities and clean-ups, such as Earth Day, and e-waste collection events. The Division assists with graffiti removal and neighborhood clean-up events. All the activities in this regard are performed under the guidance of regulatory agencies such as the Environmental Protection Agency (EPA) and Kansas Department of Health & Environment (KDHE).

Important issues:

- Residential solid waste and recycling service contract is through Waste Management. A Contract rate of \$16.00 per unit took effect in 2021.
- The contract also provides solid waste service to City owned buildings and facilities.
- Continued response to KDHE regarding the monitoring of the John Garland Park Landfill.
- The collection and disposal of illegal dumping continues to be an issue.
- The residential solid waste and recycling service contract is through Waste Management is set to increase to \$16.25 per unit in 2022.

Highlights:

- In 2020, the Unified Government continued accepting recyclables along with yard waste at our drop-off center located at 3241 Park Drive, limited dates due to COVID-19.
- In 2020, Household Hazardous Waste Collection was utilized during two (2) events disposing a total of 6.6 tons household hazardous waste, limited dates due to COVID-19.
- Assisted with residents, business, and community organizations with graffiti removal and neighborhood clean-ups, including 437 graffiti removal locations.

New Initiatives:

- In 2021, reopen the Recycling & Yard Waste Center located at 3241 Park Drive to pre-COVID-19 operating days and hours. April thru November: Thursday thru Sunday weekly, 10:00 a.m. to 3:00 p.m. and December thru March: Saturday & Sunday weekly, 10:00 a.m. to 3:00 p.m.
- In 2021, schedule seven (7) Household Hazardous Waste Collection events, April thru October, third Saturday of each month, limited to two (2) in 2020.
- Establish an Enterprise Fund for trash service user fee.
- Develop green activities including the feasibility of a compost facility
- Applying and selected for grant opportunities including the Environmental Protection Agency (EPA) Healthy, Resilient, and Sustainable Materials Management Grant.
- Implement mobile application to track graffiti cleanups.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0040 - Public Works

Division: 484 - Solid Waste Management

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$246,008	\$298,400	\$334,040	\$351,435
52 - Contractual Services	\$7,567,622	\$8,900,497	\$9,350,097	\$9,451,097
53 - Commodities	\$6,476	\$9,308	\$28,308	\$28,308
54 - Capital Outlay	0	0	\$14,520	\$14,520
Total	\$7,820,106	\$9,208,205	\$9,726,965	\$9,845,360

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
484 - Solid Waste Management	4.00	4.00	4.00	4.00
Total	4.00	4.00	4.00	4.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$7,808,342	\$8,109,405	\$8,213,645	\$8,832,040
701 - Environment Trust	\$11,764	\$1,098,800	\$1,513,320	\$1,013,320
Total	\$7,820,106	\$9,208,205	\$9,726,965	\$9,845,360

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Solid Waste Management	\$7,820,106	\$9,208,205	\$9,726,965	\$9,845,360
Total	\$7,820,106	\$9,208,205	\$9,726,965	\$9,845,360

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
484 - Solid Waste Management	Attorney and Lawyer fees for Solid Waste	701 - Environment Trust	\$400,000	\$400,000	0.00
484 - Solid Waste Management	Branding, Communications, Marketing	110 - City - General Fund	0	\$80,000	0.00
484 - Solid Waste Management	City-Wide Cien Up Event	110 - City - General Fund	\$10,000	0	0.00
484 - Solid Waste Management	Fleet Internal Service Fund Trend Adjustment	110 - City - General Fund	\$3,000	\$3,000	0.00
484 - Solid Waste Management	HHW facility and recycle rehab and maintenance	110 - City - General Fund	\$41,000	\$49,000	0.00
484 - Solid Waste Management	Solid Waste Supplies	110 - City - General Fund	\$9,000	\$19,000	0.00
484 - Solid Waste Management	Trash Contract CPI Increase	110 - City - General Fund	0	\$163,000	0.00
Total			\$463,000	\$714,000	0.00



DEPARTMENT: Parking Control

Department Overview:

The Parking Control Division is committed to provide a positive parking experience while maintaining the parking system and providing safe crossings at established school locations. We are innovative, inspired servants focused on delivering high quality and efficient service to the community, students, and employees.

The Parking Control Division is responsible for the enforcement of Municipal Parking Ordinances, the sale and assignment of monthly parking spaces to UG employees and area businesses, as well as oversees the school crossing guard program. Parking Control Officers patrol designated areas within the Unified Government of Wyandotte County/Kansas City, Kansas, which includes UG parking facilities, parking meters, and on-street parking in highly dense and populated areas of the city.

Important Issues:

- Provide parking enforcement during business hours.
- Respond to complaints and inquiries in a timely and efficient manner.
- Supervise and maintain the school crossing guard program according to Kansas State Guidelines.
- Handle new requests for parking in a fair, orderly, and timely manner.
- Provide great customer service to the internal and external customers.

Highlights:

- The School Crossing Guard equipment was upgraded to include new reflective vest, reflective stop signs, reflective skull, and baseball caps. This enhanced visibility allows motorists and pedestrians to see the crossing guard more clearly.
- April - In collaboration with Building & Logistics the installation of the parking lots automated cash machines was completed with all parking lots being fully automated.
- August - Parking Control Department announced the online portal Paylt. This was done to improve customer service with the internal and external parking lot customers. By using Paylt you can quickly and securely make your monthly parking lot payment online by credit, debit, or bank account. Additionally, Paylt enables customers to access many essential government services from any device.
- November – Parking Control assumed the responsibility for issuing residential parking permits to the residents in the KU Med area. As a result, the residents are now able to renew or purchase a residential parking permit for a designated area by submitting payment and the required documentation through the online portals Payit and Open Forms.

New Initiatives:

- Begin the process to upgrade the current parking meters in downtown Kansas City, Kansas. This process will also analyze the downtown parking lots, on-street parking, and parking garages in efforts to maximize parking efficiency.

Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0145 - Parking Control Enforcement

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$418,339	\$632,932	\$431,733	\$504,296
52 - Contractual Services	\$10,410	\$10,307	\$24,207	\$25,621
53 - Commodities	\$6,796	\$4,905	\$4,905	\$4,905
54 - Capital Outlay	0	0	0	\$27,500
55 - Grants, Claims, Shared Revenue	0	\$19	\$19	\$19
Total	\$435,545	\$648,163	\$460,864	\$562,341

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
145 - Parking Control Enforcement	10.25	10.25	6.00	6.00
Total	10.25	10.25	6.00	6.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$431,888	\$647,118	\$460,864	\$562,341
160 - County - General	0	\$1,045	0	0
268 - Special Grant CARES	\$3,657	0	0	0
Total	\$435,545	\$648,163	\$460,864	\$562,341

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
145 - Parking Control Enforcement	\$435,545	\$648,163	\$460,864	\$562,341
Total	\$435,545	\$648,163	\$460,864	\$562,341

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0413 - Legends Stadium

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
52 - Contractual Services	\$207,999	\$227,600	\$485,600	\$485,600
53 - Commodities	\$200,913	\$300,000	\$324,000	\$324,000
54 - Capital Outlay	\$263,636	0	\$1,168,037	0
57 - Nonexpense Items	(\$90,949)	0	0	0
58 - Reserves	0	\$50,000	\$50,000	\$50,000
Total	\$581,598	\$577,600	\$2,027,637	\$859,600

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
566 - Legends Stadium	\$581,598	\$577,600	\$859,600	\$859,600
971 - City Capital Project	0	0	\$1,168,037	0
Total	\$581,598	\$577,600	\$2,027,637	\$859,600

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
413 - Legends Stadium	\$581,598	\$577,600	\$2,027,637	\$859,600
Total	\$581,598	\$577,600	\$2,027,637	\$859,600

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
413 - Legends Stadium	Stadium Maintenance Contract Agreement	566 - Legends Stadium	\$250,000	\$250,000	0.00
Total			\$250,000	\$250,000	0.00

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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET

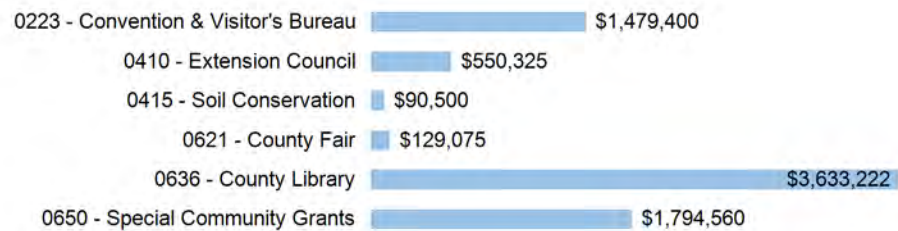
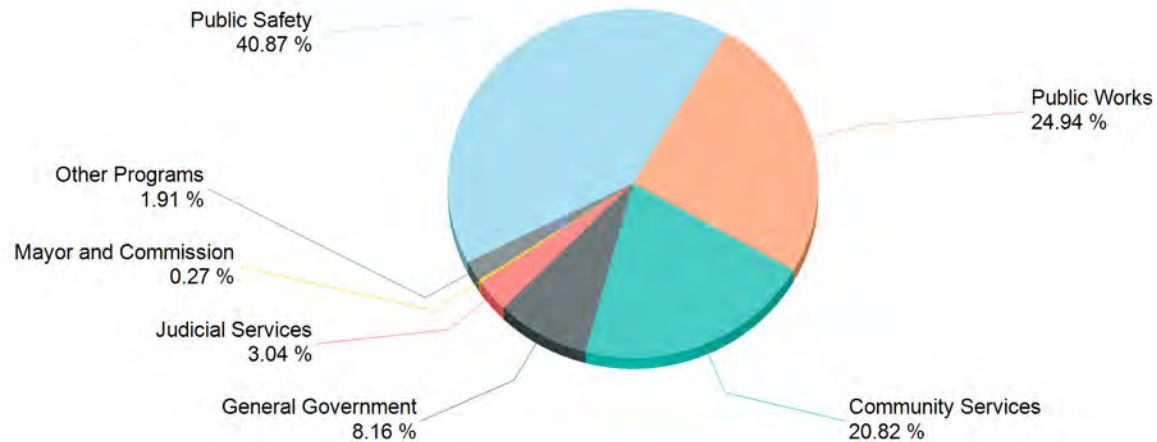


OTHER PROGRAMS





Section: Other Programs





Departments / Divisions

0650 - Special Community Grants

104 - Economic Development Grants

651 - Special Community Grants

660 - Special Alcohol Funds

0223 - Convention & Visitor's Bureau

223 - Convention & Visitor's Bureau

0410 - Extension Council

410 - Extension Council

0415 - Soil Conservation

415 - Soil Conservation

0621 - County Fair

621 - County Fair

0636 - County Library

636 - Library

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0223 - Convention & Visitor's Bureau

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
55 - Grants, Claims, Shared Revenue	\$1,370,171	\$1,479,400	\$1,479,400	\$1,523,800
Total	\$1,370,171	\$1,479,400	\$1,479,400	\$1,523,800

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
223 - Tourism & Convention	\$1,370,171	\$1,479,400	\$1,479,400	\$1,523,800
Total	\$1,370,171	\$1,479,400	\$1,479,400	\$1,523,800

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
223 - Convention & Visitor's Bureau	\$1,370,171	\$1,479,400	\$1,479,400	\$1,523,800
Total	\$1,370,171	\$1,479,400	\$1,479,400	\$1,523,800

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
223 - Convention & Visitor's Bureau	CVB CPI Increase	223 - Tourism & Convention	0	\$44,400	0.00
Total			0	\$44,400	0.00

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Department: 0621 - County Fair

The Wyandotte County Fair has grown into the largest county fair in the states of Kansas and Missouri, and has been around since 1863! The inaugural fair was located near first and Nebraska on the levy and cost 25 cents to attend. For the next 80 or so years the fair was held in a variety of places. The new Fair Grounds at 13700 Polfer Road was deeded to the County Fair Foundation for development in 2000. The New Wyandotte County Fair Grounds was a great deal for the Kansas City Community, which includes an indoor 40,000 sq. ft. exhibition space; conference and meeting rooms; 100 stall horse barn; enclosed show area; livestock show and sale facility; a state of the art shotgun shooting park with traps, skeet, and 5-stand fields open to the public; an RV Park; walking trails; and sporting fields and courts for youth football, soccer and basketball to make the new Wyandotte Fair Grounds a year round activity center.

The Wyandotte County Fairgrounds are known as some of the best fairgrounds in the state of Kansas. Concessions, petting zoos, 4-H exhibits with food, clothing, arts & crafts, livestock, crops and more have always been mainstays of the county fair. In more recent times the thrills of bucking bulls, smashing cars and wild carnival rides have become popular attractions. Musical entertainment is an integral part of the fair experience too.

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
55 - Grants, Claims, Shared Revenue	\$107,006	\$129,075	\$129,075	\$129,075
Total	\$107,006	\$129,075	\$129,075	\$129,075

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$107,006	\$129,075	\$129,075	\$129,075
Total	\$107,006	\$129,075	\$129,075	\$129,075

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
621 - County Fair	\$107,006	\$129,075	\$129,075	\$129,075
Total	\$107,006	\$129,075	\$129,075	\$129,075

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0636 - County Library

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
57 - Nonexpense Items	\$3,069,889	\$3,315,480	\$3,315,480	\$3,580,718
58 - Reserves	0	\$317,742	\$317,742	\$343,294
Total	\$3,069,889	\$3,633,222	\$3,633,222	\$3,924,012

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
175 - County - Library	\$3,069,889	\$3,633,222	\$3,633,222	\$3,924,012
Total	\$3,069,889	\$3,633,222	\$3,633,222	\$3,924,012

Expenditure By Program				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
Library	\$3,069,889	\$3,633,222	\$3,633,222	\$3,924,012
Total	\$3,069,889	\$3,633,222	\$3,633,222	\$3,924,012

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Department: 0410 - Extension Council

Wyandotte County Extension is a unique partnership among Wyandotte County, Kansas State University and the United States Department of Agriculture. Extension programs present research-based information related to agriculture, family and consumer sciences, youth development, family life, business and economics, healthy living, and much more. We take programs to schools, gardens, community centers, and other places. Their philosophy is to help people help themselves by taking university knowledge to where people live, work, play, develop and lead. We work at being responsive to the needs of the people by focusing our resources on providing quality information, education and problem solving programs for real concerns.

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
55 - Grants, Claims, Shared Revenue	\$550,325	\$550,325	\$550,325	\$550,325
Total	\$550,325	\$550,325	\$550,325	\$550,325

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
160 - County - General	\$550,325	\$550,325	\$550,325	\$550,325
Total	\$550,325	\$550,325	\$550,325	\$550,325

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
410 - Extension Council	\$550,325	\$550,325	\$550,325	\$550,325
Total	\$550,325	\$550,325	\$550,325	\$550,325

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Unified Government of Wyandotte County/Kansas City Kansas

2021 Amended - 2022 Budget



Department: 0650 - Special Community Grants

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
51 - Personnel Costs	\$265,109	\$112,486	\$112,486	\$116,933
52 - Contractual Services	\$326,603	\$275,028	\$275,028	\$285,028
53 - Commodities	\$24,364	\$1,672	\$1,672	\$1,672
55 - Grants, Claims, Shared Revenue	\$11,195,925	\$1,405,374	\$1,405,374	\$1,582,874
Total	\$11,812,001	\$1,794,560	\$1,794,560	\$1,986,507

Full Time Equivalent Positions				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
651 - Special Community Grants	7.00	7.00	7.00	7.00
Total	7.00	7.00	7.00	7.00

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
110 - City - General Fund	\$332,271	\$409,896	\$409,896	\$596,757
160 - County - General	\$186,164	\$186,164	\$186,164	\$191,250
222 - Special Alcohol	0	\$500	\$500	\$500
225 - Community Development	\$135,885	\$98,000	\$98,000	\$98,000
266 - Other Special Grants	\$1,000,000	\$1,100,000	\$1,100,000	\$1,100,000
268 - Special Grant CARES	\$10,157,682	0	0	0
Total	\$11,812,001	\$1,794,560	\$1,794,560	\$1,986,507

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
104 - Economic Development Grants	\$275,000	\$275,000	\$275,000	\$285,000
651 - Special Community Grants	\$11,537,001	\$1,519,060	\$1,519,060	\$1,701,007
660 - Special Alcohol Funds	0	\$500	\$500	\$500
Total	\$11,812,001	\$1,794,560	\$1,794,560	\$1,986,507

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
104 - Economic Development Grants	WYEDC - Inflation Increase	110 - City - General Fund	0	\$4,914	0.00
104 - Economic Development Grants	WYEDC - Inflation Increase	160 - County - General	0	\$5,086	0.00
Total			0	\$10,000	0.00

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Department: 0415 - Soil Conservation

The Wyandotte County Conservation District was created at the request of county citizens, on April 23, 1953. There are 105 Conservation Districts across the state of Kansas, one in each county. Historically, the Districts have focused on the agriculture community; however, Districts are increasing the focus on the urban communities. A volunteer Board of Supervisors governs each Conservation District. Board members are elected at the District's Annual meeting, held at the beginning of the year. The District offers a number of services focused on conservation. It offers financial assistance, via two cost-share programs, and education programs to area schools and organizations. The Water Resource Cost-Share Program (WRCSP) enables landowners to apply for cost-share funds for approved conservation practices to prevent soil and water erosion. Some of the practices eligible include permanent vegetative cover (grasses and trees), grassed waterways or outlets, diversions, water and sediment basins, tree windbreaks and buffer zones, underground tile outlet, terraces, streambank stabilization, wetland development and enhancement, and riparian work. The Non-Point Source (NPS) Cost Share Program enables landowners to apply for cost-share funds for Non-Point Pollution Control practices. Currently, the District funds septic system upgrades, nutrient management (soil testing), and abandoned water-well plugging.

The District offers education programs for schools, neighborhood associations, community groups, and any other organizations interested in learning about conservation. Each program is tailored to the needs of the requesting group. Examples of educational program topics include water quality monitoring, soil erosion, non-point source pollution, stormwater management, and biomonitoring. The District also participates in long-term projects involving local schools, such as streambank stabilization projects and storm drain stenciling.

Department Expenditure Summary				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
55 - Grants, Claims, Shared Revenue	\$45,000	\$45,000	\$90,500	\$45,000
Total	\$45,000	\$45,000	\$90,500	\$45,000

Expenditure By Fund				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
563 - Stormwater Utility	\$45,000	\$45,000	\$90,500	\$45,000
Total	\$45,000	\$45,000	\$90,500	\$45,000

Expenditure By Division				
	2020 Actual	2021 Original	2021 Amended	2022 Budget
415 - Soil Conservation	\$45,000	\$45,000	\$90,500	\$45,000
Total	\$45,000	\$45,000	\$90,500	\$45,000

Budget Changes					
Division	Description	Fund	2021 Expenditure Change	2022 Expenditure Change	FTE Change
415 - Soil Conservation	Addtl Gr Award for Soil Conservation from PW Stormwater	563 - Stormwater Utility	\$45,500	0	0.00
Total			\$45,500	0	0.00

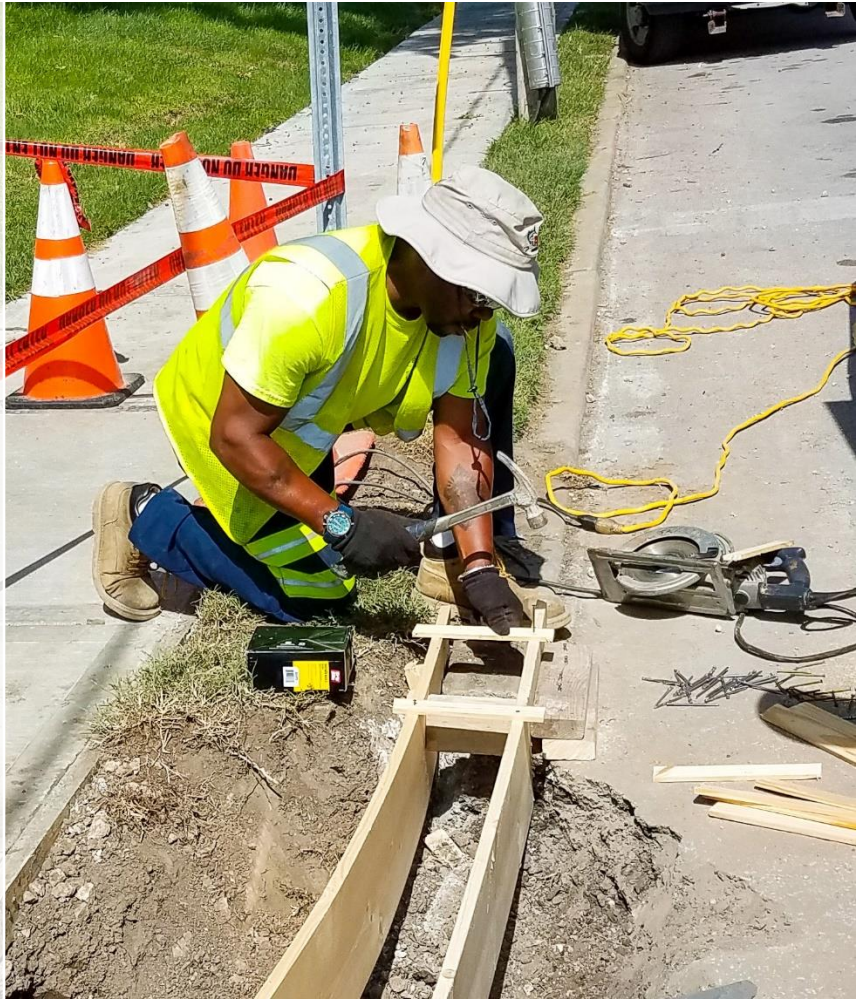
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



CAPITAL MAINTENANCE IMPROVEMENT PROGRAM (CMIP)



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Capital Maintenance Improvement Program Process and Policy Summary

The Capital Maintenance Improvement Program (CMIP) is a 5-year planning tool intended to assist management in financial forecasting that allows for prioritization, financing, coordination, and technical design of all capital assets. Each year the document is updated and presented to Commission for approval. Changes may include the addition of new projects or equipment, as well as the reprioritization or removal of other capital. More detailed information on the Capital Maintenance and Improvement Program may be found in the Appendices Section, Financial Policies, ***Capital Asset and Equipment Investment and Management Policy***.

Project Improvements can include construction, reconstruction, rehabilitation, or maintenance of a capital asset.

Equipment Needs can include replacement, upgrade, or purchase of new equipment. Capital assets are usually defined as having a cost estimate greater than \$50,000 and may require engineering support or consulting services to evaluate, design, and prepare documents. The capital program may include maintenance projects that result in new fixed assets.

Process for including an item in the CMIP:

- CMIP requests are submitted to the Finance Department by a:
 - Department request in response to need;
 - Public request identified at a public hearing or from direct contact with the Department;
 - Commission request for an improvement need within a district.
- Administrative Review – Administration and the assigned department will review all projects/equipment submitted.
- Planning Commission Review – The CMIP is presented to a designated Planning Commission meeting for project review and comment.
- Unified Government Mayor & Commission Review – Project and equipment committee meetings are held for Commissioners to review and comment on items that have been submitted.

Once finalized the CMIP Project and Equipment lists are submitted to the entire Commission for approval during the budget process.

This CMIP is directly linked to the budget process, land-use planning, facility plan implementation, coordination with the state, county and other local municipalities, and the ongoing direction of the Unified Government leaders. The operating budget includes capital projects and equipment that are generally of a reoccurring nature and are appropriated for one year only. Changes from year to year for annual or reoccurring projects represent incremental variances in the cost of doing business.

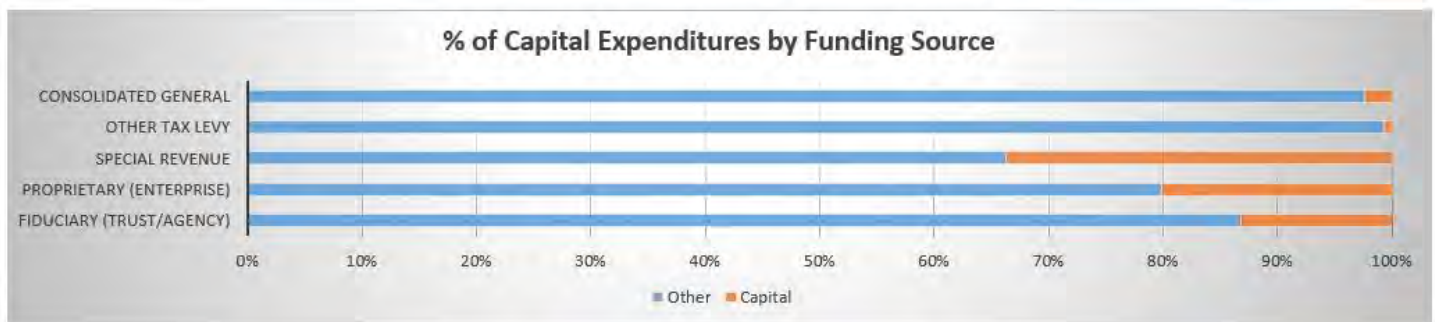
Projects that result in procurement or construction of major physical assets for the Unified Government are aligned with the organization's financial forecast. Resources for the capital plan can come from the same resources as the operating budget, but the costlier projects are funded by bond financing. Expenditures in the CMIP must equal the estimated resources available for capital spending and weigh the full costs of proposed projects in relation to funding sources.

Periodic status reports will be presented to the Unified Government Mayor, Commissioners, and staff to share project progress and identify significant issues associated with a project. Upon completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source.

2022 Capital Maintenance Improvement Program Overview

The Unified Government of Wyandotte County / KCK 2022 Budget has allocated \$101.8M across the organization for our 2022 Capital Maintenance Improvement Program. Of this amount \$32.9M is contained within our certified funds with the remaining \$68.9M originating from our Debt and Grant budgets. The \$32.9M constitutes 7.76% of the Unified Government total certified budget, which breaks down to the following percentages for each of our funding sources' 2022 expenditure budgets:

Funding Source	% Capital	% Other Expenditures
Consolidated General	2.43%	97.57%
Other Tax Levy	0.66%	99.34%
Special Revenue	33.74%	66.26%
Proprietary (Enterprise)	20.10%	79.90%
Fiduciary (Trust/Agency)	13.22%	86.78%

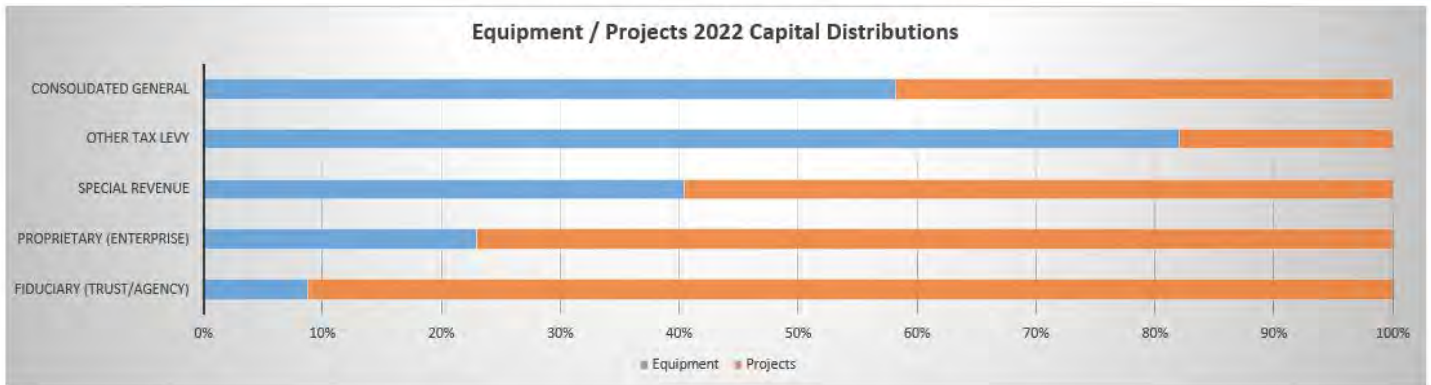


Capital spending tends to be heavier in the Special Revenue and Proprietary (Enterprise) Funds categories. The Dedicated Sales Tax, Special Parks and Recreation and Special Street & Highway funds are significant contributors towards capital expenditures in the Special Revenue funds. Within the Enterprise funds the Sewer, Storm, and Stadium funds have larger capital budgets due to the purpose of the funds and the expenditures required to maintain our infrastructure.

The capital budgets are further distributed between capital equipment and capital projects. Capital equipment tends to be allocated towards fleet, innovation and productivity expenditures with capital projects budgets being focused primarily on facilities and infrastructure needs. Below you can see how the capital funding is distributed across our funding sources between equipment and project expenditures.

Funding Source	Equipment	Projects
Consolidated General	58.19%	41.81%
Other Tax Levy	82.07%	17.93%
Special Revenue	40.39%	59.61%
Proprietary (Enterprise)	22.98%	77.02%
Fiduciary (Trust/Agency)	8.83%	91.17%

The Consolidated General Funds and Other Tax Levy Funds account for day to day governmental operations. The capital expenditures within these funds are focused towards meeting the needs of our fleet operations and innovation and productivity funding. These funds are also the primary source of funding that is utilized to maintain or improve our facilities across the Unified Government.



The Special Revenue, Proprietary (Enterprise), and Fiduciary funds are dedicated use funds to meet specific needs in the community. Some examples of these would be the Special Street and Highway Fund (Special Revenue) that is received for streets infrastructure and the Sewer Fund (Proprietary) that is a self-supporting fund designated to convey untreated sewage via a distribution system and operate treatment facilities for the health and safety of the community. A detailed list of these projects is provided in following pages. The Capital expenditures within these funds are allocated primarily towards meeting our infrastructure needs across the community with lesser percentages allocated towards Fleet or Facilities as directed by the statutory purpose of the fund and the needs within those operations.

A significant challenge that we have as an organization is continuing to work towards allocating additional funding to meet our underfunded capital needs. Our infrastructure, facilities, parks and fleet have functioned with slim capital budgets. Given the current level of funding, the UG is not able to maintain or improve our Pavement Condition Index (PCI) score in future years. In addition, funding is insufficient to implement changes to the parks system recommended by the Parks Master Plan or to add additional funding to maintain our aging facilities. The UG will need to identify funding sources for specific facilities projects that are currently budgeted in the out years of the CMIP. We are working on identifying ways to address these issues through the start of the Priority Based Budgeting (PBB) process for allocating our budget to best meet the priorities and needs of the community. The UG will also be seeking to reduce our current debt service level to balance the demands on the city mill rate dedicated to city debt service that will allow for more flexibility in our operating and capital expenditures in the future.

Technology and Productivity improvements have received increased focus in recent years. A renewed emphasis has been put on maintaining our operating systems and upgrading them to keep from falling behind the pace of changing technologies in our operating environments and improve our customer service. As the UG continues to improve our operating systems and work towards building productivity and efficiency across our organization through improved work platforms, we seek to shift our human capital to better address the needs of the community and the organization. This funding will also allow us to increase our online presence and help us achieve higher levels of community interaction and customer service than previously possible.

2022-26 Capital Maintenance Improvement Program Highlights

The funding amounts provided below are indicative of annual costs associated with the overall production of an initiative and therefore may not equate to respective costs shown in the capital equipment or project schedules.

Community Initiatives

Throughout the remainder of 2021 and into 2022, the Unified Government will pursue many new community initiatives designed to improve the quality of life for citizens of Wyandotte County and Kansas City, Kansas. Key projects set to begin at Wyandotte County Lake Park are the Lake Rock Wall Replacement and the Lake Marina Docks Project. The former will replace the aging and deteriorating rock wall, which is in danger of collapsing. The latter would add approximately 10 boat slips at Wyandotte County Lake Park, which would greatly reduce the slip rental waiting list. Additionally, this project will include the replacement of the existing Parks & Sheriff dock. The Unified Government will also be improving their parks by reconstructing old restrooms, which will enhance the appearance, cleanliness, and functionality for patrons.

Another project slated to begin in 2021 is the Rock Island River Bridge Project. This project is a public-private partnership that will consist of the redevelopment of the historic Rock Island Bridge into an entertainment district and tourist destination. Preliminary plans include the construction of bars, restaurants, two-event spaces, art displays, and whole bridge events. The bridge also enhances our biking and pedestrian trail network by connecting Kansas City, Kansas to metro trails over the Kansas River.

<u>Initiative</u>	<u>2021 Funding</u>	<u>2022 Funding</u>
City & Regan Park Improvements (NRSA)	\$650,000	\$604,000
Parks Restrooms	\$115,000	\$115,000
Trail Network Development Program	\$200,000	\$100,000
Rock Island River Bridge	\$2,000,000	
WYCO Lake Rock Wall Replacement		\$200,000
WYCO Lake Marina Docks	\$125,000	\$20,000

Facilities

The Unified Government will pursue numerous facilities projects aimed at modernizing and updating community spaces. Renovations to Davis Hall and the County Museum will be a major focus in 2021 and 2022. Davis Hall will be receiving a new roof, patio doors, and kitchen and fire alarm upgrades. In 2021, the County Museum will also be allocated funding for much needed improvements. The replacement of the museum roof will assist in protecting the museum's artifacts as well as preventing further interior damage. Other upgrades to the museum include installation of a new HVAC and audio-visual system, and an auditorium remodel.

Other 2021 and 2022 highlights consist of improvements to Memorial Hall and community centers. Memorial Hall is a 3,500-seat entertainment and events venue that hosts concerts, public assemblies, dances, conventions, sporting events, weddings, and graduations. Renovations include the installation of a modern audio-visual system in the Ball Room and other facility maintenance and upkeep. Community centers without air conditioning will receive new AC units to maximize facility usage and better serve the community.

<u>Initiative</u>	<u>2021 Funding</u>	<u>2022 Funding</u>
Community Center Improvements	\$75,000	\$100,000
Davis Hall Renovations	\$125,000	\$120,000
Fire Station Facility Improvements	\$275,000	\$200,000
Fleet Storage Shop		\$128,000
Memorial Hall Improvements	\$117,000	\$25,000
Museum Renovations	\$435,000	
WYCO Lake Shop Construction	\$275,000	

Infrastructure

The Unified Government will address various infrastructure initiatives throughout the remainder of 2021 and in 2022. In 2021, the Unified Government will devote significant resources to the Pavement Preservation Program and the Annual Concrete Repair Program. Priority is placed on locations where streets, sidewalks, and curbs are in poor condition. The continued goal of these programs is to maintain and stabilize the Pavement Condition Index (PCI) which continues to be a top priority of the community survey. Highlighted projects associated with road infrastructure are the 47th Street Rainbow Boulevard to Mission Road Improvements, and the Hutton & Leavenworth Road Intersection Reconstruction. Some of the enhancements of 47th Street will include pavement preservation, concrete pouring, utility cover adjustments, storm sewer repair/replacement, pavement markings, and streetlight enhancements. Another road-based infrastructure project is the reconstruction of Hutton & Leavenworth Road Intersection. Reconstruction will consist of the removal, grading, and replacing of road surface through the intersection, as well as extending the road further east through N. 107th Street.

<u>Initiative</u>	<u>2021 Funding</u>	<u>2022 Funding</u>
47th St. Complete Street Improvements, Rainbow to Mission		\$700,000
Annual Concrete Repair Program	\$1,772,000	\$1,500,000
Annual Elevator Upgrades		\$500,000
Annual Neighborhood ADA Pedestrian Handicapped Ramps	\$400,000	\$1,000,000
Annual Pavement Preservation Program	\$6,100,000	\$5,700,000
Annual Priority Traffic Signal Replacements	\$800,000	\$800,000
Hutton & Leavenworth Rd Intersection Reconstruction	\$1,000,000	\$4,000,000
Neighborhood Curb/Sidewalk Repair		\$125,000
Neighborhood Street Lighting Program	\$100,000	\$100,000
Sidewalk Gap Program		\$200,000
Emergency Street Repair	\$300,000	\$500,000

Public Safety

The Unified Government has multiple projects slated during the remainder of 2021 and in 2022 to address the Commission's goal of increasing safety and perception of safety. Most notably is the addition of a new fire station in the Turner District which will act as a replacement for two of the older stations in the area, and funding for a future fire station with a location to be determined. Other safety improvements include an initiative to purchase tasers for all Patrol Officers, Narc Support, and Community Policing officers. Upgraded taser technology provides officers with increased safety and enhanced reliability of use.

Two highlighted public safety projects closely associated with one another are the CSI Lab and the Police Tow Lot. The current CSI Unit is housed in a cramped space with limited area for officers to adequately process evidence. By moving the unit into a larger space that is connected to the tow lot, CSI officers will be able to process vehicles as soon as they are brought in, which will allow them to be released to victims in a timelier fashion. The existing space also has no shower facilities available for decontamination, which poses safety concerns for CSI officers. The new location will provide showers for officers to use in emergency decontamination situations. Additionally, all processing equipment will be updated or replaced.

<u>Initiative</u>	<u>2021 Funding</u>	<u>2022 Funding</u>
CSI Lab	\$1,650,000	
Future Fire Station		\$500,000
Taser Mandatory Carry	\$67,000	\$67,000
Turner Fire Station	\$6,320,000	\$2,400,000
Patrol Vehicles (Police & Sheriff)	\$480,000	\$1,780,000
Police Tow Lot	\$1,000,000	
UG/Courthouse Security Updates	\$75,000	\$150,000
Vehicle and Body-Worn Cameras	\$287,000	\$573,000

Innovation & Productivity

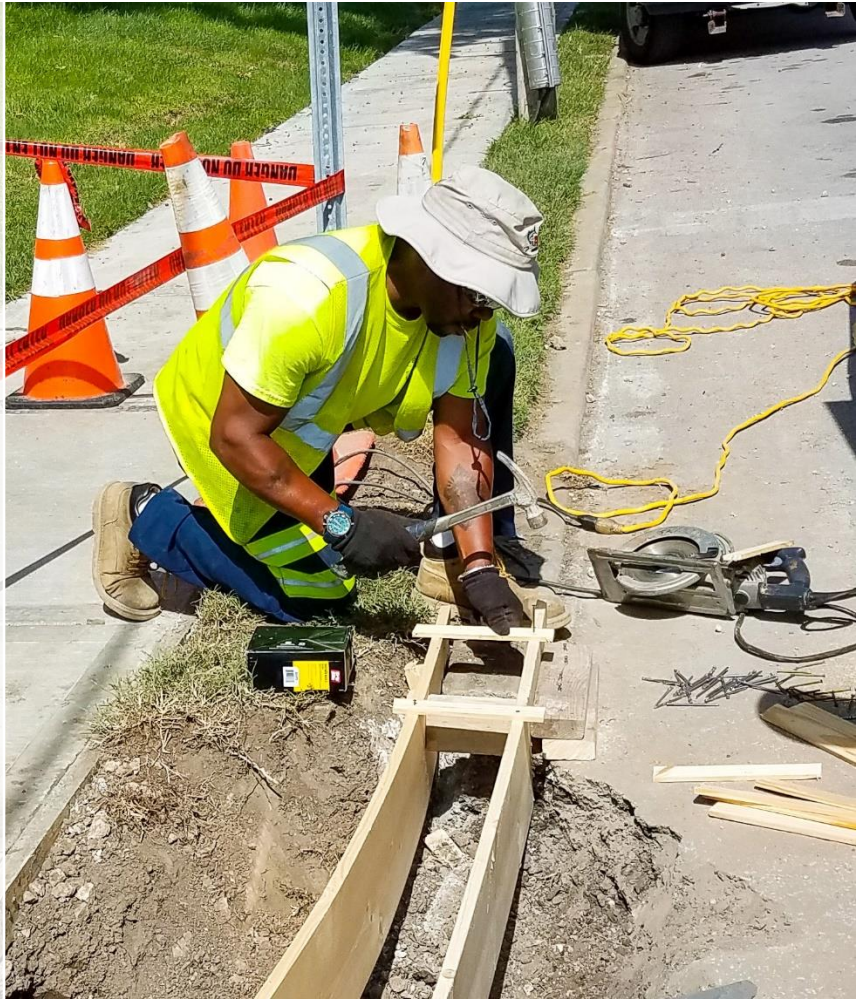
The Unified Government will implement a variety of initiatives associated with innovation and productivity to improve customer service. The newly initiated Benchmark Court Management System will give Municipal Court Staff the ability to manage data more efficiently and easily collaborate and share information between other systems and jurisdictions. Updates to the District Attorney's software will create increased storage capacity and seamless evidence sharing between the Police Department and Defense Attorneys. In addition, this project will provide the ability to handle more digital video evidence needed due to the implementation of the Body-Worn and In-Car Camera projects. Another key project set to begin in 2021 is the implementation of mobile field units within the Appraiser's Office. Mobile units will allow Appraiser's to input all data on tablets while on-site in the field, as opposed to making a return trip to validate information. This initiative will eliminate the need for paper forms and manual data entry, which will increase efficiency and create a more seamless workflow.

<u>Initiative</u>	<u>2021 Funding</u>	<u>2022 Funding</u>
Appraiser Software/Mobile Units	\$75,000	
Benchmark Court Management System	\$929,000	
District Attorney Software Upgrades and Integrations	\$150,000	
Enterprise Resource Planning System	\$677,000	\$232,000
E-Citation Phase II		\$146,000
Public Works Asset Management System Integrations	\$50,000	\$50,000
Online Services	\$500,000	

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



CAPITAL EQUIPMENT



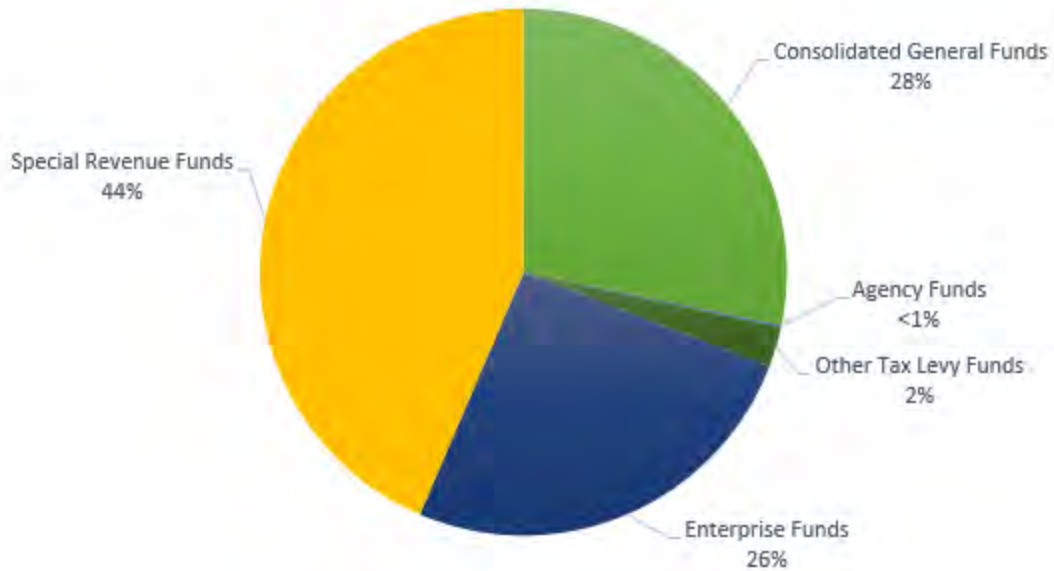
Five Year Capital Equipment: by Fund Category

Investment in capital equipment is a crucial part of not only the day-to-day operations, but also the long-term viability of the U.G. Items that are viewed as capital equipment include major systems, fleet, and any other type of equipment over \$50,000 that will be utilized to support the organization's ability to provide higher levels of welfare and customer service to the residents of Wyandotte County and Kansas City, Kansas.

The cumulative five-year capital equipment appropriated funds for the U.G. total \$64.9 million, with nearly \$13 million to be appropriated in 2022 budget. These dollar amounts come from a variety of fund categories, including the Consolidated General Fund, Other Tax Levy Funds, Agency Funds, Special Revenue Funds, Enterprise Funds, and Capital Project Funds, and Internal Service Funds. The following table and charts provide further detail.

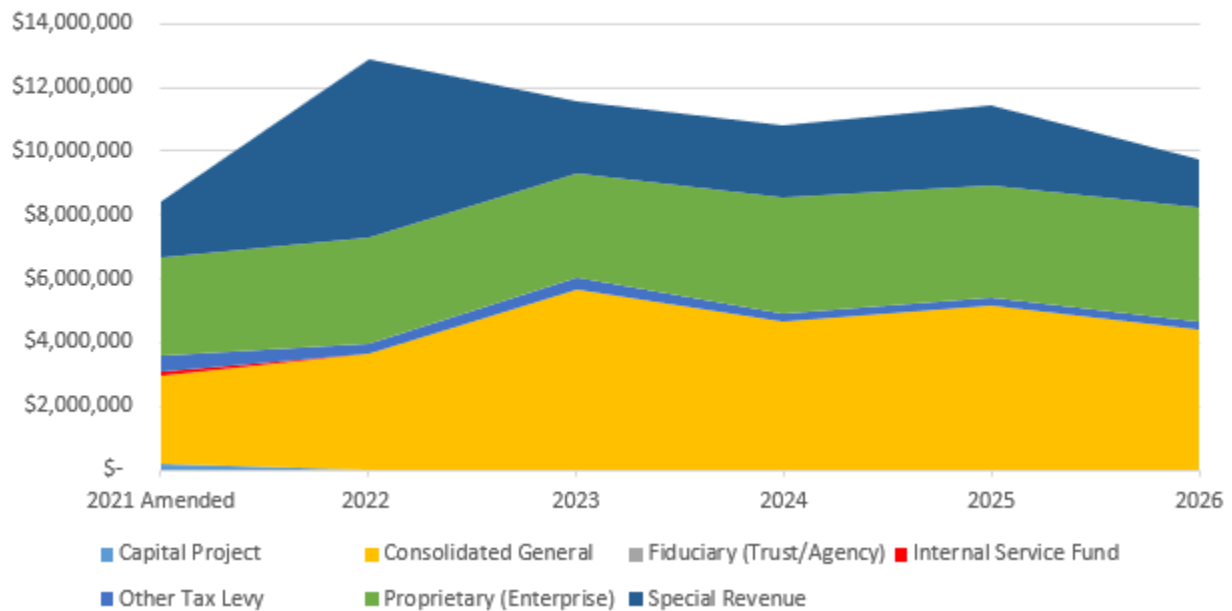
Fund Category	2021 Amended	2022	2023	2024	2025	2026
Consolidated General Fund						
110 - City - General	\$ 1,420,040	\$ 2,304,352	\$ 4,423,648	\$ 3,734,860	\$ 4,337,680	\$ 3,738,218
113 - Consolidated Parks - General	\$ -	\$ 100,000	\$ 226,491	\$ 228,786	\$ 100,000	\$ -
160 - County - General	\$ 1,348,080	\$ 1,237,500	\$ 1,000,040	\$ 688,600	\$ 730,000	\$ 670,000
Consolidated General Fund Total	\$ 2,768,120	\$ 3,641,852	\$ 5,650,179	\$ 4,652,246	\$ 5,167,680	\$ 4,408,218
Other Tax Levy						
165 - Aging	\$ 265,400	\$ 115,400	\$ 154,400	\$ 20,000	\$ 20,000	\$ 80,000
460 - County Bond and Interest Fund	\$ 231,000	\$ 205,000	\$ 205,000	\$ 205,000	\$ 205,000	\$ 150,000
Agency Funds Total	\$ 496,400	\$ 320,400	\$ 359,400	\$ 225,000	\$ 225,000	\$ 230,000
Special Revenue Funds						
206 - Register of Deeds Tech Fund	\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ -
208 - Treasurer's Technology Fund	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ -
212 - Dedicated Sales Tax	\$ 406,000	\$ 2,575,500	\$ 982,000	\$ 1,078,000	\$ 907,250	\$ 844,000
220 - Special Street & Highway - City	\$ 969,000	\$ 1,922,500	\$ 1,077,500	\$ 991,500	\$ 1,041,500	\$ 524,500
221 - Special Parks & Recreation	\$ 146,235	\$ 225,000	\$ 168,826	\$ 173,891	\$ 410,257	\$ 128,584
266 - Other Special Grants	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ -
Special Revenue Funds Total	\$ 1,811,235	\$ 5,623,000	\$ 2,228,326	\$ 2,243,391	\$ 2,484,007	\$ 1,497,084
Enterprise Funds						
560 - Sewer System	\$ 2,204,400	\$ 1,668,800	\$ 1,746,000	\$ 1,797,000	\$ 1,855,000	\$ 1,910,000
564 - Emergency Medical Services	\$ 816,000	\$ 1,596,000	\$ 1,516,000	\$ 1,821,000	\$ 1,636,000	\$ 1,646,000
565 - Sunflower Hills Golf	\$ 48,000	\$ 40,500	\$ 40,500	\$ 40,500	\$ 40,500	\$ 24,500
Enterprise Funds Total	\$ 3,068,400	\$ 3,305,300	\$ 3,302,500	\$ 3,658,500	\$ 3,531,500	\$ 3,580,500
Fiduciary (Trust/Agency)						
701 - Environmental Trust	\$ 14,520	\$ 14,520	\$ 14,520	\$ 14,520	\$ 14,520	\$ 14,520
Fiduciary (Trust/Agency) Total	\$ 14,520	\$ 14,520	\$ 14,520	\$ 14,520	\$ 14,520	\$ 14,520
Capital Project Funds						
972 - County Capital Project	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Project Funds Total	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -
Internal Service Fund						
635 - Fleet Maintenance & Vehicle Replacement	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -
Internal Service Fund Total	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -
GRAND TOTAL	\$ 8,448,675	\$ 12,905,072	\$ 11,554,925	\$ 10,793,657	\$ 11,422,707	\$ 9,730,322

2022 Capital Equipment: by Fund Category \$12.9M



The amount allocated toward capital equipment initiatives in the 2022 budget is \$12.9 million. The chart above displays that over 40% of the funding for capital equipment in 2022 will come from the Special Revenue Fund.

Five Year Capital Equipment: by Fund Category



Funding allocated within the CMIP for capital expenditures is projected to remain at the current level of spending with only slight increases in future years, spread across the various funds of the U.G. budget.

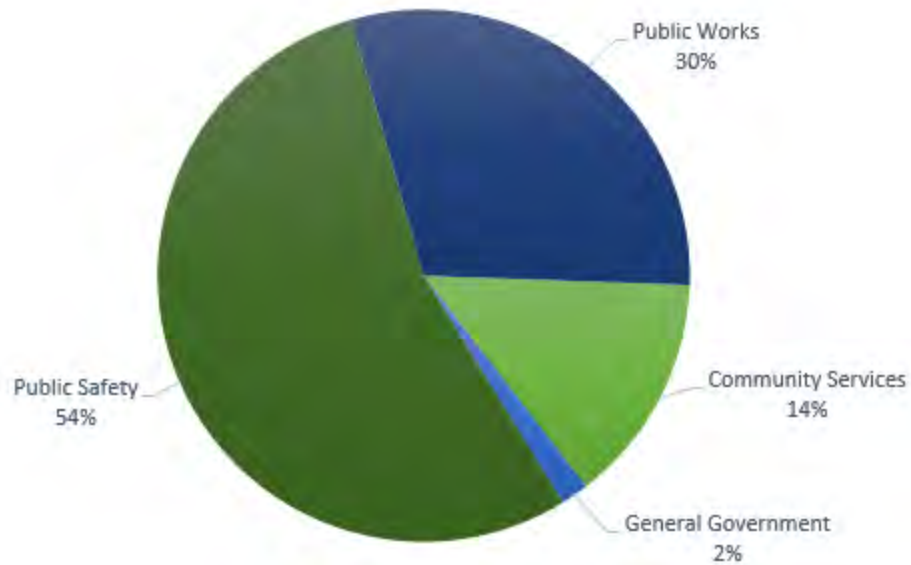
Five Year Capital Equipment: by Functional Area

In an effort to provide an organized, accessible budget document to residents of Wyandotte County and Kansas City, Kansas, the U.G. groups its departments by their functional area. Said areas consist of General Government, Community Services, Judicial Services, Public Safety, and Public Works. Public Safety and Public Works are scheduled to receive the greatest amount of appropriated funding for capital equipment purchases throughout the next five years.

Public Works and Public Safety tend to make up the majority of the budgets for the capital program due to the nature of their operations with Fire, Public Works and Police making up the largest three departments within the CMIP.

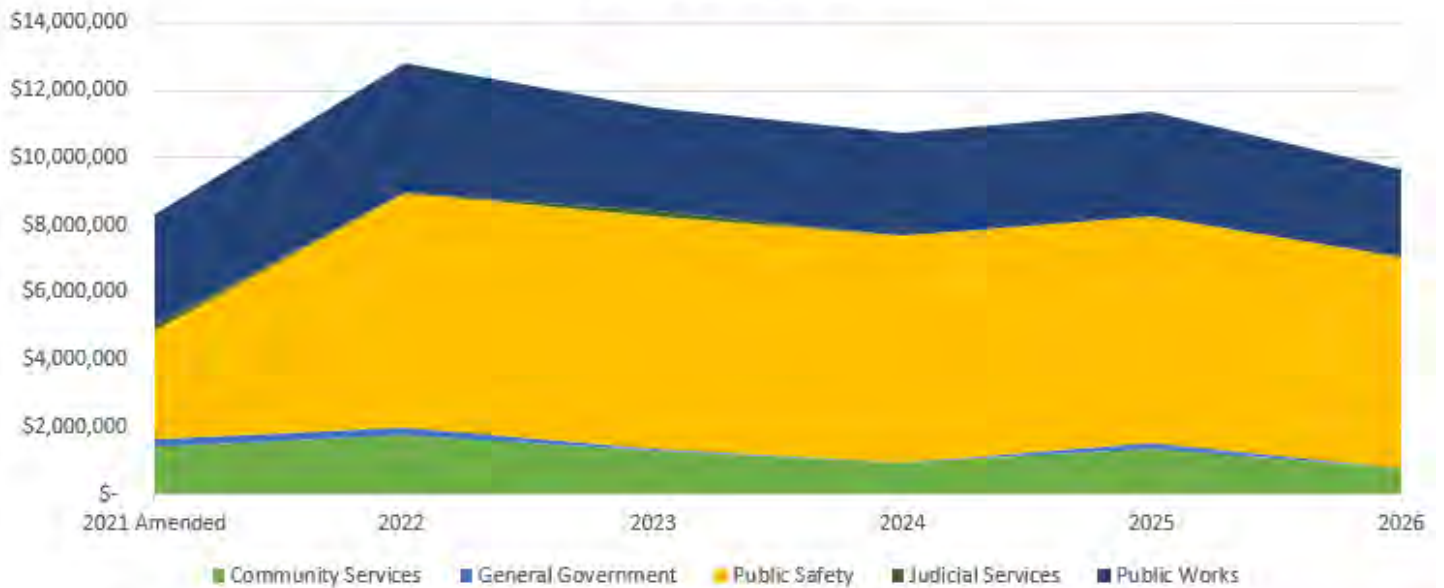
Functional Area	2021 Amended	2022	2023	2024	2025	2026
General Government						
0050 - Finance Department	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ -
0240 - Knowledge Department	\$ 180,000	\$ 219,125	\$ 94,125	\$ -	\$ -	\$ -
0470 - Appraiser	\$ 75,000	\$ -	\$ -	\$ -	\$ 60,000	\$ 20,000
General Government Total	\$ 255,000	\$ 219,125	\$ 94,125	\$ -	\$ 185,000	\$ 20,000
Community Services						
0060 - Parks & Recreation	\$ 620,235	\$ 486,500	\$ 556,817	\$ 559,177	\$ 799,757	\$ 275,084
0082 - Transit	\$ 204,400	\$ 1,124,400	\$ 442,196	\$ 160,000	\$ 260,000	\$ 361,518
0088 - Economic Development	\$ -	\$ 45,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ -
0101 - Neighborhood Resource Center	\$ -	\$ -	\$ 48,000	\$ -	\$ 48,000	\$ -
0190 - Election	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
0260 - Register of Deeds	\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ -
0420 - Aging	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ -
Community Services Total	\$ 1,434,635	\$ 1,805,900	\$ 1,287,013	\$ 959,177	\$ 1,347,757	\$ 786,602
Judicial Services						
0180 - District Attorney	\$ 174,960	\$ -	\$ 125,920	\$ -	\$ -	\$ -
Judicial Services Total	\$ 174,960	\$ -	\$ 125,920	\$ -	\$ -	\$ -
Public Safety						
0006 - Emergency Management	\$ 496,000	\$ 566,000	\$ 481,000	\$ 220,000	\$ 220,000	\$ -
0020 - Police Department	\$ 297,000	\$ 2,243,187	\$ 2,142,687	\$ 2,304,820	\$ 2,614,890	\$ 2,310,660
0030 - Fire Department	\$ 2,001,000	\$ 3,553,000	\$ 3,900,000	\$ 3,844,000	\$ 3,540,000	\$ 3,415,000
0130 - Community Corrections	\$ -	\$ 27,500	\$ -	\$ 28,600	\$ -	\$ -
0200 - Sheriff	\$ 467,120	\$ 625,000	\$ 452,120	\$ 410,000	\$ 420,000	\$ 620,000
Public Safety Total	\$ 3,261,120	\$ 7,014,687	\$ 6,975,807	\$ 6,807,420	\$ 6,794,890	\$ 6,345,660
Public Works						
0040 - Public Works	\$ 3,322,960	\$ 3,837,860	\$ 3,072,060	\$ 3,027,060	\$ 3,095,060	\$ 2,578,060
0145 - Parking Control Enforcement	\$ -	\$ 27,500	\$ -	\$ -	\$ -	\$ -
Public Works Total	\$ 3,322,960	\$ 3,865,360	\$ 3,072,060	\$ 3,027,060	\$ 3,095,060	\$ 2,578,060
GRAND TOTAL	\$ 8,448,675	\$ 12,905,072	\$ 11,554,925	\$ 10,793,657	\$ 11,422,707	\$ 9,730,322

2022 Capital Equipment: by Functional Area \$12.9M



In 2022, 54% of the \$12.9 million designated for capital equipment will support Public Safety. Other functional areas consume the remainder, including Public Works (30%), Community Services (14%), and General Government (2%).

Five Year Capital Equipment: by Functional Area



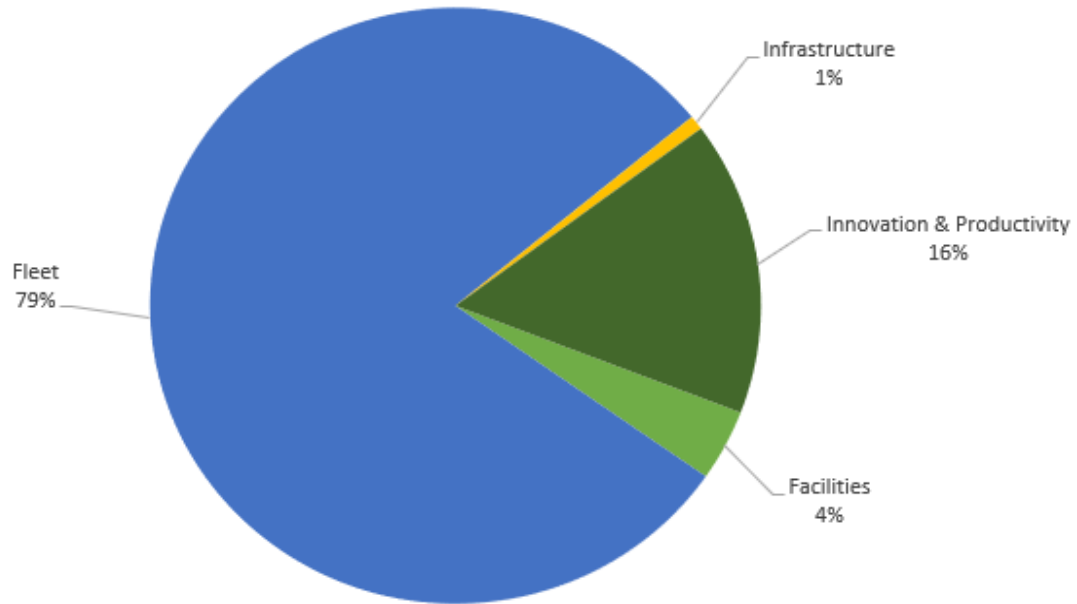
The U.G. plans to invest heavily in capital equipment throughout the next five years. Of specific note is the great amount that will be appropriated toward Public Safety in future years, which typically represents nearly half of the total approved appropriated funds.

Five Year Capital Equipment: by Capital Type

In effort to categorize funding for a broad range of capital equipment, major physical assets are umbrellaed under the respective titles of Facilities, Fleet, Infrastructure, Innovation & Productivity, and Other. Throughout the next five years the U.G. will invest heavily in capital equipment associated with Fleet and Innovation & Productivity. The following table and charts highlight this and other commitments.

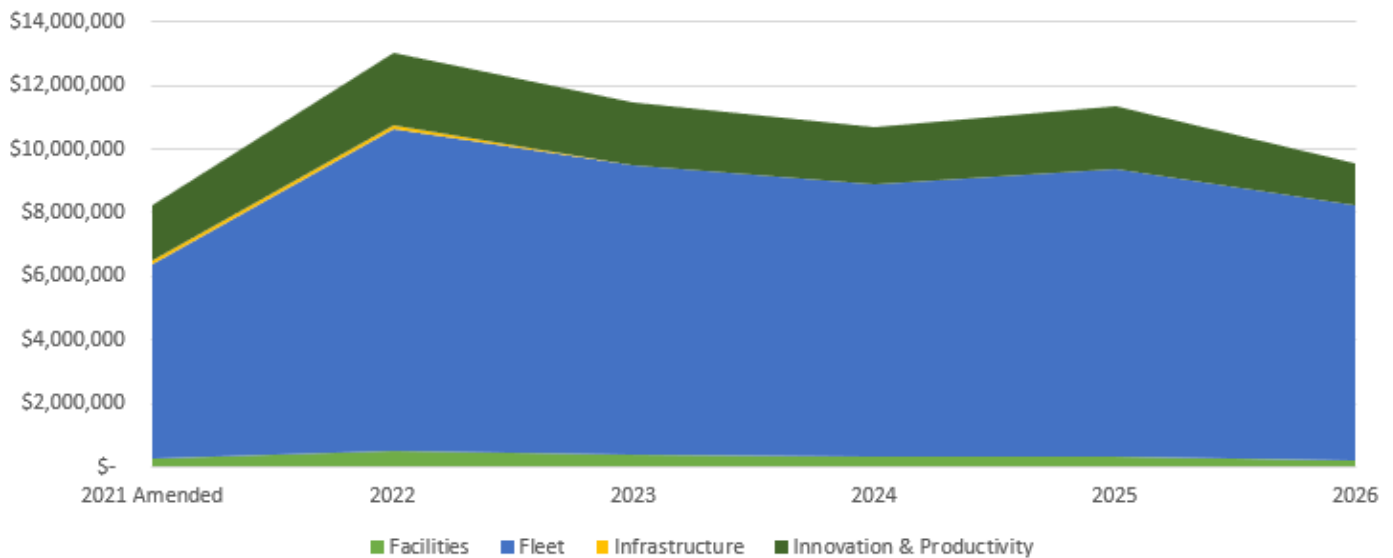
Capital Type	2021 Amended	2022	2023	2024	2025	2026
Facilities						
<i>Consolidated General Fund</i>	\$ 207,120	\$ 445,000	\$ 337,120	\$ 270,000	\$ 270,000	\$ 225,000
<i>Other Tax Levy Funds</i>	\$ 81,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ -
Facilities Total	\$ 288,120	\$ 500,000	\$ 392,120	\$ 325,000	\$ 325,000	\$ 225,000
Fleet						
<i>Capital Project</i>	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Consolidated General</i>	\$ 1,568,000	\$ 1,936,040	\$ 3,802,247	\$ 3,392,746	\$ 3,689,680	\$ 3,525,218
<i>Agency Funds</i>	\$ 14,520	\$ 14,520	\$ 14,520	\$ 14,520	\$ 14,520	\$ 14,520
<i>Other Tax Levy</i>	\$ 265,400	\$ 115,400	\$ 154,400	\$ 20,000	\$ 20,000	\$ 80,000
<i>Enterprise Funds</i>	\$ 2,643,400	\$ 2,930,300	\$ 3,032,500	\$ 3,223,500	\$ 3,081,500	\$ 3,120,500
<i>Special Revenue Funds</i>	\$ 1,521,235	\$ 5,248,000	\$ 2,153,326	\$ 1,983,391	\$ 2,309,007	\$ 1,347,084
<i>Internal Service Funds</i>	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -
Fleet Total	\$ 6,302,555	\$ 10,244,260	\$ 9,156,993	\$ 8,634,157	\$ 9,114,707	\$ 8,087,322
Infrastructure						
<i>Consolidated General Fund</i>	\$ 90,000	\$ 100,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Infrastructure Total	\$ 90,000	\$ 100,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Other						
<i>Consolidated General Fund</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Other Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Innovation & Productivity						
<i>Consolidated General Fund</i>	\$ 903,000	\$ 1,160,812	\$ 1,470,812	\$ 949,500	\$ 1,168,000	\$ 558,000
<i>Other Tax Levy</i>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
<i>Proprietary (Enterprise)</i>	\$ 425,000	\$ 375,000	\$ 270,000	\$ 435,000	\$ 450,000	\$ 460,000
<i>Speical Revenue</i>	\$ 290,000	\$ 375,000	\$ 75,000	\$ 260,000	\$ 175,000	\$ 150,000
Innovation & Productivity Total	\$ 1,768,000	\$ 2,060,812	\$ 1,965,812	\$ 1,794,500	\$ 1,943,000	\$ 1,318,000
GRAND TOTAL	\$ 8,448,675	\$ 12,905,072	\$ 11,554,925	\$ 10,793,657	\$ 11,422,707	\$ 9,730,322

2022 Capital Equipment: by Capital Type \$12.9M



Fleet investment will consume 79% approved capital equipment monies in 2022, followed by Innovation & Productivity (16%), Facilities (4%), and Infrastructure (1%).

Five Year Capital Equipment: by Capital Type



A majority of the U.G.'s capital equipment investments in the next five years will be seen in Fleet. Innovation & Productivity will also be a top priority. The majority of Infrastructure and Facilities projects are funded out of the Capital Projects budget.

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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



CAPITAL EQUIPMENT SCHEDULE



UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Equipment Summary 08.19.21 Approved Final 11.22.21

Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
110 - City - General Fund												
Economic Development												
	3	9		08895001 - Right of Way & Tax Delinquent UG Owned Prop	-	-	45,000	90,000	90,000	90,000	-	315,000
Economic Development Total					-	-	45,000	90,000	90,000	90,000	-	315,000
Emergency Management												
	1	4	<input checked="" type="checkbox"/>	006LF70002 - Radio Encryption 2020 (2021-2023 LF)	96,000	96,000	96,000	96,000	-	-	-	288,000
Emergency Management Total					96,000	96,000	96,000	96,000	-	-	-	288,000
Fire Department												
	3	6	<input checked="" type="checkbox"/>	03032003 - Support Vehicle(s)	-	-	-	-	50,000	-	-	50,000
	1	7	<input checked="" type="checkbox"/>	03051005 - AED Replacement/Autopulse Program	-	-	-	50,000	50,000	50,000	-	150,000
	1	12	<input checked="" type="checkbox"/>	03070004 - Fire Records Mgmt	-	-	-	200,000	-	-	-	200,000
	5	7		03070005 - Fire Data Project	-	-	-	35,000	-	-	-	35,000
	1	9		030LF01003 - Aerial 2013 (2014-2023 LF)	110,000	110,000	110,000	110,000	-	-	-	330,000
	1	9		030LF02004 - 2019 - Aerials (2) (2019-2028 LF)	244,000	244,000	244,000	244,000	244,000	244,000	244,000	1,464,000
	5	9		030LF02006 - Aerial/Quint (2023-2033 LF)	-	-	-	130,000	130,000	130,000	130,000	520,000
	1	9		030LF03001 - Air/lights/Rehab/MCI Truck 2016 (2019-2028 LF)	67,000	67,000	67,000	67,000	67,000	67,000	67,000	402,000
	4	9		030LF05002 - Haz Mat Support Unit (2022-2031 LF)	-	-	70,000	70,000	70,000	70,000	70,000	350,000
	2	9		030LF06001 - 1 Heavy Rescue Units (2021-2030 LF)	65,000	65,000	65,000	65,000	65,000	65,000	65,000	390,000
	2	9		030LF06003 - 1 Heavy Rescue Unit (2022-2031 LF)	-	-	65,000	65,000	65,000	65,000	65,000	325,000
	1	9		030LF10003 - 3456 - Pumpers 2015 (2017-2026 LF)	75,000	75,000	75,000	75,000	75,000	75,000	75,000	450,000
	1	9		030LF10004 - 3464a - Pumper 2015 (2017-2026 LF)	75,000	75,000	75,000	75,000	75,000	75,000	75,000	450,000
	1	9	<input checked="" type="checkbox"/>	030LF10006 - Pumpers (4) 2019 (2019-2026 LF)	68,000	68,000	68,000	68,000	68,000	68,000	68,000	408,000
	1	9		030LF12001 - Pumper Tanker 2015 (2017-2026 LF)	75,000	75,000	75,000	75,000	75,000	75,000	75,000	450,000
	1	7		030LF51006 - Monitor/Defibrillator Repl/Autopulse (Direct LF 2022-2026)	-	-	141,000	141,000	141,000	141,000	141,000	705,000
Fire Department Total					779,000	779,000	1,055,000	1,470,000	1,175,000	1,125,000	1,075,000	6,679,000
Knowledge Department												
	1	13		24073003 - Wireless access points	-	-	50,000	-	-	-	-	50,000
	1	8		24074003 - Skype for Business Phone Architecture	-	-	25,000	25,000	-	-	-	50,000
	2	7		24078009 - Document Management Solution	-	-	-	50,000	-	-	-	50,000
	1	8		24078013 - New World Enhancements	-	-	19,125	19,125	-	-	-	38,250
	2	4		24078016 - UG Timekeeping implementation	-	-	50,000	-	-	-	-	50,000
Knowledge Department Total					-	-	144,125	94,125	-	-	-	238,250
Neighborhood Resource Center												
	1	11		10101001 - Code Enforcement Replacement Vehicle	-	-	-	24,000	-	24,000	-	48,000
	3	17		10101004 - Inspection Services Replacement Vehicle	-	-	-	24,000	-	24,000	-	48,000
Neighborhood Resource Center Total					-	-	-	48,000	-	48,000	-	96,000

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Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Parking Control Enforcement												
	5	8		14501004 - Vehicle - 1	-	-	27,500	-	-	-	-	27,500
Parking Control Enforcement Total					-	-	27,500	-	-	-	-	27,500
Parks & Recreation												
	1	21		06045005 - Abatement Equipment Replacement	-	65,000	81,000	84,000	86,000	89,000	92,000	497,000
	3		<input checked="" type="checkbox"/>	06045007 - Abatement Team Dump Truck	-	20,000	-	-	-	-	-	20,000
	3		<input checked="" type="checkbox"/>	AUTO - 2453 - Trash Truck Replacement	-	-	-	-	-	50,000	-	50,000
	3	17		06045002 - Abatement Team Skid Loader	-	-	-	-	-	80,000	-	80,000
Parks & Recreation Total					-	85,000	81,000	84,000	86,000	219,000	92,000	647,000
Police Department												
	3	13		02025002 - Range Vehicles	-	-	-	-	-	72,000	-	72,000
	1	25		02005006 - Patrol Vehicles (20)	-	-	-	1,404,000	1,516,320	1,637,640	1,768,660	6,326,620
	2	14		02020003 - SOU BearCat	-	-	-	241,000	-	-	-	241,000
	2	21		02072001 - Mobile Data Computers	-	-	75,000	75,000	75,000	75,000	100,000	400,000
	1	14		02078002 - Network Equipment (Network Switches)	-	-	82,687	82,687	90,000	90,000	90,000	435,374
	3	24		02078003 - Upgrade Internet Equipment (Firewall)	-	-	-	70,000	70,000	-	-	140,000
	1	17		02078006 - UPS Batteries (4-5 year cycle)	-	-	-	-	18,000	-	-	18,000
	2	18		02078007 - Server Infrastructure	-	-	-	-	-	150,000	-	150,000
	2	19		02082004 - Traffic/LPR Camera Project	-	-	40,000	20,000	20,000	320,000	60,000	460,000
	1	25		020LF05004 - Police Vehicles (30) 2019 (LF 2020-2023)	266,667	230,000	230,000	40,000	-	-	-	500,000
	2	18		020LF54001 - Taser Mandatory Carry (2019-2021 Direct LF)	67,000	67,000	67,000	67,000	67,000	67,000	67,000	402,000
	1	20		02068002 - UG Security Updates	-	-	75,000	75,000	75,000	75,000	75,000	375,000
	2	13		02068011 - UG Security - ID Cards/Card Readers	-	-	-	-	143,500	-	-	143,500
Police Department Total					333,667	297,000	569,687	2,074,687	2,074,820	2,486,640	2,160,660	9,663,494
Public Works												
	3	0		04001001 - Vehicles	-	-	50,000	50,000	50,000	50,000	50,000	250,000
	3	2		04001002 - Engineering Vehicles Replacement 1/yr	-	-	23,000	-	-	-	-	23,000
	2			04003030 - Engineering Trucks (4) (Equity Lease Prog)	-	29,040	29,040	29,040	29,040	29,040	29,040	174,240
	3	7		04070005 - Computer Equipment	-	-	50,000	50,000	50,000	50,000	50,000	250,000
	2	7		040LF50002 - Backup Emergency Generator 2018 (2019-2023 LF)	25,000	25,000	25,000	25,000	-	-	-	75,000
	3			04002002 - Cargo Van	-	-	-	25,000	-	-	-	25,000
	2	4		04008002 - Work Truck with Plow	-	-	-	-	40,000	-	-	40,000
Public Works Total					25,000	54,040	177,040	179,040	169,040	129,040	129,040	837,240

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Transit												
	1	18		08205002 - Bus 2023 - 1	-	-	-	103,796	-	-	-	103,796
	1	15	<input checked="" type="checkbox"/>	08215003 - Ford Transit Vans	-	-	-	75,000	-	-	-	75,000
	1	16		08290001 - Grant Match Bus Route Improvements	40,000	40,000	40,000	40,000	40,000	40,000	40,000	240,000
	2	17		082LF10001 - Light Duty Cutaway Buses - 2 2018 (2019-2023 LF)	46,000	46,000	46,000	46,000	-	-	-	138,000
	1	17		082LF10003 - Light Duty Cutaway Buses - 1 2018 (2019-2023 LF)	23,000	23,000	23,000	23,000	-	-	-	69,000
	1	17		082LF10005 - Light Duty Cutaway Bus - 2 (2025-2029 LF)	-	-	-	-	-	100,000	100,000	200,000
	3	18		082LF10006 - Light Duty Cutaway Buses - 4 (2024-2028 LF)	-	-	-	-	100,000	100,000	100,000	300,000
	3	18		082LF10008 - Light Duty Cutaway Buses - 2 (2026-2030 LF)	-	-	-	-	-	-	41,518	41,518
	1	15		082LF15002 - Transit Van - 1 (2020-2022 LF)	24,000	-	-	-	-	-	-	-
Transit Total					133,000	109,000	109,000	287,796	140,000	240,000	281,518	1,167,314
110 - City - General Fund Total					1,366,667	1,420,040	2,304,352	4,423,648	3,734,860	4,337,680	3,738,218	19,958,798
113 - Consolidated Parks-General												
Parks & Recreation												
	3	14	<input checked="" type="checkbox"/>	06010001 - Mowing/Maintenance Equipment	-	-	100,000	150,000	150,000	-	-	400,000
	3	21	<input checked="" type="checkbox"/>	06020001 - Tractors	-	-	-	76,491	78,786	-	-	155,277
	3		<input checked="" type="checkbox"/>	AUTO - 2453 - Trash Truck Replacement	-	-	-	-	-	100,000	-	100,000
Parks & Recreation Total					-	-	100,000	226,491	228,786	100,000	-	655,277
113 - Consolidated Parks-General Total					-	-	100,000	226,491	228,786	100,000	-	655,277
160 - County - General												
Appraiser												
	3	10		47005002 - Vehicle/Fleet Maintenance	-	-	-	-	-	60,000	20,000	80,000
	3	9		47060002 - Software/Mobile Units	75,000	75,000	-	-	-	-	-	75,000
Appraiser Total					75,000	75,000	-	-	-	60,000	20,000	155,000
Community Corrections												
	1	9		130010001 - Pre-Trial- 2 Replacement Vehicles	-	-	27,500	-	28,600	-	-	56,100
Community Corrections Total					-	-	27,500	-	28,600	-	-	56,100
District Attorney												
	2	13		18001001 - District Attorney Replacement Vehicle	24,960	24,960	-	25,920	-	-	-	50,880
	2	8		18070006 - District Attny Software Upgrades and Integrations	150,000	150,000	-	100,000	-	-	-	250,000
District Attorney Total					174,960	174,960	-	125,920	-	-	-	300,880

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Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Emergency Management												
	3	1		00605001 - New Vehicle	-	-	45,000	-	-	-	-	45,000
	3	4		00650001 - Radio System Maintenance (Move to Operating)	70,000	70,000	-	-	-	-	-	70,000
	1	6		00650002 - Outdoor Warning Systems	50,000	50,000	60,000	-	-	-	-	110,000
	3	4		00650006 - Legacy Radio Replacement	100,000	100,000	100,000	100,000	100,000	100,000	-	500,000
	1	4		00650007 - Radio System Spare Parts (Move to operating)	50,000	50,000	-	-	-	-	-	50,000
	2	4		00650008 - Emergency Power Generators, Mobile & Fixed	65,000	65,000	200,000	120,000	120,000	120,000	-	625,000
	3	4		00671001 - Upgrade EOC Audio-Visual System	-	-	-	100,000	-	-	-	100,000
	1	4	☒	006LF70002 - Radio Encryption 2020 (2021-2023 LF)	65,000	65,000	65,000	65,000	-	-	-	195,000
Emergency Management Total					400,000	400,000	470,000	385,000	220,000	220,000	-	1,695,000
Knowledge Department												
	1	7		24072011 - 1761 - Replace UPS batteries	75,000	75,000	75,000	-	-	-	-	150,000
	1	3		24085002 - Large Format Printer	20,000	-	-	-	-	-	-	-
	1	9		24086005 - 1767 - GIS Oblique Photography (Move to Operating)	55,000	55,000	-	-	-	-	-	55,000
	4	10		24086006 - GPS Data Project Section Corner Monumentation (Move to Operating)	30,000	30,000	-	-	-	-	-	30,000
	1	18		24080004 - Future Integrations of Dyn 365 with Dept Business Sys	20,000	20,000	-	-	-	-	-	20,000
Knowledge Department Total					200,000	180,000	75,000	-	-	-	-	255,000
Parks & Recreation												
	1	22		06045006 - Delq Tax/Land Bank Mowing Equip Repl	51,000	51,000	40,000	37,000	30,000	30,000	30,000	218,000
Parks & Recreation Total					51,000	51,000	40,000	37,000	30,000	30,000	30,000	218,000
Sheriff												
	1	8		20001003 - Equipment for Vehicles	50,000	50,000	50,000	50,000	50,000	60,000	60,000	320,000
	1	8		20001005 - 8 Replacement Vehicles per Year	250,000	250,000	250,000	250,000	250,000	250,000	300,000	1,550,000
	1	9		200500003 - Courthouse Security X-Ray Machines	42,120	42,120	-	42,120	-	-	-	84,240
	1	10		20050006 - Courthouse Security/UG Security Updates	75,000	75,000	75,000	75,000	75,000	75,000	75,000	450,000
	2	5		20070006 - Sheriff Department Replacement Vehicle Camera Upgrade	-	-	150,000	-	-	-	-	150,000
	2	7		20050007 - Walk In Freezer for Jail Kitchen	-	-	70,000	-	-	-	-	70,000
	1	7		20070003 - Security Electronics	50,000	50,000	30,000	35,000	35,000	35,000	50,000	235,000
	1	1		AUTO - 2459 - Civilian and Contractor Radios	-	-	-	-	-	-	60,000	60,000
	2	3		AUTO - 2460 - Staff Locker Rooms	-	-	-	-	-	-	75,000	75,000
Sheriff Total					467,120	467,120	625,000	452,120	410,000	420,000	620,000	2,994,240
160 - County - General Total					1,368,080	1,348,080	1,237,500	1,000,040	688,600	730,000	670,000	5,674,220

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165 - County - Aging												
	1			42001001 - Hot Meal Delivery Trucks (2)	-	170,000	-	-	-	-	-	170,000
Aging Total					-	170,000	-	-	-	-	-	170,000
Transit												
	1	15	<input checked="" type="checkbox"/>	08215003 - Ford Transit Vans	-	-	-	75,000	-	-	-	75,000
	2			082LF05002 - Bus 2016 - 1 2017 (2018 - 2022)	-	36,000	36,000	-	-	-	-	72,000
	2	18		082LF05003 - Bus 2017 - 1 2018 2018 (2019-2023 LF)	22,000	22,000	22,000	22,000	-	-	-	66,000
	2	16		082LF10002 - Light Duty Cutaway Bus - 1 2018 (2019 - 2023 LF)	23,000	23,000	23,000	23,000	-	-	-	69,000
	3	18		082LF10009 - Light Duty Cutaway Buses - 2 (2026-2030 LF)	-	-	-	-	-	-	60,000	60,000
	1	15		082LF15001 - Transit Van - 1 (2019 - 2023 LF)	14,400	14,400	14,400	14,400	-	-	-	43,200
	1	12		082LF20002 - Minivans 2021 - 4 (2022-2026 LF)	-	-	20,000	20,000	20,000	20,000	20,000	100,000
Transit Total					59,400	95,400	115,400	154,400	20,000	20,000	80,000	485,200
165 - County - Aging Total					59,400	265,400	115,400	154,400	20,000	20,000	80,000	655,200
206 - Register of Deeds Tech Fund												
Register of Deeds												
	3	5		2608001 - Data Migration	215,000	290,000	-	-	-	-	-	290,000
Register of Deeds Total					215,000	290,000	-	-	-	-	-	290,000
206 - Register of Deeds Tech Fund Total					215,000	290,000	-	-	-	-	-	290,000
208 - Treasurer's Technology Fund												
Finance Department												
	3	26		AUTO - 2350 - Treasury Technology Upgrade	-	-	-	-	-	125,000	-	125,000
Finance Department Total					-	-	-	-	-	125,000	-	125,000
208 - Treasurer's Technology Fund Total					-	-	-	-	-	125,000	-	125,000
212 - Dedicated Sales Tax												
Fire Department												
	2	9		03021001 - Brush Truck 1 each year	-	-	-	77,000	79,000	85,000	-	241,000
	1	6		03025001 - Prevention Truck	-	-	-	75,000	-	-	-	75,000
	3	6	<input checked="" type="checkbox"/>	03032003 - Support Vehicle(s)	-	-	150,000	-	100,000	100,000	100,000	450,000
	3	6		03036001 - Training vehicle 1 each year	-	-	29,000	29,000	-	-	-	58,000
	1	6		03051004 - Thermal Imaging Cameras	-	-	75,000	75,000	75,000	-	-	225,000
	1	12	<input checked="" type="checkbox"/>	03070004 - Fire Records Mgmt	-	-	140,000	-	-	-	-	140,000
	1	9		030LF01002 - Aerials 2010 - 1 (2012-2021 LF)	91,000	91,000	-	-	-	-	-	91,000
	1			030LF01004 - Aerial 2021 (2021 - 2030 LF)	104,000	104,000	104,000	104,000	104,000	104,000	104,000	624,000
	3	9		030LF05001 - Haz Mat OP Unit (2022-2031 LF)	-	-	70,000	70,000	70,000	70,000	70,000	350,000

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Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
	2	9		030LF10007 - Pumper (2021-2030 LF)	65,000	65,000	65,000	65,000	65,000	65,000	65,000	390,000
	4	9		030LF10011 - Pumper (2023-2032 LF)	-	-	-	86,000	86,000	86,000	86,000	344,000
	4	9		030LF10012 - Pumper (2022-2031 LF)	-	-	86,000	86,000	86,000	86,000	86,000	430,000
	2	9		030LF10014 - Pumper (2021-2030 LF)	65,000	65,000	65,000	65,000	65,000	65,000	65,000	390,000
	1	9		030LF15002 - Quint 2010 (2012-2021 LF)	81,000	81,000	-	-	-	-	-	81,000
	3	9		AUTO - 2462 - Boat 18 replacement	-	-	-	32,000	-	-	-	32,000
	3	8		AUTO - 2463 - Boat 1 replacement	-	-	-	32,000	-	-	-	32,000
	3	9		030LF02008 - 2021 Aerial/Quint (2022-2031 LF)	-	-	118,000	118,000	118,000	118,000	118,000	590,000
Fire Department Total					406,000	406,000	902,000	914,000	848,000	779,000	694,000	4,543,000
Police Department												
	2	21		02015005 - ASU Vehicles/Carriers	-	-	103,500	-	-	-	-	103,500
	1	25		02005005 - Patrol Vehicles (20), 2021	-	-	1,300,000	-	-	-	-	1,300,000
	1	24		02015002 - Police Motorcycles	-	-	110,000	-	-	52,000	-	162,000
	2	21		02015003 - CSI Vans	-	-	-	40,000	-	-	-	40,000
	2	17		02015006 - Technical Services Vehicles	-	-	-	28,000	-	26,250	-	54,250
	2	21		02076001 - Key Fobs (3 yr cycle)	-	-	-	-	35,000	-	-	35,000
	3	24		02078005 - Storage Area Network	-	-	120,000	-	150,000	-	150,000	420,000
	3	14		02082003 - Alarms Web Enhancements	-	-	40,000	-	-	-	-	40,000
	3	14		02020004 - K9 Tahoe Replacement	-	-	-	-	45,000	-	-	45,000
	2	17		02088003 - SOU ICOR Robot	-	-	-	-	-	50,000	-	50,000
Police Department Total					-	-	1,673,500	68,000	230,000	128,250	150,000	2,249,750
212 - Dedicated Sales Tax Total					406,000	406,000	2,575,500	982,000	1,078,000	907,250	844,000	6,792,750
220 - Special Street & Highway-City												
Public Works												
	3	6		04003001 - Pickup Trucks F-1500	-	-	120,000	-	-	120,000	-	240,000
	3			040LF15004 - Salt Spreaders (2022-2028 LF)	-	-	37,500	37,500	37,500	37,500	37,500	187,500
	3			04016004 - Snow Plows	-	-	140,000	-	-	-	-	140,000
	3	5		04024001 - Mini Excavator (1)	-	-	-	-	70,000	-	-	70,000
	3			04025001 - Blight Reduction Alley Ambusher w/Trailer	-	-	150,000	-	-	-	-	150,000
	1	15		04050010 - Emergency Salt Brine Storage Tanks	-	-	-	60,000	-	-	-	60,000
	2			04050011 - Salt Brine Spreader Control Boxes	-	-	200,000	-	-	-	-	200,000
	1			04050012 - Curb Slip Form Machine	-	-	150,000	-	-	-	-	150,000
	3	5		040LF09001 - Backhoes (4) 2017 (2018-2022 LF)	52,000	52,000	52,000	-	-	-	-	104,000
	3	6		040LF10003 - Dump Trucks (10) 2017 (2019-2025LF)	170,000	170,000	170,000	170,000	170,000	170,000	-	850,000
	3	6		040LF10004 - Dump Trucks (10) 2018 (2019-2025 LF)	171,000	171,000	171,000	171,000	171,000	171,000	-	855,000

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	3	16		040LF10005 - Dump Trucks (2022-2028 LF)	-	-	125,000	125,000	125,000	125,000	125,000	625,000
	3	3		040LF11001 - Motor Graders (2) 2017 (2018-2027 LF)	48,000	36,000	36,000	36,000	36,000	36,000	36,000	216,000
	3	6		040LF12001 - Pothole Patcher (1) (2018 (2019-2025 LF)	35,000	35,000	35,000	35,000	35,000	35,000	-	175,000
	3	9		040LF14001 - Skid Steer and Trailer 2020 (2021-2025LF)	20,000	21,000	21,000	21,000	21,000	21,000	-	105,000
	3	5		040LF15002 - Salt Spreaders 2014 (2015-2021 LF)	19,000	19,000	-	-	-	-	-	19,000
	2	9		040LF15003 - Salt Spreaders 2021 (2021-2027 LF)	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
	2	7		040LF16002 - Snowplows 2014 (2015-2021 LF)	22,000	22,000	-	-	-	-	-	22,000
	3	7		040LF16003 - Snowplows 2021 (2021-2027 LF)	18,000	18,000	18,000	18,000	18,000	18,000	18,000	108,000
	3	4		040LF17001 - Street Flusher (2021-2027 LF)	32,000	32,000	32,000	32,000	32,000	32,000	32,000	192,000
	3	6		040LF18001 - Street Striper 2018 (2019-2028 LF)	40,000	40,000	40,000	40,000	40,000	40,000	40,000	240,000
	3	2		040LF19002 - Large Tractor w/ Boom Mower 2014 (2015-2021 LF)	28,000	28,000	-	-	-	-	-	28,000
	2	4		040LF20002 - Sweepers (2) 2017 (2018-2022 LF)	93,000	93,000	93,000	-	-	-	-	186,000
	3	4		040LF20003 - Sweepers (2) 2018 (2019-2023 LF)	96,000	96,000	96,000	96,000	-	-	-	288,000
	3	4		040LF20004 - Street Sweeper 2021 (2021-2027 LF)	70,000	36,000	36,000	36,000	36,000	36,000	36,000	216,000
	3	2		040LF21003 - Wheel Loader w/bucket (LF 2021-2027)	35,000	35,000	35,000	35,000	35,000	35,000	35,000	210,000
	3	6		040LF23001 - Spray Patcher (1) (2021-2027 LF)	-	40,000	40,000	40,000	40,000	40,000	40,000	240,000
	2			04040001 - Vehicle Equity Lease Reserves	100,000	-	100,000	100,000	100,000	100,000	100,000	500,000
Public Works Total					1,074,000	969,000	1,922,500	1,077,500	991,500	1,041,500	524,500	6,526,500
220 - Special Street & Highway-City Total					1,074,000	969,000	1,922,500	1,077,500	991,500	1,041,500	524,500	6,526,500
221 - Special Parks and Recreation												
Parks & Recreation												
	3	18	<input checked="" type="checkbox"/>	06005001 - Vehicles	74,135	74,135	150,000	168,826	173,891	179,108	45,000	790,960
	3	14	<input checked="" type="checkbox"/>	06010001 - Mowing/Maintenance Equipment	-	-	-	-	-	150,000	-	150,000
	3	21	<input checked="" type="checkbox"/>	06020001 - Tractors	72,100	72,100	75,000	-	-	81,149	83,584	311,833
Parks & Recreation Total					146,235	146,235	225,000	168,826	173,891	410,257	128,584	1,252,793
221 - Special Parks and Recreation Total					146,235	146,235	225,000	168,826	173,891	410,257	128,584	1,252,793
266 - Other Special Grants												
Transit												
	3	17		08299001 - Transit Grant Funding	250,000	-	-	-	-	-	-	-
	3	18		08210004 - Light Duty Cutaway Buses - 10	-	-	900,000	-	-	-	-	900,000
Transit Total					250,000	-	900,000	-	-	-	-	900,000
266 - Other Special Grants Total					250,000	-	900,000	-	-	-	-	900,000

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Equipment Summary 08.19.21 Approved Final 11.22.21

Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
460 - County Bond and Interest Fund												
Election												
	1	9		0117 - Voting Equipment 2017 (2018-2027 LF)	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Election Total					150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Public Works												
	3			0111 - Energy Building Upgrades (2011-2025 LF)	55,000	81,000	55,000	55,000	55,000	55,000	-	301,000
Public Works Total					55,000	81,000	55,000	55,000	55,000	55,000	-	301,000
460 - County Bond and Interest Fund Total					205,000	231,000	205,000	205,000	205,000	205,000	150,000	1,201,000
560 - Sewer System												
Public Works												
	2	7		04001005 - WPC Fleet Vehicles	416,400	416,400	295,800	291,000	291,000	300,000	310,000	1,904,200
	2	6		04001006 - WPC Special Vehicles	1,250,000	1,250,000	925,000	950,000	975,000	1,000,000	1,025,000	6,125,000
	2	4		04050006 - Lab Equipment	180,000	125,000	125,000	150,000	160,000	175,000	185,000	920,000
	2	4		04050008 - WPC Equipment and Accessories	213,000	213,000	223,000	235,000	246,000	255,000	265,000	1,437,000
	1	8		04070006 - WPC Computer Equipment	182,000	100,000	100,000	120,000	125,000	125,000	125,000	695,000
	1	7		04070007 - WPC Computer Software (Move to Operating)	170,000	100,000	-	-	-	-	-	100,000
Public Works Total					2,411,400	2,204,400	1,668,800	1,746,000	1,797,000	1,855,000	1,910,000	11,181,200
560 - Sewer System Total					2,411,400	2,204,400	1,668,800	1,746,000	1,797,000	1,855,000	1,910,000	11,181,200
564 - Emergency Medical Services												
Fire Department												
	1	7	<input checked="" type="checkbox"/>	03051005 - AED Replacement/Autopulse Program	-	-	50,000	-	-	-	-	50,000
	1	9	<input checked="" type="checkbox"/>	030LF10006 - Pumpers (4) 2019 (2019-2026 LF)	228,000	228,000	228,000	228,000	228,000	228,000	228,000	1,368,000
	2	9		03004002 - Ambulance Repl 2-3 per year	-	-	610,000	620,000	825,000	640,000	650,000	3,345,000
	3	6		03032008 - Support Vehicle(s)	-	-	120,000	180,000	-	-	-	300,000
	1	8		03051007 - X-Series Monitor Upgrade Repl Program (Direct LF 2018-2022 & 2024-2028)	100,000	100,000	100,000	-	150,000	150,000	150,000	650,000
	4	9		030LF02009 - 2022 Aerial/Quint (2024-2034 LF)	-	-	-	-	130,000	130,000	130,000	390,000
	1	9		030LF10005 - Pumpers - 1 2016 (2019-2028 LF)	66,000	80,000	80,000	80,000	80,000	80,000	80,000	480,000
	1	9		030LF22001 - Fire Truck Aerial 2017 (2020-2029 LF)	104,000	120,000	120,000	120,000	120,000	120,000	120,000	720,000
	1	9		030LF23001 - Fire Truck Pumper 2017 (2019-2028 LF)	73,000	88,000	88,000	88,000	88,000	88,000	88,000	528,000
	1	9		030LF23002 - Fire Truck Pumper 2017 (2019-2028 LF)	73,000	88,000	88,000	88,000	88,000	88,000	88,000	528,000
	1	9		030LF24001 - Fire Truck Quint 2017 (2020-2029 LF)	98,000	112,000	112,000	112,000	112,000	112,000	112,000	672,000
Fire Department Total					742,000	816,000	1,596,000	1,516,000	1,821,000	1,636,000	1,646,000	9,031,000
564 - Emergency Medical Services Total					742,000	816,000	1,596,000	1,516,000	1,821,000	1,636,000	1,646,000	9,031,000

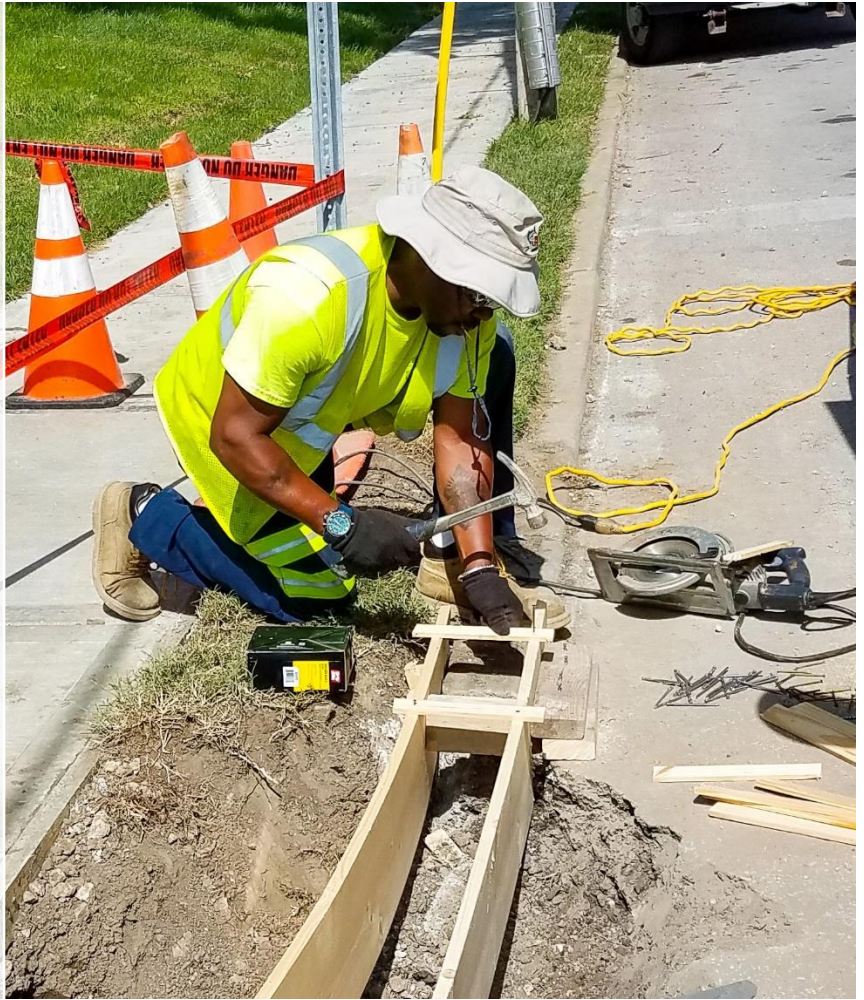
UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Equipment Summary 08.19.21 Approved Final 11.22.21

Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
565 - Sunflower Hills Golf												
Parks & Recreation												
	2			06041001 - Golf Course Maintenance Truck	-	32,000	-	-	-	-	-	32,000
	3	17		060LF40008 - 2020 Greens Mowers (2021-2025 LF)	18,000	12,000	12,000	12,000	12,000	12,000	-	60,000
	2	16		060LF40009 - 2020 Large Utility Cart (2021-2025 LF)	4,000	4,000	4,000	4,000	4,000	4,000	-	20,000
	2			060LF40010 - Rough Mower (LF 2022-2026)	-	-	24,500	24,500	24,500	24,500	24,500	122,500
Parks & Recreation Total					22,000	48,000	40,500	40,500	40,500	40,500	24,500	234,500
565 - Sunflower Hills Golf Total					22,000	48,000	40,500	40,500	40,500	40,500	24,500	234,500
635 - Fleet Maintenance & Vehicle Replacement												
Parks & Recreation												
	3		<input checked="" type="checkbox"/>	06045007 - Abatement Team Dump Truck	-	110,000	-	-	-	-	-	110,000
Parks & Recreation Total					-	110,000	-	-	-	-	-	110,000
Public Works												
	1	11		04003006 - Street Trucks (Equity Lease Prog)	146,000	-	-	-	-	-	-	-
Public Works Total					146,000	-	-	-	-	-	-	-
635 - Fleet Maintenance & Vehicle Replacement Total					146,000	110,000	-	-	-	-	-	110,000
701 - Environment Trust												
Public Works												
	3	14		04003040 - Solid Waste Trucks (Equity Lease Prog)	-	14,520	14,520	14,520	14,520	14,520	14,520	87,120
Public Works Total					-	14,520	14,520	14,520	14,520	14,520	14,520	87,120
701 - Environment Trust Total					-	14,520	14,520	14,520	14,520	14,520	14,520	87,120
972 - County Capital Project												
Parks & Recreation												
	3	18	<input checked="" type="checkbox"/>	06005001 - Vehicles	40,000	40,000	-	-	-	-	-	40,000
	3	14	<input checked="" type="checkbox"/>	06010001 - Mowing/Maintenance Equipment	140,000	140,000	-	-	-	-	-	140,000
Parks & Recreation Total					180,000	180,000	-	-	-	-	-	180,000
972 - County Capital Project Total					180,000	180,000	-	-	-	-	-	180,000
Capital Equipment Summary Total					8,591,782	8,448,675	12,905,072	11,554,925	10,793,657	11,422,707	9,730,322	64,855,358

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



CAPITAL PROJECTS



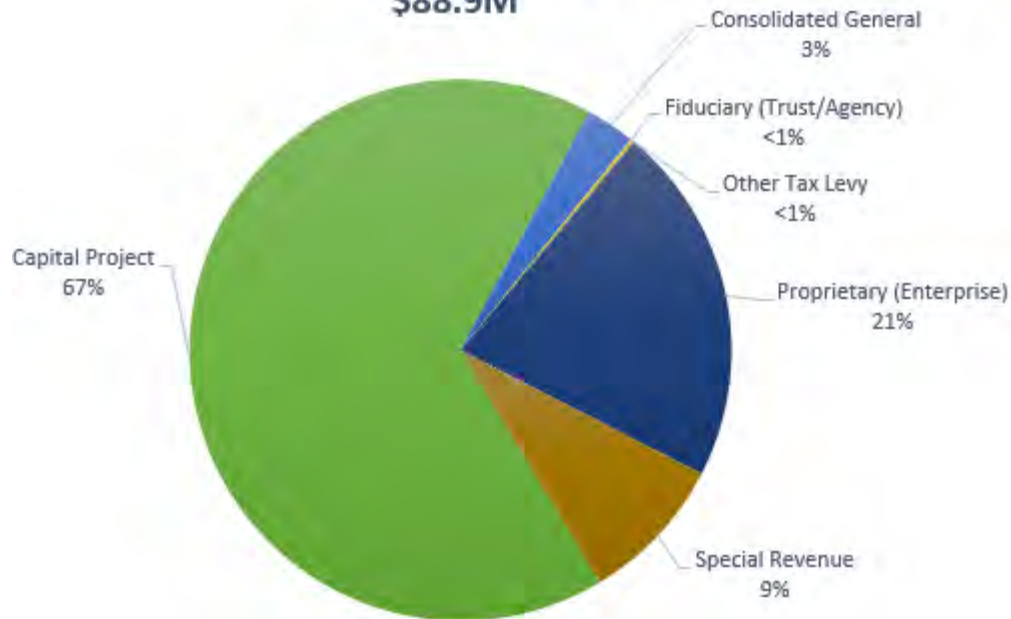
Capital Maintenance Improvement Program Projects Summary

The Capital Projects budget is the primary source of funding for Infrastructure and Facilities projects within the U.G. Below is a summary of the overall CMIP Project budgets, which are allocated by funding source and functions.

Fund Category	2021 Amended	2022	2023	2024	2025	2026
Consolidated General Fund						
110 - City - General	\$ 1,649,250	\$ 1,170,000	\$ 3,107,500	\$ 2,310,000	\$ 2,095,000	\$ 1,900,000
113 - Consolidated Parks - General	\$ 105,000	\$ 885,000	\$ 200,000	\$ 365,000	\$ 615,000	\$ 715,000
160 - County - General	\$ 909,750	\$ 562,000	\$ 2,637,500	\$ 2,725,000	\$ 2,725,000	\$ 2,635,000
Consolidated General Fund Total	\$ 2,664,000	\$ 2,617,000	\$ 5,945,000	\$ 5,400,000	\$ 5,435,000	\$ 5,250,000
Agency Funds						
701 - Environmental Trust	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Agency Funds Total	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Special Revenue Funds						
172 - Health Department	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -
212 - Dedicated Sales Tax	\$ 3,965,000	\$ 5,523,000	\$ 4,715,000	\$ 4,750,000	\$ 4,750,000	\$ 4,750,000
220 - Special Street & Highway - City	\$ 350,000	\$ 983,000	\$ 946,000	\$ 946,000	\$ 970,000	\$ 970,000
221 - Special Parks & Recreation	\$ 50,000	\$ 105,000	\$ -	\$ -	\$ -	\$ -
222 - Special Alcohol	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -
223 - Tourism & Convention	\$ 2,876,712	\$ 334,000	\$ 150,000	\$ 500,000	\$ 150,000	\$ 150,000
225 - Community Development	\$ 650,000	\$ 603,770	\$ -	\$ -	\$ -	\$ -
266 - Other Special Grants	\$ -	\$ 273,000	\$ -	\$ -	\$ -	\$ -
Special Revenue Funds Total	\$ 7,891,712	\$ 7,916,770	\$ 5,811,000	\$ 6,196,000	\$ 5,870,000	\$ 5,870,000
Enterprise Funds						
560 - Sewer System	\$ 11,820,750	\$ 8,299,000	\$ 7,057,500	\$ 7,657,000	\$ 8,420,000	\$ 8,950,000
561 - State Revolving Loan Fund	\$ -	\$ 8,012,000	\$ 3,517,000	\$ -	\$ 726,000	\$ 1,344,000
562 - Public Levee	\$ 38,680	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
563 - Stormwater Utility	\$ 2,067,800	\$ 2,767,800	\$ 3,500,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
Enterprise Funds Total	\$ 13,927,230	\$ 19,088,800	\$ 14,084,500	\$ 11,667,000	\$ 13,156,000	\$ 14,304,000
Capital Project Funds						
971 - City Capital Project	\$ 1,764,037	\$ -	\$ -	\$ -	\$ -	\$ -
972 - County Capital Project	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -
990 - Internal Improvement	\$ 56,568,500	\$ 59,097,000	\$ 39,755,000	\$ 37,000,000	\$ 43,528,000	\$ 28,491,000
991 - Non-Debt Internal Improvement	\$ 576,840	\$ -	\$ -	\$ -	\$ -	\$ -
999 - Outside Funding Source	\$ 2,710,000	\$ -	\$ 1,300,000	\$ 800,000	\$ -	\$ -
Capital Project Funds Total	\$ 61,739,377	\$ 59,097,000	\$ 41,055,000	\$ 37,800,000	\$ 43,528,000	\$ 28,491,000
GRAND TOTAL	\$ 86,372,319	\$ 88,869,570	\$ 67,045,500	\$ 61,213,000	\$ 68,139,000	\$ 54,065,000

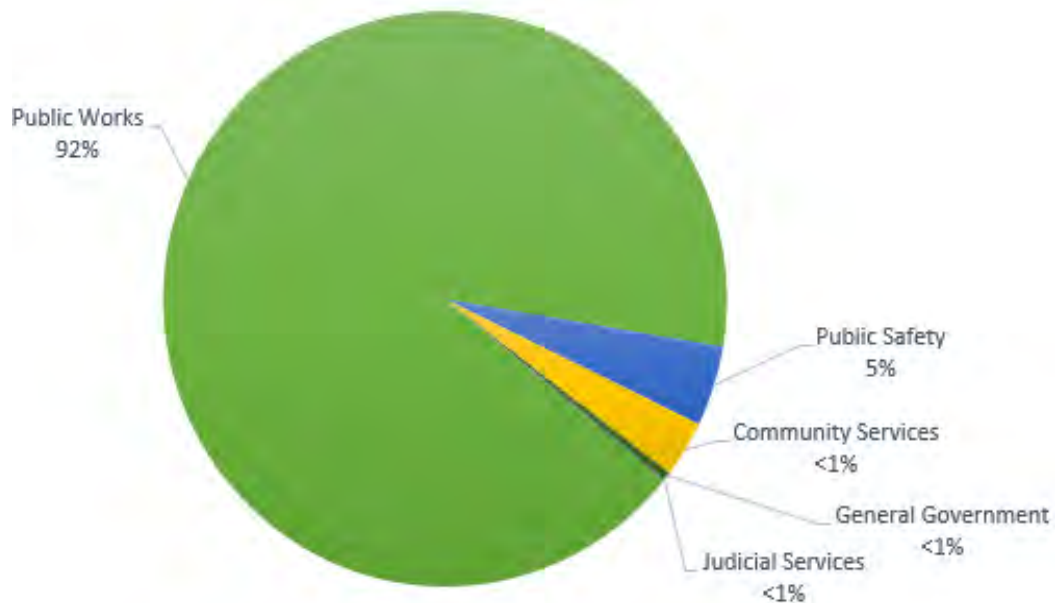
Functional Area	2021 Amended	2022	2023	2024	2025	2026
General Government						
0050 - Finance Department	\$ 1,783,500	\$ -	\$ -	\$ -	\$ -	\$ -
0240 - Knowledge Department	\$ 1,075,000	\$ 390,000	\$ 80,000	\$ -	\$ -	\$ -
0280 - General Services	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -
0470 - Appraiser	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
General Government Total	\$ 2,858,500	\$ 390,000	\$ 530,000	\$ -	\$ -	\$ 200,000
Community Services						
0015 - Urban Planning & Land Use	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -
0060 - Parks & Recreation	\$ 1,878,680	\$ 2,813,770	\$ 525,000	\$ 1,075,000	\$ 975,000	\$ 1,075,000
0088 - Economic Development	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
0190 - Election	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
0680 - Historical Museum	\$ 435,000	\$ -	\$ -	\$ -	\$ -	\$ -
Community Services Total	\$ 4,413,680	\$ 2,813,770	\$ 600,000	\$ 1,150,000	\$ 975,000	\$ 1,075,000
Judicial Services						
0004 - Municipal Court	\$ 929,000	\$ -	\$ -	\$ -	\$ -	\$ -
0120 - District Courts	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
0180 - District Attorney	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -
Judicial Services Total	\$ 954,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -
Public Safety						
0006 - Emergency Management	\$ -	\$ 89,000	\$ 3,000,000	\$ 3,200,000	\$ 3,200,000	\$ 3,000,000
0020 - Police Department	\$ 1,950,000	\$ 350,000	\$ 765,000	\$ 7,815,000	\$ 570,000	\$ 450,000
0030 - Fire Department	\$ 6,595,000	\$ 3,320,000	\$ 6,075,000	\$ 1,420,000	\$ 12,175,000	\$ 275,000
0200 - Sheriff	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 85,000
Public Safety Total	\$ 8,545,000	\$ 4,009,000	\$ 9,840,000	\$ 12,435,000	\$ 15,945,000	\$ 3,810,000
Public Works						
0040 - Public Works	\$ 68,433,102	\$ 81,606,800	\$ 56,025,500	\$ 47,628,000	\$ 51,219,000	\$ 48,980,000
0413 - Legends Stadium	\$ 1,168,037	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works Total	\$ 69,601,139	\$ 81,606,800	\$ 56,025,500	\$ 47,628,000	\$ 51,219,000	\$ 48,980,000
GRAND TOTAL	\$ 86,372,319	\$ 88,869,570	\$ 67,045,500	\$ 61,213,000	\$ 68,139,000	\$ 54,065,000

2022 Capital Projects: by Fund Category \$88.9M



In 2022, 67% of designated capital funding allocated toward capital projects will come from various Capital Project funds. Enterprise funds will also support new and recurring projects (21%), followed by Special Revenue funds (9%), the Consolidated General Fund (3%), and Agency Funds (<1%), and Other Tax Levy Funds (<1%).

2022 Capital Projects: by Functional Area \$88.9M



Capital projects in support of Public Works will receive 92% of the \$88.9 million allocated in 2022. Other capital projects are housed under Public Safety (5%), General Government (<1%), Community Services (<1%) and Judicial Services (<1%).

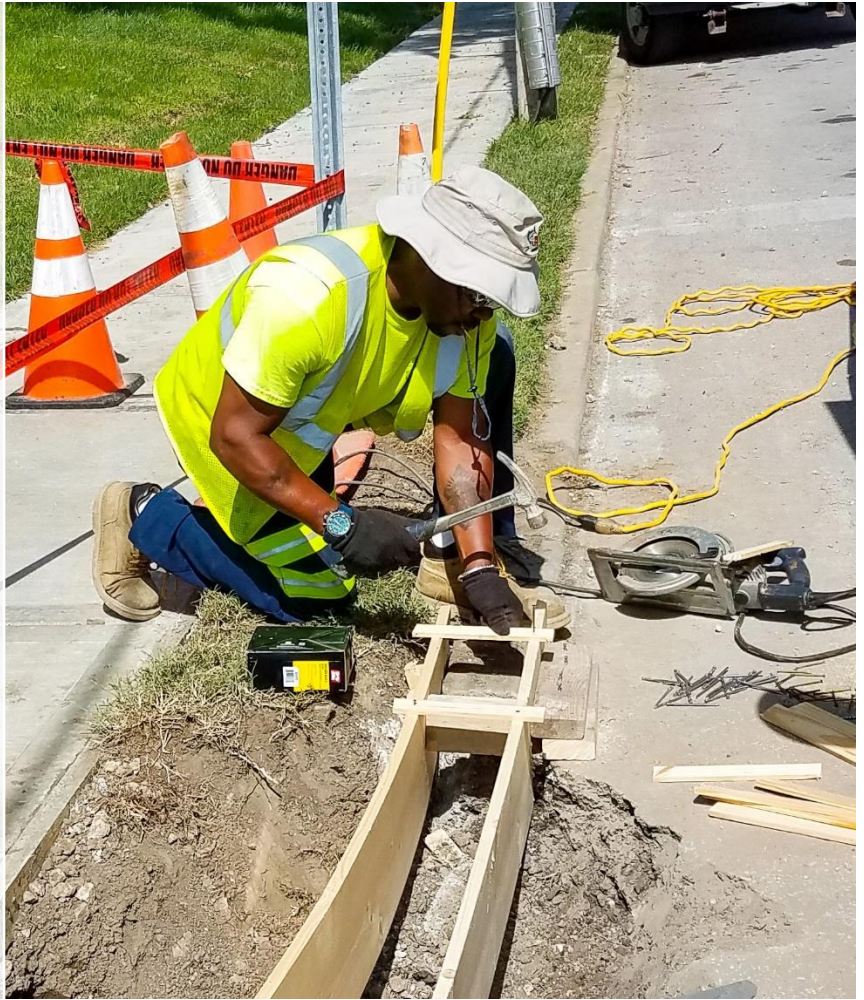
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



CASH PROJECTS



Capital Maintenance Improvement Program Cash Projects Summary

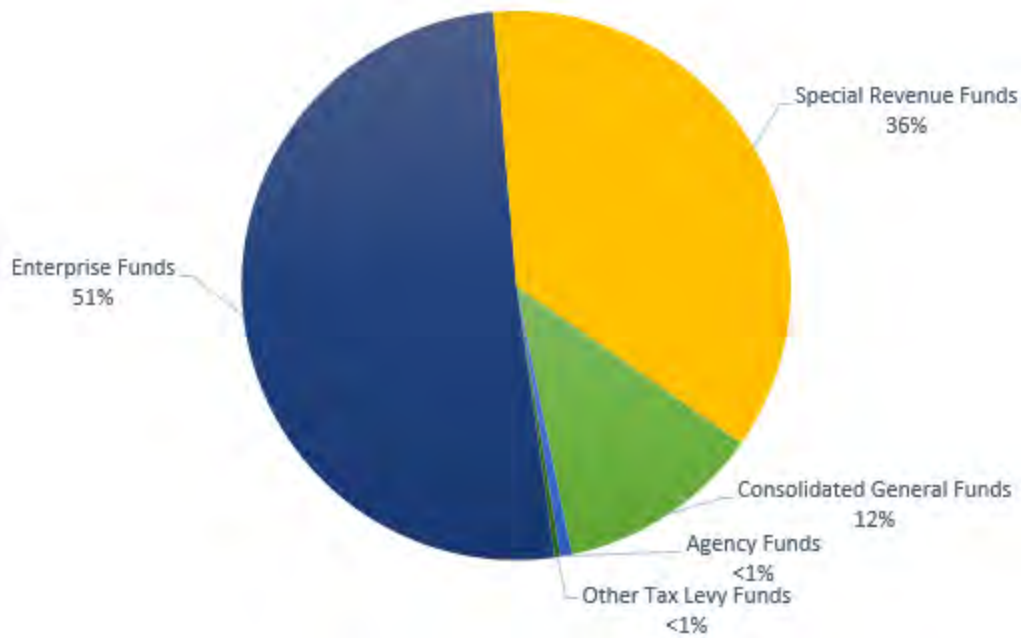
Five Year Capital Cash Projects: by Fund Category

Throughout the next five years over \$21 million in cash will be annually utilized to support the rehabilitation and new construction of capital projects for the residents of Wyandotte County and Kansas City, Kansas. This is illustrated in the following table and charts.

The two most significant sources of capital cash projects are the Enterprise and Special Revenue funds followed by the Consolidated General Fund. The Sewer System, Stormwater Utility, and Dedicated Sales Tax funds are the most significant sources of capital projects, each a dedicated funding source that is restricted in the use of the funds for the definitions of their respective funds.

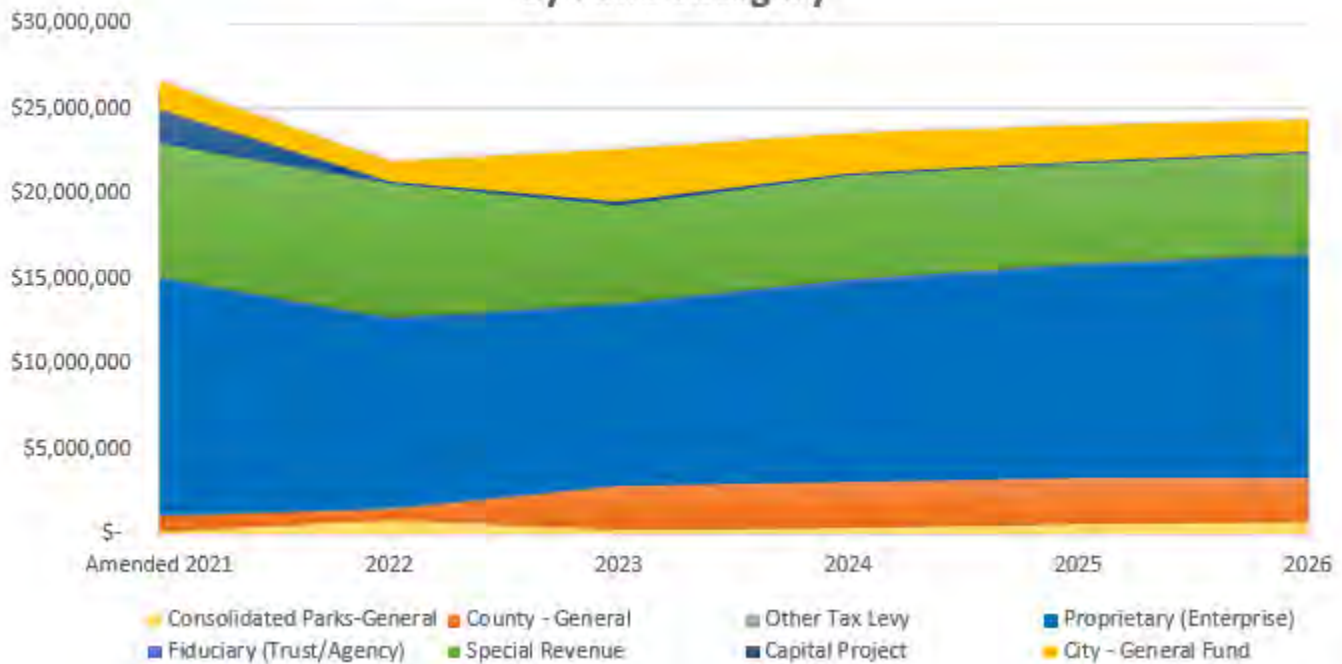
Fund Category	2021 Amended	2022	2023	2024	2025	2026
Consolidated General Fund						
110 - City - General	\$ 1,649,250	\$ 1,170,000	\$ 3,107,500	\$ 2,310,000	\$ 2,095,000	\$ 1,900,000
113 - Consolidated Parks - General	\$ 105,000	\$ 885,000	\$ 200,000	\$ 365,000	\$ 615,000	\$ 715,000
160 - County - General	\$ 909,750	\$ 562,000	\$ 2,637,500	\$ 2,725,000	\$ 2,725,000	\$ 2,635,000
Consolidated General Fund Total	\$ 2,664,000	\$ 2,617,000	\$ 5,945,000	\$ 5,400,000	\$ 5,435,000	\$ 5,250,000
Special Revenue Funds						
172 - Health Department	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -
212 - Dedicated Sales Tax	\$ 3,965,000	\$ 5,523,000	\$ 4,715,000	\$ 4,750,000	\$ 4,750,000	\$ 4,750,000
220 - Special Street & Highway - City	\$ 350,000	\$ 983,000	\$ 946,000	\$ 946,000	\$ 970,000	\$ 970,000
221 - Special Parks & Recreation	\$ 50,000	\$ 105,000	\$ -	\$ -	\$ -	\$ -
222 - Special Alcohol	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -
223 - Tourism & Convention	\$ 2,876,712	\$ 334,000	\$ 150,000	\$ 500,000	\$ 150,000	\$ 150,000
Special Revenue Funds Total	\$ 7,241,712	\$ 7,040,000	\$ 5,811,000	\$ 6,196,000	\$ 5,870,000	\$ 5,870,000
Enterprise Funds						
560 - Sewer System	\$ 11,820,750	\$ 8,299,000	\$ 7,057,500	\$ 7,657,000	\$ 8,420,000	\$ 8,950,000
562 - Public Levee	\$ 38,680	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
563 - Stormwater Utility	\$ 2,067,800	\$ 2,767,800	\$ 3,500,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
Enterprise Funds Total	\$ 13,927,230	\$ 11,076,800	\$ 10,567,500	\$ 11,667,000	\$ 12,430,000	\$ 12,960,000
Agency Funds						
701 - Environmental Trust	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Agency Funds Total	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Grant Funds						
225 - Community Development	\$ 650,000	\$ 603,770	\$ -	\$ -	\$ -	\$ -
266 - Other Special Grants	\$ -	\$ 273,000	\$ -	\$ -	\$ -	\$ -
Grant Funds Total	\$ 650,000	\$ 876,770	\$ -	\$ -	\$ -	\$ -
Capital Project Funds						
971 - City Capital Project	\$ 1,764,037	\$ -	\$ -	\$ -	\$ -	\$ -
972 - County Capital Project	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -
991 - Non-Debt Internal Improvement	\$ 576,840	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Project Funds Total	\$ 2,460,877	\$ -	\$ -	\$ -	\$ -	\$ -
GRAND TOTAL	\$ 27,093,819	\$ 21,760,570	\$ 22,473,500	\$ 23,413,000	\$ 23,885,000	\$ 24,230,000

2022 Capital Cash Projects: by Fund Category \$21.8M



In 2022, most of the cash allocated for capital projects will originate from various Enterprise funds (51%). Other funds that will support cash-funded capital projects include Special Revenue funds (36%), the Consolidated General Fund (12%), Agency Funds (<1%), and Other Tax Levy Funds (<1%).

Five Year Capital Cash Projects: by Fund Category



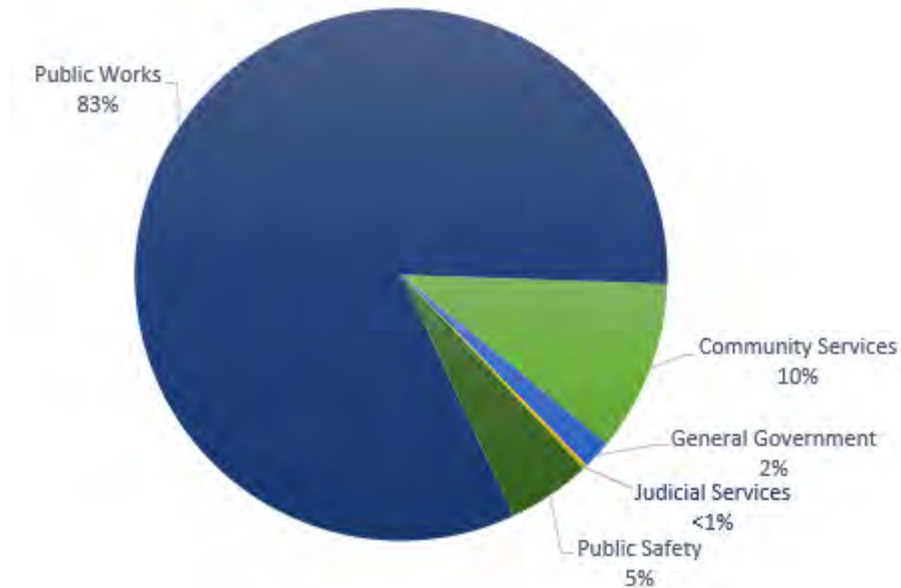
Cash allocated from various Enterprise and Special Revenue funds will contribute greatly to the maintenance and improvement of capital projects throughout the U.G. in the next five years.

Five Year Capital Cash Projects: by Functional Area

Of the \$21.8 million in cash to be allocated toward projects in 2022, Public Works will receive over \$17.9 million. The U.G.'s great investment in Public Works-related capital projects throughout the next five years is seen in the following table and charts.

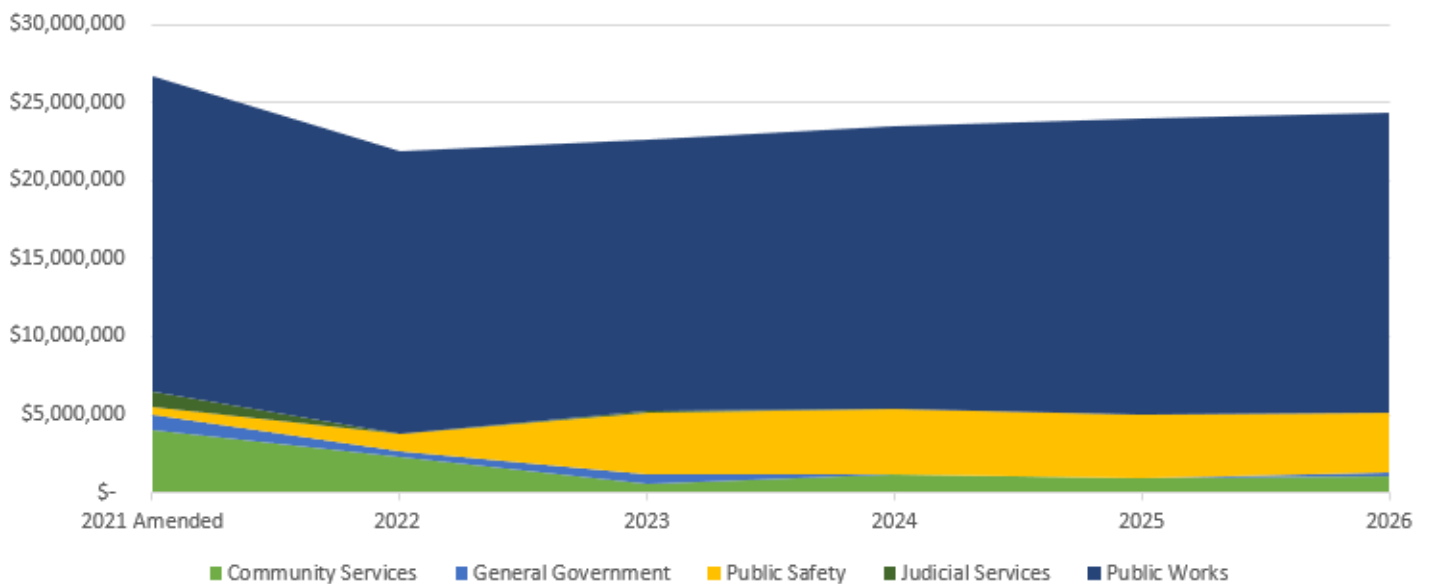
Functional Area	2021 Amended	2022	2023	2024	2025	2026
General Government						
0240 - Knowledge Department	\$ 1,000,000	\$ 390,000	\$ 80,000	\$ -	\$ -	\$ -
0280 - General Services	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -
0470 - Appraiser	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
General Government Total	\$ 1,000,000	\$ 390,000	\$ 530,000	\$ -	\$ -	\$ 200,000
Community Services						
0015 - Urban Planning & Land Use	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -
0060 - Parks & Recreation	\$ 1,478,680	\$ 2,263,770	\$ 525,000	\$ 1,075,000	\$ 975,000	\$ 1,075,000
0088 - Economic Development	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
0190 - Election	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
0680 - Historical Museum	\$ 435,000	\$ -	\$ -	\$ -	\$ -	\$ -
Community Services Total	\$ 4,013,680	\$ 2,263,770	\$ 600,000	\$ 1,150,000	\$ 975,000	\$ 1,075,000
Judicial Services						
0004 - Municipal Court	\$ 929,000	\$ -	\$ -	\$ -	\$ -	\$ -
0120 - District Courts	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
0180 - District Attorney	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -
Judicial Services Total	\$ 954,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -
Public Safety						
0006 - Emergency Management	\$ -	\$ 89,000	\$ 3,000,000	\$ 3,200,000	\$ 3,200,000	\$ 3,000,000
0020 - Police Department	\$ 200,000	\$ 350,000	\$ 765,000	\$ 565,000	\$ 570,000	\$ 450,000
0030 - Fire Department	\$ 275,000	\$ 420,000	\$ 275,000	\$ 420,000	\$ 275,000	\$ 275,000
0200 - Sheriff	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 85,000
Public Safety Total	\$ 475,000	\$ 1,109,000	\$ 4,040,000	\$ 4,185,000	\$ 4,045,000	\$ 3,810,000
Public Works						
0040 - Public Works	\$ 19,483,102	\$ 17,947,800	\$ 17,253,500	\$ 18,078,000	\$ 18,865,000	\$ 19,145,000
0413 - Legends Stadium	\$ 1,168,037	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works Total	\$ 20,651,139	\$ 17,947,800	\$ 17,253,500	\$ 18,078,000	\$ 18,865,000	\$ 19,145,000
GRAND TOTAL	\$ 27,093,819	\$ 21,760,570	\$ 22,473,500	\$ 23,413,000	\$ 23,885,000	\$ 24,230,000

2022 Capital Cash Projects: by Functional Area \$21.8M



In 2022, Public Works will utilize 83% of the \$21.8 million of cash available for capital projects, followed by Community Services (10%), Public Safety (5%), General Government (2%), and Judicial Services (<1%).

Five Year Capital Cash Projects: by Functional Area



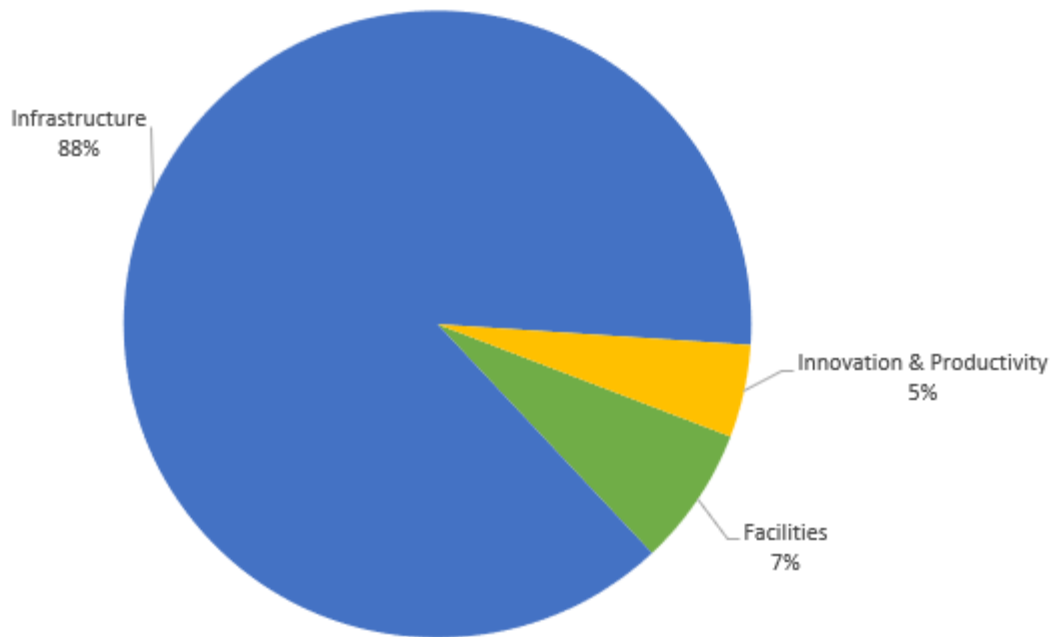
Public Works includes divisions that include Storm and Sewer Utilities, Buildings and Logistics, Street Maintenance, and CMIP Engineering and Design. These functions make up a majority of the infrastructure spending across the U.G. and we continue to work towards improving the condition of the infrastructure in the community through a commitment to these projects.

Five Year Capital Cash Projects: by Capital Type

Throughout the next five years the U.G. plans to invest cash in capital projects that will improve both the Facilities and Infrastructure in Wyandotte County and Kansas City, Kansas. The following table and charts illustrate this commitment.

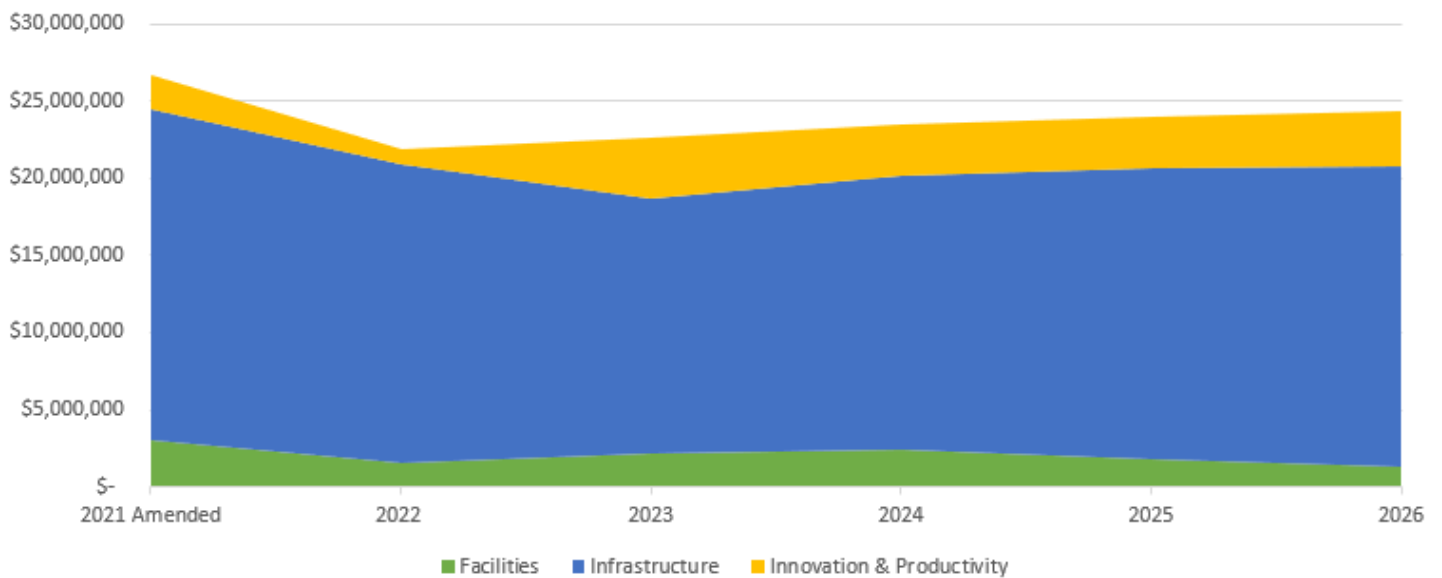
Category	2021 Amended	2022	2023	2024	2025	2026
Facilities						
<i>Consolidated General</i>	\$ 735,000	\$ 662,000	\$ 1,865,000	\$ 1,685,000	\$ 1,470,000	\$ 985,000
<i>Special Revenue</i>	\$ 1,001,712	\$ 902,000	\$ 325,000	\$ 675,000	\$ 325,000	\$ 325,000
<i>Capital Project Funds</i>	\$ 1,288,037	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities Total	\$ 3,024,749	\$ 1,564,000	\$ 2,190,000	\$ 2,360,000	\$ 1,795,000	\$ 1,310,000
Infrastructure						
<i>Capital Project</i>	\$ 972,840	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Consolidated General</i>	\$ -	\$ 1,060,000	\$ 200,000	\$ 365,000	\$ 615,000	\$ 715,000
<i>Agency Funds</i>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
<i>Enterprise Funds</i>	\$ 13,927,230	\$ 11,076,800	\$ 10,567,500	\$ 11,667,000	\$ 12,430,000	\$ 12,960,000
<i>Special Revenue Funds</i>	\$ 6,890,000	\$ 6,869,770	\$ 5,486,000	\$ 5,521,000	\$ 5,545,000	\$ 5,545,000
Infrastructure Total	\$ 21,940,070	\$ 19,156,570	\$ 16,403,500	\$ 17,703,000	\$ 18,740,000	\$ 19,370,000
Innovation & Productivity						
<i>Capital Project</i>	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Consolidated General</i>	\$ 1,929,000	\$ 895,000	\$ 3,880,000	\$ 3,350,000	\$ 3,350,000	\$ 3,550,000
<i>Other Tax Levy</i>	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -
<i>Special Revenue</i>	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
Innovation & Productivity Total	\$ 2,129,000	\$ 1,040,000	\$ 3,880,000	\$ 3,350,000	\$ 3,350,000	\$ 3,550,000
GRAND TOTAL	\$ 27,093,819	\$ 21,760,570	\$ 22,473,500	\$ 23,413,000	\$ 23,885,000	\$ 24,230,000

2022 Capital Equipment: by Capital Type \$21.8M



In 2022, a majority of cash funding set aside for capital projects will be appropriated to Infrastructure (88%). The remaining (12%) will be allocated towards Innovation and Productivity and Facilities improvements.

Five Year Capital Cash Projects: by Capital Type



The U.G. will commit a significant amount of cash funding toward Infrastructure improvement throughout the next five years.

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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



CASH PROJECTS SCHEDULE



UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Cash Project Summary 08.19.21 Approved Final 11.22.21

Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
110 - City - General Fund												
Emergency Management												
	1	7	<input checked="" type="checkbox"/>	AUTO - 2478 - Replace APX Radios	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Emergency Management Total					-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Fire Department												
	3	12	<input checked="" type="checkbox"/>	8094 - Future Fire Station Land Acquisition	-	-	-	-	145,000	-	-	145,000
Fire Department Total					-	-	-	-	145,000	-	-	145,000
General Services												
	1	9	<input checked="" type="checkbox"/>	AUTO - 2458 - Disparity Study	-	-	-	337,500	-	-	-	337,500
General Services Total					-	-	-	337,500	-	-	-	337,500
Knowledge Department												
	3	11		7311 - E-Citation Phase II	-	-	90,000	-	-	-	-	90,000
	4	6		7312 - Innovation Contingency Fund	-	-	100,000	-	-	-	-	100,000
	3	15	<input checked="" type="checkbox"/>	7305 - Upgrade Land Management System	-	-	130,000	-	-	-	-	130,000
			<input checked="" type="checkbox"/>	7313 - Online Services	-	500,000	-	-	-	-	-	500,000
Knowledge Department Total					-	500,000	320,000	-	-	-	-	820,000
Municipal Court												
	1			7314 - Benchmark Court Management System	-	929,000	-	-	-	-	-	929,000
Municipal Court Total					-	929,000	-	-	-	-	-	929,000
Police Department												
	2	15		8420 - Police Station Major Facility Improvements	-	-	-	100,000	100,000	100,000	100,000	400,000
	2	13		PNDG - 2136 - PDHQ Window Replacement	-	-	-	115,000	115,000	120,000	-	350,000
	2	14		PNDG - 2145 - PDHQ Brick Refacement	-	-	-	200,000	-	-	-	200,000
	1	23	<input checked="" type="checkbox"/>	7405 - Vehicle and Body-Worn Camera Program	-	-	350,000	350,000	350,000	350,000	350,000	1,750,000
Police Department Total					-	-	350,000	765,000	565,000	570,000	450,000	2,700,000
Public Works												
	1	14		8217 - Salt Dome Repairs	-	60,000	-	-	-	-	-	60,000
	3	15	<input checked="" type="checkbox"/>	8222 - Fleet Center ADA and Steps	-	-	75,000	-	-	-	-	75,000
	2		<input checked="" type="checkbox"/>	8223 - Carwash Improvements	-	-	15,000	-	-	-	-	15,000
	3		<input checked="" type="checkbox"/>	8224 - Fleet Storage Shop	-	-	16,000	-	-	-	-	16,000
	1	11	<input checked="" type="checkbox"/>	8225 - Fleet Center HVAC	-	56,250	-	-	-	-	-	56,250
	1		<input checked="" type="checkbox"/>	8226 - Fuel Infrastructure Replacement	-	-	130,000	-	-	-	-	130,000
	2	16	<input checked="" type="checkbox"/>	AUTO - 2450 - Fleet Center Resurface	-	-	-	480,000	-	-	-	480,000
	3	9	<input checked="" type="checkbox"/>	7847 - Annual Hardscaping/Landscaping	-	-	50,000	100,000	100,000	100,000	100,000	450,000
	1	17	<input checked="" type="checkbox"/>	8199 - Capital Project Reserves	80,000	80,000	80,000	80,000	150,000	150,000	150,000	690,000
	3	3		8202 - Facilities Improvements - City	-	-	60,000	70,000	-	-	-	130,000
	1		<input checked="" type="checkbox"/>	8227 - Facilities Right-Sizing Study	-	24,000	24,000	-	75,000	75,000	-	198,000

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Cash Project Summary 08.19.21 Approved Final 11.22.21

Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
	1	12		8513 - Annual Facilities/Parking Maintenance & Repair, 2022	-	-	-	200,000	200,000	200,000	200,000	800,000
Public Works Total					80,000	220,250	450,000	930,000	525,000	525,000	450,000	3,100,250
Sheriff												
	2	10	<input checked="" type="checkbox"/>	7315 - Jail Management System (JMS)	-	-	50,000	-	-	-	-	50,000
Sheriff Total					-	-	50,000	-	-	-	-	50,000
Urban Planning & Land Use												
	3	16		AUTO - 2481 - Planning & Urban Design Office Renovation	-	-	-	75,000	75,000	-	-	150,000
Urban Planning & Land Use Total					-	-	-	75,000	75,000	-	-	150,000
110 - City - General Fund Total					80,000	1,649,250	1,170,000	3,107,500	2,310,000	2,095,000	1,900,000	12,231,750
113 - Consolidated Parks-General												
Parks & Recreation												
	3	7		4022 - Wyco Lake Marina Docks	-	-	125,000	-	-	-	-	125,000
	2	16	<input checked="" type="checkbox"/>	4027 - Parks Restrooms	115,000	-	-	-	115,000	115,000	115,000	345,000
			<input checked="" type="checkbox"/>	4033 - Shop Constr - WYCO Lake	-	105,000	-	-	-	-	-	105,000
	5		<input checked="" type="checkbox"/>	4041 - New Park (Hutton & Leavenworth)	-	-	50,000	-	-	-	-	50,000
	3			4405 - WYCO Lake Creek Dredging	-	-	500,000	-	-	-	-	500,000
	2			4430 - WYCO Lake Rock Wall Replacement	-	-	200,000	-	-	-	-	200,000
	3			4431 - Amphitheatre Dredging	-	-	60,000	-	-	-	-	60,000
	3	20	<input checked="" type="checkbox"/>	4255 - Community Center Improvements	-	-	-	200,000	250,000	500,000	600,000	1,550,000
Parks & Recreation Total					115,000	105,000	935,000	200,000	365,000	615,000	715,000	2,935,000
113 - Consolidated Parks-General Total					115,000	105,000	935,000	200,000	365,000	615,000	715,000	2,935,000
160 - County - General												
Appraiser												
	1	8		7302 - Street Level Imagery	-	-	-	-	-	-	200,000	200,000
Appraiser Total					-	-	-	-	-	-	200,000	200,000
District Attorney												
	3	11		8629 - DA Cubicle Design	-	-	50,000	50,000	-	-	-	100,000
District Attorney Total					-	-	50,000	50,000	-	-	-	100,000
District Courts												
	1	11		8637 - District Court Carpet Replacement (Move to Operating)	25,000	25,000	-	-	-	-	-	25,000
District Courts Total					25,000	25,000	-	-	-	-	-	25,000

UNIFIED GOVERNMENT
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Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Election												
	1			8612 - Elections Parking Lot Improvement	-	100,000	-	-	-	-	-	100,000
Election Total					-	100,000	-	-	-	-	-	100,000
Emergency Management												
	1	7	<input checked="" type="checkbox"/>	AUTO - 2478 - Replace APX Radios	-	-	-	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000
	3	4		AUTO - 2484 - Remodel Emergency Operations Center	-	-	-	-	200,000	200,000	-	400,000
Emergency Management Total					-	-	-	2,000,000	2,200,000	2,200,000	2,000,000	8,400,000
General Services												
	1	9	<input checked="" type="checkbox"/>	AUTO - 2458 - Disparity Study	-	-	-	112,500	-	-	-	112,500
General Services Total					-	-	-	112,500	-	-	-	112,500
Knowledge Department												
	2	4		7307 - Timekeeping Upgrades/Integrations	-	-	-	80,000	-	-	-	80,000
			<input checked="" type="checkbox"/>	7313 - Online Services	-	500,000	-	-	-	-	-	500,000
Knowledge Department Total					-	500,000	-	80,000	-	-	-	580,000
Public Works												
	3	15	<input checked="" type="checkbox"/>	8222 - Fleet Center ADA and Steps	-	-	25,000	-	-	-	-	25,000
	2		<input checked="" type="checkbox"/>	8223 - Carwash Improvements	-	-	15,000	-	-	-	-	15,000
	3		<input checked="" type="checkbox"/>	8224 - Fleet Storage Shop	-	-	16,000	-	-	-	-	16,000
	1	11	<input checked="" type="checkbox"/>	8225 - Fleet Center HVAC	-	18,750	-	-	-	-	-	18,750
	1		<input checked="" type="checkbox"/>	8226 - Fuel Infrastructure Replacement	-	-	45,000	-	-	-	-	45,000
	2	16	<input checked="" type="checkbox"/>	AUTO - 2450 - Fleet Center Resurface	-	-	-	120,000	-	-	-	120,000
	3	9	<input checked="" type="checkbox"/>	7847 - Annual Hardscaping/Landscaping	50,000	50,000	50,000	100,000	100,000	100,000	100,000	500,000
	1	17	<input checked="" type="checkbox"/>	8199 - Capital Project Reserves	80,000	60,000	80,000	125,000	150,000	150,000	150,000	715,000
	1		<input checked="" type="checkbox"/>	8227 - Facilities Right-Sizing Study	-	56,000	56,000	-	175,000	175,000	-	462,000
	1	12		8604 - Annex Building (Move to Operating)	50,000	50,000	-	-	-	-	-	50,000
	3	4		8695 - Facilities Improvements-County	50,000	50,000	50,000	50,000	100,000	100,000	100,000	450,000
Public Works Total					230,000	284,750	337,000	395,000	525,000	525,000	350,000	2,416,750
Sheriff												
	3	3		AUTO - 2461 - Operations Sworn Staff Workspace	-	-	-	-	-	-	85,000	85,000
	2	10	<input checked="" type="checkbox"/>	7315 - Jail Management System (JMS)	-	-	175,000	-	-	-	-	175,000
Sheriff Total					-	-	175,000	-	-	-	85,000	260,000
160 - County - General Total					255,000	909,750	562,000	2,637,500	2,725,000	2,725,000	2,635,000	12,194,250

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
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Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
172 - County - Health Department												
Health Department												
	2	12		8721 - Negative Pressure Rooms for Infectious Patients	40,000	-	-	-	-	-	-	-
Health Department Total					40,000	-	-	-	-	-	-	-
Knowledge Department												
	3	15	<input checked="" type="checkbox"/>	7305 - Upgrade Land Management System	-	-	70,000	-	-	-	-	70,000
Knowledge Department Total					-	-	70,000	-	-	-	-	70,000
172 - County - Health Department Total					40,000	-	70,000	-	-	-	-	70,000
212 - Dedicated Sales Tax												
Fire Department												
	1	4		8015 - Fire Station Facility Improvements	-	275,000	200,000	200,000	200,000	200,000	200,000	1,275,000
	3	12	<input checked="" type="checkbox"/>	8094 - Future Fire Station Land Acquisition	-	-	145,000	-	-	-	-	145,000
	1	7		8095 - Fire Stations Generator Project	-	-	75,000	75,000	75,000	75,000	75,000	375,000
Fire Department Total					-	275,000	420,000	275,000	275,000	275,000	275,000	1,795,000
Parks & Recreation												
	3	17		4005 - Replace Playground Equipment	-	-	-	-	125,000	125,000	125,000	375,000
	2	16	<input checked="" type="checkbox"/>	4027 - Parks Restrooms	-	115,000	115,000	115,000	-	-	-	345,000
	5		<input checked="" type="checkbox"/>	4041 - New Park (Hutton & Leavenworth)	-	-	200,000	-	-	-	-	200,000
	3	20	<input checked="" type="checkbox"/>	4255 - Community Center Improvements	-	75,000	100,000	100,000	125,000	125,000	125,000	650,000
Parks & Recreation Total					-	190,000	415,000	215,000	250,000	250,000	250,000	1,570,000
Public Works												
	2	14	<input checked="" type="checkbox"/>	1068 - Concept Studies & Roadways	-	-	100,000	-	-	-	-	100,000
	2	24	<input checked="" type="checkbox"/>	1069 - Bridge and RCB Inspections	-	-	88,000	-	-	-	-	88,000
	1	15		1141 - Annual Neighborhood ADA Pedestrian Handicapped Program, 2022	-	-	200,000	200,000	200,000	200,000	200,000	1,000,000
	3	21		1231 - Sidewalk Gap Program	-	-	275,000	200,000	200,000	200,000	200,000	1,075,000
	3	20		1291 - Neigh Curb/Sidewalk Repair	-	-	125,000	125,000	125,000	125,000	125,000	625,000
	4	13		1308 - Neigh Street Lighting Program	-	100,000	100,000	100,000	100,000	100,000	100,000	600,000
	1	18		1333 - Annual Pavement Preservation Program, 2022	2,500,000	3,100,000	3,300,000	3,100,000	3,100,000	3,100,000	3,100,000	18,800,000
	1	21		1401 - Emergency Street Repairs	300,000	300,000	500,000	500,000	500,000	500,000	500,000	2,800,000
Public Works Total					2,800,000	3,500,000	4,688,000	4,225,000	4,225,000	4,225,000	4,225,000	25,088,000
212 - Dedicated Sales Tax Total					2,800,000	3,965,000	5,523,000	4,715,000	4,750,000	4,750,000	4,750,000	28,453,000

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
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Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
220 - Special Street & Highway-City												
Public Works												
	5	15		1055 - PW Asset Mgmt Sys Integrations	50,000	50,000	50,000	-	-	-	-	100,000
	3	15	<input checked="" type="checkbox"/>	1065 - Village W.Infrastructure Improvements	-	-	70,000	70,000	70,000	70,000	70,000	350,000
	2	14	<input checked="" type="checkbox"/>	1068 - Concept Studies & Roadways	-	-	100,000	200,000	200,000	200,000	200,000	900,000
	2	24	<input checked="" type="checkbox"/>	1069 - Bridge and RCB Inspections	-	-	88,000	176,000	176,000	200,000	200,000	840,000
	2	21		1306 - Annual Neighborhood Street Repair, 2022	-	100,000	100,000	100,000	100,000	100,000	100,000	600,000
	3	14		1335 - Annual Traffic Safety and Operations Program	150,000	150,000	300,000	300,000	300,000	300,000	300,000	1,650,000
	3	16		1058 - Road Temperature Safety Weather Monitoring Stations	-	-	50,000	-	-	-	-	50,000
	3	10		3304 - Annual Pavement Marking & Signing Program	-	50,000	100,000	100,000	100,000	100,000	100,000	550,000
	1		<input checked="" type="checkbox"/>	8226 - Fuel Infrastructure Replacement	-	-	125,000	-	-	-	-	125,000
Public Works Total					200,000	350,000	983,000	946,000	946,000	970,000	970,000	5,165,000
220 - Special Street & Highway-City Total					200,000	350,000	983,000	946,000	946,000	970,000	970,000	5,165,000
221 - Special Parks and Recreation												
Parks & Recreation												
			<input checked="" type="checkbox"/>	4033 - Shop Constr - WYCO Lake	-	50,000	-	-	-	-	-	50,000
	3	17	<input checked="" type="checkbox"/>	4034 - Fitness Court (TBD)	-	-	105,000	-	-	-	-	105,000
Parks & Recreation Total					-	50,000	105,000	-	-	-	-	155,000
221 - Special Parks and Recreation Total					-	50,000	105,000	-	-	-	-	155,000
222 - Special Alcohol												
Sheriff												
	2	10	<input checked="" type="checkbox"/>	7315 - Jail Management System (JMS)	-	-	25,000	-	-	-	-	25,000
Sheriff Total					-	-	25,000	-	-	-	-	25,000
222 - Special Alcohol Total					-	-	25,000	-	-	-	-	25,000
223 - Tourism & Convention												
Economic Development												
				9261 - Rock Island River Bridge	-	2,000,000	-	-	-	-	-	2,000,000
Economic Development Total					-	2,000,000	-	-	-	-	-	2,000,000
Emergency Management												
	3	3		7407 - Camera Security System for Providence Medical Amphitheater	-	-	89,000	-	-	-	-	89,000
Emergency Management Total					-	-	89,000	-	-	-	-	89,000

UNIFIED GOVERNMENT
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Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Historical Museum												
	4	12		8260 - Museum Auditorium AV & Remodel	10,000	10,000	-	-	-	-	-	10,000
	4	12		8262 - Museum HVAC	100,000	100,000	-	-	-	-	-	100,000
	1	9		8613 - Museum Roof	300,000	325,000	-	-	-	-	-	325,000
Historical Museum Total					410,000	435,000	-	-	-	-	-	435,000
Parks & Recreation												
	4	14		1070 - Trail Network Dev Prog	100,000	200,000	100,000	100,000	100,000	100,000	100,000	700,000
	3	19		4406 - Davis Hall Renovations	125,000	125,000	120,000	-	350,000	-	-	595,000
Parks & Recreation Total					225,000	325,000	220,000	100,000	450,000	100,000	100,000	1,295,000
Public Works												
	2	14		8210 - Memorial Hall Facility Improvements	25,000	40,428	25,000	50,000	50,000	50,000	50,000	265,428
	3	6		8216 - Memorial Hall Ballroom Sound System	-	76,284	-	-	-	-	-	76,284
Public Works Total					25,000	116,712	25,000	50,000	50,000	50,000	50,000	341,712
223 - Tourism & Convention Total					660,000	2,876,712	334,000	150,000	500,000	150,000	150,000	4,160,712
225 - Community Development												
Parks & Recreation												
	3	13		4035 - NRSA Improvements (City Park, Clifton, Reagan)	650,000	650,000	603,770	-	-	-	-	1,253,770
Parks & Recreation Total					650,000	650,000	603,770	-	-	-	-	1,253,770
225 - Community Development Total					650,000	650,000	603,770	-	-	-	-	1,253,770
266 - Other Special Grants												
Parks & Recreation												
	3	17	<input checked="" type="checkbox"/>	4034 - Fitness Court (TBD)	-	-	25,000	-	-	-	-	25,000
Parks & Recreation Total					-	-	25,000	-	-	-	-	25,000
Public Works												
	2		<input checked="" type="checkbox"/>	8223 - Carwash Improvements	-	-	120,000	-	-	-	-	120,000
	3		<input checked="" type="checkbox"/>	8224 - Fleet Storage Shop	-	-	128,000	-	-	-	-	128,000
Public Works Total					-	-	248,000	-	-	-	-	248,000
266 - Other Special Grants Total					-	-	273,000	-	-	-	-	273,000
560 - Sewer System												
Public Works												
	3	4		6001 - Annual Sanitary Sewer System Capacity Upgrades, 2022	210,000	210,000	220,000	230,000	240,000	250,000	260,000	1,410,000
	1	6		6115 - City-Wide CSO Management	925,000	925,000	925,000	1,018,000	1,018,000	1,018,000	1,025,000	5,929,000
	1	9		6166 - Annl Emergency System Repairs	330,750	330,750	347,000	364,500	383,000	402,000	425,000	2,252,250
	1	6		6301 - Annual Sanitary Sewer Rehab	3,100,000	3,100,000	2,555,000	1,417,000	1,588,000	1,950,000	1,950,000	12,560,000

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Cash Project Summary 08.19.21 Approved Final 11.22.21

Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
	1	7		6302 - Annual Treatment Plant Repairs	3,300,000	3,300,000	1,800,000	1,670,000	1,850,000	2,000,000	2,250,000	12,870,000
	1	8		6303 - Annual Pump Station Repair & Replacement, 2022	3,255,000	3,255,000	1,717,000	1,588,000	1,768,000	1,950,000	2,150,000	12,428,000
	1	5		6320 - Annual Stream Crossing Repairs	700,000	700,000	735,000	770,000	810,000	850,000	890,000	4,755,000
Public Works Total					11,820,750	11,820,750	8,299,000	7,057,500	7,657,000	8,420,000	8,950,000	52,204,250
560 - Sewer System Total					11,820,750	11,820,750	8,299,000	7,057,500	7,657,000	8,420,000	8,950,000	52,204,250
562 - Public Levee												
Parks & Recreation												
	3	11		4244 - Kaw Point River Front Park	10,000	38,680	10,000	10,000	10,000	10,000	10,000	88,680
Parks & Recreation Total					10,000	38,680	10,000	10,000	10,000	10,000	10,000	88,680
562 - Public Levee Total					10,000	38,680	10,000	10,000	10,000	10,000	10,000	88,680
563 - Stormwater Utility												
Public Works												
	3	10		5082 - Cash Resv Debt Mgmt Major Cap	200,000	200,000	100,000	250,000	250,000	250,000	250,000	1,300,000
	1	19		5303 - Storm Sewer Repairs/Replacement	1,300,000	1,217,800	1,917,800	2,500,000	3,000,000	3,000,000	3,000,000	14,635,600
	2	10		5305 - Stormwater Environ Compliance	400,000	354,500	400,000	400,000	400,000	400,000	400,000	2,354,500
	1	15		5306 - Annual Hillside Deterioration Program	-	-	100,000	100,000	100,000	100,000	100,000	500,000
	3	10		5313 - Stormwater Prelim Eng Studies	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
	1	13		5314 - Turkey Ck Flood Control Project	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Public Works Total					2,150,000	2,022,300	2,767,800	3,500,000	4,000,000	4,000,000	4,000,000	20,290,100
563 - Stormwater Utility Total					2,150,000	2,022,300	2,767,800	3,500,000	4,000,000	4,000,000	4,000,000	20,290,100
701 - Environment Trust												
Public Works												
	1	7		5402 - Annl Maint/Monitor-Garland	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Public Works Total					150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
701 - Environment Trust Total					150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
971 - City Capital Project												
Legends Stadium												
	1	8		9239 - Stadium Facility Improvements	-	1,168,037	-	-	-	-	-	1,168,037
Legends Stadium Total					-	1,168,037	-	-	-	-	-	1,168,037

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Cash Project Summary 08.19.21 Approved Final 11.22.21

Fund/Department	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Police Department												
	1	23	<input checked="" type="checkbox"/>	7405 - Vehicle and Body-Worn Camera Program	200,000	200,000	-	-	-	-	-	200,000
Police Department Total					200,000	200,000	-	-	-	-	-	200,000
Public Works												
	3	15	<input checked="" type="checkbox"/>	1065 - Village W.Infrastructure Improvements	70,000	70,000	-	-	-	-	-	70,000
	2	14	<input checked="" type="checkbox"/>	1068 - Concept Studies & Roadways	150,000	150,000	-	-	-	-	-	150,000
	2	24	<input checked="" type="checkbox"/>	1069 - Bridge and RCB Inspections	176,000	176,000	-	-	-	-	-	176,000
Public Works Total					396,000	396,000	-	-	-	-	-	396,000
971 - City Capital Project Total					596,000	1,764,037	-	-	-	-	-	1,764,037
972 - County Capital Project												
Parks & Recreation												
			<input checked="" type="checkbox"/>	4033 - Shop Constr - WYCO Lake	-	120,000	-	-	-	-	-	120,000
	3	20	<input checked="" type="checkbox"/>	4255 - Community Center Improvements	100,000	-	-	-	-	-	-	-
Parks & Recreation Total					100,000	120,000	-	-	-	-	-	120,000
972 - County Capital Project Total					100,000	120,000	-	-	-	-	-	120,000
991 - Non-Debt Internal Improvement												
Public Works												
	3	16		1220 - Fairfax Industrial Area Improvements, 2022	130,000	576,840	-	-	-	-	-	576,840
Public Works Total					130,000	576,840	-	-	-	-	-	576,840
991 - Non-Debt Internal Improvement Total					130,000	576,840	-	-	-	-	-	576,840
Capital Cash Project Summary Total					19,756,750	27,048,319	21,810,570	22,473,500	23,413,000	23,885,000	24,230,000	142,860,389

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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



DEBT PROJECTS



Capital Debt Policy:

Each year, the Unified Government (U.G.) reviews, prepares and adopts a multi-year capital plan. Capital such as infrastructure, technology, and major equipment are fundamental necessities required to provide water, sewer, transportation, sanitation, and other public services. In a community, the needs often overwhelm the resources to obtain those needs, and a capital plan is essential to strategically allocate those resources. Capital planning involves prioritizing, establishing project scope and cost, identifying revenue sources, and projecting what additional impact the project will have on future operating and maintenance costs.

Authority

The U.G. adopts a five (5) year capital plan, referred to as the 5-year Capital Maintenance and Improvement Program or CMIP. The amounts in each fiscal year are approved by the Commission through the budget process and give authority to spend those amounts in those years. An additional authorization is required to issue debt for the projects included in the debt section of the CMIP. This authorization specifies both the total amount of the project and a description limiting the types of expenditures for which the proceeds from debt financing can be used. Most of the projects the U.G. issues debt for are eligible to be included in tax-exempt financing which reduces the cost to the U.G. Tax-exempt issues have lower interest costs than taxable issues but require ongoing oversight to ensure that the proceeds are only being used for allowable expenditures. A good example are public buildings. If a public building is benefited by proceeds for a capital project, such as a remodel, or a roof replacement, then for the duration that the bond that financed the project is outstanding, the public building must be monitored for compliance with the tax-exempt restrictions, i.e., no private use of the building can occur. Also referenced for each project is the State statute that gives the authority to issue debt for capital purposes, as well as a reference to any previous authorizing resolution or ordinance.

SAMPLE 5-YEAR CAPITAL MAINTENANCE AND IMPROVEMENTS PROGRAM							
Project	Prior Year Amended Budget	Year 1 Original Budget	Year 2	Year 3	Year 4	Year 5	TOTAL
Sample 1	\$0	\$100,000	\$300,000	\$0	\$0	\$0	\$400,000
Sample 2	\$100,000	\$250,000	\$500,000	\$0	\$0	\$0	\$750,000
Sample 3	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
Sample 4	\$0	\$200,000	\$300,000	\$400,000	\$500,000	\$600,000	\$2,000,000

Sample Project 1

Authorized Amount: \$400,000.00

Prior Authorizing Resolution: NONE.

Statutory Authority: Charter Ordinance CO-03-09

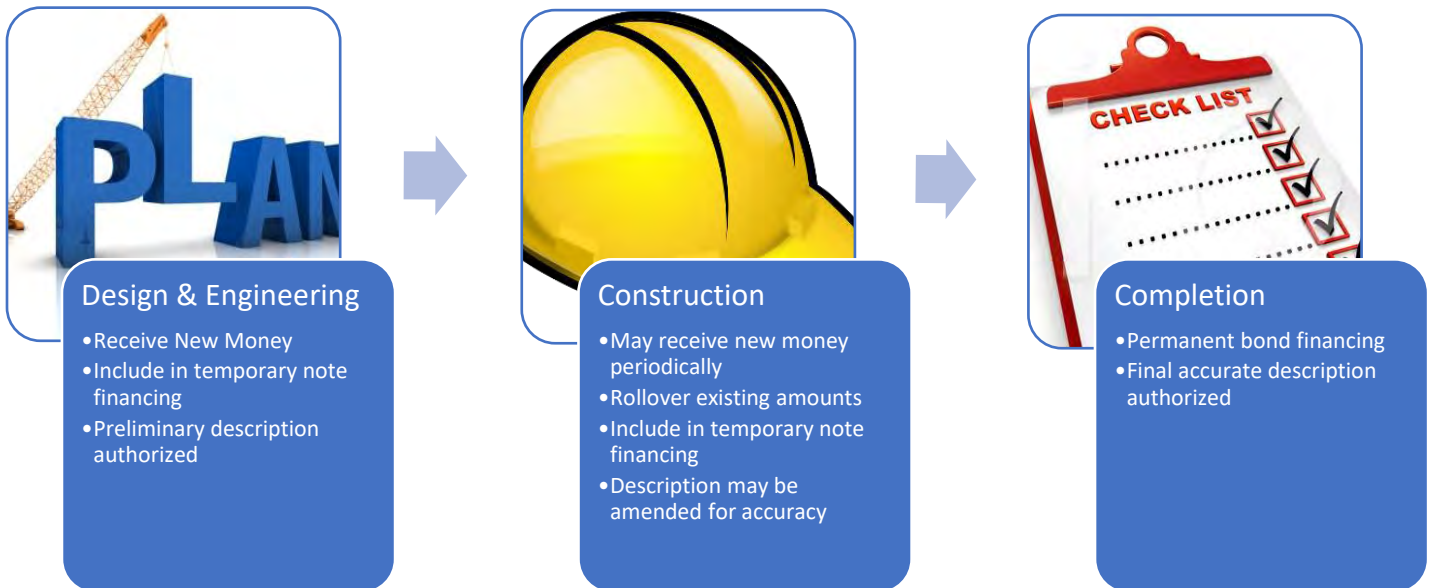
Project Description:

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Project Life-cycle

Typically, a new project will be temporarily financed with a 1-year municipal note for the amount that is anticipated to be spent during the year which is obtained from the approved project in the CMIP. Projects receiving budget authority through the CMIP are often phased, where they do not receive the full amount for the project initially. Instead the allocation is scheduled to match the needs over the life of the project, through the design, engineering, and construction phases. If a project is ongoing by the time the initial 1-year temporary municipal note comes due, the project, plus any new money approved in the CMIP is rolled into the subsequent temporary note. Once a project is completed, and the final cost of the project is known, the project is included in a permanently financed bond.



There are quite a few common exceptions to the typical debt lifecycle of a project. The ability to roll temporary note proceeds is restricted to 4 years. If a project has not materialized within that timeframe, any costs incurred must be paid down with cash. Larger projects may have a phase completed and partially bonded, while new money attributable to a subsequent phase is outstanding in a temporary note until its completion. Also, the amount included in a debt financing may differ from the amount approved in the CMIP. The CMIP gives the budget authority to enter into contracts and to bid for services, however, the actual spend-down of these amounts may be drawn out over time. To prevent overissuing for projects, a subsequent review is conducted and only the amounts expected to be spent within the 12 months are included in the debt issuance. Projects do not lose the budgeted amount that was not issued, rather, it can be issued in the next financing. If a project goes over budget during the year, the department may use their operating budget to temporarily cover the project cost and be reimbursed from debt proceeds up to the amount approved.

Debt Financing

The Debt Policy of the U.G. and the type of revenue backing determines the financing instrument and the structure.

Issuing jurisdiction. The U.G. can issue bonds as either the city or the county. County bonds must be used for projects that benefit the entire county, where city bonds contain only projects that benefit the city of Kansas City, Kansas.

General Obligation Bonds. Typical CMIP projects are permanently financed with general obligation bonds backed by ad valorem taxes which may be levied without limitation as to rate or amount upon all the taxable tangible property, real and personal, within the territorial limits of the issuing jurisdiction, excluding any unincorporated areas. The full faith, credit and resources of the issuer are irrevocably pledged for the prompt payment of principal and interest on the bonds as they become due. Because of this pledge, general obligation bonds are highly sought after and result in a reduced interest cost.

Enterprise Funds. Many of the outstanding general obligation bond issues include projects which have dedicated revenue sources. These projects (sanitary sewer, stormwater, golf-course, public levee, tax-increment financing districts, etc.) have their portion of debt service covered by a transfer from the applicable enterprise fund. These projects benefit from a reduced interest rate obtained from being included in a general obligation issue, because the risk of the revenue source being insufficient to meet debt service needs is mitigated by the general obligation pledge.

Revenue Bonds. Bonds issued where the security for the bonds is the revenue generated by the projects which are being financed. Types of revenue could include fees assessed for a service, additional taxes or assessments from a special taxing district, or a pledge of incremental revenues generated by the development of an area.

Structure. The term of the bond, the debt service pattern, the redemption features, credit enhancement, and whether to capitalize interest are all decisions which affect the structure of the debt.

Term. The term of the bond is determined by what projects are included in the issue, each project's estimated useful life, and the average maturity. A capital project is one of such magnitude that its estimated life is often decades. To be fair and equitable it is important that each taxpayer that benefits from the improvement helps to pay for the improvement. It would not make sense to have today's taxpayers be overly burdened by having to pay for the entire asset, from which future generations are going to benefit, nor would it be prudent to shift the burden into the future, past the estimated useful life of the asset.

Debt Service Pattern. Debt service can be structured as equal payments throughout the life of the bond, or equal principal amortization, or can be weighted toward the front or rear of the bond.

Optional redemption features. Use of optional redemption features give the Unified Government the flexibility to be able to make fiscal decisions that reflect the market conditions and or needs of the government.

Credit Enhancement. Credit enhancements can be included, with additional risk and/or additional cost, to help mitigate the perceived risk of an issue. The use of variable rate debt over fixed-rate debt are also factors to consider, all of which are managed by the Unified Government's Debt Policy.

Capitalized Interest. For projects that have a dedicated revenue stream pledged to cover the debt service, interest payments during the construction period of the project may be rolled into the bond issue to provide financing during that time.

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Capital Debt Overview

Five Year Capital Debt Projects: by Funding Source

U.G. Debt is divided into 5 primary categories. City Debt, Sewer System debt, State Revolving Loan Fund, Storm Water Utility, and Public Building Commission. These debt sections dictate the funding source of the associated debt.

City Debt is primarily funded through dedicated revenues deposited into the City Bond and Interest fund. This debt is further divided into Streets, Bridges, Traffic Engineering, Facilities, Parks & Recreation, and Community Projects. Administratively, the UG has set a \$15M debt level target for the U.G. to allow for a gradual transition to allow greater funding of cash projects and reduce the reliance on a dedicated mill rate to the City Bond and Interest Fund. The allocation for City Debt is \$18.3M for 2022.

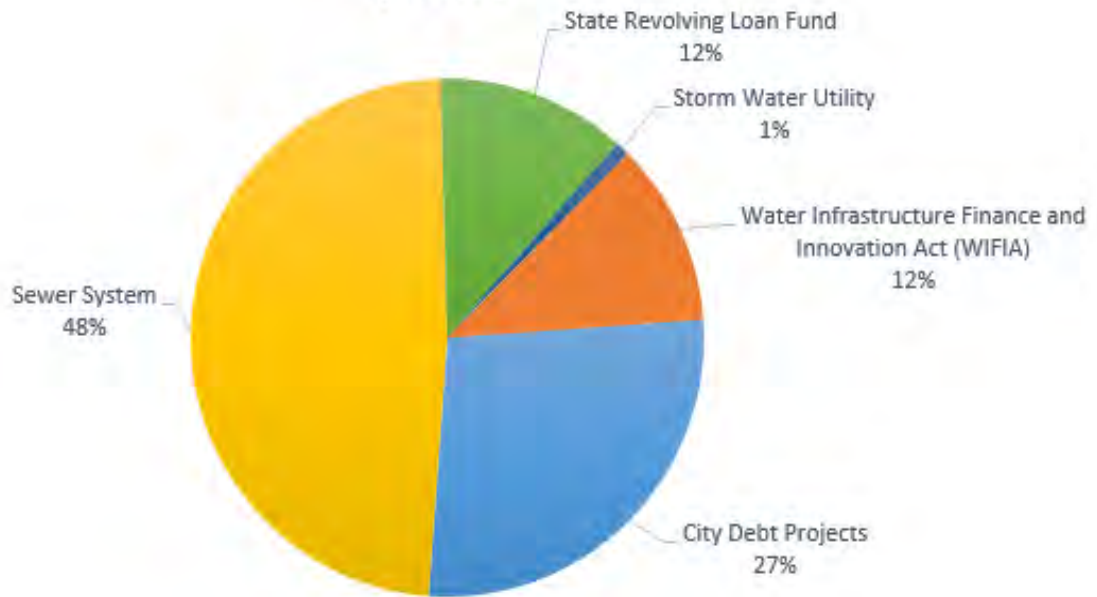
Sewer System debt is funded through debt service within the Sewer Fund that is generated primarily by charges for service as an Enterprise fund. This fund is supporting several large projects in current years including the Connor Creek Interceptor and Kaw Point Biosolids projects that are projected to help the sustainability of the Sewer Fund through generating additional revenue sources and reducing operating expenses. In future years projects will continue to be built into the Sewer System to help address the Combined Sanitary Overflow consent decree from the Environmental Protection Agency (EPA).

The Storm Water Utility is funded through debt service within the Storm Water fund that is generated primarily through a storm water fee assessed on a utility bill to community properties. The current fee is a flat rate. Two significant projects impacting the Storm Water Utility debt in the immediate capital schedule are the Argentine Levee Betterment and Turkey Creek Wingwall projects. The 2019 level of expenditures reflects a new rate structure that is currently on hold. A funding source will need to be identified for these expenditures or they will need to be rolled into the City Debt.

The Public Building Commission is county debt that is financed through financing off of the value of the improvement that is being completed. This debt is paid off in the County Debt Service Fund.

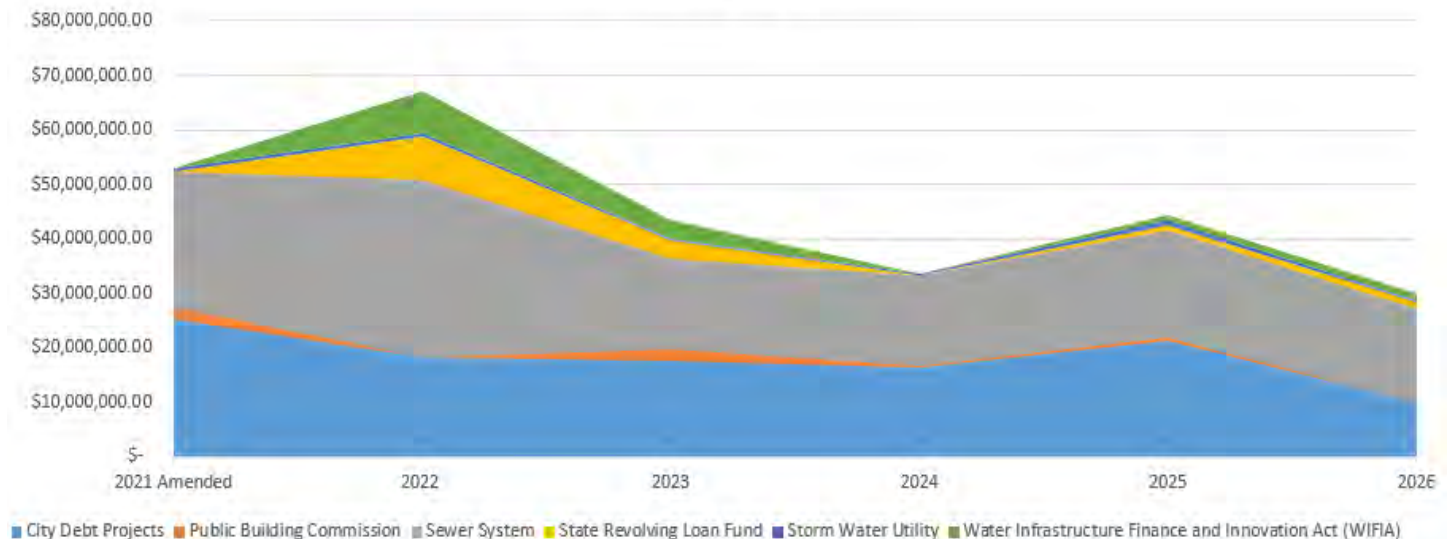
Category	2021 Amended	2022	2023	2024	2025	2026
City Debt Projects						
Bridges	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Community Projects	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Equipment & Technology	\$ 1,858,500	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 12,670,000	\$ 6,700,000	\$ 6,600,000	\$ 7,150,000	\$ 12,800,000	\$ 1,400,000
Parks & Recreation	\$ 400,000	\$ 550,000	\$ -	\$ -	\$ -	\$ -
Streets	\$ 9,250,000	\$ 9,850,000	\$ 9,650,000	\$ 8,050,000	\$ 7,150,000	\$ 7,300,000
Traffic Engineering	\$ 850,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
City Debt Projects Total	\$ 25,428,500	\$ 18,300,000	\$ 17,450,000	\$ 16,400,000	\$ 21,150,000	\$ 9,900,000
Public Building Commission						
Public Building Commission	\$ 2,040,000	\$ -	\$ 2,325,000	\$ 400,000	\$ 800,000	\$ -
Public Building Commission Total	\$ 2,040,000	\$ -	\$ 2,325,000	\$ 400,000	\$ 800,000	\$ -
Sewer System						
Sewer System	\$ 24,750,000	\$ 32,500,000	\$ 16,500,000	\$ 16,600,000	\$ 19,700,000	\$ 17,200,000
Sewer System Total	\$ 24,750,000	\$ 32,500,000	\$ 16,500,000	\$ 16,600,000	\$ 19,700,000	\$ 17,200,000
State Revolving Loan Fund						
State Revolving Loan Fund	\$ -	\$ 8,012,000	\$ 3,517,000	\$ -	\$ 726,000	\$ 1,344,000
State Revolving Loan Fund Total	\$ -	\$ 8,012,000	\$ 3,517,000	\$ -	\$ 726,000	\$ 1,344,000
Stormwater Utility						
Stormwater Utility	\$ 600,000	\$ 600,000	\$ 100,000	\$ 100,000	\$ 1,180,000	\$ 100,000
Stormwater Utility Total	\$ 600,000	\$ 600,000	\$ 100,000	\$ 100,000	\$ 1,180,000	\$ 100,000
Special Revenue Projects						
Special Revenue Projects	\$ 3,750,000	\$ -	\$ -	\$ 3,500,000	\$ -	\$ -
Special Revenue Projects Total	\$ 3,750,000	\$ -	\$ -	\$ 3,500,000	\$ -	\$ -
Grants						
Grants	\$ 2,710,000	\$ -	\$ 1,300,000	\$ 800,000	\$ -	\$ -
Grants Total	\$ 2,710,000	\$ -	\$ 1,300,000	\$ 800,000	\$ -	\$ -
Water Infrastructure Finance Innovation Act (WIFIA)						
Water Infrastructure Finance Innovation Act (WIFIA)	\$ -	\$ 7,697,000	\$ 3,380,000	\$ -	\$ 698,000	\$ 1,291,000
Water Infrastructure Finance Innovation Act (WIFIA) Total	\$ -	\$ 7,697,000	\$ 3,380,000	\$ -	\$ 698,000	\$ 1,291,000
GRAND TOTAL	\$ 59,278,500	\$ 67,109,000	\$ 44,572,000	\$ 37,800,000	\$ 44,254,000	\$ 29,835,000

2022 Capital Debt Projects: by Category \$67.1M



In 2022, 48% of debt projects will be funded through Sewer, followed by City Debt (27%), State Revolving Loan Fund (12%), WIFIA (12%), and Storm Water Utility (1%).

Five Year Capital Debt Projects: by Category



Sewer and City debt will be built out in future years to meet the needs of the Utilities at the funding levels that the respective funding sources can sustain.

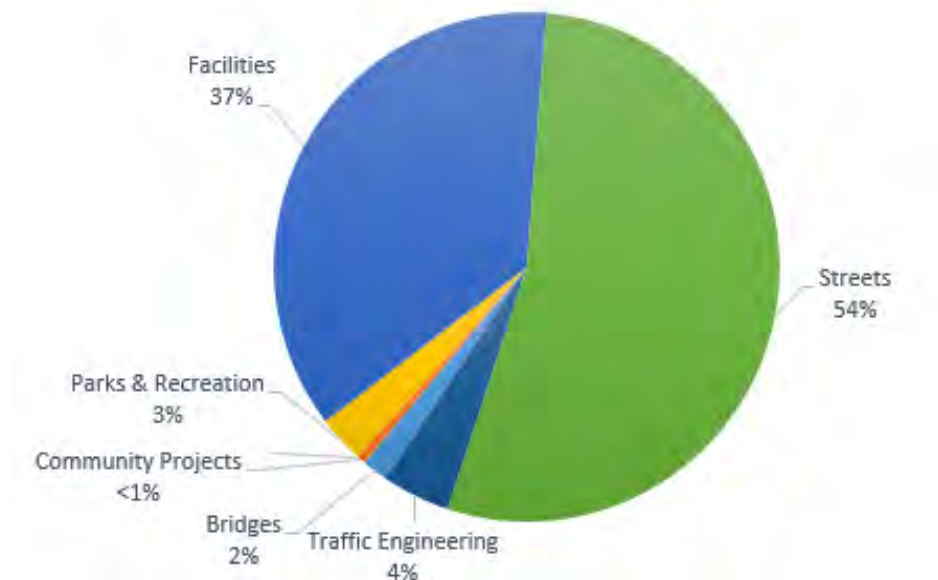
Five Year City Capital Debt Projects: by Category

City Debt is primarily funded through dedicated revenues deposited into the City Bond and Interest fund. This debt is further divided into Streets, Bridges, Traffic Engineering, Facilities, Parks & Recreation and Community Projects. Administratively the UG has set a \$15M debt level target for the U.G. to allow for a gradual transition to allow greater funding of cash projects and reduce the reliance on a dedicated mill rate to the City Bond and Interest Fund. The allocation for City Debt is \$18.3M for 2022.

In future years the Unified Government is seeking to work towards increasing the level of funding that is allocated to Infrastructure in accordance with the Unified Government Citizen Survey. In addition there are needs that have been identified for Fire, Police, and other U.G. Facilities that have been deferred and are currently on the CMIP schedule for outer years.

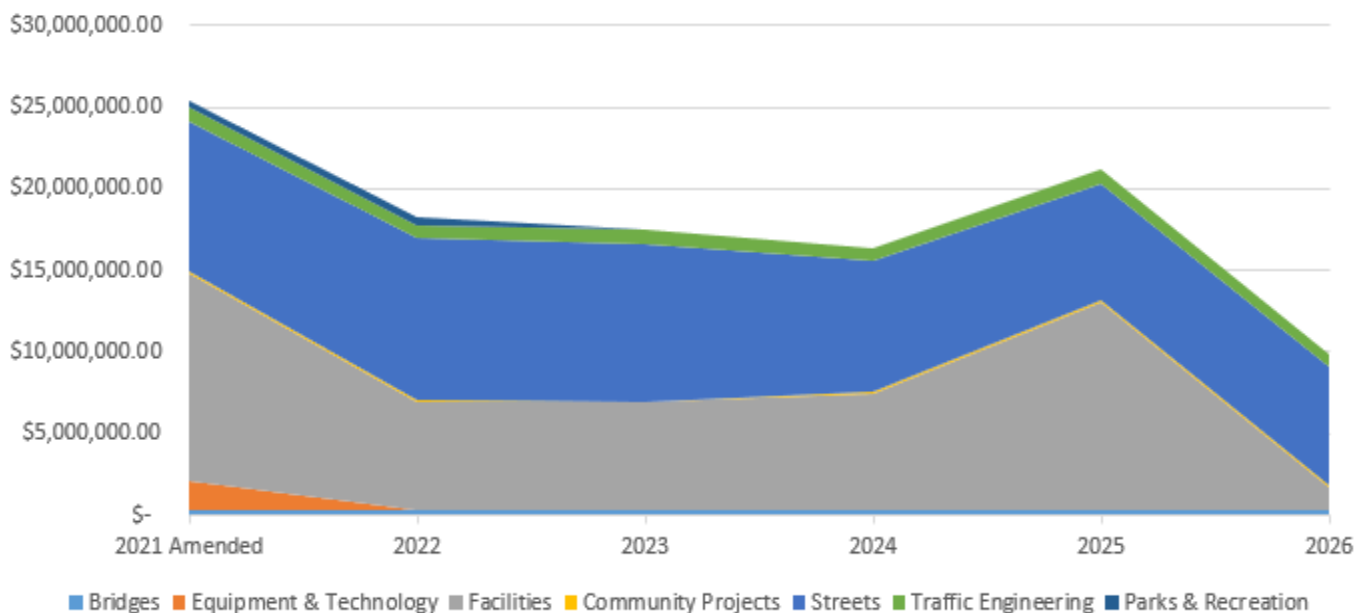
Category	Amended 2021	2022	2023	2024	2025	2026
Bridges						
<i>Bridges</i>	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Bridges Total	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Community Projects						
<i>Community Projects</i>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Community Projects Total	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Traffic Engineering						
<i>Traffic Engineering</i>	\$ 850,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
Traffic Engineering Total	\$ 850,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
Facilities						
<i>Facilities - Buildings & Logistics</i>	\$ 3,600,000	\$ 3,800,000	\$ 800,000	\$ 1,400,000	\$ 900,000	\$ 1,400,000
<i>Facilities - Fire</i>	\$ 6,320,000	\$ 2,900,000	\$ 5,800,000	\$ 500,000	\$ 6,900,000	\$ -
<i>Facilities - Other Departments</i>	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -
<i>Facilities - Police</i>	\$ 2,750,000	\$ -	\$ -	\$ 4,250,000	\$ 5,000,000	\$ -
Facilities Total	\$ 12,670,000	\$ 6,700,000	\$ 6,600,000	\$ 7,150,000	\$ 12,800,000	\$ 1,400,000
Parks & Recreation						
<i>Parks & Recreation</i>	\$ 400,000	\$ 550,000	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Total	\$ 400,000	\$ 550,000	\$ -	\$ -	\$ -	\$ -
Streets						
<i>Streets - Maintenance</i>	\$ 6,472,000	\$ 9,150,000	\$ 9,500,000	\$ 7,300,000	\$ 7,150,000	\$ 7,300,000
<i>Streets - Rehab & Reconstruction</i>	\$ 2,778,000	\$ 700,000	\$ 150,000	\$ 750,000	\$ -	\$ -
Streets Total	\$ 9,250,000	\$ 9,850,000	\$ 9,650,000	\$ 8,050,000	\$ 7,150,000	\$ 7,300,000
Equipment & Technology						
<i>Equipment & Technology</i>	\$ 1,858,500	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 1,858,500	\$ -	\$ -	\$ -	\$ -	\$ -
GRAND TOTAL	\$ 25,428,500	\$ 18,300,000	\$ 17,450,000	\$ 16,400,000	\$ 21,150,000	\$ 9,900,000

2022 City Capital Debt Projects: by Category \$18.3M



Currently the U.G. is budgeted above the \$15M target that has been set for City Debt expenditures. The U.G. is forecasted to fall below the debt target in 2026.

Five Year City Capital Debt Projects: by Category



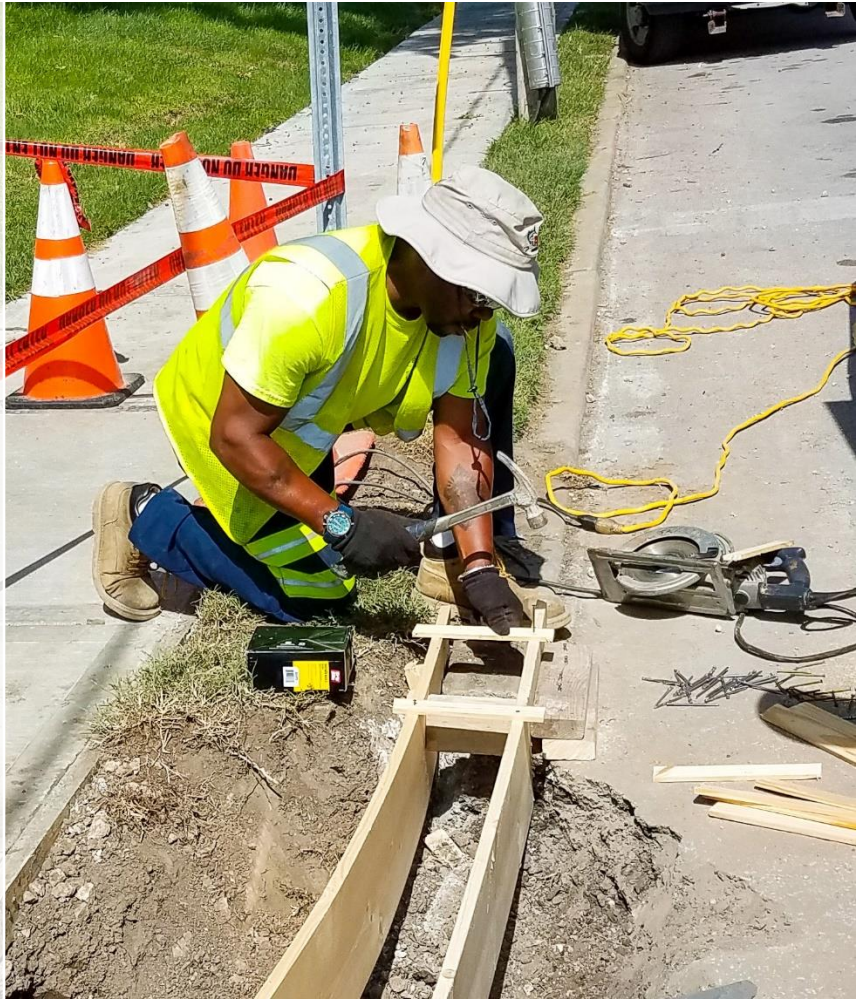
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



DEBT PROJECTS SCHEDULE



UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
DEBT FINANCED PROJECTS 08.19.21 Approved Final 11.22.21

	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
City Debt Projects												
Streets												
	1	15	<input checked="" type="checkbox"/>	1141 - Annual Neighborhood ADA Pedestrian Handicapped Ramps	400,000	400,000	800,000	800,000	800,000	800,000	800,000	4,400,000
	1	19		1301 - Annual Concrete Repair Program	1,772,000	1,772,000	1,500,000	2,000,000	2,600,000	2,600,000	2,600,000	13,072,000
	2	21	<input checked="" type="checkbox"/>	1306 - Annual Neighborhood Street Repair	100,000	-	-	-	-	-	-	-
	5	20		1307 - Annual R/R Crossing Improvement	-	-	150,000	-	150,000	-	150,000	450,000
	1	18	<input checked="" type="checkbox"/>	1333 - Annual Pavement Preservation Program	3,000,000	3,000,000	2,400,000	4,400,000	3,400,000	3,400,000	3,400,000	20,000,000
	3	19		1334 - Annual Alley Improvement Program	300,000	300,000	300,000	300,000	350,000	350,000	350,000	1,950,000
	2	16		1609 - Hutton & Leavenworth Rd Intersection Reconstruction	1,000,000	1,000,000	4,000,000	2,000,000	-	-	-	7,000,000
Maintenance Total					6,572,000	6,472,000	9,150,000	9,500,000	7,300,000	7,150,000	7,300,000	46,872,000
	3	18		1027 - 47th Street Complete Street Improvements, Rainbow to Mission	-	-	700,000	-	-	-	-	700,000
	3	12		1054 - Fiber Connectivity Projects	500,000	500,000	-	-	-	-	-	500,000
	2	15	<input checked="" type="checkbox"/>	1073 - 7th St./US-69 and Central Ave. Reconstruction	1,500,000	1,500,000	-	-	-	-	-	1,500,000
	3	16		1618 - Hutton & Donahoo Rd Intersection Improvements	350,000	350,000	-	-	-	-	-	350,000
	3	17	<input checked="" type="checkbox"/>	3037 - Safe Routes to Schools-Phase G (Northwest Middle and Caruthers Elem.)	428,000	428,000	-	-	-	-	-	428,000
	4	19		PNDG - 2032 - 110th St. and I-70	-	-	-	150,000	750,000	-	-	900,000
Rehab & Reconstruction Total					2,778,000	2,778,000	700,000	150,000	750,000	-	-	4,378,000
Streets Total					9,350,000	9,250,000	9,850,000	9,650,000	8,050,000	7,150,000	7,300,000	51,250,000
Bridges												
	3	12		2301 - Annual Bridge Repair	300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
Bridges Total					300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
Traffic Engineering												
	3	10	<input checked="" type="checkbox"/>	3304 - Annual Pavement Marking & Signing Program	50,000	50,000	-	-	-	-	-	50,000
	3	16		3345 - Annual Priority Traffic Signal Replacements	800,000	800,000	800,000	800,000	800,000	800,000	800,000	4,800,000
Traffic Engineering Total					850,000	850,000	800,000	800,000	800,000	800,000	800,000	4,850,000
Facilities												
	3	9	<input checked="" type="checkbox"/>	7847 - Annual Hardscaping/Landscaping	100,000	100,000	-	-	-	-	-	100,000
	1	9		8167 - Annual Elevator Upgrades	500,000	-	500,000	-	500,000	-	500,000	1,500,000
	1	4		8176 - City Hall Structure Study and Stabilization	2,500,000	2,500,000	2,500,000	-	-	-	-	5,000,000
	1	8		8181 - Annual ADA Modif-UG Facilities	100,000	100,000	100,000	100,000	200,000	200,000	200,000	900,000
	1	12	<input checked="" type="checkbox"/>	8513 - Annual Facilities/Parking Maintenance & Repair	900,000	900,000	700,000	700,000	700,000	700,000	700,000	4,400,000
Buildings & Logistics Total					4,100,000	3,600,000	3,800,000	800,000	1,400,000	900,000	1,400,000	11,900,000

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
DEBT FINANCED PROJECTS 08.19.21 Approved Final 11.22.21

	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
	3	12		8085 - Fire Station Replacement and Repair f/k/a Future Fire Station	-	-	500,000	5,800,000	-	-	-	6,300,000
	1	12		8096 - Turner Fire Station f/k/a Future Fire Station	6,900,000	6,320,000	2,400,000	-	-	-	-	8,720,000
	3			PNDG - 2405 - New Fire Station w/Police Department	-	-	-	-	500,000	6,900,000	-	7,400,000
Fire Total					6,900,000	6,320,000	2,900,000	5,800,000	500,000	6,900,000	-	22,420,000
	2			8212 - Police Tow Lot	-	1,000,000	-	-	-	-	-	1,000,000
	5			8408 - CSI Lab	-	1,650,000	-	-	-	-	-	1,650,000
	2	15		8419 - Police Station Annual Maintenance Program	50,000	50,000	-	-	-	-	-	50,000
	2	15	<input checked="" type="checkbox"/>	8420 - Police Station Major Facility Improvements	50,000	50,000	-	-	-	-	-	50,000
	1	14		PNDG - 2140 - PDHQ Chiller System	-	-	-	-	3,750,000	-	-	3,750,000
	2	23		PNDG - 2187 - KCKPD West Patrol Station	-	-	-	-	-	-	-	-
	2	23		PNDG - 2188 - KCKPD TSU Station	-	-	-	-	-	-	-	-
	2	17		PNDG - 2189 - Indoor Firing Range	-	-	-	-	-	-	-	-
	3			PNDG - 2405 - New Fire Station w/Police Department	-	-	-	-	500,000	5,000,000	-	5,500,000
Police Total					100,000	2,750,000	-	-	4,250,000	5,000,000	-	12,000,000
	3	14		AUTO - 2474 - Salt Dome Expansion Project - Fleet Ctr	-	-	-	-	1,000,000	-	-	1,000,000
Other Depts Total					-	-	-	-	1,000,000	-	-	1,000,000
Facilities Total					11,100,000	12,670,000	6,700,000	6,600,000	7,150,000	12,800,000	1,400,000	47,320,000
Parks & Recreation												
	3	19		4425 - Wyandotte County Lake Waterline Study & Repair	400,000	400,000	550,000	-	-	-	-	950,000
Parks & Recreation Total					400,000	400,000	550,000	-	-	-	-	950,000
Community Projects												
	3	16	<input checked="" type="checkbox"/>	1220 - Fairfax Industrial Area Improvements,	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Community Projects Total					100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Equipment & Technology												
	1			7301 - Technology Projects	486,000	486,000	-	-	-	-	-	486,000
	3	7		7308 - Infrastructure Migration	75,000	75,000	-	-	-	-	-	75,000
	1			7404 - Equipment Projects	1,297,500	1,297,500	-	-	-	-	-	1,297,500
Equipment & Technology Total					1,858,500	1,858,500	-	-	-	-	-	1,858,500
City Debt Projects					23,958,500	25,428,500	18,300,000	17,450,000	16,400,000	21,150,000	9,900,000	108,628,500

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
DEBT FINANCED PROJECTS 08.19.21 Approved Final 11.22.21

	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Other Debt Projects												
Sewer System												
	3	4	<input checked="" type="checkbox"/>	6001 - Annual Sanitary Sewer System Capacity Upgrades	3,500,000	3,500,000	1,500,000	1,500,000	1,600,000	1,700,000	1,700,000	11,500,000
	2	6		6045 - Kaw Point Biosolids Digestion	10,000,000	10,000,000	10,000,000	-	-	-	-	20,000,000
	2	7		6048 - Green Infrastructure Improvements	-	-	5,000,000	-	-	-	-	5,000,000
	2	5		6056 - Wolcott Expansion/Conner Creek	10,250,000	10,250,000	-	-	-	-	-	10,250,000
	1	8	<input checked="" type="checkbox"/>	6303 - Annual Pump Station Repair & Replacement	-	-	-	-	-	-	-	-
	2			6309 - Annual Wastewater System Renewal,	-	-	8,000,000	8,000,000	9,000,000	10,000,000	10,000,000	45,000,000
	3			6311 - Annual Overflow CSO Reduction Program	-	1,000,000	7,000,000	7,000,000	5,000,000	8,000,000	4,500,000	32,500,000
	3	11		6354 - Annual Monitoring and Control Improvements	-	-	1,000,000	-	1,000,000	-	1,000,000	3,000,000
	5	15		PNDG - 2043 - Armourdale Sewer Separations - Phase I	-	-	-	-	-	-	-	-
				PNDG - 2292 - Armourdale Sewer Separations - Phase II	-	-	-	-	-	-	-	-
Sewer System Total					23,750,000	24,750,000	32,500,000	16,500,000	16,600,000	19,700,000	17,200,000	127,250,000
State Revolving Loan Fund												
	1		<input checked="" type="checkbox"/>	5060 - Argentine Basin Stormwater Improvements	-	-	1,703,000	1,737,000	-	-	-	3,440,000
	1		<input checked="" type="checkbox"/>	5061 - Jersey Creek Basin Stormwater Improvements	-	-	691,000	704,000	-	-	-	1,395,000
	1		<input checked="" type="checkbox"/>	5062 - Wyandotte High Lombardy Drive	-	-	1,024,000	-	-	-	-	1,024,000
	1		<input checked="" type="checkbox"/>	5063 - Eighth Street Park	-	-	2,089,000	1,076,000	-	-	-	3,165,000
	1		<input checked="" type="checkbox"/>	5064 - Stormwater Renewal & Replacement	-	-	2,505,000	-	-	-	-	2,505,000
	1		<input checked="" type="checkbox"/>	5065 - Muncie Creek Basin Stormwater Improvements	-	-	-	-	-	726,000	741,000	1,467,000
	3		<input checked="" type="checkbox"/>	5066 - Census Tract 422 Clifton Park Green Infrastructure	-	-	-	-	-	-	603,000	603,000
State Revolving Loan Fund Total					-	-	8,012,000	3,517,000	-	726,000	1,344,000	13,599,000
Storm Water Utility												
	2	14		5046 - Stream Bank Stabilization Improvements	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
	3	13		5317 - Stormwater Enhancements	500,000	500,000	500,000	-	-	1,080,000	-	2,080,000
Storm Water Utility Total					600,000	600,000	600,000	100,000	100,000	1,180,000	100,000	2,680,000
Water Infrastructure Finance and Innovation Act (WIFIA)												
	1		<input checked="" type="checkbox"/>	5060 - Argentine Basin Stormwater Improvements	-	-	1,636,000	1,669,000	-	-	-	3,305,000
	1		<input checked="" type="checkbox"/>	5061 - Jersey Creek Basin Stormwater Improvements	-	-	664,000	677,000	-	-	-	1,341,000
	1		<input checked="" type="checkbox"/>	5062 - Wyandotte High Lombardy Drive	-	-	984,000	-	-	-	-	984,000
	1		<input checked="" type="checkbox"/>	5063 - Eighth Street Park	-	-	2,006,000	1,034,000	-	-	-	3,040,000
	1		<input checked="" type="checkbox"/>	5064 - Stormwater Renewal & Replacement	-	-	2,407,000	-	-	-	-	2,407,000
	1		<input checked="" type="checkbox"/>	5065 - Muncie Creek Basin Stormwater Improvements	-	-	-	-	-	698,000	712,000	1,410,000
	3		<input checked="" type="checkbox"/>	5066 - Census Tract 422 Clifton Park Green Infrastructure	-	-	-	-	-	-	579,000	579,000
Water Infrastructure Finance and Innovation Act (WIFIA) Total					-	-	7,697,000	3,380,000	-	698,000	1,291,000	13,066,000

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
DEBT FINANCED PROJECTS 08.19.21 Approved Final 11.22.21

	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Public Building Commission												
	1			8218 - West Annex	190,000	190,000	-	-	-	-	-	190,000
	2			8219 - Jail - System Ionization Project	100,000	100,000	-	-	-	-	-	100,000
	2			8220 - Courthouse	1,750,000	1,750,000	-	2,325,000	-	800,000	-	4,875,000
	3	11	<input checked="" type="checkbox"/>	8694 - Annex Parking Lot Improvements	400,000	-	-	-	400,000	-	-	400,000
Public Building Commission Total					2,440,000	2,040,000	-	2,325,000	400,000	800,000	-	5,565,000
Other Debt Projects					26,790,000	27,390,000	48,809,000	25,822,000	17,100,000	23,104,000	19,935,000	162,160,000
All Debt Projects Total					50,748,500	52,818,500	67,109,000	43,272,000	33,500,000	44,254,000	29,835,000	270,788,500
Special Revenue Projects												
	2	18	<input checked="" type="checkbox"/>	1620 - Interstate 70 and Turner Diagonal Interchange Reconstruction	3,750,000	3,750,000	-	-	-	-	-	3,750,000
	2	23		PNDG - 2108 - NE Patrol Station	-	-	-	-	3,500,000	-	-	3,500,000
Special Revenue Projects Total					3,750,000	3,750,000	-	-	3,500,000	-	-	7,250,000
Grants												
	2	15	<input checked="" type="checkbox"/>	1073 - 7th St./US-69 and Central Ave. Reconstruction	1,000,000	1,000,000	-	-	-	-	-	1,000,000
	3	17	<input checked="" type="checkbox"/>	3037 - Safe Routes to Schools-Phase G (Northwest Middle and Caruthers Elem.)	1,710,000	1,710,000	-	-	-	-	-	1,710,000
	3	16		AUTO - 2482 - Central Avenue Lower Deck Bicycle and Pedestrian Conversion	-	-	-	-	800,000	-	-	800,000
	3	17		AUTO - 2483 - UG Levee Trail Armourdale Improvements	-	-	-	800,000	-	-	-	800,000
	3	17		AUTO - 2485 - UG Levee Trail Central Industrial Levee Improvements	-	-	-	500,000	-	-	-	500,000
Grants Total					2,710,000	2,710,000	-	1,300,000	800,000	-	-	4,810,000

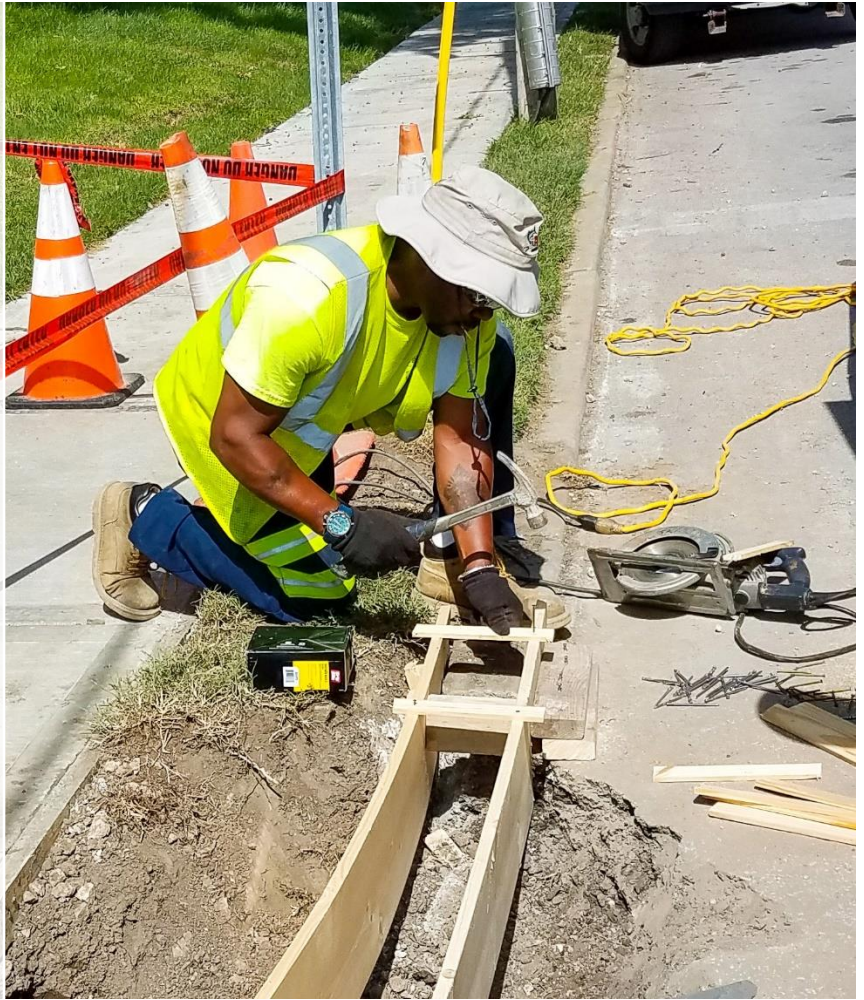
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



BONDED TECHNOLOGY AND EQUIPMENT



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Equipment and Technology Debt Financed Projects Listing
8/19/2021

Bonded Technology - Project #7301

Description	Account Code	2021	2022	2023	2024	2025	FY21-25
00450001 - Security Door Install of Card Readers	990 473015416	21,000	-	-	-	-	21,000
24072003 Network Upgrades	990 1773015416	75,000	-	-	-	-	75,000
24074002 - Upgrade Phones	990 1773015416	105,000	-	-	-	-	105,000
24074003 - Skype for Business Phone Architecture	990 1773015416	25,000	-	-	-	-	25,000
AUTO - 2367 - Server Infrastructure	990 2573015416	100,000	-	-	-	-	100,000
02072003 - Computer Equipment Replacement	990 2573015411	60,000	-	-	-	-	60,000
04070005 - Computer Equipment	990 4673015416	50,000	-	-	-	-	50,000
24072004 - Replace obsolete network switches	990 1773015416	50,000	-	-	-	-	50,000
Total		486,000	-	-	-	-	486,000

Bonded Equipment - Project #7404

Description	Account Code	2021	2022	2023	2024	2025	FY21-25
02005004 - Patrol Vehicles (20)	990 2574045411	980,000	-	-	-	-	980,000
04001001 - Fleet Vehicle	990 4174045411	50,000	-	-	-	-	50,000
04004001 - Flare Truck	990 4674045411	35,500	-	-	-	-	35,500
04005001 - Service Body Truck	990 4674045411	52,000	-	-	-	-	52,000
04050009 - Message Boards (6)	990 4674045411	85,000	-	-	-	-	85,000
10101001 - Code Enforcement Replacement Vehicle	990 11574045411	24,000	-	-	-	-	24,000
10101003 - Rental Licensing New Vehicle	990 11674045411	24,000	-	-	-	-	24,000
10101004 - Inspection Services Replacement Vehicle	990 11774045411	24,000	-	-	-	-	24,000
AUTO - 2388 - Right-of-Way Vehicle	990 4274045411	23,000	-	-	-	-	23,000
Total		1,297,500	-	-	-	-	1,297,500

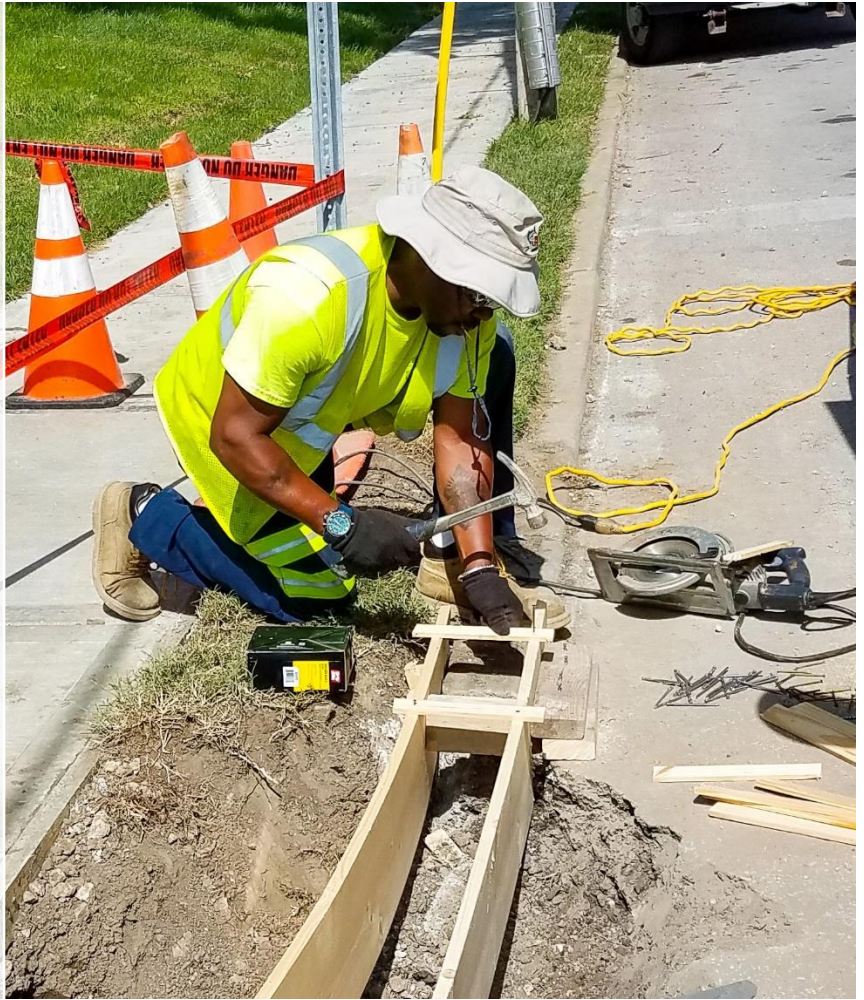
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



DEBT AUTHORIZATIONS



47th Street Complete Street Improvements, Rainbow to Mission CMIP #: 1027*New Project***Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** NONE**Prior Authorization Amount Approved*:** NONE**New Authorization Amount*:** \$700,000**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

This Project involves the rehabilitation of 47th Street from Rainbow Boulevard to Mission Road utilizing and implementing complete street principles. Items of work will include will involve the pavement preservation, concrete pouring, utility cover adjustments, storm sewer repair/replacement, pavement marking, traffic control modifications, traffic signal enhancements, street lighting improvements, Americans With Disabilities Act compliant street to sidewalk access, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs associated with the project.

6th St. Improvements, Ann Ave. to Central Ave. CMIP #: 1072**Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** O-53-19/R-50-19; R-76-19**Prior Authorization Amount Approved*:** \$650,000**New Authorization Amount*:** N/A**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

Project that will involve the milling, concrete pouring, asphalt overlay, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, railroad crossing enhancements, Americans With Disabilities Act compliant street to sidewalk access, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs associated with the project location along 6th Street, between Ann Avenue and Central Avenue.

7th St./US-69 and Central Ave. Reconstruction CMIP #: 1073**Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** O-53-19/R-50-19; R-76-19**Prior Authorization Amount Approved*:** \$2,000,000**New Authorization Amount*:** N/A**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

This project will include improvements at US-69/7th St. Trafficway and Central Avenue. Elements of this project will include, but is not limited to, the widening of radii, reconstruction of curb and gutter, pedestrian ramps, new traffic signals, resurfacing, pavement marking and signing at this intersection. Also included in this project are any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs at this location.

Annual ADA Modif-UG Facilities, 2019

CMIP #: 8181

Description Amended

Annual CMIP#: 948-0319

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-52-18 (RR); O-53-9/R-50-19; R-76-19

Prior Authorization Amount Approved*: \$100,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

This project will make ADA (Americans With Disabilities Act) modifications, corrections and new construction to UG facilities. Included in this project will be plumbing, electrical, restroom fixtures, door, building signage and all other components of facilities to comply with local, state and federal regulation as it applies to ADA. The project will also address exterior, parking, drives, sidewalks, curbs, handrails and other items that will require modifications and or additions. Scope of work will include engineering/architectural design needed to execute the improvements and modifications. This project is mandated by the DOJ as part of the signed settlement agreement.

City Hall 701 N 7th Street

Memorial Hall 600 N 7th Street

Annual ADA Modif-UG Facilities, 2020

CMIP #: 8181

Description Amended

Annual CMIP#: 948-0320

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-53-19/R-50-19 (RR); R-76-19 (RR); O-37-20/R-47-20

Prior Authorization Amount Approved*: \$100,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

This project will make ADA (Americans With Disabilities Act) modifications, corrections and new construction to UG facilities. Included in this project will be plumbing, electrical, restroom fixtures, door, building signage and all other components of facilities to comply with local, state and federal regulation as it applies to ADA. The project will also address exterior, parking, drives, sidewalks, curbs, handrails and other items that will require modifications and or additions. Scope of work will include engineering/architectural design needed to execute the improvements and modifications. This project is mandated by the DOJ as part of the signed settlement agreement.

City Hall 701 N 7th Street

Memorial hall 600 N 7th Street

Parking Lot A	Located on North side of State Avenue. Between 7th & 8th Street
Parking Lot C	Located on North side of Armstrong. Between 7th & 8th Street
Parking Lot D	Located between Ann and Barnett Avenue. Between 7th & 8th Street
Parking Lot E	Located on North side of Barnett Avenue Between 6th & 7th Street
Parking Lot 1	Located on north side of Ann Avenue between 7th and 8th Streets
Parking Lot 2	Located on north side of Ann Avenue between 7th and 8th Streets
Parking Lot 3	Located on South side of Barnett Avenue Between 6th & 7th Street

Annual ADA Modif-UG Facilities, 2021

CMIP #: 8181

Description Amended

Annual CMIP#: 948-0321

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20 (RR)

Prior Authorization Amount Approved*: \$100,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

This project will make ADA (Americans With Disabilities Act) modifications, corrections and new construction to UG facilities. Included in this project will be plumbing, electrical, restroom fixtures, door, building signage and all other components of facilities to comply with local, state and federal regulation as it applies to ADA. The project will also address exterior, parking, drives, sidewalks, curbs, handrails and other items that will require modifications and or additions. Scope of work will include engineering/architectural design needed to execute the improvements and modifications. This project is mandated by the DOJ as part of the signed settlement agreement.

City Hall 701 N 7th Street

Memorial Hall 600 N 7th Street

Parking Lot A Located on North side of State Avenue. Between 7th & 8th Street

Parking Lot C Located on North side of Armstrong. Between 7th & 8th Street

Parking Lot D Located between Ann and Barnett Avenue. Between 7th & 8th Street

Parking Lot E Located on North side of Barnett Avenue Between 6th & 7th Street

Parking Lot 1 Located on north side of Ann Avenue between 7th and 8th Streets

Parking Lot 2 Located on north side of Ann Avenue between 7th and 8th Streets

Parking Lot 3 Located on South side of Barnett Avenue Between 6th & 7th Street

Police Headquarters 700 Minnesota

Police Station, Division 3 2151 S 24th

Fire Headquarters 801 N 6th

Fire Station No. 8 3131 N 123rd

Fire Station No. 20 7741 Kansas Avenue

Fire Station No. 4 3046 N 81st

Fire Station No. 18 5427 Leavenworth Rd

Fire Station No. 19 1011 N 80th

Fire Station No. 2 6241 State Avenue

Fire Station No. 3 418 Kansas Avenue

Annual ADA Modif-UG Facilities, 2022**CMIP #:** 8181*New Project, Reimbursement Resolution***Annual CMIP#:** 948-0322**Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** None**Prior Authorization Amount Approved*:** NONE**New Authorization Amount*:** \$100,000**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

This project will make ADA (Americans With Disabilities Act) modifications, corrections and new construction to UG facilities. Included in this project will be plumbing, electrical, restroom fixtures, door, building signage, ramps, audio assist and all other components of facilities to comply with local, state and federal regulation as it applies to ADA. The project will also address exterior, parking, drives, sidewalks, curbs, handrails and other items that will require modifications and or additions. Scope of work will include engineering/architectural design needed to execute the improvements and modifications. This project is mandated by the DOJ as part of the signed settlement agreement.

Annual Alley Improvement Program, 2021**CMIP #:** 1334**Annual CMIP#:** 941-1221**Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** O-37-20/R-47-20**Prior Authorization Amount Approved*:** \$300,000**New Authorization Amount*:** N/A**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

Annual project that will involve the milling, concrete pouring, asphalt overlay, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, Americans With Disabilities Act compliant street to sidewalk access, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs associated with the alleyways within the locations below:

AREA #2:

RIVERVIEW AVENUE, FROM 24TH STREET TO 23RD STREET
RIVERVIEW AVENUE, FROM 25TH STREET TO 24TH STREET
RIVERVIEW AVENUE, FROM 26TH STREET TO 25TH STREET
RIVERVIEW AVENUE, FROM GRANDVIEW BOULEVARD TO 27TH STREET
25TH STREET, FROM PARK DRIVE TO RIVERVIEW AVENUE
26TH STREET, FROM RIVERVIEW AVENUE TO GRANDVIEW BOULEVARD
26TH STREET, FROM PARK DRIVE TO RIVERVIEW AVENUE
27TH STREET, FROM RIVERVIEW AVENUE TO NORTH END
23RD STREET, FROM RIVERVIEW AVENUE TO GRANDVIEW BOULEVARD
23RD STREET, FROM PARK DRIVE TO RIVERVIEW AVENUE
24TH STREET, FROM RIVERVIEW AVENUE TO GRANDVIEW BOULEVARD
24TH STREET, FROM PARK DRIVE TO RIVERVIEW AVENUE

25TH STREET, FROM RIVERVIEW AVENUE TO GRANDVIEW BOULEVARD
 GRANDVIEW BOULEVARD, FROM 26TH STREET TO 25TH STREET
 GRANDVIEW BOULEVARD, FROM 24TH STREET TO 23RD STREET
 GRANDVIEW BOULEVARD, FROM 25TH STREET TO 24TH STREET
 27TH STREET, FROM PARK DRIVE TO RIVERVIEW AVENUE
 GRANDVIEW BOULEVARD, FROM RIVERVIEW AVENUE TO 26TH STREET

AREA #3:

MILL STREET, FROM TENNY AVENUE TO OHIO AVENUE
 NORTHRUP AVENUE, FROM 10TH STREET TO 9TH STREET
 OHIO AVENUE, FROM 8TH STREET TO COY STREET
 OHIO AVENUE, FROM 8TH STREET TO 8TH STREET
 OHIO AVENUE, FROM EARLY STREET TO 8TH STREET
 OHIO AVENUE, FROM MILL STREET TO EARLY STREET
 OHIO AVENUE, FROM 9TH STREET TO MILL STREET
 ORVILLE AVENUE, FROM 8TH STREET TO 7TH STREET TRFY
 ORVILLE AVENUE, FROM 8TH STREET TO 8TH STREET
 SPLITLOG AVENUE, FROM COY STREET TO 7TH STREET TRFY
 SPLITLOG AVENUE, FROM 9TH STREET TO 8TH STREET
 SPLITLOG AVENUE, FROM 10TH STREET TO 9TH STREET
 8TH STREET, FROM OHIO AVENUE TO SPLITLOG AVENUE
 9TH STREET, FROM OHIO AVENUE TO SPLITLOG AVENUE
 9TH STREET, FROM ELLA AVENUE TO ORVILLE AVENUE
 EARLY STREET, FROM TENNY AVENUE TO OHIO AVENUE
 ELLA AVENUE, FROM 9TH STREET TO 8TH STREET
 ELLA AVENUE, FROM 10TH STREET TO 9TH STREET
 9TH STREET, FROM TENNY AVENUE TO NORTHRUP AVENUE
 ELLA AVENUE, FROM 8TH STREET TO EASTREET END
 ORVILLE AVENUE, FROM 9TH STREET TO 8TH STREET
 COY STREET, FROM SPLITLOG AVENUE TO NE END
 ORVILLE AVENUE, FROM 10TH STREET TO 9TH STREET
 SPLITLOG AVENUE, FROM 8TH STREET TO COY STREET

Annual Alley Improvement Program, 2022

CMIP #: 1334

New Project

Annual CMIP#: 941-1222

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: None

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$300,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Annual project that will involve the milling, concrete pouring, asphalt overlay, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, Americans With Disabilities Act compliant street to sidewalk access, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design,

inspection, removal, replacement, and construction costs associated with the replacement or repair of alleyways adjacent to the some but not all locations below:

LOCUST AVENUE, from 9TH STREET to 8TH TERRACE
LOCUST AVENUE, from 9TH TERRACE to 9TH STREET
LOCUST AVENUE, from 9TH TERRACE to 9TH TERRACE
LOCUST AVENUE, from 9TH PLACE to 9TH TERRACE
LOCUST AVENUE, from 10TH STREET to 9TH PLACE
LOCUST AVENUE, from UNNAMED - 6669 to 10TH STREET
LOCUST AVENUE, from 51st STREET to 50TH STREET
MELODY LANE, from 48TH TERRACE to 48TH STREET
MILL STREET, from CENTRAL AVENUE to RIDGE AVENUE
32ND STREET, from WOOD AVENUE to GARFIELD AVENUE
32ND STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
NEW JERSEY AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
NEW JERSEY AVENUE, from 10TH STREET to 9TH STREET
NEW JERSEY AVENUE, from 11TH STREET to 10TH STREET
OAK GROVE ROAD, from 48TH TERRACE to 48TH STREET
OAK GROVE ROAD, from 49TH STREET to 48TH TERRACE
OAK GROVE ROAD, from 49TH TERRACE to 49TH STREET
OAK GROVE ROAD, from 50TH STREET to 49TH TERRACE
OAKLAND AVENUE, from 11TH STREET to 10TH STREET
OAKLAND AVENUE, from 12TH STREET to 11TH STREET
PARALLEL AVENUE, from 29TH STREET to 28TH STREET
PARALLEL AVENUE, from 30TH STREET to 29TH STREET
REYNOLDS AVENUE, from BROADVIEW AVENUE to 7TH STREET TRAFFICWAY
REYNOLDS AVENUE, from 8TH STREET to BROADVIEW AVENUE
RIDGE AVENUE, from 8TH STREET to CENTRAL AVENUE
RIDGE AVENUE, from MILL STREET to 8TH STREET
RIDGE AVENUE, from FERREE STREET to BOEKE STREET
RIDGE AVENUE, from 10TH STREET to FERREE STREET
ROWLAND AVENUE, from 59TH STREET to 58TH STREET
WOOD AVENUE, from 30TH STREET to 29TH STREET
WOOD AVENUE, from 37TH STREET to 36TH STREET
TAUROMEE AVENUE, from 80TH PLACE to 80TH TERRACE
TAUROMEE AVENUE, from 81st TERRACE to 80TH PLACE
TAUROMEE AVENUE, from 82ND TERRACE to 82ND STREET
TENNYSON STREET, from WOOD AVENUE to GARFIELD AVENUE
TENNYSON STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
WEBSTER AVENUE, from WESTEND to 55TH STREET
WEBSTER AVENUE, from 58TH STREET to 57TH STREET
WEBSTER AVENUE, from 59TH STREET to 58TH STREET
YECKER AVENUE, from 56TH STREET to 55TH STREET
YECKER AVENUE, from 58TH STREET to 57TH STREET
YECKER AVENUE, from 59TH STREET to 58TH STREET
11TH STREET, from OAKLAND AVENUE to FREEMAN AVENUE
28TH STREET, from WOOD AVENUE to GARFIELD AVENUE

28TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
29TH STREET, from WOOD AVENUE to GARFIELD AVENUE
29TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
30TH STREET, from WOOD AVENUE to GARFIELD AVENUE
30TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
31st STREET, from WOOD AVENUE to GARFIELD AVENUE
48TH STREET, from OAK GROVE ROAD to MELODY LANE
49TH STREET, from UNNAMED - 7809 to NEBRASKA AVENUE
49TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
49TH STREET, from 48TH TERRACE to GIBBS ROAD
49TH TERRACE, from MELODY CT to GIBBS ROAD
50TH STREET, from FOREST AVENUE to VISTA STREET
50TH STREET, from LOCUST AVENUE to FOREST AVENUE
51st STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
CALVIN STREET, from WESTEND to BROADVIEW AVENUE
EVERETT AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
EVERETT AVENUE, from 9TH STREET to 8TH STREET
EVERETT AVENUE, from 10TH STREET to 9TH STREET
EVERETT AVENUE, from 11TH STREET to 10TH STREET
EVERETT AVENUE, from 12TH STREET to 11TH STREET
57TH STREET, from NOGARD AVENUE to GEORGIA AVENUE
57TH STREET, from YECKER AVENUE to WEBSTER AVENUE
57TH STREET, from Webster AVENUE to ROSWELL AVENUE
57TH STREET, from ROSWELL AVENUE to SPRING AVENUE
57TH STREET, from SPRING AVENUE to LATHROP AVENUE
57TH STREET, from LATHROP AVENUE to LEAVENWORTH ROAD
58TH STREET, from YECKER AVENUE to Webster AVENUE
58TH STREET, from Webster AVENUE to LEAVENWORTH ROAD
80TH TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
82ND STREET, from ELLA AVENUE to ORVILLE AVENUE
82ND STREET, from ORVILLE AVENUE to ELIZABETH AVENUE
83rd STREET, from ELLA AVENUE to ORVILLE AVENUE
83rd TERRACE, from BARNETT AVENUE to ISABEL STREET
84TH STREET, from BARNETT AVENUE to ISABEL STREET
84TH STREET, from ISABEL STREET to ANN AVENUE
BOEKE STREET, from CENTRAL AVENUE to RIDGE AVENUE
CRESTREET DR, from 51st STREET to 49TH STREET
ELLA AVENUE, from WESTEND to 83rd PLACE
HIGHLAND DR, from 49TH STREET to WOODEND AVENUE
FOREST AVENUE, from 9TH STREET to 8TH TERRACE
FREEMAN AVENUE, from 10TH STREET to 9TH STREET
FREEMAN AVENUE, from 11TH STREET to 10TH STREET
GARFIELD AVENUE, from 29TH STREET to 28TH STREET
GARFIELD AVENUE, from 30TH STREET to 29TH STREET
GARFIELD AVENUE, from 31st STREET to 30TH STREET
GARFIELD AVENUE, from TENNYSON STREET to 31st STREET
GARFIELD AVENUE, from 32ND STREET to TENNYSON STREET

GARFIELD AVENUE, from 33rd STREET to 32ND STREET
 GARFIELD AVENUE, from 37TH STREET to 36TH STREET
 GREELEY AVENUE, from 56TH TERRACE to EAST END
 ISABEL STREET, from 84TH STREET to 83rd TERRACE
 HOLMES STREET, from PUCKETT ROAD to NORTH END
 9TH STREET, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 9TH TERRACE to 9TH STREET
 LOCUST AVENUE, from 8TH STREET to PUCKETT ROAD
 8TH STREET, from LOCUST AVENUE to FOREST AVENUE
 FERREE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 LYON AVENUE, from BROADVIEW AVENUE to SIMPSON AVENUE
 LYON AVENUE, from BOEKE STREET to 9TH STREET
 LYON AVENUE, from FERREE STREET to BOEKE STREET
 LYON AVENUE, from 10TH STREET to FERREE STREET
 9TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 WOOD AVENUE, from 31st STREET to 30TH STREET
 WOOD AVENUE, from TENNYSON STREET to 31st STREET
 WOOD AVENUE, from 33rd STREET to 32ND STREET
 WOOD AVENUE, from 29TH STREET to 28TH STREET
 33rd STREET, from WOOD AVENUE to RICHMOND AVENUE
 33rd STREET, from RICHMOND AVENUE to GARFIELD AVENUE
 LYON AVENUE, from MILL STREET to BROADVIEW AVENUE
 LYON AVENUE, from 9TH STREET to MILL STREET
 REYNOLDS AVENUE, from MILL STREET to EARLY STREET
 29TH STREET, from PARALLEL AVENUE to PARALLEL PARKWAY
 35TH STREET, from SOUTH END to UNNAMED - 5628
 GARFIELD AVENUE, from UNNAMED - 5628 to 33rd STREET
 GARFIELD AVENUE, from 36TH STREET to UNNAMED - 5628
 RICHMOND AVENUE, from WESTEND to 33rd STREET
 8TH TERRACE, from WOODEND AVENUE to NORTH END
 8TH TERRACE, from LOCUST AVENUE to FOREST AVENUE
 8TH TERRACE, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 8TH TERRACE to 8TH STREET
 WOODEND AVENUE, from 8TH TERRACE to 8TH TERRACE
 WOODEND AVENUE, from 8TH PLACE to 8TH TERRACE
 WOODEND AVENUE, from 9TH STREET to 8TH PLACE
 LOCUST AVENUE, from 8TH TERRACE to 8TH STREET
 FOREST AVENUE, from 8TH TERRACE to 8TH STREET
 8TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 SIMPSON AVENUE, from BROADVIEW AVENUE to CENTRAL AVENUE
 BROADVIEW AVENUE, from LYON AVENUE to REYNOLDS AVENUE
 BROADVIEW AVENUE, from CALVIN STREET to LYON AVENUE
 BROADVIEW AVENUE, from SIMPSON AVENUE to CALVIN STREET
 BROADVIEW AVENUE, from RIDGE AVENUE to SIMPSON AVENUE
 ROSWELL AVENUE, from 57TH STREET to EAST END
 SPRING AVENUE, from 57TH STREET to EAST END
 WEBSTER AVENUE, from 57TH STREET to EAST END

LATHROP AVENUE, from WESTEND to 57TH STREET
 ROSWELL AVENUE, from WESTEND to 57TH STREET
 SPRING AVENUE, from WESTEND to 57TH STREET
 HOLMES STREET, from SOUTH END to PUCKETT ROAD
 8TH STREET, from HOLMES STREET to NORTH END
 ALLEY E OF 8TH - 6874, from OAKLAND AVENUE to FREEMAN AVENUE
 8TH STREET, from REYNOLDS AVENUE to NORTH END
 8TH STREET, from RIDGE AVENUE to RIDGE AVENUE
 LATHROP AVENUE, from 57TH STREET to EASTREET END
 WOODEND AVENUE, from VISTA STREET to HIGHLAND DR
 56TH STREET, from SOUTH END to LEAVENWORTH ROAD
 WASHINGTON AVENUE, from 48TH STREET to 48TH STREET
 50TH STREET, from STATE AVENUE to 49TH TERRACE
 52ND CT, from WASHINGTON AVENUE to 52ND CT
 51st STREET, from WASHINGTON AVENUE to 50TH TERRACE
 GREELEY AVENUE, from 57TH STREET to 56TH TERRACE
 HASKELL CT, from 59TH STREET to 58TH DR
 50TH STREET, from 49TH TERRACE to 49TH TERRACE
 WOODEND AVENUE, from 48TH STREET to 47TH STREET
 49TH STREET, from 49TH STREET to 48TH TERRACE
 MELODY CT, from 49TH TERRACE to MELODY CT
 48TH STREET, from OTTAWA STREET to OAK GROVE ROAD
 CREST DR, from HAGEMANN STREET to 47TH STREET
 80TH TERRACE, from 80TH TERRACE to ELLA AVENUE
 ORVILLE AVENUE, from 82ND STREET to ORVILLE AVENUE
 TAUROMEE AVENUE, from 84TH STREET to 83rd TERRACE
 83rd TERRACE, from 83rd PLACE to ELIZABETH AVENUE
 STATE AVENUE, from 37TH STREET to 37TH STREET
 STATE AVENUE, from 37TH STREET to CEMETEREY DR - 5795
 REYNOLDS AVENUE, from EARLY STREET to 8TH STREET
 JODEE LANE, from WESTEND to 55TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to 34TH STREET
 STATE AVENUE, from 33rd STREET to 32ND STREET
 STATE AVENUE, from 32ND STREET to 31st STREET
 STATE AVENUE, from 31st STREET to 29TH STREET
 STATE AVENUE, from 34TH STREET to 33rd STREET
 STATE AVENUE, from 38TH STREET to 38TH STREET
 RIDGE AVENUE, from 9TH STREET to NE END
 STATE AVENUE, from 34TH STREET to 34TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to CEMETEREY DR - 5795
 9TH STREET, from RIDGE AVENUE to LYON AVENUE
 MILL STREET, from 8TH PLACE to I-35 HWY
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 8TH STREET, from OAKLAND AVENUE to NORTH END
 STATE AVENUE, from 32ND STREET to 32ND STREET
 STATE AVENUE, from 38TH STREET to 37TH STREET
 9TH TERRACE, from SOUTH END to WOODEND AVENUE

83rd STREET, from 83rd STREET to 83rd STREET
83rd TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
83rd PLACE, from ELLA AVENUE to 83rd TERRACE
83rd STREET, from 83rd STREET to 83rd STREET
83rd STREET, from ORVILLE AVENUE to 83rd STREET
ELIZABETH AVENUE, from UNNAMED - 9866 to 82ND STREET
84TH STREET, from ARMSTRONG AVENUE to NORTH END
84TH STREET, from 84TH DR to ARMSTRONG AVENUE
84TH STREET, from ANN AVENUE to 84TH DR
83rd TERRACE, from TAUROMEE AVENUE to ORIENT DR
84TH STREET, from TAUROMEE AVENUE to BARNETT AVENUE
84TH STREET, from SANDUSKY AVENUE to TAUROMEE AVENUE
84TH STREET, from SOUTH END to SANDUSKY AVENUE
TAUROMEE AVENUE, from 83rd TERRACE to 82ND TERRACE
83rd TERRACE, from ORIENT DR to BARNETT AVENUE
80TH PLACE CDS, from 80TH PLACE to TAUROMEE AVENUE
ELLA AVENUE, from 83rd STREET to 82ND TERRACE
ELLA AVENUE, from 82ND TERRACE to 82ND STREET
81st TERRACE, from 81st TERRACE to ELLA AVENUE
49TH STREET, from HIGHLAND DR to OAK GROVE ROAD
48TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
OTTAWA STREET, from 48TH STREET to OTTAWA AVENUE
HAGEMANN STREET, from 48TH TERRACE to 48TH STREET
HAGEMANN STREET, from 48TH STREET to 47TH STREET
48TH STREET, from HAGEMANN STREET to OTTAWA STREET
48TH TERRACE, from 49TH STREET to MELODY LANE
47TH DR, from 47TH STREET to MELODY DR
47TH DR, from MELODY DR to GIBBS ROAD
MELODY LANE, from 48TH STREET to MELODY DR
MELODY LANE, from MELODY DR to 47TH STREET
WOODEND AVENUE, from 51st STREET to VISTA STREET
VISTA STREET, from WOODEND AVENUE to NATO MA STREET
NATO MA STREET, from VISTA STREET to HIGHLAND DR
VISTA STREET, from 48TH STREET to 47TH STREET
50TH PLACE, from NEBRASKA AVENUE to 50TH TERRACE
50TH TERRACE, from STATE AVENUE to 50TH PLACE
49TH TERRACE, from 50TH STREET to 49TH TERRACE
49TH TERRACE, from DS@96N 50TH STREET to NEBRASKA AVENUE
50TH STREET, from 49TH TERRACE to WASHINGTON AVENUE
WASHINGTON AVENUE, from 48TH STREET to 47TH STREET
WASHINGTON AVENUE, from 49TH STREET to 48TH STREET
49TH TERRACE, from 50TH STREET to 50TH STREET
48TH STREET, from WASHINGTON AVENUE to OAKLAND AVENUE
50TH TERRACE, from 50TH PLACE to 51st STREET
52ND STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
NEBRASKA AVENUE, from 52ND STREET to 50TH PLACE
SEMINARY STREET, from 8TH PLACE to 8TH STREET

8TH PLACE, from WOODEND AVENUE to SEMINARY STREET
 VICTORY DR, from 38TH STREET to WOOD AVENUE
 WOOD AVENUE, from VICTORY DR to 37TH STREET
 SEMINARY STREET, from 8TH STREET to NE END
 WAVERLY AVENUE, from 57TH TERRACE to 57TH STREET
 WASHINGTON AVENUE, from 52ND CT to 51st STREET
 WASHINGTON AVENUE, from 50TH STREET to 49TH STREET
 58TH STREET, from 57TH DR to 58TH STREET
 ROWLAND AVENUE, from 58TH STREET to 57TH DR
 NOGARD AVENUE, from 57TH DR to 57TH TERRACE
 NOGARD AVENUE, from 57TH TERRACE to 57TH STREET
 58TH DR, from 59TH STREET to HASKELL CT
 57TH TERRACE, from 57TH STREET to GREELEY AVENUE
 57TH TERRACE, from GREELEY AVENUE to WAVERLY AVENUE
 LATHROP AVENUE, from WESTEND to 55TH STREET
 56TH STREET, from YECKER AVENUE to NORTH END
 YECKER AVENUE, from 57TH STREET to 56TH STREET
 GEORGIA AVENUE, from 59TH STREET to 57TH STREET
 GEORGIA AVENUE, from 57TH STREET to 55TH STREET
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 WAVERLY AVENUE, from WESTEND to 57TH TERRACE
 GREELEY AVENUE, from 57TH TERRACE to SE END
 49TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 9TH TERRACE, from LOCUST AVENUE to NORTH END
 10TH STREET, from LOCUST AVENUE to FOREST CT
 33rd STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
 REYNOLDS AVENUE, from 10TH STREET to MILL STREET
 MILL STREET, from LYON AVENUE to REYNOLDS AVENUE
 38TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 STATE AVENUE, from STATE AVENUE to CEMETERY DR - 5818
 FERREE STREET, from RIDGE AVENUE to LYON AVENUE
 FREEMAN AVENUE, from WESTEND to 11TH STREET
 PUCKETT ROAD, from LOCUST AVENUE to ROSEDALE PARK ROAD
 PUCKETT ROAD, from ROSEDALE PARK ROAD to HOLMES STREET
 ROSEDALE PARK ROAD, from PUCKETT ROAD to ROSEDALE PARK ROAD
 8TH STREET, from FOREST AVENUE to WOODEND AVENUE
 9TH TERRACE, from WOODEND AVENUE to HAGEMANN STREET
 PUCKETT ROAD, from HOLMES STREET to 8TH STREET
 8TH STREET, from WOODEND AVENUE to HOLMES STREET
 HOLMES STREET, from SE END to 8TH STREET
 8TH STREET, from PUCKETT ROAD to SEMINARY STREET
 BOEKE STREET, from RIDGE AVENUE to LYON AVENUE
 9TH STREET, from LOCUST AVENUE to FOREST AVENUE
 9TH PLACE, from LOCUST AVENUE to NORTH END
 HAGEMANN STREET, from 9TH TERRACE to NE END
 GREELEY AVENUE, from NW END to 57TH TERRACE
 GARFIELD AVENUE, from 38TH STREET to 37TH STREET

FOREST AVENUE , from 51st STREET to 50TH STREET
 HIGHLAND DR, from VISTA STREET to SHAWNEE DR
 HIGHLAND DR, from NATO MA STREET to VISTA STREET
 HIGHLAND DR, from WOODEND AVENUE to NATO MA STREET
 HASKELL AVENUE, from 57TH STREET to 56TH TERRACE
 ELLA AVENUE, from 83rd PLACE to 83rd TERRACE
 ELLA AVENUE, from 83rd TERRACE to 83rd STREET
 ELLA AVENUE, from 82ND STREET to 81st TERRACE
 ELLA AVENUE, from 81st TERRACE to 80TH TERRACE
 ELIZABETH AVENUE, from WESTEND to 83rd TERRACE
 ELIZABETH AVENUE, from 82ND STREET to 81st TERRACE
 ELIZABETH AVENUE, from 81st TERRACE to 80TH TERRACE
 83rd TERRACE, from ELLA AVENUE to 83rd PLACE
 82ND TERRACE, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 80TH TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 57TH TERRACE, from WAVERLYAVENUE to NOGARD AVENUE
 57TH STREET, from HASKELL AVENUE to NOGARD AVENUE
 57TH STREET, from WAVERLYAVENUE to HASKELL AVENUE
 57TH DR, from ROWLAND AVENUE to NOGARD AVENUE
 56TH TERRACE, from GREELEY AVENUE to HASKELL AVENUE
 56TH TERRACE, from PARALLEL PARKWAY to GREELEY AVENUE
 53rd TERRACE, from NEBRASKA AVENUE to NORTH END
 49TH TERRACE, from OAK GROVE ROAD to MELODY CT
 48TH TERRACE, from OAK GROVE ROAD to MELODY LANE
 48TH TERRACE, from STATE AVENUE to NEBRASKA AVENUE
 48TH STREET, from VISTA STREET to SHAWNEE DR
 48TH STREET, from WOODEND AVENUE to VISTA STREET
 48TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 MELODY CT, from MELODY CT to MELODY CT
 MELODY CT, from MELODY CT to MELODY CT
 49TH STREET, from 49TH STREET to 49TH STREET
 49TH STREET, from 49TH STREET to 49TH STREET
 57TH STREET, from 57TH TERRACE to GREELEY AVENUE
 GREELEY AVENUE, from 57TH STREET to 57TH STREET

8TH STREET, from SOUTH END to PUCKETT ROAD
 37TH STREET, from GARFIELD AVENUE to GARFIELD AVENUE
 37TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 36TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 31st STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 WOODEND AVENUE, from HIGHLAND DR to 48TH STREET
 VISTA STREET, from NATO MA STREET to HIGHLAND DR
 TAUROMEE AVENUE, from 82ND STREET to 82ND STREET
 TAUROMEE AVENUE, from 82ND STREET to 81st TERRACE
 WOOD AVENUE, from 36TH STREET to 33rd STREET
 PARALLEL AVENUE, from 31st STREET to 30TH STREET
 ORVILLE AVENUE, from 83rd STREET to 82ND TERRACE
 OAK GROVE ROAD, from 48TH STREET to 47TH STREET
 NEBRASKA AVENUE, from 53rd TERRACE to 52ND STREET
 NEBRASKA AVENUE, from 49TH TERRACE to 49TH STREET
 NEBRASKA AVENUE, from 49TH STREET to 48TH TERRACE
 NEBRASKA AVENUE, from 48TH STREET to 47TH STREET
 MELODY DR, from MELODY LANE to 47TH DR
 LOCUST AVENUE, from 50TH STREET to SHAWNEE DR
 LAFAYETTE AVENUE, from WESTEND to 55TH TERRACE

Annual Bridge Repair, 2019 f/k/a Annual Emergency Bridge Repair, 2019

CMIP #: 2301

Name Change, Description Amended

Annual CMIP#: 942-0119

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-52-18 (RR); O-53-19/R-50-19 (RR); R-76-19 (RR)

Prior Authorization Amount Approved*: \$300,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Repair, removal and replacement of certain bridges and associated streets within the City of Kansas City, Kansas, and any appurtenances related thereto. All work includes necessary traffic control, detour signing, and utility adjustments necessary to accommodate the improvements as well as all necessary engineering, design, inspection, appurtenances, and related construction. Project sites will be Structure #199 on Fairfax Trafficway, south of Quindaro Boulevard and Bridge #311, on Thorn Drive, South of Kansas Avenue.

Annual Bridge Repair, 2020 f/k/a Annual Emergency Bridge Repair, 2020

CMIP #: 2301

Name Change

Annual CMIP#: 942-0120

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-53-19/R-50-19; R-76-19

Prior Authorization Amount Approved*: \$300,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Repair, removal and replacement of certain bridges and associated streets within the Unified Government, and any appurtenances related thereto. All work includes necessary traffic control, detour signing, and utility adjustments necessary to accommodate work near Structure #223 at 36th Street and Ohio Street.

Annual Bridge Repair, 2021 f/k/a Annual Emergency Bridge Repair, 2021

CMIP #: 2301

Name Change, Description Amended

Annual CMIP#: 942-0121

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20 (RR)

Prior Authorization Amount Approved*: \$300,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project funds will include all work related to the removal, repair, and replacement of expansion joints along the S. 42nd Street Bridge (Structure #244) over the Burlington Northern Santa Fe railyard, and joint repair of a failed joint on the Kansas Avenue Bridge (Structure # 59) over the Kansas River . All work includes necessary traffic control and detour signing, and utility adjustments, necessary to accommodate the improvements as well as all necessary engineering, design, inspection, and all necessary appurtenances and related construction.

Annual Bridge Repair, 2022

CMIP #: 2301

New Project, Reimbursement Resolution

Annual CMIP#: 942-0122

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: None

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$300,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Repair, removal and replacement of certain bridges and associated streets within the City of Kansas City, Kansas, and any appurtenances related thereto. All work includes necessary traffic control, detour signing, and utility adjustments necessary to accommodate work.

Annual Concrete Repair Program, 2021

CMIP #: 1301

Annual CMIP#: 941-0321

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20

Prior Authorization Amount Approved*: \$1,772,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Annual project that will involve, but is not limited to, the removal and replacement of concrete roadway elements such as curb and gutter, sidewalk, curb access ramps, or concrete roadway panels, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs within the following locations:

AREA #1:

32ND STREET, FROM STRONG AVENUE TO POWELL AVENUE
32ND STREET, FROM CONNOR AVENUE TO STRONG AVENUE
33RD STREET, FROM STRONG AVENUE TO POWELL AVENUE
33RD STREET, FROM METROPOLITAN AVENUE TO STRONG AVENUE
POWELL AVENUE, FROM 34TH STREET TO 33RD STREET
POWELL AVENUE, FROM 35TH STREET TO 34TH STREET
POWELL AVENUE, FROM 36TH STREET TO 35TH STREET
POWELL AVENUE, FROM 37TH STREET TO 36TH STREET
POWELL AVENUE, FROM 38TH STREET TO 37TH STREET
POWELL AVENUE, FROM 39TH STREET TO 38TH STREET
STRONG AVENUE, FROM 33RD STREET TO 32ND STREET
STRONG AVENUE, FROM 34TH STREET TO 33RD STREET
STRONG AVENUE, FROM 35TH STREET TO 34TH STREET
34TH STREET, FROM ARGENTINE BOULEVARD TO NORTH END OF PAVEMENT
34TH STREET, FROM POWELL AVENUE TO ARGENTINE BOULEVARD
34TH STREET, FROM METROPOLITAN AVENUE TO STRONG AVENUE
35TH STREET, FROM ARGENTINE BOULEVARD TO NORTH END
35TH STREET, FROM POWELL AVENUE TO ARGENTINE BOULEVARD
35TH STREET, FROM STRONG AVENUE TO POWELL AVENUE
35TH STREET, FROM METROPOLITAN AVENUE TO STRONG AVENUE
36TH STREET, FROM ARGENTINE BOULEVARD TO NORTH END
36TH STREET, FROM POWELL AVENUE TO ARGENTINE BOULEVARD
36TH STREET, FROM STRONG AVENUE TO POWELL AVENUE
36TH STREET, FROM METROPOLITAN AVENUE TO STRONG AVENUE
37TH STREET, FROM ARGENTINE BOULEVARD TO NORTH END
37TH STREET, FROM POWELL AVENUE TO ARGENTINE BOULEVARD
34TH STREET, FROM SOUTH END OF PAVEMENT TO POWELL AVENUE

AREA #3:

MILL STREET, FROM TENNY AVENUE TO OHIO AVENUE
NORTHUP AVENUE, FROM 10TH STREET TO 9TH STREET
OHIO AVENUE, FROM 8TH STREET TO COY STREET
OHIO AVENUE, FROM 8TH STREET TO 8TH STREET

OHIO AVENUE, FROM EARLY STREET TO 8TH STREET
 OHIO AVENUE, FROM MILL STREET TO EARLY STREET
 OHIO AVENUE, FROM 9TH STREET TO MILL STREET
 ORVILLE AVENUE, FROM 8TH STREET TO 7TH STREET TRFY
 ORVILLE AVENUE, FROM 8TH STREET TO 8TH STREET
 SPLITLOG AVENUE, FROM COY STREET TO 7TH STREET TRFY
 SPLITLOG AVENUE, FROM 9TH STREET TO 8TH STREET
 SPLITLOG AVENUE, FROM 10TH STREET TO 9TH STREET
 8TH STREET, FROM OHIO AVENUE TO SPLITLOG AVENUE
 9TH STREET, FROM OHIO AVENUE TO SPLITLOG AVENUE
 9TH STREET, FROM ELLA AVENUE TO ORVILLE AVENUE
 EARLY STREET, FROM TENNY AVENUE TO OHIO AVENUE
 ELLA AVENUE, FROM 9TH STREET TO 8TH STREET
 ELLA AVENUE, FROM 10TH STREET TO 9TH STREET
 9TH STREET, FROM TENNY AVENUE TO NORTHRUP AVENUE
 ELLA AVENUE, FROM 8TH STREET TO EASTREET END
 ORVILLE AVENUE, FROM 9TH STREET TO 8TH STREET
 COY STREET, FROM SPLITLOG AVENUE TO NE END
 ORVILLE AVENUE, FROM 10TH STREET TO 9TH STREET
 SPLITLOG AVENUE, FROM 8TH STREET TO COY STREET

AREA #5:

81ST TERRACE, FROM NEBRASKA AVENUE TO 81STSTREET
 81ST STREET, FROM 81ST TERRACE TO WASHINGTON AVENUE
 EVERETT COURT, FROM 81ST TO EVERETT COURT
 81ST TERRACE, FROM ARCADIA COURT TO ARCADIA COURT
 ARCADIA COURT, FROM 81ST TERRACE TO 81ST TERRACE
 81ST TERRACE, FROM ARCADIA COURT TO NEBRASKA AVENUE
 80TH STREET, FROM ARCADIA COURT TO NEBRASKA AVENUE
 ARCADIA COURT, FROM 81ST TERRACE TO 80TH STREET
 EVERETT COURT CDS, FROM EVERETT COURT TO EVERETT COURT
 EVERETT COURT CDS, FROM EVERETT COURT TO EVERETT COURT
 NEBRASKA AVENUE, FROM 81ST TERRACE TO 80TH STREET
 81ST STREET, FROM EVERETT COURT TO OAKLAND AVENUE
 81ST STREET, FROM WASHINGTON AVENUE TO EVERETT COURT
 79TH STREET, FROM OAKLAND AVENUE TO CORONA AVENUE
 79TH STREET, FROM SOUTH END OF PAVEMENT TO OAKLAND AVENUE
 OAKLAND AVENUE, FROM 81ST STREET TO 79TH STREET

Annual Concrete Repair Program, 2022

CMIP #: 1301

New Project

Annual CMIP#: 941-0322

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: None

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$1,500,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Annual project that will involve, but is not limited to, the removal and replacement of concrete roadway elements such as curb and gutter, sidewalk, curb access ramps, or concrete roadway panels, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs within the following locations:

LOCUST AVENUE, from 9TH STREET to 8TH TERRACE
LOCUST AVENUE, from 9TH TERRACE to 9TH STREET
LOCUST AVENUE, from 9TH TERRACE to 9TH TERRACE
LOCUST AVENUE, from 9TH PLACE to 9TH TERRACE
LOCUST AVENUE, from 10TH STREET to 9TH PLACE
LOCUST AVENUE, from UNNAMED - 6669 to 10TH STREET
LOCUST AVENUE, from 51st STREET to 50TH STREET
MELODY LANE, from 48TH TERRACE to 48TH STREET
MILL STREET, from CENTRAL AVENUE to RIDGE AVENUE
32ND STREET, from WOOD AVENUE to GARFIELD AVENUE
32ND STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
NEW JERSEY AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
NEW JERSEY AVENUE, from 10TH STREET to 9TH STREET
NEW JERSEY AVENUE, from 11TH STREET to 10TH STREET
OAK GROVE ROAD, from 48TH TERRACE to 48TH STREET
OAK GROVE ROAD, from 49TH STREET to 48TH TERRACE
OAK GROVE ROAD, from 49TH TERRACE to 49TH STREET
OAK GROVE ROAD, from 50TH STREET to 49TH TERRACE
OAKLAND AVENUE, from 11TH STREET to 10TH STREET
OAKLAND AVENUE, from 12TH STREET to 11TH STREET
PARALLEL AVENUE, from 29TH STREET to 28TH STREET
PARALLEL AVENUE, from 30TH STREET to 29TH STREET
REYNOLDS AVENUE, from BROADVIEW AVENUE to 7TH STREET TRAFFICWAY
REYNOLDS AVENUE, from 8TH STREET to BROADVIEW AVENUE
RIDGE AVENUE, from 8TH STREET to CENTRAL AVENUE
RIDGE AVENUE, from MILL STREET to 8TH STREET
RIDGE AVENUE, from FERREE STREET to BOEKE STREET
RIDGE AVENUE, from 10TH STREET to FERREE STREET
ROWLAND AVENUE, from 59TH STREET to 58TH STREET
WOOD AVENUE, from 30TH STREET to 29TH STREET
WOOD AVENUE, from 37TH STREET to 36TH STREET
TAUROMEE AVENUE, from 80TH PLACE to 80TH TERRACE
TAUROMEE AVENUE, from 81st TERRACE to 80TH PLACE
TAUROMEE AVENUE, from 82ND TERRACE to 82ND STREET
TENNYSON STREET, from WOOD AVENUE to GARFIELD AVENUE
TENNYSON STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
WEBSTER AVENUE, from WESTEND to 55TH STREET
WEBSTER AVENUE, from 58TH STREET to 57TH STREET
WEBSTER AVENUE, from 59TH STREET to 58TH STREET
YECKER AVENUE, from 56TH STREET to 55TH STREET

YECKER AVENUE, from 58TH STREET to 57TH STREET
 YECKER AVENUE, from 59TH STREET to 58TH STREET
 11TH STREET, from OAKLAND AVENUE to FREEMAN AVENUE
 28TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 28TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 29TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 29TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 30TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 30TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 31st STREET, from WOOD AVENUE to GARFIELD AVENUE
 48TH STREET, from OAK GROVE ROAD to MELODY LANE
 49TH STREET, from UNNAMED - 7809 to NEBRASKA AVENUE
 49TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 49TH STREET, from 48TH TERRACE to GIBBS ROAD
 49TH TERRACE, from MELODY CT to GIBBS ROAD
 50TH STREET, from FOREST AVENUE to VISTA STREET
 50TH STREET, from LOCUST AVENUE to FOREST AVENUE
 51st STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 CALVIN STREET, from WESTEND to BROADVIEW AVENUE
 EVERETT AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
 EVERETT AVENUE, from 9TH STREET to 8TH STREET
 EVERETT AVENUE, from 10TH STREET to 9TH STREET
 EVERETT AVENUE, from 11TH STREET to 10TH STREET
 EVERETT AVENUE, from 12TH STREET to 11TH STREET
 57TH STREET, from NOGARD AVENUE to GEORGIA AVENUE
 57TH STREET, from YECKER AVENUE to WEBSTER AVENUE
 57TH STREET, from Webster AVENUE to ROSWELL AVENUE
 57TH STREET, from ROSWELL AVENUE to SPRING AVENUE
 57TH STREET, from SPRING AVENUE to LATHROP AVENUE
 57TH STREET, from LATHROP AVENUE to LEAVENWORTH ROAD
 58TH STREET, from YECKER AVENUE to Webster AVENUE
 58TH STREET, from Webster AVENUE to LEAVENUENWORTH ROAD
 80TH TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 82ND STREET, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ORVILLE AVENUE to ELIZABETH AVENUE
 83rd STREET, from ELLA AVENUE to ORVILLE AVENUE
 83rd TERRACE, from BARNETT AVENUE to ISABEL STREET
 84TH STREET, from BARNETT AVENUE to ISABEL STREET
 84TH STREET, from ISABEL STREET to ANN AVENUE
 BOEKE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 CRESTREET DR, from 51st STREET to 49TH STREET
 ELLA AVENUE, from WESTEND to 83rd PLACE
 HIGHLAND DR, from 49TH STREET to WOODEND AVENUE
 FOREST AVENUE, from 9TH STREET to 8TH TERRACE
 FREEMAN AVENUE, from 10TH STREET to 9TH STREET
 FREEMAN AVENUE, from 11TH STREET to 10TH STREET
 GARFIELD AVENUE, from 29TH STREET to 28TH STREET

GARFIELD AVENUE, from 30TH STREET to 29TH STREET
 GARFIELD AVENUE, from 31st STREET to 30TH STREET
 GARFIELD AVENUE, from TENNYSON STREET to 31st STREET
 GARFIELD AVENUE, from 32ND STREET to TENNYSON STREET
 GARFIELD AVENUE, from 33rd STREET to 32ND STREET
 GARFIELD AVENUE, from 37TH STREET to 36TH STREET
 GREELEY AVENUE, from 56TH TERRACE to EASTR END
 ISABEL STREET, from 84TH STREET to 83rd TERRACE
 HOLMES STREET, from PUCKETT ROAD to NORTH END
 9TH STREET, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 9TH TERRACE to 9TH STREET
 LOCUST AVENUE, from 8TH STREET to PUCKETT ROAD
 8TH STREET, from LOCUST AVENUE to FOREST AVENUE
 FERREE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 LYON AVENUE, from BROADVIEW AVENUE to SIMPSON AVENUE
 LYON AVENUE, from BOEKE STREET to 9TH STREET
 LYON AVENUE, from FERREE STREET to BOEKE STREET
 LYON AVENUE, from 10TH STREET to FERREE STREET
 9TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 WOOD AVENUE, from 31st STREET to 30TH STREET
 WOOD AVENUE, from TENNYSON STREET to 31st STREET
 WOOD AVENUE, from 33rd STREET to 32ND STREET
 WOOD AVENUE, from 29TH STREET to 28TH STREET
 33rd STREET, from WOOD AVENUE to RICHMOND AVENUE
 33rd STREET, from RICHMOND AVENUE to GARFIELD AVENUE
 LYON AVENUE, from MILL STREET to BROADVIEW AVENUE
 LYON AVENUE, from 9TH STREET to MILL STREET
 REYNOLDS AVENUE, from MILL STREET to EARLY STREET
 29TH STREET, from PARALLEL AVENUE to PARALLEL PARKWAY
 35TH STREET, from SOUTH END to UNNAMED - 5628
 GARFIELD AVENUE, from UNNAMED - 5628 to 33rd STREET
 GARFIELD AVENUE, from 36TH STREET to UNNAMED - 5628
 RICHMOND AVENUE, from WESTEND to 33rd STREET
 8TH TERRACE, from WOODEND AVENUE to NORTH END
 8TH TERRACE, from LOCUST AVENUE to FOREST AVENUE
 8TH TERRACE, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 8TH TERRACE to 8TH STREET
 WOODEND AVENUE, from 8TH TERRACE to 8TH TERRACE
 WOODEND AVENUE, from 8TH PLACE to 8TH TERRACE
 WOODEND AVENUE, from 9TH STREET to 8TH PLACE
 LOCUST AVENUE, from 8TH TERRACE to 8TH STREET
 FOREST AVENUE , from 8TH TERRACE to 8TH STREET
 8TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 SIMPSON AVENUE, from BROADVIEW AVENUE to CENTRAL AVENUE
 BROADVIEW AVENUE, from LYON AVENUE to REYNOLDS AVENUE
 BROADVIEW AVENUE, from CALVIN STREET to LYON AVENUE
 BROADVIEW AVENUE, from SIMPSON AVENUE to CALVIN STREET

BROADVIEW AVENUE, from RIDGE AVENUE to SIMPSON AVENUE
 ROSWELL AVENUE, from 57TH STREET to EAST END
 SPRING AVENUE, from 57TH STREET to EAST END
 WEBSTER AVENUE, from 57TH STREET to EAST END
 LATHROP AVENUE, from WESTEND to 57TH STREET
 ROSWELL AVENUE, from WESTEND to 57TH STREET
 SPRING AVENUE, from WESTEND to 57TH STREET
 HOLMES STREET, from SOUTH END to PUCKETT ROAD
 8TH STREET, from HOLMES STREET to NORTH END
 ALLEY E OF 8TH - 6874, from OAKLAND AVENUE to FREEMAN AVENUE
 8TH STREET, from REYNOLDS AVENUE to NORTH END
 8TH STREET, from RIDGE AVENUE to RIDGE AVENUE
 LATHROP AVENUE, from 57TH STREET to EAST END
 WOODEND AVENUE, from VISTA STREET to HIGHLAND DR
 56TH STREET, from SOUTH END to LEAVENWORTH ROAD
 WASHINGTON AVENUE, from 48TH STREET to 48TH STREET
 50TH STREET, from STATE AVENUE to 49TH TERRACE
 52ND CT, from WASHINGTON AVENUE to 52ND CT
 51st STREET, from WASHINGTON AVENUE to 50TH TERRACE
 GREELEY AVENUE, from 57TH STREET to 56TH TERRACE
 HASKELL CT, from 59TH STREET to 58TH DR
 50TH STREET, from 49TH TERRACE to 49TH TERRACE
 WOODEND AVENUE, from 48TH STREET to 47TH STREET
 49TH STREET, from 49TH STREET to 48TH TERRACE
 MELODY CT, from 49TH TERRACE to MELODY CT
 48TH STREET, from OTTAWA STREET to OAK GROVE ROAD
 CREST DR, from HAGEMANN STREET to 47TH STREET
 80TH TERRACE, from 80TH TERRACE to ELLA AVENUE
 ORVILLE AVENUE, from 82ND STREET to ORVILLE AVENUE
 TAUROMEE AVENUE, from 84TH STREET to 83rd TERRACE
 83rd TERRACE, from 83rd PLACE to ELIZABETH AVENUE
 STATE AVENUE, from 37TH STREET to 37TH STREET
 STATE AVENUE, from 37TH STREET to CEMETEREY DR - 5795
 REYNOLDS AVENUE, from EARLY STREET to 8TH STREET
 JODEE LANE, from WESTEND to 55TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to 34TH STREET
 STATE AVENUE, from 33rd STREET to 32ND STREET
 STATE AVENUE, from 32ND STREET to 31st STREET
 STATE AVENUE, from 31st STREET to 29TH STREET
 STATE AVENUE, from 34TH STREET to 33rd STREET
 STATE AVENUE, from 38TH STREET to 38TH STREET
 RIDGE AVENUE, from 9TH STREET to NE END
 STATE AVENUE, from 34TH STREET to 34TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to CEMETEREY DR - 5795
 9TH STREET, from RIDGE AVENUE to LYON AVENUE
 MILL STREET, from 8TH PLACE to I-35 HWY
 81st TERRACE, from 81st TERRACE to 81st TERRACE

8TH STREET, from OAKLAND AVENUE to NORTH END
 STATE AVENUE, from 32ND STREET to 32ND STREET
 STATE AVENUE, from 38TH STREET to 37TH STREET
 9TH TERRACE, from SOUTH END to WOODEND AVENUE
 83rd STREET, from 83rd STREET to 83rd STREET
 83rd TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 83rd PLACE, from ELLA AVENUE to 83rd TERRACE
 83rd STREET, from 83rd STREET to 83rd STREET
 83rd STREET, from ORVILLE AVENUE to 83rd STREET
 ELIZABETH AVENUE, from UNNAMED - 9866 to 82ND STREET
 84TH STREET, from ARMSTRONG AVENUE to NORTH END
 84TH STREET, from 84TH DR to ARMSTRONG AVENUE
 84TH STREET, from ANN AVENUE to 84TH DR
 83rd TERRACE, from TAUROMEE AVENUE to ORIENT DR
 84TH STREET, from TAUROMEE AVENUE to BARNETT AVENUE
 84TH STREET, from SANDUSKY AVENUE to TAUROMEE AVENUE
 84TH STREET, from SOUTH END to SANDUSKY AVENUE
 TAUROMEE AVENUE, from 83rd TERRACE to 82ND TERRACE
 83rd TERRACE, from ORIENT DR to BARNETT AVENUE
 80TH PLACE CDS, from 80TH PLACE to TAUROMEE AVENUE
 ELLA AVENUE, from 83rd STREET to 82ND TERRACE
 ELLA AVENUE, from 82ND TERRACE to 82ND STREET
 81st TERRACE, from 81st TERRACE to ELLA AVENUE
 49TH STREET, from HIGHLAND DR to OAK GROVE ROAD
 48TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 OTTAWA STREET, from 48TH STREET to OTTAWA AVENUE
 HAGEMANN STREET, from 48TH TERRACE to 48TH STREET
 HAGEMANN STREET, from 48TH STREET to 47TH STREET
 48TH STREET, from HAGEMANN STREET to OTTAWA STREET
 48TH TERRACE, from 49TH STREET to MELODY LANE
 47TH DR, from 47TH STREET to MELODY DR
 47TH DR, from MELODY DR to GIBBS ROAD
 MELODY LANE, from 48TH STREET to MELODY DR
 MELODY LANE, from MELODY DR to 47TH STREET
 WOODEND AVENUE, from 51st STREET to VISTA STREET
 VISTA STREET, from WOODEND AVENUE to NATO MA STREET
 NATO MA STREET, from VISTA STREET to HIGHLAND DR
 VISTA STREET, from 48TH STREET to 47TH STREET
 50TH PLACE, from NEBRASKA AVENUE to 50TH TERRACE
 50TH TERRACE, from STATE AVENUE to 50TH PLACE
 49TH TERRACE, from 50TH STREET to 49TH TERRACE
 49TH TERRACE, from 50TH STREET to NEBRASKA AVENUE
 50TH STREET, from 49TH TERRACE to WASHINGTON AVENUE
 WASHINGTON AVENUE, from 48TH STREET to 47TH STREET
 WASHINGTON AVENUE, from 49TH STREET to 48TH STREET
 49TH TERRACE, from 50TH STREET to 50TH STREET
 48TH STREET, from WASHINGTON AVENUE to OAKLAND AVENUE

50TH TERRACE, from 50TH PLACE to 51st STREET
 52ND STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 NEBRASKA AVENUE, from 52ND STREET to 50TH PLACE
 SEMINARY STREET, from 8TH PLACE to 8TH STREET
 8TH PLACE, from WOODEND AVENUE to SEMINARY STREET
 VICTORY DR, from 38TH STREET to WOOD AVENUE
 WOOD AVENUE, from VICTORY DR to 37TH STREET
 SEMINARY STREET, from 8TH STREET to NE END
 WAVERLY AVENUE, from 57TH TERRACE to 57TH STREET
 WASHINGTON AVENUE, from 52ND CT to 51st STREET
 WASHINGTON AVENUE, from 50TH STREET to 49TH STREET
 58TH STREET, from 57TH DR to 58TH STREET
 ROWLAND AVENUE, from 58TH STREET to 57TH DR
 NOGARD AVENUE, from 57TH DR to 57TH TERRACE
 NOGARD AVENUE, from 57TH TERRACE to 57TH STREET
 58TH DR, from 59TH STREET to HASKELL CT
 57TH TERRACE, from 57TH STREET to GREELEY AVENUE
 57TH TERRACE, from GREELEY AVENUE to WAVERLY AVENUE
 LATHROP AVENUE, from WESTEND to 55TH STREET
 56TH STREET, from YECKER AVENUE to NORTH END
 YECKER AVENUE, from 57TH STREET to 56TH STREET
 GEORGIA AVENUE, from 59TH STREET to 57TH STREET
 GEORGIA AVENUE, from 57TH STREET to 55TH STREET
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 WAVERLY AVENUE, from WESTEND to 57TH TERRACE
 GREELEY AVENUE, from 57TH TERRACE to SE END
 49TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 9TH TERRACE, from LOCUST AVENUE to NORTH END
 10TH STREET, from LOCUST AVENUE to FORESTCT
 33rd STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
 REYNOLDS AVENUE, from 10TH STREET to MILL STREET
 MILL STREET, from LYON AVENUE to REYNOLDS AVENUE
 38TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 STATE AVENUE, from STATE AVENUE to CEMETEREY DR - 5818
 FERREE STREET, from RIDGE AVENUE to LYON AVENUE
 FREEMAN AVENUE, from WESTEND to 11TH STREET
 PUCKETT ROAD, from LOCUST AVENUE to ROSEDALE PARK ROAD
 PUCKETT ROAD, from ROSEDALE PARK ROAD to HOLMES STREET
 ROSEDALE PARK ROAD, from PUCKETT ROAD to ROSEDALE PARK ROAD
 8TH STREET, from FOREST AVENUE to WOODEND AVENUE
 9TH TERRACE, from WOODEND AVENUE to HAGEMANN STREET
 PUCKETT ROAD, from HOLMES STREET to 8TH STREET
 8TH STREET, from WOODEND AVENUE to HOLMES STREET
 HOLMES STREET, from SE END to 8TH STREET
 8TH STREET, from PUCKETT ROAD to SEMINARY STREET
 BOEKE STREET, from RIDGE AVENUE to LYON AVENUE
 9TH STREET, from LOCUST AVENUE to FOREST AVENUE

9TH PLACE, from LOCUST AVENUE to NORTH END
 HAGEMANN STREET, from 9TH TERRACE to NE END
 GREELEY AVENUE, from NW END to 57TH TERRACE
 GARFIELD AVENUE, from 38TH STREET to 37TH STREET
 FOREST AVENUE , from 51st STREET to 50TH STREET
 HIGHLAND DR, from VISTA STREET to SHAWNEE DR
 HIGHLAND DR, from NATO MA STREET to VISTA STREET
 HIGHLAND DR, from WOODEND AVENUE to NATO MA STREET
 HASKELL AVENUE, from 57TH STREET to 56TH TERRACE
 ELLA AVENUE, from 83rd PLACE to 83rd TERRACE
 ELLA AVENUE, from 83rd TERRACE to 83rd STREET
 ELLA AVENUE, from 82ND STREET to 81st TERRACE
 ELLA AVENUE, from 81st TERRACE to 80TH TERRACE
 ELIZABETH AVENUE, from WESTEND to 83rd TERRACE
 ELIZABETH AVENUE, from 82ND STREET to 81st TERRACE
 ELIZABETH AVENUE, from 81st TERRACE to 80TH TERRACE
 83rd TERRACE, from ELLA AVENUE to 83rd PLACE
 82ND TERRACE, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 80TH TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 57TH TERRACE, from WAVERLY AVENUE to NOGARD AVENUE
 57TH STREET, from HASKELL AVENUE to NOGARD AVENUE
 57TH STREET, from WAVERLY AVENUE to HASKELL AVENUE
 57TH DR, from ROWLAND AVENUE to NOGARD AVENUE
 56TH TERRACE, from GREELEY AVENUE to HASKELL AVENUE
 56TH TERRACE, from PARALLEL PARKWAY to GREELEY AVENUE
 53rd TERRACE, from NEBRASKA AVENUE to NORTH END
 49TH TERRACE, from OAK GROVE ROAD to MELODY CT
 48TH TERRACE, from OAK GROVE ROAD to MELODY LANE
 48TH TERRACE, from STATE AVENUE to NEBRASKA AVENUE
 48TH STREET, from VISTA STREET to SHAWNEE DR
 48TH STREET, from WOODEND AVENUE to VISTA STREET
 48TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 MELODY CT, from MELODY CT to MELODY CT
 MELODY CT, from MELODY CT to MELODY CT

49TH STREET, from 49TH STREET to 49TH STREET
 49TH STREET, from 49TH STREET to 49TH STREET
 57TH STREET, from 57TH TERRACE to GREELEY AVENUE
 GREELEY AVENUE, from 57TH STREET to 57TH STREET
 8TH STREET, from SOUTH END to PUCKETT ROAD
 37TH STREET, from GARFIELD AVENUE to GARFIELD AVENUE
 37TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 36TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 31st STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 WOODEND AVENUE, from HIGHLAND DR to 48TH STREET
 VISTA STREET, from NATO MA STREET to HIGHLAND DR
 TAUROMEE AVENUE, from 82ND STREET to 82ND STREET
 TAUROMEE AVENUE, from 82ND STREET to 81st TERRACE
 WOOD AVENUE, from 36TH STREET to 33rd STREET
 PARALLEL AVENUE, from 31st STREET to 30TH STREET
 ORVILLE AVENUE, from 83rd STREET to 82ND TERRACE
 OAK GROVE ROAD, from 48TH STREET to 47TH STREET
 NEBRASKA AVENUE, from 53rd TERRACE to 52ND STREET
 NEBRASKA AVENUE, from 49TH TERRACE to 49TH STREET
 NEBRASKA AVENUE, from 49TH STREET to 48TH TERRACE
 NEBRASKA AVENUE, from 48TH STREET to 47TH STREET
 MELODY DR, from MELODY LANE to 47TH DR
 LOCUST AVENUE, from 50TH STREET to SHAWNEE DR
 LAFAYETTE AVENUE, from WESTEND to 55TH TERRACE

Annual Elevator Upgrades, 2022

CMIP #: 8167

New Project

Annual CMIP#: 948-0122

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: None

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$500,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

This project will include engineering and design necessary to upgrade and improve elevators at locations to be determined to insure compliance with City, State, and Federal codes and regulations including Americans With Disabilities Act mandates. The scope of work will include but is not limited to the repair and replacements of drives, brakes, hoist cables, sheave brakes, governor, motor controls, and other associated mechanical equipment. The project will upgrade and replace interior lighting, panels, flooring and railings of the cab itself. Elevator will have new operational systems install with new push-button automated operations and controls.

Elevators located at:

City Hall 701 N 7th Street

Parking Lot A Located on North side of State Avenue. Between 7th & 8th Street

PDHQ freight 700 Minnesota Avenue

**Annual Facilities/Parking Maintenance & Repair, 2020 f/k/a
Facilities/Parking Annual Maintenance & Repair, 2020**

CMIP #: 8513

Name Change, Description Amended

Annual CMIP#: 948-0220

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-53-19/R-50-19; R-76-19; O-37-20/R-47-20

Prior Authorization Amount Approved*: \$700,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

This project will provide for all engineering, design, inspection and construction for one or more of the following Unified Government parking garages and surface lots. Work will include concrete surface and deck repair and replacement. Construction work shall include and provided for new gates, entry control equipment, lighting, signage and security equipment upgrades. Also will be new deck ware surface treatment and new canopy.

Surface Lots: Downtown

Lot # 3 - Located on South side of Barnett Avenue Between 6th & 7th Street

Memorial Hall Lots 1 & 2- Located between Barnett and Tauromee Avenue Between 7th & 8th Street

Reardon Lot - Located on South side of Minnesota Avenue. Between 5th & 6th Street

Parking Garages: Downtown

Parking garage A - Located on North side of State Avenue. Between 7th & 8th Street

Parking garage D- Located between Ann and Barnett Avenue. Between 7th & 8th Street

Parking garage E- Located on North side of Barnett Avenue Between 6th & 7th Street

E Reserve- Located on between Ann and Barnett Avenue Between 6th & 7th Street

**Annual Facilities/Parking Maintenance & Repair, 2021 f/k/a
Facilities/Parking Annual Maintenance & Repair, 2021**

CMIP #: 8513

Name Change, Description Amended

Annual CMIP#: 948-0221

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20

Prior Authorization Amount Approved*: \$900,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

This project will provide for all engineering, design, inspection and construction for one or more of the following Unified Government parking garages and surface lots. Work will include concrete surface and deck repair and replacement. Construction work shall include and provided for new gates, entry control equipment, lighting, signage and security equipment upgrades. Also will be new deck ware surface treatment and new canopy.

Surface Lots: Downtown

Parking Garages: Downtown

Parking garage D- Located between Ann and Barnett Avenue. Between 7th & 8th Street

Parking garage E- Located on North side of Barnett Avenue Between 6th & 7th Street
E Reserve- Located on between Ann and Barnett Avenue Between 6th & 7th Street

Annual Facilities/Parking Maintenance & Repair, 2022

CMIP #: 8513

New Project

Annual CMIP#: 948-0222

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: NONE

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$700,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

This project will provide for all engineering, design, inspection and construction for one or more of the following Unified Government parking garages and surface lots. Work will include concrete surface and deck repair and replacement. Construction work shall include and provided for new gates, entry control equipment, lighting, signage and security equipment upgrades. Also will be new deck ware surface treatment and new canopy.

Surface Lots: Downtown

Parking lots 1 and 2 at Memorial Hall.

Lot # 3 - Located on South side of Barnett Avenue Between 6th & 7th Street

Memorial Hall Lot- Located between Barnett and Tauromee Avenue Between 7th & 8th Street

Reardon Lot - Located on South side of Minnesota Avenue. Between 5th & 6th Street

Parking Garages: Downtown

Parking garage A - Located on North side of State Avenue. Between 7th & 8th Street

Parking garage C- Located on North side of Armstrong. Between 7th & 8th Street

Parking garage D- Located between Ann and Barnett Avenue. Between 7th & 8th Street

Parking garage E- Located on North side of Barnett Avenue Between 6th & 7th Street

E Reserve- Located on between Ann and Barnett Avenue Between 6th & 7th Street

VIP Lot F- Located between Ann and Barnett Avenue Between 6th & 7th Street

Annual Monitoring and Control Improvements 2018-2020 f/k/a

Pump Stations SCDA, 2018-2020

CMIP #: 6354

Name Change, Description Amended, Amount Amended

Annual CMIP#: 946-0620

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-80-16; O-53-19/R-50-19; R-76-19; O-37-20/R-47-20

Prior Authorization Amount Approved*: \$17,500,000

New Authorization Amount*: \$9,500,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project will include design and construction to upgrade hardware, software, instrumentation, controls and electrical equipment system wide.

Annual Monitoring and Control Improvements, 2022**CMIP #:** 6354*New Project***Annual CMIP#:** 946-0622**Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** NONE**Prior Authorization Amount Approved*:** NONE**New Authorization Amount*:** \$1,000,000**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

Project will include design and construction to upgrade hardware, software, instrumentation, controls and electrical equipment for the entire wastewater system, including pump stations, treatment plants, and satellite sites.

**Annual Neighborhood ADA Pedestrian Handicapped Ramps,
2020 f/k/a Neighborhood ADA Pedestrian Handicapped Ramps,
2020****CMIP #:** 1141*Name Change, Description Amended***Annual CMIP#:** 941-0820**Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** O-53-19/R-50-19 (RR); R-76-19 (RR);**Prior Authorization Amount Approved*:** \$400,000**New Authorization Amount*:** N/A**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

Removal and replacement of curbs and sidewalks with curbs, sidewalks and ramps to provide street to sidewalk access with complies with the Americans With Disabilities Act, including concrete pouring, resurfacing, utility cover adjustments, and associated construction costs, including any appurtenances related thereto, and necessary land acquisitions, engineering, design' at the following locations within the City of Kansas City, Kansas:

Intersections as follows:

AREA 1: Genesis Ridge

CLUBHOUSE DR, from 121ST TER to EAST END
MERION DR, from 121ST TER to EAST END
121ST TER, from PEBBLE BEACH DR to CLUBHOUSE DR
122ND ST, from PINEHURST DR to HOLLINGSWORTH RD
MERION DR, from WEST END to 122ND ST
122ND ST, from MERION DR to PINEHURST DR
122ND ST, from MERION DR to 121ST TER
PINEHURST DR, from WEST END to 122ND ST
121ST TER, from 122ND ST to MERION DR

121ST TER, from MERION DR to NORTH END
121ST TER, from AUGUSTA DR to 122ND ST
121ST TER, from CLUBHOUSE DR to AUGUSTA DR
CLUBHOUSE DR, from 122ND ST to 121ST TER
AUGUSTA DR, from 122ND ST to 121ST TER
122ND ST, from CLUBHOUSE DR to AUGUSTA DR
AUGUSTA DR, from 122ND TER to 122ND ST
CLUBHOUSE DR, from 122ND TER to 122ND ST
122ND TER, from 122ND TER to 122ND TER
122ND TER, from 122ND TER to 122ND TER
122ND TER, from CLUBHOUSE DR to 122ND TER
CLUBHOUSE DR, from 123RD ST to 122ND TER

AREA 5: Stony Point North

ARMSTRONG AVE, from 84TH DR to 84TH ST
ARMSTRONG AVE, from WEST END to 84TH DR
84TH DR, from ARMSTRONG AVE to STATE AVE LOOP
84TH DR, from 84TH ST to ARMSTRONG AVE
ANN AVE, from ISABEL ST to 84TH ST
TAUROMEE AVE, from 86TH ST to 84TH ST
SANDUSKY AVE, from 86TH ST to 84TH ST
BARNETT AVE, from 86TH ST to 84TH ST
ISABEL ST, from ANN AVE to 84TH ST
ISABEL ST, from 86TH ST to ANN AVE

Area 6: Eugene Ware

OAKLAND AVE, from 51ST ST to 49TH ST
OAKLAND AVE, from WEST END to 51ST ST
49TH ST, from HOLT LN to WOOD AVE
51ST ST, from OAKLAND AVE to FREEMAN AVE
FREEMAN AVE, from 51ST ST to HOLT LN
48TH TER, from OAKLAND AVE to NORTH END
OAKLAND AVE, from 48TH TER to 48TH ST
OAKLAND AVE, from 48TH TER to 48TH TER
48TH TER, from 48TH TER to OAKLAND AVE
51ST ST, from 50TH TER to OAKLAND AVE
51ST ST, from FREEMAN AVE to NORTH END
OAKLAND AVE, from 49TH ST to 48TH TER
49TH ST, from OAKLAND AVE to VALLEY RD
49TH ST, from VALLEY RD to FREEMAN AVE
49TH ST, from FREEMAN AVE to HOLT LN
HOLT LN, from FREEMAN AVE to WALKER AVE
WALKER AVE, from WEST END to HOLT LN
FREEMAN AVE, from HOLT LN to VALLEY RD
FREEMAN AVE, from VALLEY RD to 49TH ST

VALLEY RD, from FREEMAN AVE to 49TH ST
FREEMAN AVE, from 53RD ST to 51ST ST

**Annual Neighborhood ADA Pedestrian Handicapped Ramps,
2021 f/k/a Neighborhood ADA Pedestrian Handicapped Ramps,
2021**

CMIP #: 1141

Name Change, Description Amended

Annual CMIP#: 941-0821

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20 (RR)

Prior Authorization Amount Approved*: \$400,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Removal and replacement of curbs and sidewalks with curbs, sidewalks and ramps to provide street to sidewalk access with complies with the Americans With Disabilities Act, including concrete pouring, resurfacing, utility cover adjustments, and associated construction costs, including any appurtenances related thereto, and necessary land acquisitions, engineering, design' at the following locations within the City of Kansas City, Kansas:

Intersections as follows:

AREA 10: NRSA

LOWELL AVE, from 15TH ST to 14TH ST

LOWELL AVE, from 16TH ST to 15TH ST

RIDGE AVE, from 14TH ST to 13TH ST

RIDGE AVE, from 15TH ST to 14TH ST

RIDGE AVE, from 16TH ST to 15TH ST

RIDGE AVE, from 17TH ST to 16TH ST

WILSON BLVD, from 15TH ST to 14TH ST

WILSON BLVD, from 16TH ST to 15TH ST

WILSON BLVD, from 17TH ST to 16TH ST

14TH ST, from LOWELL AVE to RIDGE AVE

15TH ST, from WILSON BLVD to CENTRAL AVE

15TH ST, from RIDGE AVE to WILSON BLVD

15TH ST, from LOWELL AVE to RIDGE AVE

16TH ST, from WILSON BLVD to CENTRAL AVE

16TH ST, from RIDGE AVE to WILSON BLVD

16TH ST, from LOWELL AVE to RIDGE AVE

16TH ST, from BUNKER AVE to LOWELL AVE

17TH ST, from WILSON BLVD to CENTRAL AVE

17TH ST, from RIDGE AVE to WILSON BLVD

17TH ST, from LOWELL AVE to RIDGE AVE

14TH ST, from RIDGE AVE to WILSON BLVD

AREA 11: Armourdale

MIAMI AVE, from 10TH ST to FERREE ST
MIAMI AVE, from BALTIMORE ST to 10TH ST
MIAMI AVE, from 11TH ST to BALTIMORE ST
MIAMI AVE, from BETHANY ST to 11TH ST
10TH ST, from MIAMI AVE to OSAGE AVE
10TH ST, from CHEYENNE AVE to MIAMI AVE
10TH ST, from PAWNEE AVE to CHEYENNE AVE
11TH ST, from MIAMI AVE to ARGENTINE BLVD
11TH ST, from CHEYENNE AVE to MIAMI AVE
11TH ST, from PAWNEE AVE to CHEYENNE AVE
BALTIMORE ST, from MIAMI AVE to OSAGE AVE
BALTIMORE ST, from CHEYENNE AVE to MIAMI AVE
BALTIMORE ST, from PAWNEE AVE to CHEYENNE AVE
BETHANY ST, from PAWNEE AVE to CHEYENNE AVE
FERREE ST, from MIAMI AVE to OSAGE AVE
FERREE ST, from CHEYENNE AVE to MIAMI AVE
PAWNEE AVE, from BALTIMORE ST to 10TH ST
PAWNEE AVE, from BETHANY ST to 11TH ST
PAWNEE AVE, from 12TH ST to BETHANY ST
PAWNEE AVE, from 10TH ST to FERREE ST
FERREE ST, from PAWNEE AVE to CHEYENNE AVE

**Annual Neighborhood ADA Pedestrian Handicapped Ramps,
2022**

CMIP #: 1141

New Project, Reimbursement Resolution

Annual CMIP#: 941-0822

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: None

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$800,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Removal and replacement of curbs and sidewalks with curbs, sidewalks and ramps to provide street to sidewalk access which complies with the Americans With Disabilities Act, including concrete pouring, resurfacing, utility cover adjustments, and associated construction costs, including any appurtenances related thereto, and necessary land acquisitions, engineering, design at locations within the City of Kansas City, Kansas.

Annual Overflow CSO Reduction Program, 2021-2022

CMIP #: 6311

New Project

Annual CMIP#: 946-0822

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: NONE

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$8,000,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Work includes improvements made resulting from the 2020 analysis of Jersey Creek which identified seven locations: CSO 14, 15, 81, 16, 17, 19, and 55.

CSO 14 - The project area is in the north central portion of the Jersey Creek Basin. The area is generally bounded by 18th Street on the west, 12th Street on the east, Quindaro Boulevard on the north, and Parallel Parkway on the south. Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 10,200 LF of 12-inch through 60-inch diameter storm sewer and 700 LF of 18-inch through 21-inch diameter sanitary sewer.

CSO 15 and CSO 81 - The project area is in the central portion of the Jersey Creek Basin and south of Jersey Creek. The project area is generally bounded by North 25th Street on the west, Glendale Street on the east, Troup Street on the north and Richmond Street on the south. Separation will require Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 3,200 LF of 12-inch through 27-inch diameter storm sewer and 200 LF of 15-inch diameter sanitary sewer.

CSO 16 - The project area is in the north central portion of the Jersey Creek Basin. The area is generally bounded on the west by North 12th Street, on the east by North 10th Street, on the north by Kimball Avenue, and on the south by Parallel Parkway. Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 5,000 LF of 12-inch through 36-inch diameter storm sewer and 1,800 LF of 15-inch diameter sanitary sewer.

CSO 17 - The project area is in the north central portion of the Jersey Creek Basin. The area is generally bounded on the east by North 8th Street, on the west by North 10th Street, on the north by Sanford Avenue, and on the south by Parallel Parkway. Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 1,500 LF of 12-inch through 21-inch diameter storm sewer and 2,200 LF of 10-inch through 15-inch diameter sanitary sewer.

CSO 19 - The project area is in the south-central portion of the Jersey Creek Basin. The area is generally bounded by North 14th Street on the west, North 7th Street Trafficway on the east, Walker Avenue on the north, and Sandusky Avenue on the south and includes the Big 11 Lake and Waterway Park areas. Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 2,700 LF of 12-inch through 42-inch diameter storm sewer and 13,500 LF of 8-inch through 21-inch diameter sanitary sewer.

CSO 55 - The project area is in the south-central portion of the Jersey Creek Basin with a tributary area of approximately 600 acres. The area is generally bounded on the west by Westview Drive, North 10th Street on the east, Garfield Avenue on the south, and Riverview Avenue on the north and includes the Lombardy Drive area. Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 9,300 LF of 12-inch through 21-inch diameter storm sewer and 29,000 LF of 8-inch through 24-inch diameter sanitary sewer.

Annual Pavement Preservation Program, 2021

CMIP #: 1333

Annual CMIP#: 941-1121

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20

Prior Authorization Amount Approved*: \$3,000,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Annual project that will involve the milling, concrete pouring, asphalt overlay, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, railroad crossing enhancements, Americans With Disabilities Act compliant street to sidewalk access, and surface treatment applications including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs at the following locations.

AREA #1:

32ND STREET, FROM STRONG AVENUE TO POWELL AVENUE
32ND STREET, FROM CONNOR AVENUE TO STRONG AVENUE
33RD STREET, FROM STRONG AVENUE TO POWELL AVENUE
33RD STREET, FROM METROPOLITAN AVENUE TO STRONG AVENUE
POWELL AVENUE, FROM 34TH STREET TO 33RD STREET
POWELL AVENUE, FROM 35TH STREET TO 34TH STREET
POWELL AVENUE, FROM 36TH STREET TO 35TH STREET
POWELL AVENUE, FROM 37TH STREET TO 36TH STREET
POWELL AVENUE, FROM 38TH STREET TO 37TH STREET
POWELL AVENUE, FROM 39TH STREET TO 38TH STREET
STRONG AVENUE, FROM 33RD STREET TO 32ND STREET
STRONG AVENUE, FROM 34TH STREET TO 33RD STREET
STRONG AVENUE, FROM 35TH STREET TO 34TH STREET
34TH STREET, FROM ARGENTINE BOULEVARD TO NORTH END OF PAVEMENT
34TH STREET, FROM POWELL AVENUE TO ARGENTINE BOULEVARD
34TH STREET, FROM METROPOLITAN AVENUE TO STRONG AVENUE
35TH STREET, FROM ARGENTINE BOULEVARD TO NORTH END
35TH STREET, FROM POWELL AVENUE TO ARGENTINE BOULEVARD
35TH STREET, FROM STRONG AVENUE TO POWELL AVENUE
35TH STREET, FROM METROPOLITAN AVENUE TO STRONG AVENUE
36TH STREET, FROM ARGENTINE BOULEVARD TO NORTH END
36TH STREET, FROM POWELL AVENUE TO ARGENTINE BOULEVARD
36TH STREET, FROM STRONG AVENUE TO POWELL AVENUE
36TH STREET, FROM METROPOLITAN AVENUE TO STRONG AVENUE
37TH STREET, FROM ARGENTINE BOULEVARD TO NORTH END
37TH STREET, FROM POWELL AVENUE TO ARGENTINE BOULEVARD
34TH STREET, FROM SOUTH END OF PAVEMENT TO POWELL AVENUE

AREA #2:

RIVERVIEW AVENUE, FROM 24TH STREET TO 23RD STREET
RIVERVIEW AVENUE, FROM 25TH STREET TO 24TH STREET
RIVERVIEW AVENUE, FROM 26TH STREET TO 25TH STREET
RIVERVIEW AVENUE, FROM GRANDVIEW BOULEVARD TO 27TH STREET
25TH STREET, FROM PARK DRIVE TO RIVERVIEW AVENUE
26TH STREET, FROM RIVERVIEW AVENUE TO GRANDVIEW BOULEVARD
26TH STREET, FROM PARK DRIVE TO RIVERVIEW AVENUE
27TH STREET, FROM RIVERVIEW AVENUE TO NORTH END
23RD STREET, FROM RIVERVIEW AVENUE TO GRANDVIEW BOULEVARD
23RD STREET, FROM PARK DRIVE TO RIVERVIEW AVENUE
24TH STREET, FROM RIVERVIEW AVENUE TO GRANDVIEW BOULEVARD
24TH STREET, FROM PARK DRIVE TO RIVERVIEW AVENUE
25TH STREET, FROM RIVERVIEW AVENUE TO GRANDVIEW BOULEVARD
GRANDVIEW BOULEVARD, FROM 26TH STREET TO 25TH STREET
GRANDVIEW BOULEVARD, FROM 24TH STREET TO 23RD STREET
GRANDVIEW BOULEVARD, FROM 25TH STREET TO 24TH STREET
27TH STREET, FROM PARK DRIVE TO RIVERVIEW AVENUE
GRANDVIEW BOULEVARD, FROM RIVERVIEW AVENUE TO 26TH STREET

AREA #3:

MILL STREET, FROM TENNY AVENUE TO OHIO AVENUE
NORTHROP AVENUE, FROM 10TH STREET TO 9TH STREET
OHIO AVENUE, FROM 8TH STREET TO COY STREET
OHIO AVENUE, FROM 8TH STREET TO 8TH STREET
OHIO AVENUE, FROM EARLY STREET TO 8TH STREET
OHIO AVENUE, FROM MILL STREET TO EARLY STREET
OHIO AVENUE, FROM 9TH STREET TO MILL STREET
ORVILLE AVENUE, FROM 8TH STREET TO 7TH STREET TRFY
ORVILLE AVENUE, FROM 8TH STREET TO 8TH STREET
SPLITLOG AVENUE, FROM COY STREET TO 7TH STREET TRFY
SPLITLOG AVENUE, FROM 9TH STREET TO 8TH STREET
SPLITLOG AVENUE, FROM 10TH STREET TO 9TH STREET
8TH STREET, FROM OHIO AVENUE TO SPLITLOG AVENUE
9TH STREET, FROM OHIO AVENUE TO SPLITLOG AVENUE
9TH STREET, FROM ELLA AVENUE TO ORVILLE AVENUE
EARLY STREET, FROM TENNY AVENUE TO OHIO AVENUE
ELLA AVENUE, FROM 9TH STREET TO 8TH STREET
ELLA AVENUE, FROM 10TH STREET TO 9TH STREET
9TH STREET, FROM TENNY AVENUE TO NORTHROP AVENUE
ELLA AVENUE, FROM 8TH STREET TO EAST END
ORVILLE AVENUE, FROM 9TH STREET TO 8TH STREET
COY STREET, FROM SPLITLOG AVENUE TO NE END
ORVILLE AVENUE, FROM 10TH STREET TO 9TH STREET
SPLITLOG AVENUE, FROM 8TH STREET TO COY STREET

AREA #5:

81ST TERRACE, FROM NEBRASKA AVENUE TO 81ST STREET
 81ST STREET, FROM 81ST TERRACE TO WASHINGTON AVENUE
 EVERETT COURT, FROM 81ST TO EVERETT COURT
 81ST TERRACE, FROM ARCADIA COURT TO ARCADIA COURT
 ARCADIA COURT, FROM 81ST TERRACE TO 81ST TERRACE
 81STTERRACE, FROM ARCADIA COURT TO NEBRASKA AVENUE
 80TH STREET, FROM ARCADIA COURT TO NEBRASKA AVENUE
 ARCADIA COURT, FROM 81STTERRACE TO 80TH STREET
 EVERETT COURT CDS, FROM EVERETT COURT TO EVERETT COURT
 EVERETT COURT CDS, FROM EVERETT COURT TO EVERETT COURT
 NEBRASKA AVENUE, FROM 81STTERRACE TO 80TH STREET
 81STSTREET, FROM EVERETT COURT TO OAKLAND AVENUE
 81STSTREET, FROM WASHINGTON AVENUE TO EVERETT COURT
 79TH STREET, FROM OAKLAND AVENUE TO CORONA AVENUE
 79TH STREET, FROM SOUTH END OF PAVEMENT TO OAKLAND AVENUE
 OAKLAND AVENUE, FROM 81ST STREET TO 79TH STREET

AREA #6:

CLEVELAND AVENUE, FROM CLEVELAND AVENUE TO CLEVELAND AVENUE
 GEORGIA AVENUE, FROM 105TH STREET TO I-435 HIGHWAY
 111TH TERRACE, FROM 111TH COURT TO CLEVELAND AVENUE
 111TH TERRACE, FROM HASKELL AVENUE TO 111TH COURT
 NOGARD AVENUE, FROM WEST END OF PAVEMENT TO 111TH COURT
 CLEVELAND AVENUE, FROM 111TH TERRACE TO CLEVELAND AVENUE
 ROWLAND COURT, FROM ROWLAND AVENUE TO ROWLAND AVENUE
 HASKELL AVENUE, FROM WEST END OF PAVEMENT TO 111TH TERRACE
 HASKELL AVENUE, FROM 111TH TERRACE TO HUTTON RD
 109TH TERRACE, FROM GEORGIA AVENUE TO KIMBALL AVENUE
 109TH STREET, FROM KIMBALL AVENUE TO HUTTON RD
 HUTTON RD, FROM 109TH STREET TO KIMBALL AVENUE
 KIMBALL AVENUE, FROM 109TH STREET TO NEW MARKET AVENUE
 HUTTON RD, FROM KIMBALL AVENUE TO WEBSTER TERRACE AVENUE
 KIMBALL AVENUE, FROM WEST END OF PAVEMENT TO 110TH TERRACE
 KIMBALL AVENUE, FROM 110TH TERRACE TO 109TH TERRACE
 GEORGIA AVENUE, FROM 109TH TERRACE TO HUTTON RD
 GEORGIA AVENUE, FROM HUTTON RD TO 107TH TERRACE
 107TH STREET, FROM CLEVELAND AVENUE TO GEORGIA AVENUE
 HUTTON RD, FROM ROWLAND COURT TO GEORGIA AVENUE
 109TH STREET, FROM PARALLEL PARKWAY TO NORTH END OF PAVEMENT
 107TH TERRACE, FROM 107TH TERRACE TO 107TH TERRACE
 GEORGIA AVENUE, FROM 107TH TERRACE TO 107TH STREET

Annual Pavement Preservation Program, 2022

New Project

CMIP #: 1333

Annual CMIP#: 941-1122

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: None

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$2,400,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Annual project that will involve the milling, concrete pouring, asphalt overlay, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, railroad crossing enhancements, Americans With Disabilities Act complainant Street to sidewalk access, and surface treatment applications including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs at the following locations.

LOCUST AVENUE, from 9TH STREET to 8TH TERRACE
LOCUST AVENUE, from 9TH TERRACE to 9TH STREET
LOCUST AVENUE, from 9TH TERRACE to 9TH TERRACE
LOCUST AVENUE, from 9TH PLACE to 9TH TERRACE
LOCUST AVENUE, from 10TH STREET to 9TH PLACE
LOCUST AVENUE, from UNNAMED - 6669 to 10TH STREET
LOCUST AVENUE, from 51st STREET to 50TH STREET
MELODY LANE, from 48TH TERRACE to 48TH STREET
MILL STREET, from CENTRAL AVENUE to RIDGE AVENUE
32ND STREET, from WOOD AVENUE to GARFIELD AVENUE
32ND STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
NEW JERSEY AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
NEW JERSEY AVENUE, from 10TH STREET to 9TH STREET
NEW JERSEY AVENUE, from 11TH STREET to 10TH STREET
OAK GROVE ROAD, from 48TH TERRACE to 48TH STREET
OAK GROVE ROAD, from 49TH STREET to 48TH TERRACE
OAK GROVE ROAD, from 49TH TERRACE to 49TH STREET
OAK GROVE ROAD, from 50TH STREET to 49TH TERRACE
OAKLAND AVENUE, from 11TH STREET to 10TH STREET
OAKLAND AVENUE, from 12TH STREET to 11TH STREET
PARALLEL AVENUE, from 29TH STREET to 28TH STREET
PARALLEL AVENUE, from 30TH STREET to 29TH STREET
REYNOLDS AVENUE, from BROADVIEW AVENUE to 7TH STREET TRAFFICWAY
REYNOLDS AVENUE, from 8TH STREET to BROADVIEW AVENUE
RIDGE AVENUE, from 8TH STREET to CENTRAL AVENUE
RIDGE AVENUE, from MILL STREET to 8TH STREET
RIDGE AVENUE, from FERREE STREET to BOEKE STREET
RIDGE AVENUE, from 10TH STREET to FERREE STREET
ROWLAND AVENUE, from 59TH STREET to 58TH STREET
WOOD AVENUE, from 30TH STREET to 29TH STREET
WOOD AVENUE, from 37TH STREET to 36TH STREET
TAUROMEE AVENUE, from 80TH PLACE to 80TH TERRACE
TAUROMEE AVENUE, from 81st TERRACE to 80TH PLACE
TAUROMEE AVENUE, from 82ND TERRACE to 82ND STREET
TENNYSON STREET, from WOOD AVENUE to GARFIELD AVENUE

TENNYSON STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
 WEBSTER AVENUE, from WESTEND to 55TH STREET
 WEBSTER AVENUE, from 58TH STREET to 57TH STREET
 WEBSTER AVENUE, from 59TH STREET to 58TH STREET
 YECKER AVENUE, from 56TH STREET to 55TH STREET
 YECKER AVENUE, from 58TH STREET to 57TH STREET
 YECKER AVENUE, from 59TH STREET to 58TH STREET
 11TH STREET, from OAKLAND AVENUE to FREEMAN AVENUE
 28TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 28TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 29TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 29TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 30TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 30TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 31st STREET, from WOOD AVENUE to GARFIELD AVENUE
 48TH STREET, from OAK GROVE ROAD to MELODY LANE
 49TH STREET, from UNNAMED - 7809 to NEBRASKA AVENUE
 49TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 49TH STREET, from 48TH TERRACE to GIBBS ROAD
 49TH TERRACE, from MELODY CT to GIBBS ROAD
 50TH STREET, from FOREST AVENUE to VISTA STREET
 50TH STREET, from LOCUST AVENUE to FOREST AVENUE
 51st STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 CALVIN STREET, from WESTEND to BROADVIEW AVENUE
 EVERETT AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
 EVERETT AVENUE, from 9TH STREET to 8TH STREET
 EVERETT AVENUE, from 10TH STREET to 9TH STREET
 EVERETT AVENUE, from 11TH STREET to 10TH STREET
 EVERETT AVENUE, from 12TH STREET to 11TH STREET
 57TH STREET, from NOGARD AVENUE to GEORGIA AVENUE
 57TH STREET, from YECKER AVENUE to WEBSTER AVENUE
 57TH STREET, from Webster AVENUE to ROSWELL AVENUE
 57TH STREET, from ROSWELL AVENUE to SPRING AVENUE
 57TH STREET, from SPRING AVENUE to LATHROP AVENUE
 57TH STREET, from LATHROP AVENUE to LEAVENWORTH ROAD
 58TH STREET, from YECKER AVENUE to Webster AVENUE
 58TH STREET, from Webster AVENUE to LEAVENUENWORTH ROAD
 80TH TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 82ND STREET, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ORVILLE AVENUE to ELIZABETH AVENUE
 83rd STREET, from ELLA AVENUE to ORVILLE AVENUE
 83rd TERRACE, from BARNETT AVENUE to ISABEL STREET
 84TH STREET, from BARNETT AVENUE to ISABEL STREET
 84TH STREET, from ISABEL STREET to ANN AVENUE
 BOEKE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 CRESTREET DR, from 51st STREET to 49TH STREET
 ELLA AVENUE, from WESTEND to 83rd PLACE

HIGHLAND DR, from 49TH STREET to WOODEND AVENUE
 FOREST AVENUE, from 9TH STREET to 8TH TERRACE
 FREEMAN AVENUE, from 10TH STREET to 9TH STREET
 FREEMAN AVENUE, from 11TH STREET to 10TH STREET
 GARFIELD AVENUE, from 29TH STREET to 28TH STREET
 GARFIELD AVENUE, from 30TH STREET to 29TH STREET
 GARFIELD AVENUE, from 31st STREET to 30TH STREET
 GARFIELD AVENUE, from TENNYSON STREET to 31st STREET
 GARFIELD AVENUE, from 32ND STREET to TENNYSON STREET
 GARFIELD AVENUE, from 33rd STREET to 32ND STREET
 GARFIELD AVENUE, from 37TH STREET to 36TH STREET
 GREELEY AVENUE, from 56TH TERRACE to EASTR END
 ISABEL STREET, from 84TH STREET to 83rd TERRACE
 HOLMES STREET, from PUCKETT ROAD to NORTH END
 9TH STREET, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 9TH TERRACE to 9TH STREET
 LOCUST AVENUE, from 8TH STREET to PUCKETT ROAD
 8TH STREET, from LOCUST AVENUE to FOREST AVENUE
 FERREE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 LYON AVENUE, from BROADVIEW AVENUE to SIMPSON AVENUE
 LYON AVENUE, from BOEKE STREET to 9TH STREET
 LYON AVENUE, from FERREE STREET to BOEKE STREET
 LYON AVENUE, from 10TH STREET to FERREE STREET
 9TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 WOOD AVENUE, from 31st STREET to 30TH STREET
 WOOD AVENUE, from TENNYSON STREET to 31st STREET
 WOOD AVENUE, from 33rd STREET to 32ND STREET
 WOOD AVENUE, from 29TH STREET to 28TH STREET
 33rd STREET, from WOOD AVENUE to RICHMOND AVENUE
 33rd STREET, from RICHMOND AVENUE to GARFIELD AVENUE
 LYON AVENUE, from MILL STREET to BROADVIEW AVENUE
 LYON AVENUE, from 9TH STREET to MILL STREET
 REYNOLDS AVENUE, from MILL STREET to EARLY STREET
 29TH STREET, from PARALLEL AVENUE to PARALLEL PARKWAY
 35TH STREET, from SOUTH END to UNNAMED - 5628
 GARFIELD AVENUE, from UNNAMED - 5628 to 33rd STREET
 GARFIELD AVENUE, from 36TH STREET to UNNAMED - 5628
 RICHMOND AVENUE, from WESTEND to 33rd STREET
 8TH TERRACE, from WOODEND AVENUE to NORTH END
 8TH TERRACE, from LOCUST AVENUE to FOREST AVENUE
 8TH TERRACE, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 8TH TERRACE to 8TH STREET
 WOODEND AVENUE, from 8TH TERRACE to 8TH TERRACE
 WOODEND AVENUE, from 8TH PLACE to 8TH TERRACE
 WOODEND AVENUE, from 9TH STREET to 8TH PLACE
 LOCUST AVENUE, from 8TH TERRACE to 8TH STREET
 FOREST AVENUE , from 8TH TERRACE to 8TH STREET

8TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 SIMPSON AVENUE, from BROADVIEW AVENUE to CENTRAL AVENUE
 BROADVIEW AVENUE, from LYON AVENUE to REYNOLDS AVENUE
 BROADVIEW AVENUE, from CALVIN STREET to LYON AVENUE
 BROADVIEW AVENUE, from SIMPSON AVENUE to CALVIN STREET
 BROADVIEW AVENUE, from RIDGE AVENUE to SIMPSON AVENUE
 ROSWELL AVENUE, from 57TH STREET to EASTREET END
 SPRING AVENUE, from 57TH STREET to EASTREET END
 WEBSTER AVENUE, from 57TH STREET to EASTREET END
 LATHROP AVENUE, from WESTEND to 57TH STREET
 ROSWELL AVENUE, from WESTEND to 57TH STREET
 SPRING AVENUE, from WESTEND to 57TH STREET
 HOLMES STREET, from SOUTH END to PUCKETT ROAD
 8TH STREET, from HOLMES STREET to NORTH END
 ALLEY E OF 8TH - 6874, from OAKLAND AVENUE to FREEMAN AVENUE
 8TH STREET, from REYNOLDS AVENUE to NORTH END
 8TH STREET, from RIDGE AVENUE to RIDGE AVENUE
 LATHROP AVENUE, from 57TH STREET to EASTREET END
 WOODEND AVENUE, from VISTA STREET to HIGHLAND DR
 56TH STREET, from SOUTH END to LEAVENUENWORTH ROAD
 WASHINGTON AVENUE, from 48TH STREET to 48TH STREET
 50TH STREET, from STATE AVENUE to 49TH TERRACE
 52ND CT, from WASHINGTON AVENUE to 52ND CT
 51st STREET, from WASHINGTON AVENUE to 50TH TERRACE
 GREELEY AVENUE, from DS@356E 57TH STREET to 56TH TERRACE
 HASKELL CT, from 59TH STREET to 58TH DR
 50TH STREET, from 49TH TERRACE to 49TH TERRACE
 WOODEND AVENUE, from 48TH STREET to 47TH STREET
 49TH STREET, from 49TH STREET to 48TH TERRACE
 MELODY CT, from 49TH TERRACE to MELODY CT
 48TH STREET, from OTTAWA STREET to OAK GROVE ROAD
 CREST DR, from HAGEMANN STREET to 47TH STREET
 80TH TERRACE, from 80TH TERRACE to ELLA AVENUE
 ORVILLE AVENUE, from 82ND STREET to ORVILLE AVENUE
 TAUROMEE AVENUE, from 84TH STREET to 83rd TERRACE
 83rd TERRACE, from 83rd PLACE to ELIZABETH AVENUE
 STATE AVENUE, from 37TH STREET to 37TH STREET
 STATE AVENUE, from 37TH STREET to CEMETEREY DR - 5795
 REYNOLDS AVENUE, from EARLY STREET to 8TH STREET
 JODEE LANE, from WESTEND to 55TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to 34TH STREET
 STATE AVENUE, from 33rd STREET to 32ND STREET
 STATE AVENUE, from 32ND STREET to 31st STREET
 STATE AVENUE, from 31st STREET to 29TH STREET
 STATE AVENUE, from 34TH STREET to 33rd STREET
 STATE AVENUE, from 38TH STREET to 38TH STREET
 RIDGE AVENUE, from 9TH STREET to NE END

STATE AVENUE, from 34TH STREET to 34TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to CEMETEREY DR - 5795
 9TH STREET, from RIDGE AVENUE to LYON AVENUE
 MILL STREET, from 8TH PLACE to I-35 HWY
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 8TH STREET, from OAKLAND AVENUE to NORTH END
 STATE AVENUE, from 32ND STREET to 32ND STREET
 STATE AVENUE, from 38TH STREET to 37TH STREET
 9TH TERRACE, from SOUTH END to WOODEND AVENUE
 83rd STREET, from 83rd STREET to 83rd STREET
 83rd TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 83rd PLACE, from ELLA AVENUE to 83rd TERRACE
 83rd STREET, from 83rd STREET to 83rd STREET
 83rd STREET, from ORVILLE AVENUE to 83rd STREET
 ELIZABETH AVENUE, from UNNAMED - 9866 to 82ND STREET
 84TH STREET, from ARMSTRONG AVENUE to NORTH END
 84TH STREET, from 84TH DR to ARMSTRONG AVENUE
 84TH STREET, from ANN AVENUE to 84TH DR
 83rd TERRACE, from TAUROMEE AVENUE to ORIENT DR
 84TH STREET, from TAUROMEE AVENUE to BARNETT AVENUE
 84TH STREET, from SANDUSKY AVENUE to TAUROMEE AVENUE
 84TH STREET, from SOUTH END to SANDUSKY AVENUE
 TAUROMEE AVENUE, from 83rd TERRACE to 82ND TERRACE
 83rd TERRACE, from ORIENT DR to BARNETT AVENUE
 80TH PLACE CDS, from 80TH PLACE to TAUROMEE AVENUE
 ELLA AVENUE, from 83rd STREET to 82ND TERRACE
 ELLA AVENUE, from 82ND TERRACE to 82ND STREET
 81st TERRACE, from 81st TERRACE to ELLA AVENUE
 49TH STREET, from HIGHLAND DR to OAK GROVE ROAD
 48TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 OTTAWA STREET, from 48TH STREET to OTTAWA AVENUE
 HAGEMANN STREET, from 48TH TERRACE to 48TH STREET
 HAGEMANN STREET, from 48TH STREET to 47TH STREET
 48TH STREET, from HAGEMANN STREET to OTTAWA STREET
 48TH TERRACE, from 49TH STREET to MELODY LANE
 47TH DR, from 47TH STREET to MELODY DR
 47TH DR, from MELODY DR to GIBBS ROAD
 MELODY LANE, from 48TH STREET to MELODY DR
 MELODY LANE, from MELODY DR to 47TH STREET
 WOODEND AVENUE, from 51st STREET to VISTA STREET
 VISTA STREET, from WOODEND AVENUE to NATO MA STREET
 NATO MA STREET, from VISTA STREET to HIGHLAND DR
 VISTA STREET, from 48TH STREET to 47TH STREET
 50TH PLACE, from NEBRASKA AVENUE to 50TH TERRACE
 50TH TERRACE, from STATE AVENUE to 50TH PLACE
 49TH TERRACE, from 50TH STREET to 49TH TERRACE
 49TH TERRACE, from 50TH STREET to NEBRASKA AVENUE

50TH STREET, from 49TH TERRACE to WASHINGTON AVENUE
 WASHINGTON AVENUE, from 48TH STREET to 47TH STREET
 WASHINGTON AVENUE, from 49TH STREET to 48TH STREET
 49TH TERRACE, from 50TH STREET to 50TH STREET
 48TH STREET, from WASHINGTON AVENUE to OAKLAND AVENUE
 50TH TERRACE, from 50TH PLACE to 51st STREET
 52ND STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 NEBRASKA AVENUE, from 52ND STREET to 50TH PLACE
 SEMINARY STREET, from 8TH PLACE to 8TH STREET
 8TH PLACE, from WOODEND AVENUE to SEMINARY STREET
 VICTORY DR, from 38TH STREET to WOOD AVENUE
 WOOD AVENUE, from VICTORY DR to 37TH STREET
 SEMINARY STREET, from 8TH STREET to NE END
 WAVERLY AVENUE, from 57TH TERRACE to 57TH STREET
 WASHINGTON AVENUE, from 52ND CT to 51st STREET
 WASHINGTON AVENUE, from 50TH STREET to 49TH STREET
 58TH STREET, from 57TH DR to 58TH STREET
 ROWLAND AVENUE, from 58TH STREET to 57TH DR
 NOGARD AVENUE, from 57TH DR to 57TH TERRACE
 NOGARD AVENUE, from 57TH TERRACE to 57TH STREET
 58TH DR, from 59TH STREET to HASKELL CT
 57TH TERRACE, from 57TH STREET to GREELEY AVENUE
 57TH TERRACE, from GREELEY AVENUE to WAVERLY AVENUE
 LATHROP AVENUE, from WESTEND to 55TH STREET
 56TH STREET, from YECKER AVENUE to NORTH END
 YECKER AVENUE, from 57TH STREET to 56TH STREET
 GEORGIA AVENUE, from 59TH STREET to 57TH STREET
 GEORGIA AVENUE, from 57TH STREET to 55TH STREET
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 WAVERLY AVENUE, from WESTEND to 57TH TERRACE
 GREELEY AVENUE, from 57TH TERRACE to SE END
 49TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 9TH TERRACE, from LOCUST AVENUE to NORTH END
 10TH STREET, from LOCUST AVENUE to FOREST CT
 33rd STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
 REYNOLDS AVENUE, from 10TH STREET to MILL STREET
 MILL STREET, from LYON AVENUE to REYNOLDS AVENUE
 38TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 STATE AVENUE, from STATE AVENUE to CEMETERY DR - 5818
 FERREE STREET, from RIDGE AVENUE to LYON AVENUE
 FREEMAN AVENUE, from WESTEND to 11TH STREET
 PUCKETT ROAD, from LOCUST AVENUE to ROSEDALE PARK ROAD
 PUCKETT ROAD, from ROSEDALE PARK ROAD to HOLMES STREET
 ROSEDALE PARK ROAD, from PUCKETT ROAD to ROSEDALE PARK ROAD
 8TH STREET, from FOREST AVENUE to WOODEND AVENUE
 9TH TERRACE, from WOODEND AVENUE to HAGEMANN STREET
 PUCKETT ROAD, from HOLMES STREET to 8TH STREET

8TH STREET, from WOODEND AVENUE to HOLMES STREET
 HOLMES STREET, from SE END to 8TH STREET
 8TH STREET, from PUCKETT ROAD to SEMINARY STREET
 BOEKE STREET, from RIDGE AVENUE to LYON AVENUE
 9TH STREET, from LOCUST AVENUE to FOREST AVENUE
 9TH PLACE, from LOCUST AVENUE to NORTH END
 HAGEMANN STREET, from 9TH TERRACE to NE END
 GREELEY AVENUE, from NW END to 57TH TERRACE
 GARFIELD AVENUE, from 38TH STREET to 37TH STREET
 FOREST AVENUE , from 51st STREET to 50TH STREET
 HIGHLAND DR, from VISTA STREET to SHAWNEE DR
 HIGHLAND DR, from NATO MA STREET to VISTA STREET
 HIGHLAND DR, from WOODEND AVENUE to NATO MA STREET
 HASKELL AVENUE, from 57TH STREET to 56TH TERRACE
 ELLA AVENUE, from 83rd PLACE to 83rd TERRACE
 ELLA AVENUE, from 83rd TERRACE to 83rd STREET
 ELLA AVENUE, from 82ND STREET to 81st TERRACE
 ELLA AVENUE, from 81st TERRACE to 80TH TERRACE
 ELIZABETH AVENUE, from WESTEND to 83rd TERRACE
 ELIZABETH AVENUE, from 82ND STREET to 81st TERRACE
 ELIZABETH AVENUE, from 81st TERRACE to 80TH TERRACE
 83rd TERRACE, from ELLA AVENUE to 83rd PLACE
 82ND TERRACE, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 80TH TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 57TH TERRACE, from WAVERLY AVENUE to NOGARD AVENUE
 57TH STREET, from HASKELL AVENUE to NOGARD AVENUE
 57TH STREET, from WAVERLY AVENUE to HASKELL AVENUE
 57TH DR, from ROWLAND AVENUE to NOGARD AVENUE
 56TH TERRACE, from GREELEY AVENUE to HASKELL AVENUE
 56TH TERRACE, from PARALLEL PARKWAY to GREELEY AVENUE
 53rd TERRACE, from NEBRASKA AVENUE to NORTH END
 49TH TERRACE, from OAK GROVE ROAD to MELODY CT
 48TH TERRACE, from OAK GROVE ROAD to MELODY LANE
 48TH TERRACE, from STATE AVENUE to NEBRASKA AVENUE
 48TH STREET, from VISTA STREET to SHAWNEE DR
 48TH STREET, from WOODEND AVENUE to VISTA STREET
 48TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE

ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 MELODY CT, from MELODY CT to MELODY CT
 MELODY CT, from MELODY CT to MELODY CT
 49TH STREET, from 49TH STREET to 49TH STREET
 49TH STREET, from 49TH STREET to 49TH STREET
 57TH STREET, from 57TH TERRACE to GREELEY AVENUE
 GREELEY AVENUE, from 57TH STREET to 57TH STREET
 8TH STREET, from SOUTH END to PUCKETT ROAD
 37TH STREET, from GARFIELD AVENUE to GARFIELD AVENUE
 37TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 36TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 31st STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 WOODEND AVENUE, from HIGHLAND DR to 48TH STREET
 VISTA STREET, from NATO MA STREET to HIGHLAND DR
 TAUROMEE AVENUE, from 82ND STREET to 82ND STREET
 TAUROMEE AVENUE, from 82ND STREET to 81st TERRACE
 WOOD AVENUE, from 36TH STREET to 33rd STREET
 PARALLEL AVENUE, from 31st STREET to 30TH STREET
 ORVILLE AVENUE, from 83rd STREET to 82ND TERRACE
 OAK GROVE ROAD, from 48TH STREET to 47TH STREET
 NEBRASKA AVENUE, from 53rd TERRACE to 52ND STREET
 NEBRASKA AVENUE, from 49TH TERRACE to 49TH STREET
 NEBRASKA AVENUE, from 49TH STREET to 48TH TERRACE
 NEBRASKA AVENUE, from 48TH STREET to 47TH STREET
 MELODY DR, from MELODY LANE to 47TH DR
 LOCUST AVENUE, from 50TH STREET to SHAWNEE DR
 LAFAYETTE AVENUE, from WESTEND to 55TH TERRACE

Annual Priority Traffic Signal Replacements, 2018 f/k/a Priority Traffic Signal Replacements, 2018

CMIP #: 3345

Name Change

Annual CMIP#: 943-0118

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-66-17

Prior Authorization Amount Approved*: \$800,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Evaluation and complete removal of existing non-warranted traffic signals that may include: 8th and Armstrong, 8th and Ann, 9th and Quindaro, and 10th at Walker. Design and complete reconstruction of the traffic signal at from the priority list that may include 6th and Ann, 6th and Armstrong, 5th and State Avenue, 13th and Washington, 10th and Kansas Avenue, 10th and Pacific, 10th and State Avenue, 59th and Leavenworth Road pole replacement.

Reconstruction includes new poles, mast arms, controllers, underground conduits and wiring, video and pavement

vehicle detectors, associated curbs, sidewalks, pavement repairs, Americans With Disabilities Act accessible ramps, signing, and pavement markings. This project includes all associated construction costs and any appurtenances related thereto, any necessary land acquisition, engineering, and design as well as concept design of adjacent signals and coordination. This include equipment upgrades to existing traffic signal to connect to the fiber optic communication network along Parallel Parkway west of College Parkway, State Avenue west of 94th street and other locations along the new fiber optic communication network.

Annual Priority Traffic Signal Replacements, 2019 f/k/a Priority

Traffic Signal Replacements, 2019

CMIP #: 3345

Name Change

Annual CMIP#: 943-0119

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-52-18

Prior Authorization Amount Approved*: \$800,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

The project will be focused on traffic signal equipment upgrades to improve operation efficiency and connection to the communication network. Scope of work includes but is not limited to upgrades to the communication switches, underground connection to backbone fiber network, and upgrades to traffic signal controller, servers, and software. The scope of work also includes equipment upgrades to signalized intersections along K-7 intersections from Parallel Parkway to Polfer Road. These signalized intersections will be added to the Operation Green Light communication network. The primary locations that would receive upgrades are the signalized intersections along State Avenue, Parallel Parkway, Minnesota Avenue, K-32 and any other adjacent to the new UG/UPN fiber optic network.

Annual Priority Traffic Signal Replacements, 2020 f/k/a Priority

Traffic Signal Replacements, 2020

CMIP #: 3345

Name Change

Annual CMIP#: 943-0120

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-53-19/R-50-19; R-76-19

Prior Authorization Amount Approved*: \$400,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

The project will be focused on traffic signal equipment upgrades to improve operation efficiency and connection to the communication network. Scope of work includes but is not limited to upgrades to the communication switches, underground connection to backbone fiber network, and upgrades to traffic signal controller, servers, and software. Work includes retiming of traffic signals for coordination along corridors. This includes upgrades to traffic signals along major arterial streets controlled by traffic signals. Arterial streets this project includes but are not limited to are Kansas Avenue, 55th Street, State Avenue, Parallel Parkway, Metropolitan Avenue, Shawnee Drive, Downtown area

and others as needed. The scope of work also includes equipment upgrades to signalized intersections at K-59 and Kansas Avenue, and preliminary design plans for intersection of Metropolitan and 42nd Street.

Annual Priority Traffic Signal Replacements, 2021 f/k/a Priority Traffic Signal Replacements, 2021

CMIP #: 3345

Name Change

Annual CMIP#: 943-0121

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20

Prior Authorization Amount Approved*: \$800,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Scope of work includes but is not limited to the following: (1) upgrades to the traffic signal detection system at 2nd St and Kansas Ave, 59th St and Kansas Ave, 7th Street and Sunshine, or other intersections detection deficiencies within the network. (2) Relocation of signalized crossing from Holy Name of Jesus Church entrance to Iowa St and Southwest Blvd and traffic/pedestrian signal upgrades at Olathe Blvd at Rainbow Blvd. (3) Transition from local server at BPU workshop to OGL regional server, upgrades or replacement of ATMS operation systems from TACTICS to TRANSUITE from OGL server, and/or traffic signal equipment upgrades to support the intersections in the OGL network. (4) Continue the transition and expansion of the fiber optic communication network along K-32, Rainbow Blvd, Southwest Blvd, 18th Street corridors and other corridors adjacent to the fiber optic backbone network. Work includes but is not limited to extension of fiber optic network, purchasing of equipment, and connection to backbone fiber network.

Annual Priority Traffic Signal Replacements, 2022

CMIP #: 3345

New Project

Annual CMIP#: 943-0122

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: None

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$800,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project will include the evaluation, removal, and replacement of appropriate signalized intersections in the downtown area bordered by Washington Blvd on the north, 10th Street on the west, 3rd Street on the east, and Central Avenue on the south. All work includes necessary traffic control and detour signing, and utility adjustments, necessary to accommodate the improvements as well as all necessary engineering, design, inspection, and all necessary appurtenances and related construction.

Annual R/R Crossing Improvement, 2020

CMIP #: 1307

Description Amended

Annual CMIP#: 941-1020

Statutory Authority: Charter Ordinance CO-03-09
Prior Authorization Approved: O-53-19/R-50-19 (RR); R-76-19 (RR)
Prior Authorization Amount Approved*: \$150,000
New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project funds will involve the removal and replacement of two (2), 88-foot railway street crossing surfaces on Sunshine Road, approximately 200 feet east of 7th Street (MP 2.31 Fairfax Industrial Lead, DOT#814983G), and one (1) 80-foot railway street crossing surface on Kindleberger Road, approximately 270 feet east of 7th Street Trafficway. Replacement of project items to include the crossing surfaces, ties, rails, other track materials, and roadway approaches. Also included in this project will be all necessary traffic marking, detours, pavement markings, and area restoration. Some work to be completed by the Union Pacific Railroad Company in conjunction with the Unified Government of Wyandotte County/ Kansas City, Kansas.

Annual R/R Crossing Improvement, 2022

CMIP #: 1307

New Project, Reimbursement Resolution

Annual CMIP#: 941-1022

Statutory Authority: Charter Ordinance CO-03-09
Prior Authorization Approved: NONE
Prior Authorization Amount Approved*: NONE
New Authorization Amount*: \$150,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project includes public safety improvements at railway street crossing surfaces, including, but not limited to roadway approaches, all necessary traffic marking, detours, pavement markings, and area restoration within the City of Kansas City, Kansas.

**Annual Sanitary Sewer System Capacity Upgrades, 2020 f/k/a
Sewer Main Extension 2020**

CMIP #: 6001

Name Change

Annual CMIP#: 946-0520

Statutory Authority: Charter Ordinance CO-03-09
Prior Authorization Approved: O-53-19\R-50-19; R-76-19; O-37-20/R-47-20
Prior Authorization Amount Approved*: \$1,500,000
New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Construction of sanitary sewer main. Extensions may include gravity system, low pressure, or force main. Elements of the project will include grading, right of way acquisitions, design, inspection, and installation of pipes, pump stations, manholes, and all other appurtenances related to standard construction of this type of project at Pump Station 15

elimination near the intersection of Georgia and Hutton Road, multiple parcels near 10th and Shawnee Drive, and Fairfax Drive in the 1300 block.

Annual Sanitary Sewer System Capacity Upgrades, 2021 f/k/a Sewer Main Extension 2021

CMIP #: 6001

Name Change, Description Amended, Amount Amended

Annual CMIP#: 946-0521

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20 (RR)

Prior Authorization Amount Approved*: \$3,500,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

This project helps fund sewer extensions and/or capacity upgrades. This is an annual program to upgrade the sanitary sewer collection system on a priority basis. Reasons for upgrades are to eliminate pump stations, provide service to growth areas, to replace private systems, or to meet/exceed minimum level of service. Areas identified for 2021 include Pump Station 15 elimination near the intersection of Georgia and Hutton Road, 49th and Armstrong, and near 74th and Tauromee.

Annual Sanitary Sewer System Capacity Upgrades, 2022

CMIP #: 6001

New Project

Annual CMIP#: 946-0522

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: None

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$1,500,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

This project helps fund sewer extensions and/or capacity upgrades. This is an annual program to upgrade the sanitary sewer collection system on a priority basis. Reasons for upgrades are to eliminate pump stations, provide service to growth areas, to replace private systems, or to meet/exceed minimum level of service. Areas identified for 2022 include Pump Station 41 discharge, 49th and Armstrong, Pump Station 6 Excess Flow Holding Basin siting, area NW of 118th and I70.

Annual Wastewater System Renewal, 2022

CMIP #: 6309

New Project

Annual CMIP#: 946-0722

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: NONE

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$8,000,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Includes the inspection, rehabilitation, repair, and/or replacement of wastewater related facilities for the collection, conveyance, treatment, or utility operations. Areas considered for 2022 include: AID Pump Station (general/pumps/screens), FID Pump Station (general/pumps), PS6 (general), large diameter brick sewers in the Jersey Creek/Armourdale/Argentine/CID service areas, river siphons and forcemain inspections/rehab, WWTP 20 (Structural/roofing), WWTP 01 (grit blowers), and other collection system pipe/manhole rehabilitation/repairs.

Argentine Basin Stormwater Improvements

CMIP #: 5060

New Project

Statutory Authority: Charter Ordinance CO-03-09 (for general obligation bonds), K.S.A. 10-1201 et seq. (for sewer system revenue bonds), and K.S.A. 65-3321 et seq. (for KDHE SRF Loans); any or all funding of these funding sources may be used to provide financing of the project

Prior Authorization Approved: NONE

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$6,745,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Stormwater Improvements to be located in a site adjacent to the Kansas River and bordered by S. 7th Street Trafficway to the east and S. 12th Street to the west. Project includes engineering studies and design as well as construction of improvements to address the Metropolitan Avenue drainage issues, a pipe outfall near 10th Street, mitigating icy conditions caused by a natural spring near 12th Street and Ruby Avenue, and add additional pipe and inlet capacity. Exact nature of construction improvements is unknown at this time. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

Bridge #210 (18th St.) over Turkey Creek

CMIP #: 2170

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-53-19/R-50-19; R-76-19

Prior Authorization Amount Approved*: \$150,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project to include the inspection, evaluation, and removal or replacement of the currently closed Bridge #210 over Turkey Creek. Removal of the bridge would include the complete removal of the super structure, sub-structure, and any other structural bases for the bridge. Removal would also include the cleaning/clearing of the Turkey Creek Channel, and restoration of the embankments on either side of the creek to natural conditions. Replacement would involve the re-design of the bridge location to account for the new raised flood limits from the Army Corp. of Engineers, and allow for suitable right-of-way for the adjacent railroad.

Bridge #223 (36th and Ohio Ave.) Replacement**CMIP #:** 2169*Amount Amended***Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** R-52-18**Prior Authorization Amount Approved*:** \$700,000**New Authorization Amount*:** \$410,000**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

Project will include the design, construction and inspection for the removal and replacement of the existing single cell 6'x 8'x 68' reinforced concrete box that has significant structural deficiencies. These deficiencies have caused the flow line of the creek feeding this structure to change drastically and cause erosion of the creek bank, and failure of the adjacent roadway. The new structure will be the same height and width dimensions but will be 200ft long and skewed at a different angle to allow for continuous flow of the creek, as to not create any new erosion issues. The additional length will also allow us to not require guardrails for the structure, as the ends of the structure will be outside of the required clear zones for vehicle and pedestrian traffic. Other elements of the project will include the removal and replacement of 8 tons of existing road pavement, 400 ft. of new curb and gutter, and 2 new storm drainage inlets to accommodate the water flowing down the roadway.

Census Tract 422 Clifton Park Green Infrastructure**CMIP #:** 5066*New Project*

Statutory Authority: Charter Ordinance CO-03-09 (for general obligation bonds), K.S.A. 10-1201 et seq. (for sewer system revenue bonds), and K.S.A. 65-3321 et seq. (for KDHE SRF Loans); any or all funding of these funding sources may be used to provide financing of the project

Prior Authorization Approved: NONE**Prior Authorization Amount Approved*:** NONE**New Authorization Amount*:** \$1,182,000**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

This project will address areas sensitive to regulatory oversight within a combined sewer area to capture and treat stormwater runoff through the implementation of green infrastructure. The project locations will be specified in the final design but will expand the existing storm system on Park Drive, a neighborhood connection between Central Ave and I-70. The expansion is to include curb extensions, rain gardens, dry creek beds, and vegetated extensions to build a green infrastructure network to address and mitigate stormwater runoff. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

CID Dump Station Improvement/Relocation**CMIP #:** 6125**Statutory Authority:** Charter Ordinance CO-03-09

Prior Authorization Approved: R-71-15
Prior Authorization Amount Approved*: \$1,000,000
New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project includes design and construction of a new septage receiving station (also known as “dump station”) facility located at the CID pump station at 300 North James Street. Improvements include new receiving station screening and dewatering station, receiving station masonry building, site improvements, and ancillary improvements.

City Hall Structure Study and Stabilization

CMIP #: 8176

Statutory Authority: Charter Ordinance CO-03-09
Prior Authorization Approved: R-52-18
Prior Authorization Amount Approved*: \$10,355,000
New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Exploratory Study, including both Architectural and Structural to investigate structural integrity of City Hall with possible temporary stabilization and repair in lieu of major structure plan, decking and diaphragm renovation.

CSI Lab

CMIP #: 8408

New Project

Statutory Authority: Charter Ordinance CO-03-09
Prior Authorization Approved: NONE
Prior Authorization Amount Approved*: NONE
New Authorization Amount*: \$1,650,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Funding will be used to build a crime scene lab furnished with updated equipment for CSI officers to conduct basic evidence processing. This facility will be directly connected to the new Police Tow Lot to be located at 626 N 47th.

Eighth Street Park

CMIP #: 5063

New Project

Statutory Authority: Charter Ordinance CO-03-09 (for general obligation bonds), K.S.A. 10-1201 et seq. (for sewer system revenue bonds), and K.S.A. 65-3321 et seq. (for KDHE SRF Loans); any or all funding of these funding sources may be used to provide financing of the project

Prior Authorization Approved: NONE

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$6,205,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

The design and reconstruction of Eighth Street Park to include green infrastructure and sewer separation to address stormwater runoff in a combined sewer overflow area. This project is within the Splitlog drainage basin which the second largest annual overflow of approximately 180MG. The Juvenile Justice Center was constructed in this sensitive area and continues to need stormwater mitigation. This project is anticipated to mitigate approximately 1.25 ac-ft stormwater runoff storage which is 25% higher than the anticipated target based upon preliminary designs. The design is to include park amenities such as open pond and soccer fields that would be inclusive to the retention and detention functionality of the stormwater system. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

Fairfax Industrial Area Improvements, 2019

CMIP #: 1220

Annual CMIP#: 941-0919

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-52-18 (RR); O-53-19/R-50-19; R-76-19

Prior Authorization Amount Approved*: \$100,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project to include the milling, concrete pouring, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, Americans With Disabilities Act compliant street to sidewalk access, and removal and replacement of curb, all in the Fairfax industrial area, including any appurtenances related thereto, any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs. Project work will be located along Fairfax Trafficway, South of Quindaro Boulevard approximately 1/2 mile. All work includes necessary traffic control and detour signing and utility adjustments necessary to accommodate the improvements as well as all necessary engineering, design, inspection, appurtenances, and related construction.

Fairfax Industrial Area Improvements, 2020

CMIP #: 1220

Annual CMIP#: 941-0920

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-53-19/R-50-19; R-76-19

Prior Authorization Amount Approved*: \$100,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project to include the milling, concrete pouring, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, Americans With Disabilities Act compliant street to sidewalk access, and removal and replacement of curb, all in the Fairfax industrial area, including any appurtenances related thereto, any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs. Project work will be along Brinkerhoff Road, between Kindleberger Road and Sunshine Road. All work includes necessary traffic control and detour signing and utility adjustments necessary to accommodate the improvements as well as all necessary engineering, design, inspection, appurtenances, and related construction.

Fairfax Industrial Area Improvements, 2021

CMIP #: 1220

Description Amended

Annual CMIP#: 941-0921

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20 (RR)

Prior Authorization Amount Approved*: \$100,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Remove and replace two(2), 88 foot railway street crossing surfaces on Sunshine Road, approximately 200 feet east of 7th Street (MP 2.31 Fairfax Industrial Lead, DOT#814983G), and one (1) 80 foot railway street crossing surface on Sunshine Road Removal, approximately 270 feet west of Fiberglass Road. Replacement of project items to include the crossing surfaces, ties, rails, other track materials, and roadway approaches. Also included in this project will be all necessary traffic marking, detours, pavement markings, and area restoration. Some work to be completed by the Union Pacific Rail Road Company in conjunction with the Unified Government of Wyandotte County/ Kansas City, Kansas, and bonding price represents the Unified Government of Wyandotte County/ Kansas City, Kansas financial commitment to this project.

Fairfax Industrial Area Improvements, 2022

CMIP #: 1220

New Project, Reimbursement Resolution

Annual CMIP#: 941-0922

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: None

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$100,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project to include the milling, concrete pouring, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, Americans With Disabilities Act compliant street to sidewalk access, and removal and replacement of curb, all in the Fairfax industrial area, including any appurtenances related thereto, any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs. All work includes necessary traffic control and detour signing and utility adjustments necessary to accommodate the improvements as well as all necessary engineering, design, inspection, appurtenances, and related construction.

Fiber Connectivity Projects**CMIP #:** 1054

Statutory Authority: Charter Ordinance CO-03-09 and Article 12, Section 5 of the Constitution of the State of Kansas

Prior Authorization Approved: O-66-17

Prior Authorization Amount Approved*: \$4,100,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project will include the installation of fiber optic cable, conduit and other elements. All work includes necessary traffic control and detour signing, and utility adjustments, necessary to accommodate the improvements as well as all necessary engineering, design, inspection, and all necessary appurtenances and related construction.

Fire Station Replacement and Repair f/k/a Future Fire Station**CMIP #:** 8085

Name Change

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: NONE

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$6,300,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Design, engineering, construction, repair, and improvements to a new Fire Department Station that will replacing Fire Station 20 which is located at 78th and Kansas. Left over funds from this project will be utilize to repair and improve existing fire facilities.

Green Infrastructure Improvements**CMIP #:** 6048

Description Amended, Amount Amended

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-52-18

Prior Authorization Amount Approved*: \$2,000,000

New Authorization Amount*: \$7,000,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Design and construction of green infrastructure, including adding pervious pavement, rain gardens (water retention basins), bioswales, planters, and other similar improvements to reduce stormwater run-off the amount entering the combined sanitary sewer system. Locations include:

Juvenile Justice Center (JJC) located between 7th and 8th on Armstrong

Eighth Street Park
Lombardy Drive (Tract 422)
Big Eleven Lake
East Jersey Creek

Holiday Drive Bridge Replacements

CMIP #: 2141

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-66-17

Prior Authorization Amount Approved*: \$1,300,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project will include the removal and replacement of three (Bridge #s 281, 282, and 283) short span bridge structures located along Holiday Drive between South 73th Street and Quivira Lane and any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs.

All work includes necessary traffic control and detour signing, and utility adjustments, necessary to accommodate the improvements as well as all necessary engineering, design, inspection, and all necessary appurtenances and related construction.

Hutton & Donahoo Rd Intersection Improvements

CMIP #: 1618

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20

Prior Authorization Amount Approved*: \$350,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Design and construction of intersection improvements at Hutton Road and Donahoo Road. Additional scoping will determine if the intersection is appropriate to be a fully signalized intersection or if some other design element will allow for the greatest flow of traffic and cause minimal impact to the surrounding area, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs.

Hutton & Leavenworth Rd Intersection Reconstruction

CMIP #: 1609

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-081-12; O-37-20/R-47-20

Prior Authorization Amount Approved*: \$7,450,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Design and reconstruct the intersection of Hutton Road and Leavenworth Road. Project will include the removal, grading, and replacing of road surface through the intersection, as well as extending east through the intersection of N. 107th St. Also included will be the installation of new storm sewer, and curb and gutter system along the improved sections of road and intersection. Additional scoping will determine if the intersection is appropriate to be a fully signalized intersection or if some other design element will allow for the greatest flow of traffic and cause minimal impact to the surrounding area.

Jersey Creek Basin Stormwater Improvements

CMIP #: 5061

New Project

Statutory Authority: Charter Ordinance CO-03-09 (for general obligation bonds), K.S.A. 10-1201 et seq. (for sewer system revenue bonds), and K.S.A. 65-3321 et seq. (for KDHE SRF Loans); any or all funding of these funding sources may be used to provide financing of the project

Prior Authorization Approved: NONE

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$2,736,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Stormwater Improvements to be located within the Jersey Creek watershed, upstream of a piped (concrete box) section that empties into the Missouri River. Improvements include reduction of peak flow flooding by removing the concrete lined channel and restoring the area to a stabilized natural channel, constructing flood benches, adjacent green infrastructure components, and modification of existing stormwater infrastructure to accommodate the project work. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

Kansas Levee Betterment

CMIP #: 5057

Description Amended

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-24-19 (RR); O-53-19/R-50-19; R-76-19

Prior Authorization Amount Approved*: \$10,200,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project includes LERRDS (Land, Easements, Rights-Of-Way, Relocation, and Disposal Areas) & Betterments associated with the federally funded Kansas Levee project, a joint effort with the Army Corps of Engineers, KCMO, the Unified Government, and the Kaw Valley Drainage District. The LERRDS will include property acquisition, relocation, facility

betterment, design and construction, public right of way real estate, utility relocations, and permitting necessary for improvements related to the Argentine Levee and the Armourdale and Central Industrial District Levee Projects. Betterments will include facility upgrades design and construction, improved stormwater interior drainage, Levee trails & trailheads, KCK Riverfront improvements and connection of public crossing to Rock Island Bridge.

Kaw Point Biosolids Digestion

CMIP #: 6045

Statutory Authority: Charter Ordinance CO-03-09 (for general obligation bonds) and K.S.A. 10-1201 et seq. (for sewer system revenue bonds)

Prior Authorization Approved: R-52-18; O-37-20/R-47-20

Prior Authorization Amount Approved*: \$80,500,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Design and construct improvements to restore biosolids digestion process at Kaw Point Waste Water Treatment Plant. The non-utilized existing digester tanks will be structurally rehabilitated and new equipment installed so that the Unified Government may stabilize the biosolids produced at Kaw Point to increase disposal options and decrease disposal costs.

Leavenworth Road, 78th - 63rd Street

CMIP #: 1612

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-66-17

Prior Authorization Amount Approved*: \$9,000,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project will include the milling, concrete pouring, asphalt overlay, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, Americans With Disabilities Act compliant street to sidewalk access, along 1.8 miles of Leavenworth Road, from 63rd Street to 78th Street and any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs. All work includes necessary traffic control and detour signing, and utility adjustments, necessary to accommodate the improvements as well as all necessary engineering, design, inspection, and all necessary appurtenances and related construction.

Lombardy Dr Sanitary Sewer Improvements

CMIP #: 6213

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-66-17

Prior Authorization Amount Approved*: \$1,700,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Relocation and replacement/rehabilitation of sanitary and combined sewers within the Lombardy Park subdivision off of Lombardy Drive and N 22nd Street. This includes approximately 2,400 linear feet of sewer line ranging from 10"-27" in diameter. Work includes installation of new sewer pipe (including easements), point repairs on existing sewer, trenchless rehabilitation, service line reinstatement and restoration of existing sites. Work could include sewer separation, stormwater BMPs and possible green infrastructure where feasible.

Muncie Creek Basin Stormwater Improvements

CMIP #: 5065

New Project

Statutory Authority: Charter Ordinance CO-03-09 (for general obligation bonds), K.S.A. 10-1201 et seq. (for sewer system revenue bonds), and K.S.A. 65-3321 et seq. (for KDHE SRF Loans); any or all funding of these funding sources may be used to provide financing of the project

Prior Authorization Approved: NONE

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$2,877,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Stormwater Improvements to be located south of Kaw Valley Scenic Highway and west of the Kansas River. Improvements include addressing drainage issues along Speaker Road, Royal Drive, and South 59th Lane by replacing outfalls and upsizing the maximum pipe diameter to 60-inch RCP in the area. The Speaker Road improvements include extending the stormwater network north for approx. 985 feet with 48" RCP, removing sediment deposits and grading. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

Plant 20 & 3 Equipment and Structural Rehab

CMIP #: 6132

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-66-17/R-52-18

Prior Authorization Amount Approved*: \$3,000,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project will include the engineering, and installation for the replacement of the influent bar screens and bar screen conveyor system at Treatment Plant 20 and Treatment Plant 3. Currently, treatment plant #20 and #3 have aged bar screens that are failing and have deteriorated past the point of repair. The bar screens are necessary to remove the

larger debris before entering the treatment facility in order to save wear and tear on the pumps and other equipment within the treatment plant.

Plant 20 Biosolids Dewatering

CMIP #: 6047

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-52-18

Prior Authorization Amount Approved*: \$5,000,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Rehabilitate and relocate existing equipment from the Kaw Point Wastewater Treatment Plant to Plant 20 to replace equipment that has outlived its useful life.

Police Tow Lot

CMIP #: 8212

Description Amended

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-80-16; O-94-20

Prior Authorization Amount Approved*: \$6,000,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

The governing body hereby determines that it is necessary to design, engineer, construct, repair, or improve a Police Tow Lot, to be located at 626 N 47th including all renovations and/or actions to the acquired land and/or structures to make suitable for new construction.

Pump Station 18, 5, 4 Upgrade

CMIP #: 6131

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-66-17; R-52-18; O-53-19/R-50-19; R-76-19

Prior Authorization Amount Approved*: \$4,450,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project will require the study, design, construction, inspection, and testing to repair and/or replace the existing force main between pump station #18 and pump station #5, and the force main between pump station #5 and pump

station #4 as well as structural upgrades. The aging infrastructure combined with the consequence of failure on these facilities has moved this project up the priority list.

Relocation of Sewer Maintenance Facilities

CMIP #: 6039

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-114-13/R-98-15/R-52-18

Prior Authorization Amount Approved*: \$11,000,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

This project involves the building of new facilities to house sewer maintenance offices for staff, equipment, and vehicles. Project includes the land acquisition consisting of several parcels totaling approximately 15 acres near the intersection of Armstrong and N 50th Street. All parcels are addressed off N 49th Street and include numbers 600, 710, 712, 728, 738, 822, 825, and 828. This project includes design and construction of sitework outdoor parking, material storage, operations center and office space for Sewer Maintenance Section including preventative maintenance, construction, asset management and information management work groups. Building facility would include offices as well as garage space for large vehicles and equipment and supplies used in the sewer maintenance section including any appurtenances related thereto, and any associated inspection, engineering, design, and construction costs.

Safe Routes to Schools-Phase G (Northwest Middle and Caruthers Elem.)

CMIP #: 3037

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-53-19/R-50-19; R-76-19

Prior Authorization Amount Approved*: \$528,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Construction of new sidewalks that would provide pedestrian connectivity between two schools, Northwest Middle and Bertram Caruthers Elementary, in the Northeast Historic Neighborhood in Kansas City, KS. The project will emphasis on filling the gaps on sidewalks along two east-west streets (Cleveland Avenue and Waverly Avenue between the boundaries of 18th St and 11th St) and north-south streets between Cleveland Ave and Parallel Pkwy. The project will construct new sidewalk to fill the gaps on sidewalks between the schools, provide access to major arterial roadways, activity centers, and transit routes.

Stormwater Enhancements, 2021

CMIP #: 5317

Description Amended

Annual CMIP#: 945-0321

Statutory Authority: Charter Ordinance CO-03-09
Prior Authorization Approved: O-37-20/R-47-20 (RR)
Prior Authorization Amount Approved*: \$500,000
New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project includes the repair and replacement of deteriorated or debilitating stormwater infrastructure in areas of critical need. Elements of these enhancements includes inspection and design of infrastructure and right-of-way/easement acquisition in preparation of repairs. Work includes grading, installation of pipes, devices, and structures related to repair and replacement of deteriorated or debilitating stormwater infrastructure. Repair and replacement scope will be traditional and green infrastructure where feasible and cost effective. We are doing improvements in the areas of Jersey Creek, Muncie Creek, and Argentine, but prioritize emergency needs.

Stormwater Enhancements, 2022

CMIP #: 5317

New Project, Reimbursement Resolution

Annual CMIP#: 945-0322

Statutory Authority: Charter Ordinance CO-03-09
Prior Authorization Approved: None
Prior Authorization Amount Approved*: NONE
New Authorization Amount*: \$500,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project includes the repair and replacement of deteriorated or debilitating stormwater infrastructure in areas of critical need. Elements of these enhancements includes inspection and design of infrastructure and right-of-way/easement acquisition in preparation of repairs. Work includes grading, installation of pipes, devices, and structures related to repair and replacement of deteriorated or debilitating stormwater infrastructure. Repair and replacement scope will be traditional and green infrastructure where feasible and cost effective.

Stormwater Renewal & Replacement

CMIP #: 5064

New Project

Statutory Authority: Charter Ordinance CO-03-09 (for general obligation bonds), K.S.A. 10-1201 et seq. (for sewer system revenue bonds), and K.S.A. 65-3321 et seq. (for KDHE SRF Loans); any or all funding of these funding sources may be used to provide financing of the project
Prior Authorization Approved: NONE
Prior Authorization Amount Approved*: NONE
New Authorization Amount*: \$4,912,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

The maintenance and replacement of stormwater assets that have failed or are preparing to fail in the stormwater infrastructure system. 2400 locations have been identified at this time. Work will be prioritized to locations requiring emergency repairs and failures, followed by an improvement plan developed to prioritize locations based on need and greatest impact. Renewal and replacement program includes improvements such as cured-in-place pipe lining, point repairs to pipes, full replacement of pipes, manhole or inlet repair/replacement, soil replacement and stabilization at pipe outlets and along streams, soil and other similar activities. This funding will augment the WIFIA projects: Argentine Basin Stormwater Improvements, Jersey Creek Basin Stormwater Improvements, Muncie Creek Basin Stormwater Improvements, and Wyandotte High Lombardy Drive. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

Stream Bank Stabilization Improvements, 2020

CMIP #: 5046

Description Amended

Annual CMIP#: 945-0220

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-53-19/R-50-19 (RR); R-76-19 (RR);

Prior Authorization Amount Approved*: \$100,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Design and construction for protection of existing storm sewer structures due to stream bank failures and erosion. Streambank stabilization program is designed to support emergency and stormwater and sewer repairs that are within streams and require stabilization outside of the infrastructure repairs and replacements. These sites are located within the City, and are discovered and prioritized as part of the MS4 requirement for annual storm sewer outfall inspections. Areas Improved are 123rd and Leavenworth and 85th street.

Stream Bank Stabilization Improvements, 2021

CMIP #: 5046

Description Amended

Annual CMIP#: 945-0221

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: O-37-20/R-47-20 (RR)

Prior Authorization Amount Approved*: \$100,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Design and construction for protection of existing storm sewer structures due to stream bank failures and erosion. Streambank stabilization program is designed to support emergency and stormwater and sewer repairs that are within streams and require stabilization outside of the infrastructure repairs and replacements. These sites are located within the City, and are discovered and prioritized as part of the MS4 requirement for annual storm sewer outfall inspections. Areas identified for improvement are Roe Lane from Suntree Place to Woodview Ridge Drive, there may be additional emergency areas.

Stream Bank Stabilization Improvements, 2022

CMIP #: 5046

New Project, Reimbursement Resolution**Annual CMIP#:** 945-0222**Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** None**Prior Authorization Amount Approved*:** NONE**New Authorization Amount*:** \$100,000**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

Design and construction for protection of existing storm sewer structures due to stream bank failures and erosion. Streambank stabilization program is designed to support emergency and stormwater and sewer repairs that are within streams and require stabilization outside of the infrastructure repairs and replacements. These sites are located within the City, and are discovered and prioritized as part of the MS4 requirement for annual storm sewer outfall inspections.

Turner Fire Station f/k/a Future Fire Station 2021**CMIP #:** 8096*Name Change, Description Amended, Amount Amended***Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** O-37-20/R-47-20**Prior Authorization Amount Approved*:** \$6,900,000**New Authorization Amount*:** \$9,300,000**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

Design, engineering, construction, repair, and improvements to a new Fire Department Station that will replace Fire Station 16 & Fire Station 17 in the Turner District. Left over funds from this project will be used to repair and improve existing fire facilities.

Wolcott Expansion/Conner Creek**CMIP #:** 6056**Statutory Authority:** Charter Ordinance CO-03-09**Prior Authorization Approved:** R-80-16/O-66-17/R-52-18; O-37-20/R-47-20**Prior Authorization Amount Approved*:** \$63,692,000**New Authorization Amount*:** N/A**plus capitalized interest on any temporary financing and costs of issuance***Project Description:**

Design and construct a new 2.0 million gallon per day (MGD) wastewater treatment plant to replace the existing temporary treatment plant that is now reaching its capacity due to growth. The new treatment plant will serve the Connor Creek, Honey Creek, Island Creek, Piper Creek and Marshall Creek sewer sheds in western Wyandotte County. The new treatment plant will serve areas currently pumped to Treatment Plant 20, thus postponing the expansion of Treatment Plant 20. The plant will be built at 9407 Main Street, adjacent to the existing plant at 9404 Main Street.

EFHB at PS 50 Site is an addition for 2021.

Wyandotte County Lake Waterline Study & Repair

CMIP #: 4425

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-94-12/R-97-15/O-66-17; O-37-20/R-47-20

Prior Authorization Amount Approved*: \$2,895,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Project design for the replacement of the existing UG owned water line around Wyandotte County Lake Park that was mostly originally constructed in the 1930's. Project construction will include the clearing of trees, earthwork, line removal and replacement, base stabilization, compaction, removal and replacement of existing lines, and restoration of disturbed areas.

Wyandotte County Park Road Repairs

CMIP #: 4253

Statutory Authority: Charter Ordinance CO-03-09

Prior Authorization Approved: R-52-18

Prior Authorization Amount Approved*: \$200,000

New Authorization Amount*: N/A

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Milling, concrete pouring, asphalt overlay, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, railroad crossing enhancements, Americans With Disabilities Act compliant street to sidewalk access, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs at locations in and around several Wyandotte County Parks.

Possible locations:

Pierson Park

Wyandotte County Lake Park

Alvey Park

City Park

Garland Park

Klamm Park

Highland Park

Westheight Park

Wyandotte High Lombardy Drive

CMIP #: 5062

New Project

Charter Ordinance CO-03-09 (for general obligation bonds), K.S.A. 10-1201 et seq. (for sewer system revenue bonds), and K.S.A. 65-3321 et seq. (for KDHE SRF Loans); any or all funding of these funding sources may be used to provide financing of the project

Statutory Authority:

Prior Authorization Approved: NONE

Prior Authorization Amount Approved*: NONE

New Authorization Amount*: \$2,008,000

**plus capitalized interest on any temporary financing and costs of issuance*

Project Description:

Expand and create new stormwater management facilities along Lombardy Drive and 22nd Street north of Tauromee Ave. Three green infrastructure locations have been identified in low lying area east of Lombardy Drive, a ravine south of Lombardy drive and east of 22nd street, and a ravine south of Tauromee and west of 22nd street. Work includes design and construction of rain gardens (water retention basins), bioswales, planters, and other similar improvements to reduce stormwater run-off the amount entering the combined sanitary sewer system. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

Lease Finance Projects (2021-2022)

Fund/Department	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
110 - City - General Fund														
Fire Department														
			4	9		030LF05002 - Haz Mat Support Unit (2022-2031 LF)	-	-	70,000	70,000	70,000	70,000	70,000	350,000
			2	9		030LF06001 - 1 Heavy Rescue Units (2021-2030 LF)	65,000	65,000	65,000	65,000	65,000	65,000	65,000	390,000
			2	9		030LF06003 - 1 Heavy Rescue Unit (2022-2031 LF)	-	-	65,000	65,000	65,000	65,000	65,000	325,000
			1	7		030LF51006 - Monitor/Defibrillator Repl/Autopulse (Direct LF 2022-2026)	-	-	141,000	141,000	141,000	141,000	141,000	705,000
165 - County - Aging														
Transit														
			1	12		082LF20002 - Minivans 2021 - 4 (2022-2026 LF)	-	-	20,000	20,000	20,000	20,000	20,000	100,000
212 - Dedicated Sales Tax														
Fire Department														
			1			030LF01004 - Aerial 2021 (2021 - 2030 LF)	104,000	104,000	104,000	104,000	104,000	104,000	104,000	624,000
			3	9		030LF05001 - Haz Mat OP Unit (2022-2031 LF)	-	-	70,000	70,000	70,000	70,000	70,000	350,000
			2	9		030LF10007 - Pumper (2021-2030 LF)	65,000	65,000	65,000	65,000	65,000	65,000	65,000	390,000
			4	9		030LF10012 - Pumper (2022-2031 LF)	-	-	86,000	86,000	86,000	86,000	86,000	430,000
			2	9		030LF10014 - Pumper (2021-2030 LF)	65,000	65,000	65,000	65,000	65,000	65,000	65,000	390,000
			3	9		030LF02008 - 2021 Aerial/Quint (2022-2031 LF)	-	-	118,000	118,000	118,000	118,000	118,000	590,000
220 - Special Street & Highway-City														
Public Works														
	<input checked="" type="checkbox"/>		3	16		040LF10005 - Dump Trucks (2022-2028 LF)	-	-	125,000	125,000	125,000	125,000	125,000	625,000
			2	9		040LF15003 - Salt Spreaders 2021 (2021-2027 LF)	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
			3	7		040LF16003 - Snowplows 2021 (2021-2027 LF)	18,000	18,000	18,000	18,000	18,000	18,000	18,000	108,000
			3	4		040LF17001 - Street Flusher (2021-2027 LF)	32,000	32,000	32,000	32,000	32,000	32,000	32,000	192,000
			3	4		040LF20004 - Street Sweeper 2021 (2021-2027 LF)	70,000	36,000	36,000	36,000	36,000	36,000	36,000	216,000
			3	2		040LF21003 - Wheel Loader w/bucket (LF 2021-2027)	35,000	35,000	35,000	35,000	35,000	35,000	35,000	210,000
			3	6		040LF23001 - Spray Patcher (1) (2021-2027 LF)	-	40,000	40,000	40,000	40,000	40,000	40,000	240,000
266 - Other Special Grants														
Transit														
			3	18		082LF10004X - Light Duty Cutaway Buses - 10	-	-	900,000	-	-	-	-	900,000
565 - Sunflower Hills Golf														
Parks & Recreation														
			3	17		060LF40008 - 2020 Greens Mowers (2021-2025 LF)	18,000	12,000	12,000	12,000	12,000	12,000	-	60,000
			2	16		060LF40009 - 2020 Large Utility Cart (2021-2025 LF)	4,000	4,000	4,000	4,000	4,000	4,000	-	20,000
	<input checked="" type="checkbox"/>		2			060LF40010 - Rough Mower (LF 2022-2026)	-	-	24,500	24,500	24,500	24,500	24,500	122,500

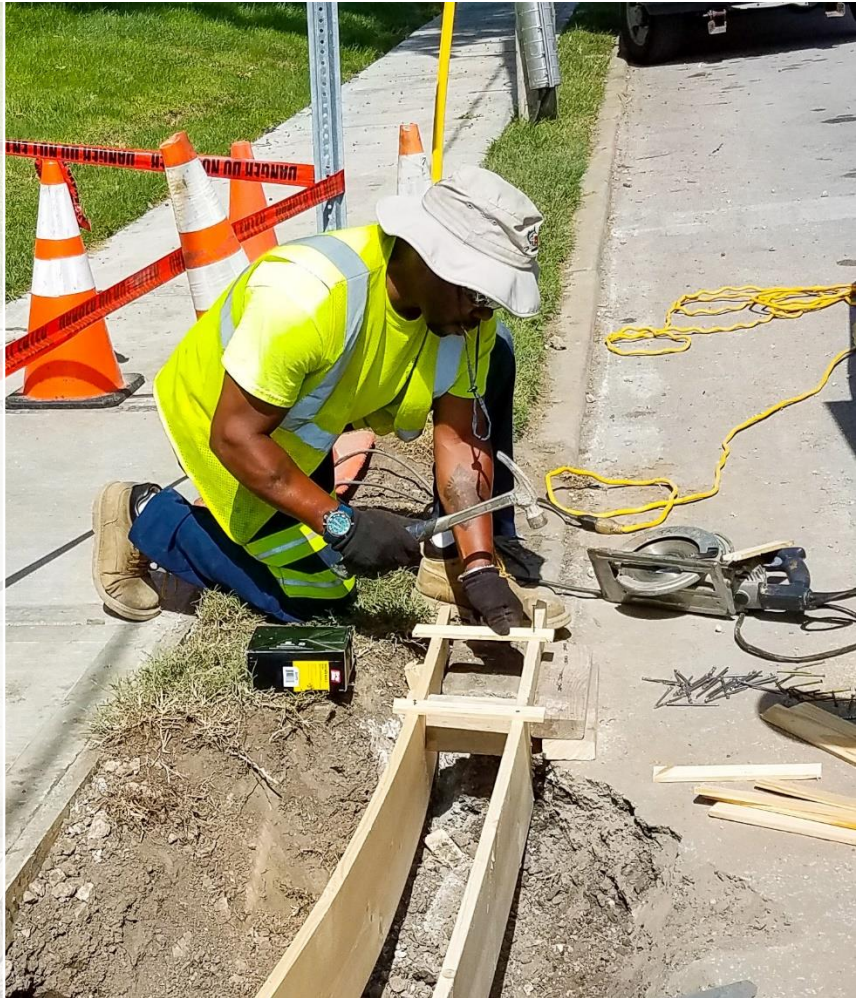
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



2022 PROJECT DESCRIPTIONS



Project Title (Project #): 47th Street Complete Street Improvements, Rainbow to Mission (1027)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Community Health, Increase Community Cohesion, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Dec 01, 2022

Description and Scope of Work: This Project involves the rehabilitation of 47th Street from Rainbow Boulevard to Mission Road utilizing and implementing complete street principles. Items of work will include will involve the pavement preservation, concrete pouring, utility cover adjustments, storm sewer repair/replacement, pavement marking, traffic control modifications, traffic signal enhancements, street lighting improvements, Americans With Disabilities Act compliant street to sidewalk access, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs associated with the project.

Justification: This project is a partnership with the City of Westwood and contains Grant funding from MARC. With this project we are able to leverage funding from multiple jurisdictions to support the complete street ordinance and provide maintenance for existing assets.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	-	-	700,000	-	-	-	-	700,000	-
Funding Sources Total	-	-	700,000	-	-	-	-	700,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	700,000	-	-	-	-	700,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	700,000	-	-	-	-	700,000	

Operating Impact:

Project Title (Project #): Amphitheatre Dredging (4431)

Priority Based Budgeting Results:

Department: 0060 - Parks & Recreation

Scheduled Completion Date: Dec 29, 2023

Description and Scope of Work: The dredging of the Amphitheatre creek. Approx. 2000 ft of creek that runs through the Amphitheatre will be dredge, straighten and widen to reduce flooding on heavy rains. Over the last 5 years several heavy rains events has caused damage to Buildings & culverts due to flash flooding. Dredging and straighten the creek channel will increase water flow and volume that will help with water backing up and causing extensive damage.



Justification: Amphitheatre dredging will reduce the cost of repairs that the UG and Azure Amphitheatre would incur.

Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
113 - Consolidated Parks-General	-	-	60,000	-	-	-	-	60,000	-
Funding Sources Total	-	-	60,000	-	-	-	-	60,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	60,000	-	-	-	-	60,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	60,000	-	-	-	-	60,000	

Operating Impact:

Project Title (Project #): Annex Building (8604)

Priority Based Budgeting Results: Improve Customer Service and Communication

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Building maintenance and upgrades to the annex building as needed. This includes maintenance contracts for this facility.

Justification: New systems needed. Continued maintenance on parking lots and other structures.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
160 - County - General	50,000	50,000	25,000	50,000	50,000	50,000	50,000	275,000	-
Funding Sources Total	50,000	50,000	25,000	50,000	50,000	50,000	50,000	275,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	50,000	50,000	-	-	-	-	-	50,000
Total Facility & Department Operating	-	-	25,000	50,000	50,000	50,000	50,000	225,000
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	50,000	50,000	25,000	50,000	50,000	50,000	50,000	275,000

Operating Impact:

Project Title (Project #): Annl Emergency System Repairs (6166)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Increase Community Health

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Provide a fund for emergency situations in wastewater collection and treatment system. Emergency repairs may include sewer piper collapses, sewer main breaks, treatment plant malfunctions, pumps failure, or backup to name a few. Emergency System Repairs may address all areas of sewer system emergencies.

Justification: Multiple emergencies occur every year. This project line is to account for those events.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
560 - Sewer System	330,750	330,750	347,000	364,500	383,000	402,000	425,000	2,252,250	2,800,000
Funding Sources Total	330,750	330,750	347,000	364,500	383,000	402,000	425,000	2,252,250	2,800,000

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	330,750	330,750	347,000	364,500	383,000	402,000	425,000	2,252,250
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	330,750	330,750	347,000	364,500	383,000	402,000	425,000	2,252,250

Operating Impact: 5% annual increase

Project Title (Project #): Annl Maint/Monitor-Garland (5402)

Priority Based Budgeting Results: Increase Safety and Perception of Safety

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Garland Park must be in compliance with Kansas Department of Health & Environment consent decree.

Justification: Mandated by the state.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
701 - Environment Trust	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000	900,000
Funding Sources Total	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000	900,000

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000

Operating Impact:

Project Title (Project #): Annual ADA Modif-UG Facilities (8181)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: This project will make ADA (Americans With Disabilities Act) modifications, corrections and new construction to UG facilities. Included in this project will be plumbing, electrical, restroom fixtures, door, building signage, ramps, audio assist and all other components of facilities to comply with local, state and federal regulation as it applies to ADA. The project will also address exterior, parking, drives, sidewalks, curbs, handrails and other items that will require modifications and or additions. Scope of work will include engineering/architectural design needed to execute the improvements and modifications. This project is mandated by the DOJ as part of the signed settlement agreement.

Justification: To follow ADA compliance.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	100,000	100,000	100,000	100,000	200,000	200,000	200,000	900,000	-
Funding Sources Total	100,000	100,000	100,000	100,000	200,000	200,000	200,000	900,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	100,000	100,000	100,000	100,000	200,000	200,000	200,000	900,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	100,000	100,000	100,000	100,000	200,000	200,000	200,000	900,000	

Operating Impact:

Project Title (Project #): Annual Alley Improvement Program (1334)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Improve Customer Service and Communication, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Annual project that will involve the milling, concrete pouring, asphalt overlay, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, Americans With Disabilities Act compliant street to sidewalk access, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs associated with the replacement or repair of alleyways adjacent to the some but not all locations below:

LOCUST AVENUE, from 9TH STREET to 8TH TERRACE
LOCUST AVENUE, from 9TH TERRACE to 9TH STREET
LOCUST AVENUE, from 9TH TERRACE to 9TH TERRACE
LOCUST AVENUE, from 9TH PLACE to 9TH TERRACE
LOCUST AVENUE, from 10TH STREET to 9TH PLACE
LOCUST AVENUE, from UNNAMED - 6669 to 10TH STREET
LOCUST AVENUE, from 51st STREET to 50TH STREET
MELODY LANE, from 48TH TERRACE to 48TH STREET
MILL STREET, from CENTRAL AVENUE to RIDGE AVENUE
32ND STREET, from WOOD AVENUE to GARFIELD AVENUE
32ND STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
NEW JERSEY AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
NEW JERSEY AVENUE, from 10TH STREET to 9TH STREET
NEW JERSEY AVENUE, from 11TH STREET to 10TH STREET
OAK GROVE ROAD, from 48TH TERRACE to 48TH STREET
OAK GROVE ROAD, from 49TH STREET to 48TH TERRACE
OAK GROVE ROAD, from 49TH TERRACE to 49TH STREET
OAK GROVE ROAD, from 50TH STREET to 49TH TERRACE
OAKLAND AVENUE, from 11TH STREET to 10TH STREET
OAKLAND AVENUE, from 12TH STREET to 11TH STREET
PARALLEL AVENUE, from 29TH STREET to 28TH STREET
PARALLEL AVENUE, from 30TH STREET to 29TH STREET
REYNOLDS AVENUE, from BROADVIEW AVENUE to 7TH STREET TRAFFICWAY
REYNOLDS AVENUE, from 8TH STREET to BROADVIEW AVENUE
RIDGE AVENUE, from 8TH STREET to CENTRAL AVENUE
RIDGE AVENUE, from MILL STREET to 8TH STREET
RIDGE AVENUE, from FERREE STREET to BOEKE STREET
RIDGE AVENUE, from 10TH STREET to FERREE STREET
ROWLAND AVENUE, from 59TH STREET to 58TH STREET
WOOD AVENUE, from 30TH STREET to 29TH STREET
WOOD AVENUE, from 37TH STREET to 36TH STREET
TAUROMEE AVENUE, from 80TH PLACE to 80TH TERRACE
TAUROMEE AVENUE, from 81st TERRACE to 80TH PLACE
TAUROMEE AVENUE, from 82ND TERRACE to 82ND STREET
TENNYSON STREET, from WOOD AVENUE to GARFIELD AVENUE
TENNYSON STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
WEBSTER AVENUE, from WESTEND to 55TH STREET
WEBSTER AVENUE, from 58TH STREET to 57TH STREET
WEBSTER AVENUE, from 59TH STREET to 58TH STREET
YECKER AVENUE, from 56TH STREET to 55TH STREET
YECKER AVENUE, from 58TH STREET to 57TH STREET
YECKER AVENUE, from 59TH STREET to 58TH STREET
11TH STREET, from OAKLAND AVENUE to FREEMAN AVENUE
28TH STREET, from WOOD AVENUE to GARFIELD AVENUE
28TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
29TH STREET, from WOOD AVENUE to GARFIELD AVENUE



29TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 30TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 30TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 31st STREET, from WOOD AVENUE to GARFIELD AVENUE
 48TH STREET, from OAK GROVE ROAD to MELODY LANE
 49TH STREET, from UNNAMED - 7809 to NEBRASKA AVENUE
 49TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 49TH STREET, from 48TH TERRACE to GIBBS ROAD
 49TH TERRACE, from MELODY CT to GIBBS ROAD
 50TH STREET, from FOREST AVENUE to VISTA STREET
 50TH STREET, from LOCUST AVENUE to FOREST AVENUE
 51st STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 CALVIN STREET, from WESTEND to BROADVIEW AVENUE
 EVERETT AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
 EVERETT AVENUE, from 9TH STREET to 8TH STREET
 EVERETT AVENUE, from 10TH STREET to 9TH STREET
 EVERETT AVENUE, from 11TH STREET to 10TH STREET
 EVERETT AVENUE, from 12TH STREET to 11TH STREET
 57TH STREET, from NOGARD AVENUE to GEORGIA AVENUE
 57TH STREET, from YECKER AVENUE to WEBSTER AVENUE
 57TH STREET, from Webster AVENUE to ROSWELL AVENUE
 57TH STREET, from ROSWELL AVENUE to SPRING AVENUE
 57TH STREET, from SPRING AVENUE to LATHROP AVENUE
 57TH STREET, from LATHROP AVENUE to LEAVENWORTH ROAD
 58TH STREET, from YECKER AVENUE to Webster AVENUE
 58TH STREET, from Webster AVENUE to LEAVENWORTH ROAD
 80TH TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 82ND STREET, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ORVILLE AVENUE to ELIZABETH AVENUE
 83rd STREET, from ELLA AVENUE to ORVILLE AVENUE
 83rd TERRACE, from BARNETT AVENUE to ISABEL STREET
 84TH STREET, from BARNETT AVENUE to ISABEL STREET
 84TH STREET, from ISABEL STREET to ANN AVENUE
 BOEKE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 CRESTREET DR, from 51st STREET to 49TH STREET
 ELLA AVENUE, from WESTEND to 83rd PLACE
 HIGHLAND DR, from 49TH STREET to WOODEND AVENUE
 FOREST AVENUE, from 9TH STREET to 8TH TERRACE
 FREEMAN AVENUE, from 10TH STREET to 9TH STREET
 FREEMAN AVENUE, from 11TH STREET to 10TH STREET
 GARFIELD AVENUE, from 29TH STREET to 28TH STREET
 GARFIELD AVENUE, from 30TH STREET to 29TH STREET
 GARFIELD AVENUE, from 31st STREET to 30TH STREET
 GARFIELD AVENUE, from TENNYSON STREET to 31st STREET
 GARFIELD AVENUE, from 32ND STREET to TENNYSON STREET
 GARFIELD AVENUE, from 33rd STREET to 32ND STREET
 GARFIELD AVENUE, from 37TH STREET to 36TH STREET
 GREELEY AVENUE, from 56TH TERRACE to EAST END
 ISABEL STREET, from 84TH STREET to 83rd TERRACE
 HOLMES STREET, from PUCKETT ROAD to NORTH END
 9TH STREET, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 9TH TERRACE to 9TH STREET
 LOCUST AVENUE, from 8TH STREET to PUCKETT ROAD
 8TH STREET, from LOCUST AVENUE to FOREST AVENUE
 FERREE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 LYON AVENUE, from BROADVIEW AVENUE to SIMPSON AVENUE
 LYON AVENUE, from BOEKE STREET to 9TH STREET
 LYON AVENUE, from FERREE STREET to BOEKE STREET
 LYON AVENUE, from 10TH STREET to FERREE STREET
 9TH STREET, from CENTRAL AVENUE to RIDGE AVENUE

WOOD AVENUE, from 31st STREET to 30TH STREET
 WOOD AVENUE, from TENNYSON STREET to 31st STREET
 WOOD AVENUE, from 33rd STREET to 32ND STREET
 WOOD AVENUE, from 29TH STREET to 28TH STREET
 33rd STREET, from WOOD AVENUE to RICHMOND AVENUE
 33rd STREET, from RICHMOND AVENUE to GARFIELD AVENUE
 LYON AVENUE, from MILL STREET to BROADVIEW AVENUE
 LYON AVENUE, from 9TH STREET to MILL STREET
 REYNOLDS AVENUE, from MILL STREET to EARLY STREET
 29TH STREET, from PARALLEL AVENUE to PARALLEL PARKWAY
 35TH STREET, from SOUTH END to UNNAMED - 5628
 GARFIELD AVENUE, from UNNAMED - 5628 to 33rd STREET
 GARFIELD AVENUE, from 36TH STREET to UNNAMED - 5628
 RICHMOND AVENUE, from WESTEND to 33rd STREET
 8TH TERRACE, from WOODEND AVENUE to NORTH END
 8TH TERRACE, from LOCUST AVENUE to FOREST AVENUE
 8TH TERRACE, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 8TH TERRACE to 8TH STREET
 WOODEND AVENUE, from 8TH TERRACE to 8TH TERRACE
 WOODEND AVENUE, from 8TH PLACE to 8TH TERRACE
 WOODEND AVENUE, from 9TH STREET to 8TH PLACE
 LOCUST AVENUE, from 8TH TERRACE to 8TH STREET
 FOREST AVENUE , from 8TH TERRACE to 8TH STREET
 8TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 SIMPSON AVENUE, from BROADVIEW AVENUE to CENTRAL AVENUE
 BROADVIEW AVENUE, from LYON AVENUE to REYNOLDS AVENUE
 BROADVIEW AVENUE, from CALVIN STREET to LYON AVENUE
 BROADVIEW AVENUE, from SIMPSON AVENUE to CALVIN STREET
 BROADVIEW AVENUE, from RIDGE AVENUE to SIMPSON AVENUE
 ROSWELL AVENUE, from 57TH STREET to EAST END
 SPRING AVENUE, from 57TH STREET to EAST END
 WEBSTER AVENUE, from 57TH STREET to EAST END
 LATHROP AVENUE, from WESTEND to 57TH STREET
 ROSWELL AVENUE, from WESTEND to 57TH STREET
 SPRING AVENUE, from WESTEND to 57TH STREET
 HOLMES STREET, from SOUTH END to PUCKETT ROAD
 8TH STREET, from HOLMES STREET to NORTH END
 ALLEY E OF 8TH - 6874, from OAKLAND AVENUE to FREEMAN AVENUE
 8TH STREET, from REYNOLDS AVENUE to NORTH END
 8TH STREET, from RIDGE AVENUE to RIDGE AVENUE
 LATHROP AVENUE, from 57TH STREET to EASTREET END
 WOODEND AVENUE, from VISTA STREET to HIGHLAND DR
 56TH STREET, from SOUTH END to LEAVENWORTH ROAD
 WASHINGTON AVENUE, from 48TH STREET to 48TH STREET
 50TH STREET, from STATE AVENUE to 49TH TERRACE
 52ND CT, from WASHINGTON AVENUE to 52ND CT
 51st STREET, from WASHINGTON AVENUE to 50TH TERRACE
 GREELEY AVENUE, from 57TH STREET to 56TH TERRACE
 HASKELL CT, from 59TH STREET to 58TH DR
 50TH STREET, from 49TH TERRACE to 49TH TERRACE
 WOODEND AVENUE, from 48TH STREET to 47TH STREET
 49TH STREET, from 49TH STREET to 48TH TERRACE
 MELODY CT, from 49TH TERRACE to MELODY CT
 48TH STREET, from OTTAWA STREET to OAK GROVE ROAD
 CREST DR, from HAGEMANN STREET to 47TH STREET
 80TH TERRACE, from 80TH TERRACE to ELLA AVENUE
 ORVILLE AVENUE, from 82ND STREET to ORVILLE AVENUE
 TAUROMEE AVENUE, from 84TH STREET to 83rd TERRACE
 83rd TERRACE, from 83rd PLACE to ELIZABETH AVENUE
 STATE AVENUE, from 37TH STREET to 37TH STREET

STATE AVENUE, from 37TH STREET to CEMETEREY DR - 5795
 REYNOLDS AVENUE, from EARLY STREET to 8TH STREET
 JODEE LANE, from WESTEND to 55TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to 34TH STREET
 STATE AVENUE, from 33rd STREET to 32ND STREET
 STATE AVENUE, from 32ND STREET to 31st STREET
 STATE AVENUE, from 31st STREET to 29TH STREET
 STATE AVENUE, from 34TH STREET to 33rd STREET
 STATE AVENUE, from 38TH STREET to 38TH STREET
 RIDGE AVENUE, from 9TH STREET to NE END
 STATE AVENUE, from 34TH STREET to 34TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to CEMETEREY DR - 5795
 9TH STREET, from RIDGE AVENUE to LYON AVENUE
 MILL STREET, from 8TH PLACE to I-35 HWY
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 8TH STREET, from OAKLAND AVENUE to NORTH END
 STATE AVENUE, from 32ND STREET to 32ND STREET
 STATE AVENUE, from 38TH STREET to 37TH STREET
 9TH TERRACE, from SOUTH END to WOODEND AVENUE
 83rd STREET, from 83rd STREET to 83rd STREET
 83rd TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 83rd PLACE, from ELLA AVENUE to 83rd TERRACE
 83rd STREET, from 83rd STREET to 83rd STREET
 83rd STREET, from ORVILLE AVENUE to 83rd STREET
 ELIZABETH AVENUE, from UNNAMED - 9866 to 82ND STREET
 84TH STREET, from ARMSTRONG AVENUE to NORTH END
 84TH STREET, from 84TH DR to ARMSTRONG AVENUE
 84TH STREET, from ANN AVENUE to 84TH DR
 83rd TERRACE, from TAUROMEE AVENUE to ORIENT DR
 84TH STREET, from TAUROMEE AVENUE to BARNETT AVENUE
 84TH STREET, from SANDUSKY AVENUE to TAUROMEE AVENUE
 84TH STREET, from SOUTH END to SANDUSKY AVENUE
 TAUROMEE AVENUE, from 83rd TERRACE to 82ND TERRACE
 83rd TERRACE, from ORIENT DR to BARNETT AVENUE
 80TH PLACE CDS, from 80TH PLACE to TAUROMEE AVENUE
 ELLA AVENUE, from 83rd STREET to 82ND TERRACE
 ELLA AVENUE, from 82ND TERRACE to 82ND STREET
 81st TERRACE, from 81st TERRACE to ELLA AVENUE
 49TH STREET, from HIGHLAND DR to OAK GROVE ROAD
 48TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 OTTAWA STREET, from 48TH STREET to OTTAWA AVENUE
 HAGEMANN STREET, from 48TH TERRACE to 48TH STREET
 HAGEMANN STREET, from 48TH STREET to 47TH STREET
 48TH STREET, from HAGEMANN STREET to OTTAWA STREET
 48TH TERRACE, from 49TH STREET to MELODY LANE
 47TH DR, from 47TH STREET to MELODY DR
 47TH DR, from MELODY DR to GIBBS ROAD
 MELODY LANE, from 48TH STREET to MELODY DR
 MELODY LANE, from MELODY DR to 47TH STREET
 WOODEND AVENUE, from 51st STREET to VISTA STREET
 VISTA STREET, from WOODEND AVENUE to NATO MA STREET
 NATO MA STREET, from VISTA STREET to HIGHLAND DR
 VISTA STREET, from 48TH STREET to 47TH STREET
 50TH PLACE, from NEBRASKA AVENUE to 50TH TERRACE
 50TH TERRACE, from STATE AVENUE to 50TH PLACE
 49TH TERRACE, from 50TH STREET to 49TH TERRACE
 49TH TERRACE, from DS@96N 50TH STREET to NEBRASKA AVENUE
 50TH STREET, from 49TH TERRACE to WASHINGTON AVENUE
 WASHINGTON AVENUE, from 48TH STREET to 47TH STREET
 WASHINGTON AVENUE, from 49TH STREET to 48TH STREET

49TH TERRACE, from 50TH STREET to 50TH STREET
 48TH STREET, from WASHINGTON AVENUE to OAKLAND AVENUE
 50TH TERRACE, from 50TH PLACE to 51st STREET
 52ND STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 NEBRASKA AVENUE, from 52ND STREET to 50TH PLACE
 SEMINARY STREET, from 8TH PLACE to 8TH STREET
 8TH PLACE, from WOODEND AVENUE to SEMINARY STREET
 VICTORY DR, from 38TH STREET to WOOD AVENUE
 WOOD AVENUE, from VICTORY DR to 37TH STREET
 SEMINARY STREET, from 8TH STREET to NE END
 WAVERLY AVENUE, from 57TH TERRACE to 57TH STREET
 WASHINGTON AVENUE, from 52ND CT to 51st STREET
 WASHINGTON AVENUE, from 50TH STREET to 49TH STREET
 58TH STREET, from 57TH DR to 58TH STREET
 ROWLAND AVENUE, from 58TH STREET to 57TH DR
 NOGARD AVENUE, from 57TH DR to 57TH TERRACE
 NOGARD AVENUE, from 57TH TERRACE to 57TH STREET
 58TH DR, from 59TH STREET to HASKELL CT
 57TH TERRACE, from 57TH STREET to GREELEY AVENUE
 57TH TERRACE, from GREELEY AVENUE to WAVERLY AVENUE
 LATHROP AVENUE, from WESTEND to 55TH STREET
 56TH STREET, from YECKER AVENUE to NORTH END
 YECKER AVENUE, from 57TH STREET to 56TH STREET
 GEORGIA AVENUE, from 59TH STREET to 57TH STREET
 GEORGIA AVENUE, from 57TH STREET to 55TH STREET
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 WAVERLY AVENUE, from WESTEND to 57TH TERRACE
 GREELEY AVENUE, from 57TH TERRACE to SE END
 49TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 9TH TERRACE, from LOCUST AVENUE to NORTH END
 10TH STREET, from LOCUST AVENUE to FOREST CT
 33rd STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
 REYNOLDS AVENUE, from 10TH STREET to MILL STREET
 MILL STREET, from LYON AVENUE to REYNOLDS AVENUE
 38TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 STATE AVENUE, from STATE AVENUE to CEMETERY DR - 5818
 FERREE STREET, from RIDGE AVENUE to LYON AVENUE
 FREEMAN AVENUE, from WESTEND to 11TH STREET
 PUCKETT ROAD, from LOCUST AVENUE to ROSEDALE PARK ROAD
 PUCKETT ROAD, from ROSEDALE PARK ROAD to HOLMES STREET
 ROSEDALE PARK ROAD, from PUCKETT ROAD to ROSEDALE PARK ROAD
 8TH STREET, from FOREST AVENUE to WOODEND AVENUE
 9TH TERRACE, from WOODEND AVENUE to HAGEMANN STREET
 PUCKETT ROAD, from HOLMES STREET to 8TH STREET
 8TH STREET, from WOODEND AVENUE to HOLMES STREET
 HOLMES STREET, from SE END to 8TH STREET
 8TH STREET, from PUCKETT ROAD to SEMINARY STREET
 BOEKE STREET, from RIDGE AVENUE to LYON AVENUE
 9TH STREET, from LOCUST AVENUE to FOREST AVENUE
 9TH PLACE, from LOCUST AVENUE to NORTH END
 HAGEMANN STREET, from 9TH TERRACE to NE END
 GREELEY AVENUE, from NW END to 57TH TERRACE
 GARFIELD AVENUE, from 38TH STREET to 37TH STREET
 FOREST AVENUE, from 51st STREET to 50TH STREET
 HIGHLAND DR, from VISTA STREET to SHAWNEE DR
 HIGHLAND DR, from NATO MA STREET to VISTA STREET
 HIGHLAND DR, from WOODEND AVENUE to NATO MA STREET
 HASKELL AVENUE, from 57TH STREET to 56TH TERRACE
 ELLA AVENUE, from 83rd PLACE to 83rd TERRACE
 ELLA AVENUE, from 83rd TERRACE to 83rd STREET

ELLA AVENUE, from 82ND STREET to 81st TERRACE
 ELLA AVENUE, from 81st TERRACE to 80TH TERRACE
 ELIZABETH AVENUE, from WESTEND to 83rd TERRACE
 ELIZABETH AVENUE, from 82ND STREET to 81st TERRACE
 ELIZABETH AVENUE, from 81st TERRACE to 80TH TERRACE
 83rd TERRACE, from ELLA AVENUE to 83rd PLACE
 82ND TERRACE, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 80TH TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 57TH TERRACE, from WAVERLY AVENUE to NOGARD AVENUE
 57TH STREET, from HASKELL AVENUE to NOGARD AVENUE
 57TH STREET, from WAVERLY AVENUE to HASKELL AVENUE
 57TH DR, from ROWLAND AVENUE to NOGARD AVENUE
 56TH TERRACE, from GREELEY AVENUE to HASKELL AVENUE
 56TH TERRACE, from PARALLEL PARKWAY to GREELEY AVENUE
 53rd TERRACE, from NEBRASKA AVENUE to NORTH END
 49TH TERRACE, from OAK GROVE ROAD to MELODY CT
 48TH TERRACE, from OAK GROVE ROAD to MELODY LANE
 48TH TERRACE, from STATE AVENUE to NEBRASKA AVENUE
 48TH STREET, from VISTA STREET to SHAWNEE DR
 48TH STREET, from WOODEND AVENUE to VISTA STREET
 48TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 MELODY CT, from MELODY CT to MELODY CT
 MELODY CT, from MELODY CT to MELODY CT
 49TH STREET, from 49TH STREET to 49TH STREET
 49TH STREET, from 49TH STREET to 49TH STREET
 57TH STREET, from 57TH TERRACE to GREELEY AVENUE
 GREELEY AVENUE, from 57TH STREET to 57TH STREET
 8TH STREET, from SOUTH END to PUCKETT ROAD
 37TH STREET, from GARFIELD AVENUE to GARFIELD AVENUE
 37TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 36TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 31st STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 WOODEND AVENUE, from HIGHLAND DR to 48TH STREET
 VISTA STREET, from NATO MA STREET to HIGHLAND DR
 TAUROMEE AVENUE, from 82ND STREET to 82ND STREET
 TAUROMEE AVENUE, from 82ND STREET to 81st TERRACE
 WOOD AVENUE, from 36TH STREET to 33rd STREET
 PARALLEL AVENUE, from 31st STREET to 30TH STREET
 ORVILLE AVENUE, from 83rd STREET to 82ND TERRACE
 OAK GROVE ROAD, from 48TH STREET to 47TH STREET
 NEBRASKA AVENUE, from 53rd TERRACE to 52ND STREET
 NEBRASKA AVENUE, from 49TH TERRACE to 49TH STREET
 NEBRASKA AVENUE, from 49TH STREET to 48TH TERRACE
 NEBRASKA AVENUE, from 48TH STREET to 47TH STREET
 MELODY DR, from MELODY LANE to 47TH DR
 LOCUST AVENUE, from 50TH STREET to SHAWNEE DR
 LAFAYETTE AVENUE, from WESTEND to 55TH TERRACE

Justification: In an effort to make improvements to our pavement network, this line item is being created to allow Public Works to begin addressing the deficiency in our current alley system with dedicated funds, as oppose to using funds allocated for street maintenance. This line item will improve the ability for our neighborhoods ability to access their alleyways, thus lessening the on street parking and possibility improving the trash collection efforts by our vendor. The average cost for alleys that we have addressed in recent years has been between \$40-60k per block, so this would allow us to do 5 or 6 blocks per year as long as this program continues.

Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	300,000	300,000	300,000	300,000	350,000	350,000	350,000	1,950,000	-
Funding Sources Total	300,000	300,000	300,000	300,000	350,000	350,000	350,000	1,950,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	300,000	300,000	300,000	300,000	350,000	350,000	350,000	1,950,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	300,000	300,000	300,000	300,000	350,000	350,000	350,000	1,950,000	
Operating Impact:									

Project Title (Project #): Annual Bridge Repair (2301)

Priority Based Budgeting Results: Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Repair, removal and replacement of certain bridges and associated streets within the City of Kansas City, Kansas, and any appurtenances related thereto. All work includes necessary traffic control, detour signing, and utility adjustments necessary to accommodate work.

Justification: The bridge infrastructure in our community is old and rapidly aging. This funding is to help prevent or address bridge failure. If funding is unavailable or depleted bridges that are in critical condition or damaged will be closed and stay closed.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	-
Funding Sources Total	300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	

Operating Impact:

Project Title (Project #): Annual Concrete Repair Program (1301)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Economic Prosperity for All Citizens, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Annual project that will involve, but is not limited to, the removal and replacement of concrete roadway elements such as curb and gutter, sidewalk, curb access ramps, or concrete roadway panels, including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs within the following locations:

LOCUST AVENUE, from 9TH STREET to 8TH TERRACE
LOCUST AVENUE, from 9TH TERRACE to 9TH STREET
LOCUST AVENUE, from 9TH TERRACE to 9TH TERRACE
LOCUST AVENUE, from 9TH PLACE to 9TH TERRACE
LOCUST AVENUE, from 10TH STREET to 9TH PLACE
LOCUST AVENUE, from UNNAMED - 6669 to 10TH STREET
LOCUST AVENUE, from 51st STREET to 50TH STREET
MELODY LANE, from 48TH TERRACE to 48TH STREET
MILL STREET, from CENTRAL AVENUE to RIDGE AVENUE
32ND STREET, from WOOD AVENUE to GARFIELD AVENUE
32ND STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
NEW JERSEY AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
NEW JERSEY AVENUE, from 10TH STREET to 9TH STREET
NEW JERSEY AVENUE, from 11TH STREET to 10TH STREET
OAK GROVE ROAD, from 48TH TERRACE to 48TH STREET
OAK GROVE ROAD, from 49TH STREET to 48TH TERRACE
OAK GROVE ROAD, from 49TH TERRACE to 49TH STREET
OAK GROVE ROAD, from 50TH STREET to 49TH TERRACE
OAKLAND AVENUE, from 11TH STREET to 10TH STREET
OAKLAND AVENUE, from 12TH STREET to 11TH STREET
PARALLEL AVENUE, from 29TH STREET to 28TH STREET
PARALLEL AVENUE, from 30TH STREET to 29TH STREET
REYNOLDS AVENUE, from BROADVIEW AVENUE to 7TH STREET TRAFFICWAY
REYNOLDS AVENUE, from 8TH STREET to BROADVIEW AVENUE
RIDGE AVENUE, from 8TH STREET to CENTRAL AVENUE
RIDGE AVENUE, from MILL STREET to 8TH STREET
RIDGE AVENUE, from FERREE STREET to BOEKE STREET
RIDGE AVENUE, from 10TH STREET to FERREE STREET
ROWLAND AVENUE, from 59TH STREET to 58TH STREET
WOOD AVENUE, from 30TH STREET to 29TH STREET
WOOD AVENUE, from 37TH STREET to 36TH STREET
TAUROMEE AVENUE, from 80TH PLACE to 80TH TERRACE
TAUROMEE AVENUE, from 81st TERRACE to 80TH PLACE
TAUROMEE AVENUE, from 82ND TERRACE to 82ND STREET
TENNYSON STREET, from WOOD AVENUE to GARFIELD AVENUE
TENNYSON STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
WEBSTER AVENUE, from WESTEND to 55TH STREET
WEBSTER AVENUE, from 58TH STREET to 57TH STREET
WEBSTER AVENUE, from 59TH STREET to 58TH STREET
YECKER AVENUE, from 56TH STREET to 55TH STREET
YECKER AVENUE, from 58TH STREET to 57TH STREET
YECKER AVENUE, from 59TH STREET to 58TH STREET
11TH STREET, from OAKLAND AVENUE to FREEMAN AVENUE
28TH STREET, from WOOD AVENUE to GARFIELD AVENUE
28TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
29TH STREET, from WOOD AVENUE to GARFIELD AVENUE
29TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE



30TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 30TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 31st STREET, from WOOD AVENUE to GARFIELD AVENUE
 48TH STREET, from OAK GROVE ROAD to MELODY LANE
 49TH STREET, from UNNAMED - 7809 to NEBRASKA AVENUE
 49TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 49TH STREET, from 48TH TERRACE to GIBBS ROAD
 49TH TERRACE, from MELODY CT to GIBBS ROAD
 50TH STREET, from FOREST AVENUE to VISTA STREET
 50TH STREET, from LOCUST AVENUE to FOREST AVENUE
 51st STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 CALVIN STREET, from WESTEND to BROADVIEW AVENUE
 EVERETT AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
 EVERETT AVENUE, from 9TH STREET to 8TH STREET
 EVERETT AVENUE, from 10TH STREET to 9TH STREET
 EVERETT AVENUE, from 11TH STREET to 10TH STREET
 EVERETT AVENUE, from 12TH STREET to 11TH STREET
 57TH STREET, from NOGARD AVENUE to GEORGIA AVENUE
 57TH STREET, from YECKER AVENUE to WEBSTER AVENUE
 57TH STREET, from Webster AVENUE to ROSWELL AVENUE
 57TH STREET, from ROSWELL AVENUE to SPRING AVENUE
 57TH STREET, from SPRING AVENUE to LATHROP AVENUE
 57TH STREET, from LATHROP AVENUE to LEAVENWORTH ROAD
 58TH STREET, from YECKER AVENUE to Webster AVENUE
 58TH STREET, from Webster AVENUE to LEAVENWORTH ROAD
 80TH TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 82ND STREET, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ORVILLE AVENUE to ELIZABETH AVENUE
 83rd STREET, from ELLA AVENUE to ORVILLE AVENUE
 83rd TERRACE, from BARNETT AVENUE to ISABEL STREET
 84TH STREET, from BARNETT AVENUE to ISABEL STREET
 84TH STREET, from ISABEL STREET to ANN AVENUE
 BOEKE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 CRESTREET DR, from 51st STREET to 49TH STREET
 ELLA AVENUE, from WESTEND to 83rd PLACE
 HIGHLAND DR, from 49TH STREET to WOODEND AVENUE
 FOREST AVENUE, from 9TH STREET to 8TH TERRACE
 FREEMAN AVENUE, from 10TH STREET to 9TH STREET
 FREEMAN AVENUE, from 11TH STREET to 10TH STREET
 GARFIELD AVENUE, from 29TH STREET to 28TH STREET
 GARFIELD AVENUE, from 30TH STREET to 29TH STREET
 GARFIELD AVENUE, from 31st STREET to 30TH STREET
 GARFIELD AVENUE, from TENNYSON STREET to 31st STREET
 GARFIELD AVENUE, from 32ND STREET to TENNYSON STREET
 GARFIELD AVENUE, from 33rd STREET to 32ND STREET
 GARFIELD AVENUE, from 37TH STREET to 36TH STREET
 GREELEY AVENUE, from 56TH TERRACE to EASTR END
 ISABEL STREET, from 84TH STREET to 83rd TERRACE
 HOLMES STREET, from PUCKETT ROAD to NORTH END
 9TH STREET, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 9TH TERRACE to 9TH STREET
 LOCUST AVENUE, from 8TH STREET to PUCKETT ROAD
 8TH STREET, from LOCUST AVENUE to FOREST AVENUE
 FERREE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 LYON AVENUE, from BROADVIEW AVENUE to SIMPSON AVENUE
 LYON AVENUE, from BOEKE STREET to 9TH STREET
 LYON AVENUE, from FERREE STREET to BOEKE STREET
 LYON AVENUE, from 10TH STREET to FERREE STREET
 9TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 WOOD AVENUE, from 31st STREET to 30TH STREET

WOOD AVENUE, from TENNYSON STREET to 31st STREET
 WOOD AVENUE, from 33rd STREET to 32ND STREET
 WOOD AVENUE, from 29TH STREET to 28TH STREET
 33rd STREET, from WOOD AVENUE to RICHMOND AVENUE
 33rd STREET, from RICHMOND AVENUE to GARFIELD AVENUE
 LYON AVENUE, from MILL STREET to BROADVIEW AVENUE
 LYON AVENUE, from 9TH STREET to MILL STREET
 REYNOLDS AVENUE, from MILL STREET to EARLY STREET
 29TH STREET, from PARALLEL AVENUE to PARALLEL PARKWAY
 35TH STREET, from SOUTH END to UNNAMED - 5628
 GARFIELD AVENUE, from UNNAMED - 5628 to 33rd STREET
 GARFIELD AVENUE, from 36TH STREET to UNNAMED - 5628
 RICHMOND AVENUE, from WESTEND to 33rd STREET
 8TH TERRACE, from WOODEND AVENUE to NORTH END
 8TH TERRACE, from LOCUST AVENUE to FOREST AVENUE
 8TH TERRACE, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 8TH TERRACE to 8TH STREET
 WOODEND AVENUE, from 8TH TERRACE to 8TH TERRACE
 WOODEND AVENUE, from 8TH PLACE to 8TH TERRACE
 WOODEND AVENUE, from 9TH STREET to 8TH PLACE
 LOCUST AVENUE, from 8TH TERRACE to 8TH STREET
 FOREST AVENUE , from 8TH TERRACE to 8TH STREET
 8TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 SIMPSON AVENUE, from BROADVIEW AVENUE to CENTRAL AVENUE
 BROADVIEW AVENUE, from LYON AVENUE to REYNOLDS AVENUE
 BROADVIEW AVENUE, from CALVIN STREET to LYON AVENUE
 BROADVIEW AVENUE, from SIMPSON AVENUE to CALVIN STREET
 BROADVIEW AVENUE, from RIDGE AVENUE to SIMPSON AVENUE
 ROSWELL AVENUE, from 57TH STREET to EAST END
 SPRING AVENUE, from 57TH STREET to EAST END
 WEBSTER AVENUE, from 57TH STREET to EAST END
 LATHROP AVENUE, from WESTEND to 57TH STREET
 ROSWELL AVENUE, from WESTEND to 57TH STREET
 SPRING AVENUE, from WESTEND to 57TH STREET
 HOLMES STREET, from SOUTH END to PUCKETT ROAD
 8TH STREET, from HOLMES STREET to NORTH END
 ALLEY E OF 8TH - 6874, from OAKLAND AVENUE to FREEMAN AVENUE
 8TH STREET, from REYNOLDS AVENUE to NORTH END
 8TH STREET, from RIDGE AVENUE to RIDGE AVENUE
 LATHROP AVENUE, from 57TH STREET to EAST END
 WOODEND AVENUE, from VISTA STREET to HIGHLAND DR
 56TH STREET, from SOUTH END to LEAVENWORTH ROAD
 WASHINGTON AVENUE, from 48TH STREET to 48TH STREET
 50TH STREET, from STATE AVENUE to 49TH TERRACE
 52ND CT, from WASHINGTON AVENUE to 52ND CT
 51st STREET, from WASHINGTON AVENUE to 50TH TERRACE
 GREELEY AVENUE, from 57TH STREET to 56TH TERRACE
 HASKELL CT, from 59TH STREET to 58TH DR
 50TH STREET, from 49TH TERRACE to 49TH TERRACE
 WOODEND AVENUE, from 48TH STREET to 47TH STREET
 49TH STREET, from 49TH STREET to 48TH TERRACE
 MELODY CT, from 49TH TERRACE to MELODY CT
 48TH STREET, from OTTAWA STREET to OAK GROVE ROAD
 CREST DR, from HAGEMANN STREET to 47TH STREET
 80TH TERRACE, from 80TH TERRACE to ELLA AVENUE
 ORVILLE AVENUE, from 82ND STREET to ORVILLE AVENUE
 TAUROMEE AVENUE, from 84TH STREET to 83rd TERRACE
 83rd TERRACE, from 83rd PLACE to ELIZABETH AVENUE
 STATE AVENUE, from 37TH STREET to 37TH STREET
 STATE AVENUE, from 37TH STREET to CEMETEREY DR - 5795

REYNOLDS AVENUE, from EARLY STREET to 8TH STREET
 JODEE LANE, from WESTEND to 55TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to 34TH STREET
 STATE AVENUE, from 33rd STREET to 32ND STREET
 STATE AVENUE, from 32ND STREET to 31st STREET
 STATE AVENUE, from 31st STREET to 29TH STREET
 STATE AVENUE, from 34TH STREET to 33rd STREET
 STATE AVENUE, from 38TH STREET to 38TH STREET
 RIDGE AVENUE, from 9TH STREET to NE END
 STATE AVENUE, from 34TH STREET to 34TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to CEMETEREY DR - 5795
 9TH STREET, from RIDGE AVENUE to LYON AVENUE
 MILL STREET, from 8TH PLACE to I-35 HWY
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 8TH STREET, from OAKLAND AVENUE to NORTH END
 STATE AVENUE, from 32ND STREET to 32ND STREET
 STATE AVENUE, from 38TH STREET to 37TH STREET
 9TH TERRACE, from SOUTH END to WOODEND AVENUE
 83rd STREET, from 83rd STREET to 83rd STREET
 83rd TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 83rd PLACE, from ELLA AVENUE to 83rd TERRACE
 83rd STREET, from 83rd STREET to 83rd STREET
 83rd STREET, from ORVILLE AVENUE to 83rd STREET
 ELIZABETH AVENUE, from UNNAMED - 9866 to 82ND STREET
 84TH STREET, from ARMSTRONG AVENUE to NORTH END
 84TH STREET, from 84TH DR to ARMSTRONG AVENUE
 84TH STREET, from ANN AVENUE to 84TH DR
 83rd TERRACE, from TAUROMEE AVENUE to ORIENT DR
 84TH STREET, from TAUROMEE AVENUE to BARNETT AVENUE
 84TH STREET, from SANDUSKY AVENUE to TAUROMEE AVENUE
 84TH STREET, from SOUTH END to SANDUSKY AVENUE
 TAUROMEE AVENUE, from 83rd TERRACE to 82ND TERRACE
 83rd TERRACE, from ORIENT DR to BARNETT AVENUE
 80TH PLACE CDS, from 80TH PLACE to TAUROMEE AVENUE
 ELLA AVENUE, from 83rd STREET to 82ND TERRACE
 ELLA AVENUE, from 82ND TERRACE to 82ND STREET
 81st TERRACE, from 81st TERRACE to ELLA AVENUE
 49TH STREET, from HIGHLAND DR to OAK GROVE ROAD
 48TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 OTTAWA STREET, from 48TH STREET to OTTAWA AVENUE
 HAGEMANN STREET, from 48TH TERRACE to 48TH STREET
 HAGEMANN STREET, from 48TH STREET to 47TH STREET
 48TH STREET, from HAGEMANN STREET to OTTAWA STREET
 48TH TERRACE, from 49TH STREET to MELODY LANE
 47TH DR, from 47TH STREET to MELODY DR
 47TH DR, from MELODY DR to GIBBS ROAD
 MELODY LANE, from 48TH STREET to MELODY DR
 MELODY LANE, from MELODY DR to 47TH STREET
 WOODEND AVENUE, from 51st STREET to VISTA STREET
 VISTA STREET, from WOODEND AVENUE to NATO MA STREET
 NATO MA STREET, from VISTA STREET to HIGHLAND DR
 VISTA STREET, from 48TH STREET to 47TH STREET
 50TH PLACE, from NEBRASKA AVENUE to 50TH TERRACE
 50TH TERRACE, from STATE AVENUE to 50TH PLACE
 49TH TERRACE, from 50TH STREET to 49TH TERRACE
 49TH TERRACE, from 50TH STREET to NEBRASKA AVENUE
 50TH STREET, from 49TH TERRACE to WASHINGTON AVENUE
 WASHINGTON AVENUE, from 48TH STREET to 47TH STREET
 WASHINGTON AVENUE, from 49TH STREET to 48TH STREET
 49TH TERRACE, from 50TH STREET to 50TH STREET

48TH STREET, from WASHINGTON AVENUE to OAKLAND AVENUE
 50TH TERRACE, from 50TH PLACE to 51st STREET
 52ND STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 NEBRASKA AVENUE, from 52ND STREET to 50TH PLACE
 SEMINARY STREET, from 8TH PLACE to 8TH STREET
 8TH PLACE, from WOODEND AVENUE to SEMINARY STREET
 VICTORY DR, from 38TH STREET to WOOD AVENUE
 WOOD AVENUE, from VICTORY DR to 37TH STREET
 SEMINARY STREET, from 8TH STREET to NE END
 WAVERLY AVENUE, from 57TH TERRACE to 57TH STREET
 WASHINGTON AVENUE, from 52ND CT to 51st STREET
 WASHINGTON AVENUE, from 50TH STREET to 49TH STREET
 58TH STREET, from 57TH DR to 58TH STREET
 ROWLAND AVENUE, from 58TH STREET to 57TH DR
 NOGARD AVENUE, from 57TH DR to 57TH TERRACE
 NOGARD AVENUE, from 57TH TERRACE to 57TH STREET
 58TH DR, from 59TH STREET to HASKELL CT
 57TH TERRACE, from 57TH STREET to GREELEY AVENUE
 57TH TERRACE, from GREELEY AVENUE to WAVERLY AVENUE
 LATHROP AVENUE, from WESTEND to 55TH STREET
 56TH STREET, from YECKER AVENUE to NORTH END
 YECKER AVENUE, from 57TH STREET to 56TH STREET
 GEORGIA AVENUE, from 59TH STREET to 57TH STREET
 GEORGIA AVENUE, from 57TH STREET to 55TH STREET
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 WAVERLY AVENUE, from WESTEND to 57TH TERRACE
 GREELEY AVENUE, from 57TH TERRACE to SE END
 49TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 9TH TERRACE, from LOCUST AVENUE to NORTH END
 10TH STREET, from LOCUST AVENUE to FORESTCT
 33rd STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
 REYNOLDS AVENUE, from 10TH STREET to MILL STREET
 MILL STREET, from LYON AVENUE to REYNOLDS AVENUE
 38TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 STATE AVENUE, from STATE AVENUE to CEMETEREY DR - 5818
 FERREE STREET, from RIDGE AVENUE to LYON AVENUE
 FREEMAN AVENUE, from WESTEND to 11TH STREET
 PUCKETT ROAD, from LOCUST AVENUE to ROSEDALE PARK ROAD
 PUCKETT ROAD, from ROSEDALE PARK ROAD to HOLMES STREET
 ROSEDALE PARK ROAD, from PUCKETT ROAD to ROSEDALE PARK ROAD
 8TH STREET, from FOREST AVENUE to WOODEND AVENUE
 9TH TERRACE, from WOODEND AVENUE to HAGEMANN STREET
 PUCKETT ROAD, from HOLMES STREET to 8TH STREET
 8TH STREET, from WOODEND AVENUE to HOLMES STREET
 HOLMES STREET, from SE END to 8TH STREET
 8TH STREET, from PUCKETT ROAD to SEMINARY STREET
 BOEKE STREET, from RIDGE AVENUE to LYON AVENUE
 9TH STREET, from LOCUST AVENUE to FOREST AVENUE
 9TH PLACE, from LOCUST AVENUE to NORTH END
 HAGEMANN STREET, from 9TH TERRACE to NE END
 GREELEY AVENUE, from NW END to 57TH TERRACE
 GARFIELD AVENUE, from 38TH STREET to 37TH STREET
 FOREST AVENUE , from 51st STREET to 50TH STREET
 HIGHLAND DR, from VISTA STREET to SHAWNEE DR
 HIGHLAND DR, from NATO MA STREET to VISTA STREET
 HIGHLAND DR, from WOODEND AVENUE to NATO MA STREET
 HASKELL AVENUE, from 57TH STREET to 56TH TERRACE
 ELLA AVENUE, from 83rd PLACE to 83rd TERRACE
 ELLA AVENUE, from 83rd TERRACE to 83rd STREET
 ELLA AVENUE, from 82ND STREET to 81st TERRACE

ELLA AVENUE, from 81st TERRACE to 80TH TERRACE
 ELIZABETH AVENUE, from WESTEND to 83rd TERRACE
 ELIZABETH AVENUE, from 82ND STREET to 81st TERRACE
 ELIZABETH AVENUE, from 81st TERRACE to 80TH TERRACE
 83rd TERRACE, from ELLA AVENUE to 83rd PLACE
 82ND TERRACE, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 80TH TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 57TH TERRACE, from WAVERLY AVENUE to NOGARD AVENUE
 57TH STREET, from HASKELL AVENUE to NOGARD AVENUE
 57TH STREET, from WAVERLY AVENUE to HASKELL AVENUE
 57TH DR, from ROWLAND AVENUE to NOGARD AVENUE
 56TH TERRACE, from GREELEY AVENUE to HASKELL AVENUE
 56TH TERRACE, from PARALLEL PARKWAY to GREELEY AVENUE
 53rd TERRACE, from NEBRASKA AVENUE to NORTH END
 49TH TERRACE, from OAK GROVE ROAD to MELODY CT
 48TH TERRACE, from OAK GROVE ROAD to MELODY LANE
 48TH TERRACE, from STATE AVENUE to NEBRASKA AVENUE
 48TH STREET, from VISTA STREET to SHAWNEE DR
 48TH STREET, from WOODEND AVENUE to VISTA STREET
 48TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 MELODY CT, from MELODY CT to MELODY CT
 MELODY CT, from MELODY CT to MELODY CT
 49TH STREET, from 49TH STREET to 49TH STREET
 49TH STREET, from 49TH STREET to 49TH STREET
 57TH STREET, from 57TH TERRACE to GREELEY AVENUE
 GREELEY AVENUE, from 57TH STREET to 57TH STREET
 8TH STREET, from SOUTH END to PUCKETT ROAD
 37TH STREET, from GARFIELD AVENUE to GARFIELD AVENUE
 37TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 36TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 31st STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 WOODEND AVENUE, from HIGHLAND DR to 48TH STREET
 VISTA STREET, from NATO MA STREET to HIGHLAND DR
 TAUROMEE AVENUE, from 82ND STREET to 82ND STREET
 TAUROMEE AVENUE, from 82ND STREET to 81st TERRACE
 WOOD AVENUE, from 36TH STREET to 33rd STREET
 PARALLEL AVENUE, from 31st STREET to 30TH STREET
 ORVILLE AVENUE, from 83rd STREET to 82ND TERRACE
 OAK GROVE ROAD, from 48TH STREET to 47TH STREET
 NEBRASKA AVENUE, from 53rd TERRACE to 52ND STREET
 NEBRASKA AVENUE, from 49TH TERRACE to 49TH STREET
 NEBRASKA AVENUE, from 49TH STREET to 48TH TERRACE
 NEBRASKA AVENUE, from 48TH STREET to 47TH STREET
 MELODY DR, from MELODY LANE to 47TH DR
 LOCUST AVENUE, from 50TH STREET to SHAWNEE DR
 LAFAYETTE AVENUE, from WESTEND to 55TH TERRACE

Justification: For the past two cycles the Citizen survey has listed that the condition of our streets are the number one priority that we should be spending our money on. In an effort to make improvements to our pavement network, it has been found that a major cause of the accelerated roadway deterioration that we are seeing is due to the amount of storm water that is being allowed to get under the roadway and, through freeze/thaw cycles cause damage. As a way to combat this infiltration, this line item is being created to give Public Works a separate source of money to address these concerns instead of using monies that could be spent more effectively solving other roadway matters.

Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	1,772,000	1,772,000	1,500,000	2,000,000	2,600,000	2,600,000	2,600,000	13,072,000	-
Funding Sources Total	1,772,000	1,772,000	1,500,000	2,000,000	2,600,000	2,600,000	2,600,000	13,072,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	1,772,000	1,772,000	1,500,000	2,000,000	2,600,000	2,600,000	2,600,000	13,072,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	1,772,000	1,772,000	1,500,000	2,000,000	2,600,000	2,600,000	2,600,000	13,072,000	
Operating Impact:									

Project Title (Project #): Annual Elevator Upgrades (8167)

Priority Based Budgeting Results: Increase Safety and Perception of Safety

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: This project will include engineering and design necessary to upgrade and improve elevators at locations to be determined to insure compliance with City, State, and Federal codes and regulations including Americans With Disabilities Act mandates. The scope of work will include but is not limited to the repair and replacements of drives, brakes, hoist cables, sheave brakes, governor, motor controls, and other associated mechanical equipment. The project will upgrade and replace interior lighting, panels, flooring and railings of the cab itself. Elevator will have new operational systems install with new push-button automated operations and controls.

Elevators located at:

City Hall 701 N 7th Street

Parking Lot A Located on North side of State Avenue. Between 7th & 8th Street

PDHQ freight 700 Minnesota Avenue

Justification: Annual upgrade of elevators on a gradual schedule throughout all facilities.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	500,000	-	500,000	-	500,000	-	500,000	1,500,000	-
Funding Sources Total	500,000	-	500,000	-	500,000	-	500,000	1,500,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	500,000	-	500,000	-	500,000	-	500,000	1,500,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	500,000	-	500,000	-	500,000	-	500,000	1,500,000	

Operating Impact: It would be more operationally effective if we received 500k Bi-annually than receiving 250k annually. A set of elevators costs about 500k. It is extremely inefficient to upgrade 1 elevator at a time.

Project Title (Project #): Annual Facilities/Parking Maintenance & Repair (8513)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: This project will provide for all engineering, design, inspection and construction for one or more of the following Unified Government parking garages and surface lots. Work will include concrete surface and deck repair and replacement. Construction work shall include and provided for new gates, entry control equipment, lighting, signage and security equipment upgrades. Also will be new deck ware surface treatment and new canopy.



Surface Lots: Downtown

Parking lots 1 and 2 at Memorial Hall.

Lot # 3 - Located on South side of Barnett Avenue Between 6th & 7th Street

Memorial Hall Lot- Located between Barnett and Tauromee Avenue Between 7th & 8th Street

Reardon Lot - Located on South side of Minnesota Avenue. Between 5th & 6th Street

Parking Garages: Downtown

Parking garage A - Located on North side of State Avenue. Between 7th & 8th Street

Parking garage C- Located on North side of Armstrong. Between 7th & 8th Street

Parking garage D- Located between Ann and Barnett Avenue. Between 7th & 8th Street

Parking garage E- Located on North side of Barnett Avenue Between 6th & 7th Street

E Reserve- Located on between Ann and Barnett Avenue Between 6th & 7th Street

VIP Lot F- Located between Ann and Barnett Avenue Between 6th & 7th Street

Justification: UG property needs to be well maintained and kept in good condition.

Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	-	200,000	200,000	200,000	200,000	800,000	-
990 - Internal Improvement	900,000	900,000	700,000	700,000	700,000	700,000	700,000	4,400,000	-
Funding Sources Total	900,000	900,000	700,000	900,000	900,000	900,000	900,000	5,200,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	700,000	900,000	700,000	900,000	900,000	900,000	900,000	5,200,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	700,000	900,000	700,000	900,000	900,000	900,000	900,000	5,200,000	

Operating Impact:

Project Title (Project #): Annual Hardscaping/Landscaping (7847)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: To improve Unified Government facilities with improvements to related hardscape items. This will include preservation, safety, and upgrade improvements.

Justification: To reduce blight and beautify the community.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	50,000	100,000	100,000	100,000	100,000	450,000	500,000
160 - County - General	50,000	50,000	50,000	100,000	100,000	100,000	100,000	500,000	500,000
990 - Internal Improvement	100,000	100,000	-	-	-	-	-	100,000	-
Funding Sources Total	150,000	150,000	100,000	200,000	200,000	200,000	200,000	1,050,000	1,000,000

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	50,000	150,000	100,000	200,000	200,000	200,000	200,000	1,050,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	50,000	150,000	100,000	200,000	200,000	200,000	200,000	1,050,000

Operating Impact:

Project Title (Project #): Annual Hillside Deterioration Program (5306)

Priority Based Budgeting Results: Improve Customer Service and Communication, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Annual project that will involve the stabilization and repair of eroding hillsides throughout the county. Elements of this project to include, but are not limited to, earthwork, tree trimming or removal, stormwater drainage improvements, anchoring, erosion or debris protection barriers, utility relocation, traffic control modifications, and any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs at the future determined locations.

Justification: Due to excessive stormwater issues over the last several years, there have been several hillsides that have been brought forward as potential risks for erosion and material sliding. In an effort to address these concerns, Public Works has had studies conducted at known locations of issues. These studies have delivered findings and possible action plans for these locations. This new line item will allow Public Works to begin addressing the known concerns and begin planning for potential future concerns.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
563 - Stormwater Utility	-	-	100,000	100,000	100,000	100,000	100,000	500,000	-
Funding Sources Total	-	-	100,000	100,000	100,000	100,000	100,000	500,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	100,000	100,000	100,000	100,000	100,000	500,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	100,000	100,000	100,000	100,000	100,000	500,000	

Operating Impact: 6.12.20 to balance fd 563, reducing year 2021 100K. jh

Project Title (Project #): Annual Monitoring and Control Improvements (6354)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Increase Community Health

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Project will include design and construction to upgrade hardware, software, instrumentation, controls and electrical equipment for the entire wastewater system, including pump stations, treatment plants, and satellite sites.

Justification:



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	-	-	1,000,000	-	1,000,000	-	1,000,000	3,000,000	5,000,000
Funding Sources Total	-	-	1,000,000	-	1,000,000	-	1,000,000	3,000,000	5,000,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	1,000,000	-	1,000,000	-	1,000,000	3,000,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	1,000,000	-	1,000,000	-	1,000,000	3,000,000	

Operating Impact:

Project Title (Project #): Annual Neigh Street Repair (1306)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Economic Prosperity for All Citizens, Improve Customer Service and Communication, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Improve the community infrastructure by addressing needs in neighborhood areas.

Justification: Improve the community infrastructure by addressing needs in neighborhood areas.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
220 - Special Street & Highway-City	-	100,000	100,000	100,000	100,000	100,000	100,000	600,000	-
990 - Internal Improvement	100,000	-	-	-	-	-	-	-	-
Funding Sources Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	

Operating Impact:

Project Title (Project #): Annual Neighborhood ADA Pedestrian Handicd Ramps (1141)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Removal and replacement of curbs and sidewalks with curbs, sidewalks and ramps to provide street to sidewalk access which complies with the Americans With Disabilities Act, including concrete pouring, resurfacing, utility cover adjustments, and associated construction costs, including any appurtenances related thereto, and necessary land acquisitions, engineering, design at locations within the City of Kansas City, Kansas.

Justification: Mandated - The ADA mandates that sidewalks, curbs, and ramps to sidewalks be built or removed and rebuilt according to specifications that will properly serve all members of the community.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
212 - Dedicated Sales Tax	-	-	200,000	200,000	200,000	200,000	200,000	1,000,000	-
990 - Internal Improvement	400,000	400,000	800,000	800,000	800,000	800,000	800,000	4,400,000	-
Funding Sources Total	400,000	400,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,400,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	400,000	400,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,400,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	400,000	400,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,400,000	

Operating Impact:

Project Title (Project #): Annual Overflow CSO Reduction Program (6311)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Work includes improvements made resulting from the 2020 analysis of Jersey Creek which identified seven locations: CSO 14, 15, 81, 16, 17, 19, and 55.

CSO 14 - The project area is in the north central portion of the Jersey Creek Basin. The area is generally bounded by 18th Street on the west, 12th Street on the east, Quindaro Boulevard on the north, and Parallel Parkway on the south. Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 10,200 LF of 12-inch through 60-inch diameter storm sewer and 700 LF of 18-inch through 21-inch diameter sanitary sewer.

CSO 15 and CSO 81 - The project area is in the central portion of the Jersey Creek Basin and south of Jersey Creek. The project area is generally bounded by North 25th Street on the west, Glendale Street on the east, Troup Street on the north and Richmond Street on the south. Separation will require Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 3,200 LF of 12-inch through 27-inch diameter storm sewer and 200 LF of 15-inch diameter sanitary sewer.

CSO 16 - The project area is in the north central portion of the Jersey Creek Basin. The area is generally bounded on the west by North 12th Street, on the east by North 10th Street, on the north by Kimball Avenue, and on the south by Parallel Parkway. Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 5,000 LF of 12-inch through 36-inch diameter storm sewer and 1,800 LF of 15-inch diameter sanitary sewer.

CSO 17 - The project area is in the north central portion of the Jersey Creek Basin. The area is generally bounded on the east by North 8th Street, on the west by North 10th Street, on the north by Sanford Avenue, and on the south by Parallel Parkway. Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 1,500 LF of 12-inch through 21-inch diameter storm sewer and 2,200 LF of 10-inch through 15-inch diameter sanitary sewer.

CSO 19 - The project area is in the south-central portion of the Jersey Creek Basin. The area is generally bounded by North 14th Street on the west, North 7th Street Trafficway on the east, Walker Avenue on the north, and Sandusky Avenue on the south and includes the Big 11 Lake and Waterway Park areas. Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 2,700 LF of 12-inch through 42-inch diameter storm sewer and 13,500 LF of 8-inch through 21-inch diameter sanitary sewer.

CSO 55 - The project area is in the south-central portion of the Jersey Creek Basin with a tributary area of approximately 600 acres. The area is generally bounded on the west by Westview Drive, North 10th Street on the east, Garfield Avenue on the south, and Riverview Avenue on the north and includes the Lombardy Drive area. Improvements will include sewer separation and potentially stormwater BMPs or green infrastructure where feasible to supplement or reduce the following separation quantities of approximately 9,300 LF of 12-inch through 21-inch diameter storm sewer and 29,000 LF of 8-inch through 24-inch diameter sanitary sewer.



Justification:

Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	-	1,000,000	7,000,000	7,000,000	5,000,000	8,000,000	4,500,000	32,500,000	33,000,000
Funding Sources Total	-	1,000,000	7,000,000	7,000,000	5,000,000	8,000,000	4,500,000	32,500,000	33,000,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	

Additional Positions (FTEs)								
Total Project Capital Cost	-	1,000,000	7,000,000	7,000,000	5,000,000	8,000,000	4,500,000	32,500,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	-	1,000,000	7,000,000	7,000,000	5,000,000	8,000,000	4,500,000	32,500,000

Operating Impact: Other projects have been pushed out to prioritize the Jersey Creek area.

Project Title (Project #): Annual Pavement Marking & Signing Program (3304)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Program to inventory, plan, prioritize and implement the replacement of traffic regulations implements, such as pavement markings, signage, posts, and other devices.

Justification: As some of the highest impacts of traffic safety, the data collection, and programed maintenance of our traffic regulation implements are vital to the continued safety of our citizens



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
220 - Special Street & Highway-City	-	50,000	100,000	100,000	100,000	100,000	100,000	550,000	-
990 - Internal Improvement	50,000	50,000	-	-	-	-	-	50,000	-
Funding Sources Total	50,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	50,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	50,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	

Operating Impact:

Project Title (Project #): Annual Pavement Preservation Program (1333)

Priority Based Budgeting Results: Reduce Blight, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Annual project that will involve the milling, concrete pouring, asphalt overlay, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, railroad crossing enhancements, Americans With Disabilities Act complainant Street to sidewalk access, and surface treatment applications including any appurtenances related thereto any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs at the following locations.

LOCUST AVENUE, from 9TH STREET to 8TH TERRACE
LOCUST AVENUE, from 9TH TERRACE to 9TH STREET
LOCUST AVENUE, from 9TH TERRACE to 9TH TERRACE
LOCUST AVENUE, from 9TH PLACE to 9TH TERRACE
LOCUST AVENUE, from 10TH STREET to 9TH PLACE
LOCUST AVENUE, from UNNAMED - 6669 to 10TH STREET
LOCUST AVENUE, from 51st STREET to 50TH STREET
MELODY LANE, from 48TH TERRACE to 48TH STREET
MILL STREET, from CENTRAL AVENUE to RIDGE AVENUE
32ND STREET, from WOOD AVENUE to GARFIELD AVENUE
32ND STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
NEW JERSEY AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
NEW JERSEY AVENUE, from 10TH STREET to 9TH STREET
NEW JERSEY AVENUE, from 11TH STREET to 10TH STREET
OAK GROVE ROAD, from 48TH TERRACE to 48TH STREET
OAK GROVE ROAD, from 49TH STREET to 48TH TERRACE
OAK GROVE ROAD, from 49TH TERRACE to 49TH STREET
OAK GROVE ROAD, from 50TH STREET to 49TH TERRACE
OAKLAND AVENUE, from 11TH STREET to 10TH STREET
OAKLAND AVENUE, from 12TH STREET to 11TH STREET
PARALLEL AVENUE, from 29TH STREET to 28TH STREET
PARALLEL AVENUE, from 30TH STREET to 29TH STREET
REYNOLDS AVENUE, from BROADVIEW AVENUE to 7TH STREET TRAFFICWAY
REYNOLDS AVENUE, from 8TH STREET to BROADVIEW AVENUE
RIDGE AVENUE, from 8TH STREET to CENTRAL AVENUE
RIDGE AVENUE, from MILL STREET to 8TH STREET
RIDGE AVENUE, from FERREE STREET to BOEKE STREET
RIDGE AVENUE, from 10TH STREET to FERREE STREET
ROWLAND AVENUE, from 59TH STREET to 58TH STREET
WOOD AVENUE, from 30TH STREET to 29TH STREET
WOOD AVENUE, from 37TH STREET to 36TH STREET
TAUROMEE AVENUE, from 80TH PLACE to 80TH TERRACE
TAUROMEE AVENUE, from 81st TERRACE to 80TH PLACE
TAUROMEE AVENUE, from 82ND TERRACE to 82ND STREET
TENNYSON STREET, from WOOD AVENUE to GARFIELD AVENUE
TENNYSON STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
WEBSTER AVENUE, from WESTEND to 55TH STREET
WEBSTER AVENUE, from 58TH STREET to 57TH STREET
WEBSTER AVENUE, from 59TH STREET to 58TH STREET
YECKER AVENUE, from 56TH STREET to 55TH STREET
YECKER AVENUE, from 58TH STREET to 57TH STREET
YECKER AVENUE, from 59TH STREET to 58TH STREET
11TH STREET, from OAKLAND AVENUE to FREEMAN AVENUE
28TH STREET, from WOOD AVENUE to GARFIELD AVENUE
28TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE



29TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 29TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 30TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 30TH STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 31st STREET, from WOOD AVENUE to GARFIELD AVENUE
 48TH STREET, from OAK GROVE ROAD to MELODY LANE
 49TH STREET, from UNNAMED - 7809 to NEBRASKA AVENUE
 49TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 49TH STREET, from 48TH TERRACE to GIBBS ROAD
 49TH TERRACE, from MELODY CT to GIBBS ROAD
 50TH STREET, from FOREST AVENUE to VISTA STREET
 50TH STREET, from LOCUST AVENUE to FOREST AVENUE
 51st STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 CALVIN STREET, from WESTEND to BROADVIEW AVENUE
 EVERETT AVENUE, from 8TH STREET to 7TH STREET TRAFFICWAY
 EVERETT AVENUE, from 9TH STREET to 8TH STREET
 EVERETT AVENUE, from 10TH STREET to 9TH STREET
 EVERETT AVENUE, from 11TH STREET to 10TH STREET
 EVERETT AVENUE, from 12TH STREET to 11TH STREET
 57TH STREET, from NOGARD AVENUE to GEORGIA AVENUE
 57TH STREET, from YECKER AVENUE to WEBSTER AVENUE
 57TH STREET, from Webster AVENUE to ROSWELL AVENUE
 57TH STREET, from ROSWELL AVENUE to SPRING AVENUE
 57TH STREET, from SPRING AVENUE to LATHROP AVENUE
 57TH STREET, from LATHROP AVENUE to LEAVENWORTH ROAD
 58TH STREET, from YECKER AVENUE to Webster AVENUE
 58TH STREET, from Webster AVENUE to LEAVENWORTH ROAD
 80TH TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 82ND STREET, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ORVILLE AVENUE to ELIZABETH AVENUE
 83rd STREET, from ELLA AVENUE to ORVILLE AVENUE
 83rd TERRACE, from BARNETT AVENUE to ISABEL STREET
 84TH STREET, from BARNETT AVENUE to ISABEL STREET
 84TH STREET, from ISABEL STREET to ANN AVENUE
 BOEKE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 CRESTREET DR, from 51st STREET to 49TH STREET
 ELLA AVENUE, from WESTEND to 83rd PLACE
 HIGHLAND DR, from 49TH STREET to WOODEND AVENUE
 FOREST AVENUE, from 9TH STREET to 8TH TERRACE
 FREEMAN AVENUE, from 10TH STREET to 9TH STREET
 FREEMAN AVENUE, from 11TH STREET to 10TH STREET
 GARFIELD AVENUE, from 29TH STREET to 28TH STREET
 GARFIELD AVENUE, from 30TH STREET to 29TH STREET
 GARFIELD AVENUE, from 31st STREET to 30TH STREET
 GARFIELD AVENUE, from TENNYSON STREET to 31st STREET
 GARFIELD AVENUE, from 32ND STREET to TENNYSON STREET
 GARFIELD AVENUE, from 33rd STREET to 32ND STREET
 GARFIELD AVENUE, from 37TH STREET to 36TH STREET
 GREELEY AVENUE, from 56TH TERRACE to EASTR END
 ISABEL STREET, from 84TH STREET to 83rd TERRACE
 HOLMES STREET, from PUCKETT ROAD to NORTH END
 9TH STREET, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 9TH TERRACE to 9TH STREET
 LOCUST AVENUE, from 8TH STREET to PUCKETT ROAD
 8TH STREET, from LOCUST AVENUE to FOREST AVENUE
 FERREE STREET, from CENTRAL AVENUE to RIDGE AVENUE
 LYON AVENUE, from BROADVIEW AVENUE to SIMPSON AVENUE
 LYON AVENUE, from BOEKE STREET to 9TH STREET
 LYON AVENUE, from FERREE STREET to BOEKE STREET
 LYON AVENUE, from 10TH STREET to FERREE STREET

9TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 WOOD AVENUE, from 31st STREET to 30TH STREET
 WOOD AVENUE, from TENNYSON STREET to 31st STREET
 WOOD AVENUE, from 33rd STREET to 32ND STREET
 WOOD AVENUE, from 29TH STREET to 28TH STREET
 33rd STREET, from WOOD AVENUE to RICHMOND AVENUE
 33rd STREET, from RICHMOND AVENUE to GARFIELD AVENUE
 LYON AVENUE, from MILL STREET to BROADVIEW AVENUE
 LYON AVENUE, from 9TH STREET to MILL STREET
 REYNOLDS AVENUE, from MILL STREET to EARLY STREET
 29TH STREET, from PARALLEL AVENUE to PARALLEL PARKWAY
 35TH STREET, from SOUTH END to UNNAMED - 5628
 GARFIELD AVENUE, from UNNAMED - 5628 to 33rd STREET
 GARFIELD AVENUE, from 36TH STREET to UNNAMED - 5628
 RICHMOND AVENUE, from WESTEND to 33rd STREET
 8TH TERRACE, from WOODEND AVENUE to NORTH END
 8TH TERRACE, from LOCUST AVENUE to FOREST AVENUE
 8TH TERRACE, from FOREST AVENUE to WOODEND AVENUE
 WOODEND AVENUE, from 8TH TERRACE to 8TH STREET
 WOODEND AVENUE, from 8TH TERRACE to 8TH TERRACE
 WOODEND AVENUE, from 8TH PLACE to 8TH TERRACE
 WOODEND AVENUE, from 9TH STREET to 8TH PLACE
 LOCUST AVENUE, from 8TH TERRACE to 8TH STREET
 FOREST AVENUE, from 8TH TERRACE to 8TH STREET
 8TH STREET, from CENTRAL AVENUE to RIDGE AVENUE
 SIMPSON AVENUE, from BROADVIEW AVENUE to CENTRAL AVENUE
 BROADVIEW AVENUE, from LYON AVENUE to REYNOLDS AVENUE
 BROADVIEW AVENUE, from CALVIN STREET to LYON AVENUE
 BROADVIEW AVENUE, from SIMPSON AVENUE to CALVIN STREET
 BROADVIEW AVENUE, from RIDGE AVENUE to SIMPSON AVENUE
 ROSWELL AVENUE, from 57TH STREET to EASTREET END
 SPRING AVENUE, from 57TH STREET to EASTREET END
 WEBSTER AVENUE, from 57TH STREET to EASTREET END
 LATHROP AVENUE, from WESTEND to 57TH STREET
 ROSWELL AVENUE, from WESTEND to 57TH STREET
 SPRING AVENUE, from WESTEND to 57TH STREET
 HOLMES STREET, from SOUTH END to PUCKETT ROAD
 8TH STREET, from HOLMES STREET to NORTH END
 ALLEY E OF 8TH - 6874, from OAKLAND AVENUE to FREEMAN AVENUE
 8TH STREET, from REYNOLDS AVENUE to NORTH END
 8TH STREET, from RIDGE AVENUE to RIDGE AVENUE
 LATHROP AVENUE, from 57TH STREET to EASTREET END
 WOODEND AVENUE, from VISTA STREET to HIGHLAND DR
 56TH STREET, from SOUTH END to LEAVENUENWORTH ROAD
 WASHINGTON AVENUE, from 48TH STREET to 48TH STREET
 50TH STREET, from STATE AVENUE to 49TH TERRACE
 52ND CT, from WASHINGTON AVENUE to 52ND CT
 51st STREET, from WASHINGTON AVENUE to 50TH TERRACE
 GREELEY AVENUE, from DS@356E 57TH STREET to 56TH TERRACE
 HASKELL CT, from 59TH STREET to 58TH DR
 50TH STREET, from 49TH TERRACE to 49TH TERRACE
 WOODEND AVENUE, from 48TH STREET to 47TH STREET
 49TH STREET, from 49TH STREET to 48TH TERRACE
 MELODY CT, from 49TH TERRACE to MELODY CT
 48TH STREET, from OTTAWA STREET to OAK GROVE ROAD
 CREST DR, from HAGEMANN STREET to 47TH STREET
 80TH TERRACE, from 80TH TERRACE to ELLA AVENUE
 ORVILLE AVENUE, from 82ND STREET to ORVILLE AVENUE
 TAUROMEE AVENUE, from 84TH STREET to 83rd TERRACE
 83rd TERRACE, from 83rd PLACE to ELIZABETH AVENUE

STATE AVENUE, from 37TH STREET to 37TH STREET
 STATE AVENUE, from 37TH STREET to CEMETEREY DR - 5795
 REYNOLDS AVENUE, from EARLY STREET to 8TH STREET
 JODEE LANE, from WESTEND to 55TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to 34TH STREET
 STATE AVENUE, from 33rd STREET to 32ND STREET
 STATE AVENUE, from 32ND STREET to 31st STREET
 STATE AVENUE, from 31st STREET to 29TH STREET
 STATE AVENUE, from 34TH STREET to 33rd STREET
 STATE AVENUE, from 38TH STREET to 38TH STREET
 RIDGE AVENUE, from 9TH STREET to NE END
 STATE AVENUE, from 34TH STREET to 34TH STREET
 STATE AVENUE, from CEMETEREY DR - 5795 to CEMETEREY DR - 5795
 9TH STREET, from RIDGE AVENUE to LYON AVENUE
 MILL STREET, from 8TH PLACE to I-35 HWY
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 8TH STREET, from OAKLAND AVENUE to NORTH END
 STATE AVENUE, from 32ND STREET to 32ND STREET
 STATE AVENUE, from 38TH STREET to 37TH STREET
 9TH TERRACE, from SOUTH END to WOODEND AVENUE
 83rd STREET, from 83rd STREET to 83rd STREET
 83rd TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 83rd PLACE, from ELLA AVENUE to 83rd TERRACE
 83rd STREET, from 83rd STREET to 83rd STREET
 83rd STREET, from ORVILLE AVENUE to 83rd STREET
 ELIZABETH AVENUE, from UNNAMED - 9866 to 82ND STREET
 84TH STREET, from ARMSTRONG AVENUE to NORTH END
 84TH STREET, from 84TH DR to ARMSTRONG AVENUE
 84TH STREET, from ANN AVENUE to 84TH DR
 83rd TERRACE, from TAUROMEE AVENUE to ORIENT DR
 84TH STREET, from TAUROMEE AVENUE to BARNETT AVENUE
 84TH STREET, from SANDUSKY AVENUE to TAUROMEE AVENUE
 84TH STREET, from SOUTH END to SANDUSKY AVENUE
 TAUROMEE AVENUE, from 83rd TERRACE to 82ND TERRACE
 83rd TERRACE, from ORIENT DR to BARNETT AVENUE
 80TH PLACE CDS, from 80TH PLACE to TAUROMEE AVENUE
 ELLA AVENUE, from 83rd STREET to 82ND TERRACE
 ELLA AVENUE, from 82ND TERRACE to 82ND STREET
 81st TERRACE, from 81st TERRACE to ELLA AVENUE
 49TH STREET, from HIGHLAND DR to OAK GROVE ROAD
 48TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 OTTAWA STREET, from 48TH STREET to OTTAWA AVENUE
 HAGEMANN STREET, from 48TH TERRACE to 48TH STREET
 HAGEMANN STREET, from 48TH STREET to 47TH STREET
 48TH STREET, from HAGEMANN STREET to OTTAWA STREET
 48TH TERRACE, from 49TH STREET to MELODY LANE
 47TH DR, from 47TH STREET to MELODY DR
 47TH DR, from MELODY DR to GIBBS ROAD
 MELODY LANE, from 48TH STREET to MELODY DR
 MELODY LANE, from MELODY DR to 47TH STREET
 WOODEND AVENUE, from 51st STREET to VISTA STREET
 VISTA STREET, from WOODEND AVENUE to NATO MA STREET
 NATO MA STREET, from VISTA STREET to HIGHLAND DR
 VISTA STREET, from 48TH STREET to 47TH STREET
 50TH PLACE, from NEBRASKA AVENUE to 50TH TERRACE
 50TH TERRACE, from STATE AVENUE to 50TH PLACE
 49TH TERRACE, from 50TH STREET to 49TH TERRACE
 49TH TERRACE, from 50TH STREET to NEBRASKA AVENUE
 50TH STREET, from 49TH TERRACE to WASHINGTON AVENUE
 WASHINGTON AVENUE, from 48TH STREET to 47TH STREET

WASHINGTON AVENUE, from 49TH STREET to 48TH STREET
 49TH TERRACE, from 50TH STREET to 50TH STREET
 48TH STREET, from WASHINGTON AVENUE to OAKLAND AVENUE
 50TH TERRACE, from 50TH PLACE to 51st STREET
 52ND STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 NEBRASKA AVENUE, from 52ND STREET to 50TH PLACE
 SEMINARY STREET, from 8TH PLACE to 8TH STREET
 8TH PLACE, from WOODEND AVENUE to SEMINARY STREET
 VICTORY DR, from 38TH STREET to WOOD AVENUE
 WOOD AVENUE, from VICTORY DR to 37TH STREET
 SEMINARY STREET, from 8TH STREET to NE END
 WAVERLY AVENUE, from 57TH TERRACE to 57TH STREET
 WASHINGTON AVENUE, from 52ND CT to 51st STREET
 WASHINGTON AVENUE, from 50TH STREET to 49TH STREET
 58TH STREET, from 57TH DR to 58TH STREET
 ROWLAND AVENUE, from 58TH STREET to 57TH DR
 NOGARD AVENUE, from 57TH DR to 57TH TERRACE
 NOGARD AVENUE, from 57TH TERRACE to 57TH STREET
 58TH DR, from 59TH STREET to HASKELL CT
 57TH TERRACE, from 57TH STREET to GREELEY AVENUE
 57TH TERRACE, from GREELEY AVENUE to WAVERLY AVENUE
 LATHROP AVENUE, from WESTEND to 55TH STREET
 56TH STREET, from YECKER AVENUE to NORTH END
 YECKER AVENUE, from 57TH STREET to 56TH STREET
 GEORGIA AVENUE, from 59TH STREET to 57TH STREET
 GEORGIA AVENUE, from 57TH STREET to 55TH STREET
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 WAVERLY AVENUE, from WESTEND to 57TH TERRACE
 GREELEY AVENUE, from 57TH TERRACE to SE END
 49TH TERRACE, from HAGEMANN STREET to OAK GROVE ROAD
 9TH TERRACE, from LOCUST AVENUE to NORTH END
 10TH STREET, from LOCUST AVENUE to FOREST CT
 33rd STREET, from GARFIELD AVENUE to PARALLEL PARKWAY
 REYNOLDS AVENUE, from 10TH STREET to MILL STREET
 MILL STREET, from LYON AVENUE to REYNOLDS AVENUE
 38TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 STATE AVENUE, from STATE AVENUE to CEMETERY DR - 5818
 FERREE STREET, from RIDGE AVENUE to LYON AVENUE
 FREEMAN AVENUE, from WESTEND to 11TH STREET
 PUCKETT ROAD, from LOCUST AVENUE to ROSEDALE PARK ROAD
 PUCKETT ROAD, from ROSEDALE PARK ROAD to HOLMES STREET
 ROSEDALE PARK ROAD, from PUCKETT ROAD to ROSEDALE PARK ROAD
 8TH STREET, from FOREST AVENUE to WOODEND AVENUE
 9TH TERRACE, from WOODEND AVENUE to HAGEMANN STREET
 PUCKETT ROAD, from HOLMES STREET to 8TH STREET
 8TH STREET, from WOODEND AVENUE to HOLMES STREET
 HOLMES STREET, from SE END to 8TH STREET
 8TH STREET, from PUCKETT ROAD to SEMINARY STREET
 BOEKE STREET, from RIDGE AVENUE to LYON AVENUE
 9TH STREET, from LOCUST AVENUE to FOREST AVENUE
 9TH PLACE, from LOCUST AVENUE to NORTH END
 HAGEMANN STREET, from 9TH TERRACE to NE END
 GREELEY AVENUE, from NW END to 57TH TERRACE
 GARFIELD AVENUE, from 38TH STREET to 37TH STREET
 FOREST AVENUE, from 51st STREET to 50TH STREET
 HIGHLAND DR, from VISTA STREET to SHAWNEE DR
 HIGHLAND DR, from NATO MA STREET to VISTA STREET
 HIGHLAND DR, from WOODEND AVENUE to NATO MA STREET
 HASKELL AVENUE, from 57TH STREET to 56TH TERRACE
 ELLA AVENUE, from 83rd PLACE to 83rd TERRACE

ELLA AVENUE, from 83rd TERRACE to 83rd STREET
 ELLA AVENUE, from 82ND STREET to 81st TERRACE
 ELLA AVENUE, from 81st TERRACE to 80TH TERRACE
 ELIZABETH AVENUE, from WESTEND to 83rd TERRACE
 ELIZABETH AVENUE, from 82ND STREET to 81st TERRACE
 ELIZABETH AVENUE, from 81st TERRACE to 80TH TERRACE
 83rd TERRACE, from ELLA AVENUE to 83rd PLACE
 82ND TERRACE, from ELLA AVENUE to ORVILLE AVENUE
 82ND STREET, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 81st TERRACE, from ELLA AVENUE to ELIZABETH AVENUE
 80TH TERRACE, from ELIZABETH AVENUE to TAUROMEE AVENUE
 58TH STREET, from 58TH STREET to ROWLAND AVENUE
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 58TH STREET, from ROWLAND AVENUE to 58TH STREET
 57TH TERRACE, from WAVERLY AVENUE to NOGARD AVENUE
 57TH STREET, from HASKELL AVENUE to NOGARD AVENUE
 57TH STREET, from WAVERLY AVENUE to HASKELL AVENUE
 57TH DR, from ROWLAND AVENUE to NOGARD AVENUE
 56TH TERRACE, from GREELEY AVENUE to HASKELL AVENUE
 56TH TERRACE, from PARALLEL PARKWAY to GREELEY AVENUE
 53rd TERRACE, from NEBRASKA AVENUE to NORTH END
 49TH TERRACE, from OAK GROVE ROAD to MELODY CT
 48TH TERRACE, from OAK GROVE ROAD to MELODY LANE
 48TH TERRACE, from STATE AVENUE to NEBRASKA AVENUE
 48TH STREET, from VISTA STREET to SHAWNEE DR
 48TH STREET, from WOODEND AVENUE to VISTA STREET
 48TH STREET, from NEBRASKA AVENUE to WASHINGTON AVENUE
 81st TERRACE, from 81st TERRACE to 81st TERRACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 80TH PLACE CDS, from 80TH PLACE to 80TH PLACE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 ORVILLE AVENUE, from ORVILLE AVENUE to ORVILLE AVENUE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 80TH TERRACE, from 80TH TERRACE to 80TH TERRACE
 MELODY CT, from MELODY CT to MELODY CT
 MELODY CT, from MELODY CT to MELODY CT
 49TH STREET, from 49TH STREET to 49TH STREET
 49TH STREET, from 49TH STREET to 49TH STREET
 57TH STREET, from 57TH TERRACE to GREELEY AVENUE
 GREELEY AVENUE, from 57TH STREET to 57TH STREET
 8TH STREET, from SOUTH END to PUCKETT ROAD
 37TH STREET, from GARFIELD AVENUE to GARFIELD AVENUE
 37TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 36TH STREET, from WOOD AVENUE to GARFIELD AVENUE
 31st STREET, from GARFIELD AVENUE to PARALLEL AVENUE
 WOODEND AVENUE, from HIGHLAND DR to 48TH STREET
 VISTA STREET, from NATO MA STREET to HIGHLAND DR
 TAUROMEE AVENUE, from 82ND STREET to 82ND STREET
 TAUROMEE AVENUE, from 82ND STREET to 81st TERRACE
 WOOD AVENUE, from 36TH STREET to 33rd STREET
 PARALLEL AVENUE, from 31st STREET to 30TH STREET
 ORVILLE AVENUE, from 83rd STREET to 82ND TERRACE
 OAK GROVE ROAD, from 48TH STREET to 47TH STREET
 NEBRASKA AVENUE, from 53rd TERRACE to 52ND STREET
 NEBRASKA AVENUE, from 49TH TERRACE to 49TH STREET
 NEBRASKA AVENUE, from 49TH STREET to 48TH TERRACE
 NEBRASKA AVENUE, from 48TH STREET to 47TH STREET
 MELODY DR, from MELODY LANE to 47TH DR
 LOCUST AVENUE, from 50TH STREET to SHAWNEE DR

LAFAYETTE AVENUE, from WESTEND to 55TH TERRACE

Justification: For the past two cycles the Citizen survey has listed that the condition of our streets are the number one priority that we should be spending our money on. In an effort to make improvements to our pavement network, this line item is being created to allow Public Works to make the most effective and efficient use of our limited funding and make the most impact on our roadways. This line item is a combination of prior line items Neighborhood Street Resurfacing (debt and cash), Neighborhood Street Repair, Annual Industrial District Resurfacing, and Annual Arterial/ Collector Resurfacing. Having all of these line item in the past has sometimes limited the ability of Public Works to use our dollars as efficiently as possible due to naming and bonding constraints. Combining them into one line item will allow for more flexibility for the use of our limited funds.

Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
212 - Dedicated Sales Tax	2,500,000	3,100,000	3,300,000	3,100,000	3,100,000	3,100,000	3,100,000	18,800,000	-
990 - Internal Improvement	3,000,000	3,000,000	2,400,000	4,400,000	3,400,000	3,400,000	3,400,000	20,000,000	-
Funding Sources Total	5,500,000	6,100,000	5,700,000	7,500,000	6,500,000	6,500,000	6,500,000	38,800,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	2,500,000	6,100,000	5,700,000	7,500,000	6,500,000	6,500,000	6,500,000	38,800,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	2,500,000	6,100,000	5,700,000	7,500,000	6,500,000	6,500,000	6,500,000	38,800,000	
Operating Impact:									

Project Title (Project #): Annual Priority Traffic Signal Replacements (3345)

Priority Based Budgeting Results: Increase Economic Prosperity for All Citizens, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Project will include the evaluation, removal, and replacement of appropriate signalized intersections in the downtown area bordered by Washington Blvd on the north, 10th Street on the west, 3rd Street on the east, and Central Avenue on the south. All work includes necessary traffic control and detour signing, and utility adjustments, necessary to accommodate the improvements as well as all necessary engineering, design, inspection, and all necessary appurtenances and related construction.

Justification: In order to provide safe and efficient traffic management we need to continue to make improvements to our aging signal infrastructure.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	800,000	800,000	800,000	800,000	800,000	800,000	800,000	4,800,000	-
Funding Sources Total	800,000	800,000	800,000	800,000	800,000	800,000	800,000	4,800,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	800,000	800,000	800,000	800,000	800,000	800,000	800,000	4,800,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	800,000	800,000	800,000	800,000	800,000	800,000	800,000	4,800,000	

Operating Impact:

Project Title (Project #): Annual Pump Station R/R (6303)

Priority Based Budgeting Results: Increase Safety and Perception of Safety

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Regular repair, replacement, and maintenance and improvements for over 75 pumps and flood pump stations throughout system.

Justification: To maintain the current system. To protect pump stations and ensure routine repairs are being done.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
560 - Sewer System	3,255,000	3,255,000	1,717,000	1,588,000	1,768,000	1,950,000	2,150,000	12,428,000	13,750,000
990 - Internal Improvement	-	-	-	-	-	-	-	-	-
Funding Sources Total	3,255,000	3,255,000	1,717,000	1,588,000	1,768,000	1,950,000	2,150,000	12,428,000	13,750,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	3,255,000	3,255,000	1,717,000	1,588,000	1,768,000	1,950,000	2,150,000	12,428,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	3,255,000	3,255,000	1,717,000	1,588,000	1,768,000	1,950,000	2,150,000	12,428,000	

Operating Impact:

Project Title (Project #): Annual R/R Crossing Improvement (1307)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Economic Prosperity for All Citizens, Improve Customer Service and Communication, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Project includes public safety improvements at railway street crossing surfaces, including, but not limited to roadway approaches, all necessary traffic marking, detours, pavement markings, and area restoration within the City of Kansas City, Kansas.

Justification: For the past two cycles the Citizen survey has listed that the condition of our streets are the number one priority that we should be spending our money on. In an effort to make improvements to our pavement network, this line item is being created to allow Public Works to make improvements to the railroad crossings the are encountered within our roadways. This program is in partnership with the local railroad providers and the cost for repairing of each crossing will be split with the owner of each crossing.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	-	-	150,000	-	150,000	-	150,000	450,000	-
Funding Sources Total	-	-	150,000	-	150,000	-	150,000	450,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	-	-	150,000	-	150,000	-	150,000	450,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	-	-	150,000	-	150,000	-	150,000	450,000

Operating Impact:

Project Title (Project #): Annual Sanitary Sewer Rehab (6301)

Priority Based Budgeting Results: Increase Safety and Perception of Safety

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Required repairs, rehabilitations, and replacements on existing sanitary sewer system that are beyond in-house capability.

Justification: To maintain our existing system. To ensure high standards of the essential service the sanitary sewer system provides to the community.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
560 - Sewer System	3,100,000	3,100,000	2,555,000	1,417,000	1,588,000	1,950,000	1,950,000	12,560,000	26,700,000
Funding Sources Total	3,100,000	3,100,000	2,555,000	1,417,000	1,588,000	1,950,000	1,950,000	12,560,000	26,700,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	3,100,000	3,100,000	2,555,000	1,417,000	1,588,000	1,950,000	1,950,000	12,560,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	3,100,000	3,100,000	2,555,000	1,417,000	1,588,000	1,950,000	1,950,000	12,560,000	

Operating Impact:

Project Title (Project #): Annual Sanitary Sewer System Capacity Upgrades (6001)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: This project helps fund sewer extensions and/or capacity upgrades. This is an annual program to upgrade the sanitary sewer collection system on a priority basis. Reasons for upgrades are to eliminate pump stations, provide service to growth areas, to replace private systems, or to meet/exceed minimum level of service. Areas identified for 2022 include Pump Station 41 discharge, 49th and Armstrong, Pump Station 6 Excess Flow Holding Basin siting, area NW of 118th and I70.

Justification: Despite an extensive sewer network, there are nearly 10,000 households on septic tanks and there are continuing needs in developing areas as well for sanitary sewer service. This project helps fund city portion of benefit districts and sewer extensions. This is an annual program to expand the sanitary sewer collection system on a priority basis. Reasons for extensions are to eliminate pump stations, provide service to growth areas, and to replace private systems.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
560 - Sewer System	210,000	210,000	220,000	230,000	240,000	250,000	260,000	1,410,000	1,680,000
990 - Internal Improvement	3,500,000	3,500,000	1,500,000	1,500,000	1,600,000	1,700,000	1,700,000	11,500,000	-
Funding Sources Total	3,710,000	3,710,000	1,720,000	1,730,000	1,840,000	1,950,000	1,960,000	12,910,000	1,680,000

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	210,000	3,710,000	1,720,000	1,730,000	1,840,000	1,950,000	1,960,000	12,910,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	210,000	3,710,000	1,720,000	1,730,000	1,840,000	1,950,000	1,960,000	12,910,000

Operating Impact:

Project Title (Project #): Annual Stream Bank Stabilization Improvements (5046)

Priority Based Budgeting Results: Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Design and construction for protection of existing storm sewer structures due to stream bank failures and erosion. Streambank stabilization program is designed to support emergency and stormwater and sewer repairs that are within streams and require stabilization outside of the infrastructure repairs and replacements. These sites are located within the City, and are discovered and prioritized as part of the MS4 requirement for annual storm sewer outfall inspections.

Justification: MS4 required program, this program protects storm water through proper stream bank management.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	-
Funding Sources Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	

Operating Impact:

Project Title (Project #): Annual Stream Crossing Repairs (6320)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Sewer structures adjacent to streams or that cross streams have been exposed due to stream bank erosion. Construct repairs needed to protect the structures damage from bank erosion.

Justification: Repairs required to maintain current assets.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
560 - Sewer System	700,000	700,000	735,000	770,000	810,000	850,000	890,000	4,755,000	6,035,000
Funding Sources Total	700,000	700,000	735,000	770,000	810,000	850,000	890,000	4,755,000	6,035,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	700,000	700,000	735,000	770,000	810,000	850,000	890,000	4,755,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	700,000	700,000	735,000	770,000	810,000	850,000	890,000	4,755,000	

Operating Impact: 5% annual increase

Project Title (Project #): Annual Traffic Safety and Operations Program (1335)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: This project consists of safety evaluation studies, concept plans, and replacement programs which address the needs of our traffic operations systems.

Justification: Annual funds are the combination of funds from prior line items Neighborhood Signal Installation and Neighborhood Intersection Safety Program. The prior separation of these fund sources limited the ability for staff to utilize them in the most efficient ways possible. Combining them will allow staff to be more fluid and seamless in addressing the needs of our residents and the needs of our system.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
220 - Special Street & Highway-City	150,000	150,000	300,000	300,000	300,000	300,000	300,000	1,650,000	1,800,000
Funding Sources Total	150,000	150,000	300,000	300,000	300,000	300,000	300,000	1,650,000	1,800,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	150,000	150,000	300,000	300,000	300,000	300,000	300,000	1,650,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	150,000	150,000	300,000	300,000	300,000	300,000	300,000	1,650,000	

Operating Impact:

Project Title (Project #): Annual Treatment Plant Repairs (6302)

Priority Based Budgeting Results: Increase Safety and Perception of Safety

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Regular repairs and maintenance for all UG waste treatment plants. Repairs may range from general facility needs to entire treatment system rebuilds.

Justification: Treatment plants are a vital aspect to the waste disposal process. Theses funds will help to properly maintain treatment plants.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
560 - Sewer System	3,300,000	3,300,000	1,800,000	1,670,000	1,850,000	2,000,000	2,250,000	12,870,000	20,750,000
Funding Sources Total	3,300,000	3,300,000	1,800,000	1,670,000	1,850,000	2,000,000	2,250,000	12,870,000	20,750,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	3,300,000	3,300,000	1,800,000	1,670,000	1,850,000	2,000,000	2,250,000	12,870,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	3,300,000	3,300,000	1,800,000	1,670,000	1,850,000	2,000,000	2,250,000	12,870,000	

Operating Impact: 5% annual increase

Project Title (Project #): Annual Wastewater System Renewal (6309)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Includes the inspection, rehabilitation, repair, and/or replacement of wastewater related facilities for the collection, conveyance, treatment, or utility operations. Areas considered for 2022 include: AID Pump Station (general/pumps/screens), FID Pump Station (general/pumps), PS6 (general), large diameter brick sewers in the Jersey Creek/Armourdale/Argentine/CID service areas, river siphons and forcemain inspections/rehab, WWTP 20 (Structural/roofing), WWTP 01 (grit blowers), and other collection system pipe/manhole rehabilitation/repairs.

Justification: Asset Management plan must be implemented prior to system failure and emergency work. When work is done based on a schedule it is more cost effective and has a more measurable life cycle. Locations and specifics can be identified in IOCP master plan. Ongoing discussions will be had about specific locations and improvements.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	-	-	8,000,000	8,000,000	9,000,000	10,000,000	10,000,000	45,000,000	70,000,000
Funding Sources Total	-	-	8,000,000	8,000,000	9,000,000	10,000,000	10,000,000	45,000,000	70,000,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	8,000,000	8,000,000	9,000,000	10,000,000	10,000,000	45,000,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	8,000,000	8,000,000	9,000,000	10,000,000	10,000,000	45,000,000	

Operating Impact:

Project Title (Project #): Argentine Basin Stormwater Improvements (5060)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Stormwater Improvements to be located in a site adjacent to the Kansas River and bordered by S. 7th Street Trafficway to the east and S. 12th Street to the west. Project includes engineering studies and design as well as construction of improvements to address the Metropolitan Avenue drainage issues, a pipe outfall near 10th Street, mitigating icy conditions caused by a natural spring near 12th Street and Ruby Avenue, and add additional pipe and inlet capacity. Exact nature of construction improvements is unknown at this time. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

Justification: To protect people and property from flooding.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
561 - State Revolving Loan Fund	-	-	1,703,000	1,737,000	-	-	-	3,440,000	-
990 - Internal Improvement	-	-	1,636,000	1,669,000	-	-	-	3,305,000	-
Funding Sources Total	-	-	3,339,000	3,406,000	-	-	-	6,745,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	-	-	3,339,000	3,406,000	-	-	-	6,745,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	-	-	3,339,000	3,406,000	-	-	-	6,745,000

Operating Impact: Funds are from the SRF and WIFIA Loans.

Project Title (Project #): Bridge and RCB Inspections (1069)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Improve Customer Service and Communication, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: UG bridges often develop major maintenance problems or experience significant deterioration that must be repaired to maintain structural integrity of bridge. Also all structures must have formal inspections every 2 years and be reported to KDOT.

Justification: Inspections done to satisfy KDOT requirements. Inspections also performed to allow for planning of bridge repairs and emergency prevention.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	-	-	-	-	-	-	600,000
212 - Dedicated Sales Tax	-	-	88,000	-	-	-	-	88,000	-
220 - Special Street & Highway-City	-	-	88,000	176,000	176,000	200,000	200,000	840,000	600,000
971 - City Capital Project	176,000	176,000	-	-	-	-	-	176,000	-
Funding Sources Total	176,000	176,000	176,000	176,000	176,000	200,000	200,000	1,104,000	1,200,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	176,000	176,000	176,000	176,000	176,000	200,000	200,000	1,104,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	176,000	176,000	176,000	176,000	176,000	200,000	200,000	1,104,000	

Operating Impact:

Project Title (Project #): Camera Security System for Providence Medical Amphitheater (7407)

Priority Based Budgeting Results: Increase Safety and Perception of Safety

Department: 0006 - Emergency Management

Scheduled Completion Date:

Description and Scope of Work: Purchase and install six to eight cameras and radio links to establish a camera security system at Providence Medical Center Amphitheater.

Justification: The Providence Medical Center Amphitheater (a.k.a. Sandstone) is often used as a venue for major musical acts and other performances that have attendance exceeding 20,000. These are numbers that make these events a potential target for terrorism and other forms of disruption. With the small amount of law enforcement available adding a camera network can add a great deal of security for a minimum amount of effort and needs to only be monitored by one officer or tactical dispatcher. A full security evaluation was performed by Dept. of Homeland Security experts and concluded that a camera network would assist in fulfilling our Duty Of Care as the property owners. Best estimates are that this could be addressed with 6 to 8 cameras and radio links totally \$89,000



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
223 - Tourism & Convention	-	-	89,000	-	-	-	-	89,000	-
Funding Sources Total	-	-	89,000	-	-	-	-	89,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	89,000	-	-	-	-	89,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	89,000	-	-	-	-	89,000	

Operating Impact:

Project Title (Project #): Capital Project Reserves (8199)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Community Health, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: To address Buildings & Logistics emergency related repairs and other associated unforeseen failures in facilities during the current year. The use of these funds will cover work that is not defined in the CMIP budget but critical to insure safe and continued operations in all facilities and plants.

Justification: Funds needed for emergency repairs. Funds are used so ensure standard operations in UG facilities are possible.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	80,000	80,000	80,000	80,000	150,000	150,000	150,000	690,000	600,000
160 - County - General	80,000	60,000	80,000	125,000	150,000	150,000	150,000	715,000	450,000
Funding Sources Total	160,000	140,000	160,000	205,000	300,000	300,000	300,000	1,405,000	1,050,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	80,000	140,000	160,000	205,000	300,000	300,000	300,000	1,405,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	80,000	140,000	160,000	205,000	300,000	300,000	300,000	1,405,000	

Operating Impact:

Project Title (Project #): Carwash Improvements (8223)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Carwash needs complete rehabilitation. Transit grant will cover 80% of cost. UG portion 20%.

Justification: The current carwash is old and overdue for improvements. The carwash effects all UG vehicles and perception of the UG as an organization.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	15,000	-	-	-	-	15,000	-
160 - County - General	-	-	15,000	-	-	-	-	15,000	-
266 - Other Special Grants	-	-	120,000	-	-	-	-	120,000	-
Funding Sources Total	-	-	150,000	-	-	-	-	150,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	-	-	150,000	-	-	-	-	150,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	-	-	150,000	-	-	-	-	150,000

Operating Impact:

Project Title (Project #): Cash Resv Debt Mgmt Major Cap (5082)

Priority Based Budgeting Results: Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: To address unforeseen funding increases in storm water utility during current year. This may account for costs such as emergency repairs, increased cost of projects, special fees, contractors fees and many other unexpected StormWater costs.

Justification: Unplanned costs occur, sometimes construction cost exceeds quotes.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
563 - Stormwater Utility	200,000	200,000	100,000	250,000	250,000	250,000	250,000	1,300,000	1,500,000
Funding Sources Total	200,000	200,000	100,000	250,000	250,000	250,000	250,000	1,300,000	1,500,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	200,000	200,000	100,000	250,000	250,000	250,000	250,000	1,300,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	200,000	200,000	100,000	250,000	250,000	250,000	250,000	1,300,000	

Operating Impact: 6.12.20 to balance the fund, reducing year 2021 by 50K. jh

Project Title (Project #): City Hall Structure Study and Stabilization (8176)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Exploratory Study, including both Architectural and Structural to investigate structural integrity of City Hall with possible temporary stabilization and repair in lieu of major structure plan, decking and diaphragm renovation.

Justification: Due to water infiltration, deterioration has begun on some of the structure support members of City Hall. Study must be done to analyze the extent of the damage, and appropriate actions must be taken to stop any further issues.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	2,500,000	2,500,000	2,500,000	-	-	-	-	5,000,000	-
Funding Sources Total	2,500,000	2,500,000	2,500,000	-	-	-	-	5,000,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	2,500,000	2,500,000	2,500,000	-	-	-	-	5,000,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	2,500,000	2,500,000	2,500,000	-	-	-	-	5,000,000	

Operating Impact:

Project Title (Project #): Communtiy Center Improvements (4255)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Improve Customer Service and Communication, Increase Community Cohesion, Infrastructure

Department: 0060 - Parks & Recreation

Scheduled Completion Date: Dec 31, 2019

Description and Scope of Work: Installation of AC units in recreation centers currently without air conditioning. Process includes a structural engineer to design a compatible system with the facility.

Justification: To equip recreation centers with air conditioning to maximize facility usage, increase programming, and better serve the community.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
113 - Consolidated Parks-General	-	-	-	200,000	250,000	500,000	600,000	1,550,000	-
212 - Dedicated Sales Tax	-	75,000	100,000	100,000	125,000	125,000	125,000	650,000	-
972 - County Capital Project	100,000	-	-	-	-	-	-	-	-
Funding Sources Total	100,000	75,000	100,000	300,000	375,000	625,000	725,000	2,200,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	75,000	100,000	300,000	375,000	625,000	725,000	2,200,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	75,000	100,000	300,000	375,000	625,000	725,000	2,200,000	

Operating Impact: Ongoing maintenance.

Project Title (Project #): Concept Studies & Roadways (1068)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: To conduct timely studies of roadway issues, including alignment and cost studies for proposed roads, bridges and signal improvements. Work is intended for concept studies that precede formal engineering. Some work would support public improvements in developing areas.

Justification: Funding focused on identifying roadway issues and solving them. It is important not to use construction or maintenance funds on concept studies.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	-	-	-	-	-	-	600,000
212 - Dedicated Sales Tax	-	-	100,000	-	-	-	-	100,000	-
220 - Special Street & Highway-City	-	-	100,000	200,000	200,000	200,000	200,000	900,000	600,000
971 - City Capital Project	150,000	150,000	-	-	-	-	-	150,000	-
Funding Sources Total	150,000	150,000	200,000	200,000	200,000	200,000	200,000	1,150,000	1,200,000

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	150,000	150,000	200,000	200,000	200,000	200,000	200,000	1,150,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	150,000	150,000	200,000	200,000	200,000	200,000	200,000	1,150,000

Operating Impact:

Project Title (Project #): DA Cubicle Design (8629)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Increase Community Health, Improve Customer Service and Communication

Department: 0180 - District Attorney

Scheduled Completion Date:

Description and Scope of Work: The DAs office is requesting to replace approx. 20-25 cubicles in the office. These cubicles are over 25 years old and are damaged, inflexible for individual circumstances and dirty. The need for updated furniture will assist with staffing work space, proper ergonomics and workflow needs and will allow for better efficiencies in the workplace. Due to Covid the needs has been increased to allow for safe distance/barriers between staff.

Justification: The cubicles that staff are working in are over 25 years and show extensive wear. The condition of the cubicles are old, some barley holding together and dirty. The have been cleaned but due to use over time, will not come clean. They have sharp edges where pieces are missing and we have had add pieces to make them useable. New cubicle workspaces will assist with staff workspace, proper ergonomics and workflow needs. It will increase efficiencies within a shared working environment. Due to Covid the needs has been increased to allow for safe distance/barriers between staff.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
160 - County - General	-	-	50,000	50,000	-	-	-	100,000	-
Funding Sources Total	-	-	50,000	50,000	-	-	-	100,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	50,000	50,000	-	-	-	100,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	50,000	50,000	-	-	-	100,000	

Operating Impact: The request does not impact our operating budget

Project Title (Project #): Davis Hall Renovations (4406)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Improve Customer Service and Communication, Infrastructure

Department: 0060 - Parks & Recreation

Scheduled Completion Date:

Description and Scope of Work: Davis Hall is in need of renovations due to an aging facility. The roof and 12 patio doors are in need of replacing and the kitchen will be renovated to meet standards. The anticipated schedule of completion would be to complete the roof in 2020, the kitchen and fire alarm system in 2021, and the driveway and parking lot and retaining walls are due for work in 2024.

We would like to request \$120,000 in 2022. Davis Hall is a highly rented facility, approaching 100 years old. The building consists of exposed wood rafters, a commercial kitchen, and two fireplaces that are frequently used. The Davis Hall is in desperate need of a fire suppression system to meet safety guidelines.

Justification: The Davis Hall is the department's most rented facility and is rented mainly for weddings and formal events. To meet the needs of the community and bring the facility up to date, renovations are needed.

Without a fire suppression system, the Davis Hall is at risk for extreme damage in the event a fire were to ever occur.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
223 - Tourism & Convention	125,000	125,000	120,000	-	350,000	-	-	595,000	-
Funding Sources Total	125,000	125,000	120,000	-	350,000	-	-	595,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	125,000	125,000	120,000	-	350,000	-	-	595,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	125,000	125,000	120,000	-	350,000	-	-	595,000

Operating Impact: Maintenance.

Project Title (Project #): District Court Carpet Replacement (8637)

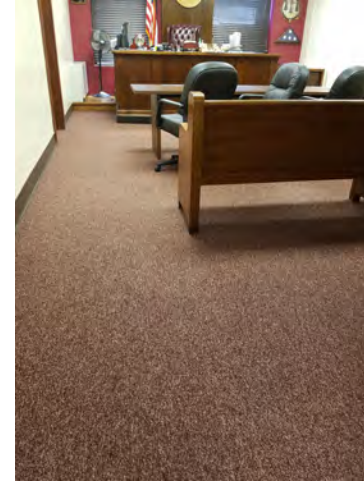
Priority Based Budgeting Results: Increase Safety and Perception of Safety, Improve Customer Service and Communication

Department: 0120 - District Courts

Scheduled Completion Date: Annual

Description and Scope of Work: Replace carpet throughout divisions.

Justification: Replace carpet throughout divisions.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
160 - County - General	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000	-
Funding Sources Total	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	25,000	25,000	-	-	-	-	-	25,000
Total Facility & Department Operating	-	-	25,000	25,000	25,000	25,000	25,000	125,000
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000

Operating Impact:

Project Title (Project #): East Gallery Upgrades (8263)

Priority Based Budgeting Results: Increase Community Cohesion, Infrastructure

Department: 0680 - Historical Museum

Scheduled Completion Date:

Description and Scope of Work: The museum is in the processes of re-interpreting the county's history in the east gallery. The exhibit installation is being funded by grants and donations. We are requesting capital dollars to upgrade the lighting and electrical outlets in the gallery and to repair the foundation and floor. The existing florescent lights are damaging to the museum artifacts and do not provide appropriate light for the gallery space. We would like to replace the florescent lighting with more focused track lights and install additional outlets to plug in exhibit cases and audio-visual equipment for the gallery. There is also some foundational issues in the gallery which need to be repaired.

Justification: The museum will be installing the new exhibit in this gallery over a three-year time period starting in 2021. 2022 is the 150th Anniversary of KCK and we plan to install the second phase of this exhibit. The foundation issues are occurring along the wall, which will be part of phase two and light improvements will great improve the visibility of this phase. This gallery is part of the lighting upgrades for the museum, which is being completed in stages.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
160 - County - General	-	-	20,000	-	-	-	-	20,000	-
Funding Sources Total	-	-	20,000	-	-	-	-	20,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	-	-	-	-	-	-	
Total Facility & Department Operating	-	-	20,000	-	-	-	-	20,000	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	20,000	-	-	-	-	20,000	

Operating Impact: N/A

Project Title (Project #): E-Citation Phase II (7311)

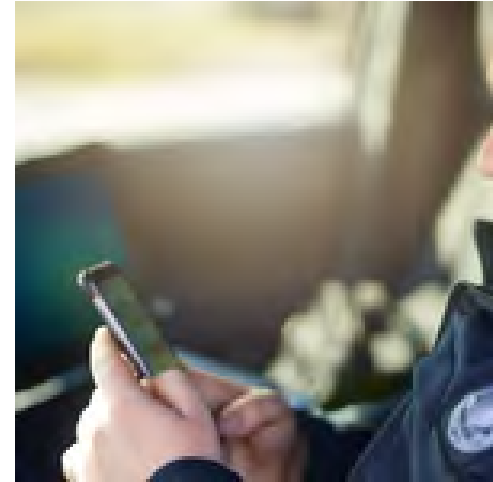
Priority Based Budgeting Results: Increase Safety and Perception of Safety, Improve Customer Service and Communication

Department: 0240 - Knowledge Department

Scheduled Completion Date: Dec 31, 2021

Description and Scope of Work: Funding to continue rolling out E-Citation devices and software licensing to KCKPD and Parking Control (Phase II) in 2021. This will include integration with Accela system and ongoing maintenance fees for the E-Citation hardware and software.

Justification: The project goal is to incorporate automated ticketing writing capabilities throughout the UG. This will facilitate the update of related systems such as Accela, reduce ticketing errors and manual efforts.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	146,396	56,396	56,396	56,396	56,396	371,980	-
Funding Sources Total	-	-	146,396	56,396	56,396	56,396	56,396	371,980	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	90,000	-	-	-	-	90,000	
	-	-	-	-	-	-	-	-	
52 - Contractual Services	-	-	56,396	69,896	69,896	69,896	69,896	335,980	
Total Facility & Department Operating	-	-	56,396	69,896	69,896	69,896	69,896	335,980	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	146,396	69,896	69,896	69,896	69,896	425,980	

Operating Impact: The enhancements will be split over 2021 and 2022 and there will be ongoing maintenance fees of \$49,813 for PD and \$6,583 for Parking 2022-2026.

Project Title (Project #): Eighth Street Park Concept (5063)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: The design and reconstruction of Eighth Street Park to include green infrastructure and sewer separation to address stormwater runoff in a combined sewer overflow area. This project is within the Splitlog drainage basin which the second largest annual overflow of approximately 180MG. The Juvenile Justice Center was constructed in this sensitive area and continues to need stormwater mitigation. This project is anticipated to mitigate approximately 1.25 ac-ft stormwater runoff storage which is 25% higher than the anticipated target based upon preliminary designs. The design is to include park amenities such as open pond and soccer fields that would be inclusive to the retention and detention functionality of the stormwater system. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

Justification: To protect people and property from flooding.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
561 - State Revolving Loan Fund	-	-	2,089,000	1,076,000	-	-	-	3,165,000	-
990 - Internal Improvement	-	-	2,006,000	1,034,000	-	-	-	3,040,000	-
Funding Sources Total	-	-	4,095,000	2,110,000	-	-	-	6,205,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	-	-	4,095,000	2,110,000	-	-	-	6,205,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	-	-	4,095,000	2,110,000	-	-	-	6,205,000

Operating Impact: Funds are from WIFIA and SRF Loans.

Project Title (Project #): Emergency Street Repairs (1401)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Economic Prosperity for All Citizens, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Constant deteriorating and aging of roadways require attention to keep them safe and open to the public.

Justification: Unexpected or unbudgeted street repairs that occur and must be fixed. Roads are falling apart faster and we are having more emergencies each year so it has to be increased.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
212 - Dedicated Sales Tax	300,000	300,000	500,000	500,000	500,000	500,000	500,000	2,800,000	-
Funding Sources Total	300,000	300,000	500,000	500,000	500,000	500,000	500,000	2,800,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	300,000	300,000	500,000	500,000	500,000	500,000	500,000	2,800,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	300,000	300,000	500,000	500,000	500,000	500,000	500,000	2,800,000	

Operating Impact:

Project Title (Project #): Enterprise Resource Planning System (7304)

Priority Based Budgeting Results: Improve Customer Service and Communication

Department: 0240 - Knowledge Department

Scheduled Completion Date: May 20, 2022

Description and Scope of Work: Acquire, design, and implement an ERP system (software; intangible capital asset) comprised of:

1. Human Capital Management/Payroll & Supporting Applications
Recruiting (Applicant Tracking), OnBoarding, Performance, Learning Management, Benefits and Reporting
2. Finance & Supporting Applications
Grants, Project Accounting, Planning, Procurement, Reporting

Justification: The benefits derived from the implementation of an ERP include Improved reporting and planning, Total visibility, Improved efficiency, Improved customer service, Data security and quality, Improved Collaboration and workflows, Standardized Business Processes and Facilitated regulatory compliance



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	-	542,033	542,033	542,033	-	1,626,099	-
113 - Consolidated Parks-General	106,681	106,681	106,681	34,796	34,796	34,796	-	317,750	-
160 - County - General	-	-	-	311,652	311,652	311,652	-	934,956	-
162 - County - Elections	29,233	29,233	29,233	9,535	9,535	9,535	-	87,071	-
165 - County - Aging	33,819	33,819	33,819	11,031	11,031	11,031	-	100,731	-
171 - County-Developmental Disability	3,721	3,721	3,721	1,214	1,214	1,214	-	11,084	-
172 - County - Health Department	58,238	58,238	58,238	18,995	18,995	18,995	-	173,461	-
212 - Dedicated Sales Tax	-	-	-	24,890	24,890	24,890	-	74,670	-
220 - Special Street & Highway-City	-	-	-	36,406	36,406	36,406	-	109,218	-
221 - Special Parks and Recreation	-	-	-	1,486	1,486	1,486	-	4,458	-
222 - Special Alcohol	-	-	-	2,724	2,724	2,724	-	8,172	-
223 - Tourism & Convention	3,037	3,037	-	495	495	495	-	4,522	-
560 - Sewer System	387,150	387,150	-	63,138	63,138	63,138	-	576,564	-
563 - Stormwater Utility	18,223	18,223	-	2,972	2,972	2,972	-	27,139	-
564 - Emergency Medical Services	-	-	-	32,195	32,195	32,195	-	96,585	-
565 - Sunflower Hills Golf	-	-	-	1,981	1,981	1,981	-	5,943	-
570 - Court Trustee	27,335	27,335	-	4,458	4,458	4,458	-	40,709	-
Funding Sources Total	667,437	667,437	231,692	1,100,001	1,100,001	1,100,001	-	4,199,132	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	

Additional Positions (FTEs)								
Total Project Capital Cost	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
52 - Contractual Services	-	-	-	1,100,001	2,200,002	2,200,002	1,100,001	6,600,006
57 - Nonexpense Items	106,681	667,437	899,129	231,692	-	-	-	1,798,258
Total Facility & Department Operating	106,681	667,437	899,129	1,331,693	2,200,002	2,200,002	1,100,001	8,398,264
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	106,681	667,437	899,129	1,331,693	2,200,002	2,200,002	1,100,001	8,398,264

Operating Impact: There will be an estimated operating budget impact of \$1.2M annually for the SaaS.

Project Title (Project #): Facilities Improvements - City (8202)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date: Jun 01, 2022

Description and Scope of Work: Municipal Court: Cahier's Window Remodel

Evaluate and execute a redesign of the current five (5) municipal court clerk's windows.

10K (2019)-Planning and Scoping of design options and resources

60K (2020)-Adoption and execution of recommendations

Muni Court Probation dept. 2020-70K: Request to be funded in order to transform three office spaces into a more usable space for probation operations.

Justification: Municipal Court: The 2nd floor is one of the most visited areas of City Hall. The current cashier's window in the clerk's office is quickly becoming non-functional. The required electronic equipment and resources that the clerks/cashiers need to complete their job duties have increased 4 fold in just the last two years. The current space does not accommodate the footprint of the electronic devices needed. In addition, the number of electrical outlets and data ports have been maxed out. With several more pieces of equipment needed to provide basic customer service, let alone, enhance the service, we are simply out of room. The current customer windows are difficult to work with and are not suitable for people who need translation, have comprised mobility, or have comprised hearing ability.

Muni Court Probation dept.: The current probation space is not safe or adequate for the number of defendants that are monitored in the community. Additionally two adjacent spaces are under used and are currently not able to be accessed for public use. We propose that the entire space be redesigned to include a adequate waiting area, secure office space for probation visits and a classroom space to be used for group reporting, in house assessments and classes. The space redesign will also allow for additional staff to be added as requested in the FY2017 Amended budget.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	60,000	70,000	-	-	-	130,000	-
Funding Sources Total	-	-	60,000	70,000	-	-	-	130,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	60,000	70,000	-	-	-	130,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	60,000	70,000	-	-	-	130,000	

Operating Impact:

Project Title (Project #): Facilities Improvements-County (8695)

Priority Based Budgeting Results: Increase Safety and Perception of Safety

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Improvements for efficiency at county offices with the purpose of better customer experience.

Justification: County Facilities are aging at a rapid rate and need to be maintained and updated to serve our community.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
160 - County - General	50,000	50,000	50,000	50,000	100,000	100,000	100,000	450,000	-
Funding Sources Total	50,000	50,000	50,000	50,000	100,000	100,000	100,000	450,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	50,000	50,000	50,000	50,000	100,000	100,000	100,000	450,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	50,000	50,000	50,000	50,000	100,000	100,000	100,000	450,000	

Operating Impact:

Project Title (Project #): Facilities Right-Sizing Study (8227)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: This study will provide the UG with facilities needs data based on usage and personnel. The study will give staff an understand of our real facility needs and give the ability to strategize around right sizing our facilities.

Justification: Maintenance cost are increase with age of facilities. Space could be better utilized or forfeited by working from home or consolidating work groups creating unused spaces.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	24,000	24,000	-	75,000	75,000	-	198,000	-
160 - County - General	-	56,000	56,000	-	175,000	175,000	-	462,000	-
Funding Sources Total	-	80,000	80,000	-	250,000	250,000	-	660,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	-	80,000	80,000	-	250,000	250,000	-	660,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	-	80,000	80,000	-	250,000	250,000	-	660,000

Operating Impact:

Project Title (Project #): Fairfax Industrial Area Improvements (1220)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Economic Prosperity for All Citizens, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Project to include the milling, concrete pouring, resurfacing, utility cover adjustments, pavement marking, traffic control modifications, Americans With Disabilities Act compliant street to sidewalk access, and removal and replacement of curb, all in the Fairfax industrial area, including any appurtenances related thereto, any necessary land acquisitions, and associated engineering, design, inspection, removal, replacement, and construction costs. All work includes necessary traffic control and detour signing and utility adjustments necessary to accommodate the improvements as well as all necessary engineering, design, inspection, appurtenances, and related construction.

Justification: This program accounts for a key industrial area of the community. The UG has made a commitment to support this vital section of the community.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	-
991 - Non-Debt Internal Improvement	130,000	576,840	-	-	-	-	-	576,840	-
Funding Sources Total	230,000	676,840	100,000	100,000	100,000	100,000	100,000	1,176,840	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	130,000	676,840	100,000	100,000	100,000	100,000	100,000	1,176,840	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	130,000	676,840	100,000	100,000	100,000	100,000	100,000	1,176,840	

Operating Impact:

Project Title (Project #): Fire Station Facility Improvements (8015)

Priority Based Budgeting Results:

Department: 0030 - Fire Department

Scheduled Completion Date: Annual

Description and Scope of Work: Many of the fire stations are not up to current building codes and are not energy efficient. This project can assist in making safe and energy efficient fire stations. The average age of our fire station is 53 years old. Stations of this age require repairs, replacements and services on a consistent and ongoing basis. See project justification for more details.

Justification: Scope of work to includes: Gutters/downspouts replacement, Interior Renovation painting, Exterior masonry work, Mattresses – 3 years replacement program, Restroom renovation and repairs (non-ADA compliant or gender neutral facility), Windows and window treatments, Apparatus bay ventilation systems, Carpet replacements, General exterior yard maintenance, Kitchen replacement programs, Security system for all fire stations (Infrastructure), All concrete replacement, HVAC replacement/repair program, Roof replacements and Storage sheds.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	-	-	-	-	-	-	-
212 - Dedicated Sales Tax	-	275,000	200,000	200,000	200,000	200,000	200,000	1,275,000	-
Funding Sources Total	-	275,000	200,000	200,000	200,000	200,000	200,000	1,275,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	275,000	200,000	200,000	200,000	200,000	200,000	1,275,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	275,000	200,000	200,000	200,000	200,000	200,000	1,275,000	

Operating Impact: The strategic renovations can help reduce the operating budget as it is a proactive means for handling necessary repairs. Emergency repairs cost more and are less efficient.

Project Title (Project #): Fire Station Replacement and Repair (8085)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Increase Community Health, Increase Community Cohesion

Department: 0030 - Fire Department

Scheduled Completion Date:

Description and Scope of Work: Design, engineering, construction, repair, and improvements to a new Fire Department Station that will replacing Fire Station 20 which is located at 78th and Kansas. Left over funds from this project will be utilize to repair and improve existing fire facilities.

Justification:



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	-	-	500,000	5,800,000	-	-	-	6,300,000	-
Funding Sources Total	-	-	500,000	5,800,000	-	-	-	6,300,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	500,000	5,800,000	-	-	-	6,300,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	500,000	5,800,000	-	-	-	6,300,000	

Operating Impact:

Project Title (Project #): Fire Stations Generator Project (8095)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Increase Community Cohesion

Department: 0030 - Fire Department

Scheduled Completion Date:

Description and Scope of Work: To purchase and install emergency generators for the fire stations. Ten of the nineteen fire stations do not have a generator and currently have no means to function without electrical services.

Justification: The lack of generators at the fire station can add a delay to emergency services to the public. Emergency generator is essential not only for radio communication and dispatch, also for garage door operation. Without emergency power, we lose the ability to secure a station.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
212 - Dedicated Sales Tax	-	-	75,000	75,000	75,000	75,000	75,000	375,000	-
Funding Sources Total	-	-	75,000	75,000	75,000	75,000	75,000	375,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	75,000	75,000	75,000	75,000	75,000	375,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	75,000	75,000	75,000	75,000	75,000	375,000	

Operating Impact: Emergency generators have a very minimal impact on annual operating budgets. The benefits from adding emergency generators outweigh the cost of the associated maintenance cost associated with them.

Project Title (Project #): Fitness Court (4034)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Increase Community Cohesion

Department: 0060 - Parks & Recreation

Scheduled Completion Date:

Description and Scope of Work: Fitness court through National Fitness Campaign/Kansas Recreation and Park Association at Wyandotte County Lake area, we hope to utilize partnerships and crowdfunding to help secure the majority of funding needed for project. Received initial grant funding of \$25,000 through Kansas Recreation and Park Association. Project total is estimated to be \$110,000-\$150,000, depending on installation.

Justification: Installation of a fitness court at Wyandotte County Lake area would add value to the park and trails that currently exist. Outdoor fitness courts would provide the community a free opportunity to utilize for health and recreation benefits.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
221 - Special Parks and Recreation	-	-	105,000	-	-	-	-	105,000	-
266 - Other Special Grants	-	-	25,000	-	-	-	-	25,000	-
Funding Sources Total	-	-	130,000	-	-	-	-	130,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	130,000	-	-	-	-	130,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	130,000	-	-	-	-	130,000	

Operating Impact: One time fee, maintenance.

Project Title (Project #): Fleet Center ADA and Steps (8222)

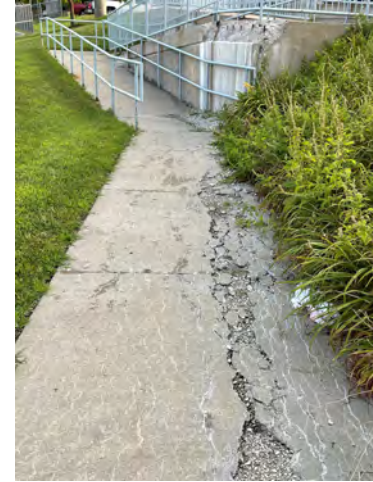
Priority Based Budgeting Results: Reduce Blight, Improve Customer Service and Communication

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Repairs to walkway, ADA Ramps, all other ADA requirements, steps and entry way.

Justification: The surface around the Fleet center is falling apart, the longer we wait the worse it gets. The surface is 21 years old and deteriorating rapidly. This primarily effects Fleet, Streets, Parks, and Transit, but also impacts every department that has vehicles or visits the location. It also effects community members who visit the location. It is discouraging for citizens to see those responsible for the maintenance of the community's infrastructure have such poorly infrastructure.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	75,000	-	-	-	-	75,000	-
160 - County - General	-	-	25,000	-	-	-	-	25,000	-
Funding Sources Total	-	-	100,000	-	-	-	-	100,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	100,000	-	-	-	-	100,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	100,000	-	-	-	-	100,000	

Operating Impact:

Project Title (Project #): Fleet Storage Shop (8224)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: The storage shop needs HVAC improvements because specific equipment needs to be temperature controlled environment. New doors need to be added, wildlife is able to enter and exit freely. Transit grant will cover 80% of cost. UG portion 20%.

Justification: Risk damage of buses and other equipment in the storage shop. Risk dangers from wildlife and their waste on buses and equipment.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	16,000	-	-	-	-	16,000	-
160 - County - General	-	-	16,000	-	-	-	-	16,000	-
266 - Other Special Grants	-	-	128,000	-	-	-	-	128,000	-
Funding Sources Total	-	-	160,000	-	-	-	-	160,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	160,000	-	-	-	-	160,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	160,000	-	-	-	-	160,000	

Operating Impact:

Project Title (Project #): Fuel Infrastructure Replacement (8226)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: A UG-wide reconstruction of fueling systems, which includes tanks, pumps and other apparatuses.

Justification: The current system infrastructure was installed in 2000, being old and outdate has many disadvantages and poses dangers.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	130,000	-	-	-	-	130,000	-
160 - County - General	-	-	45,000	-	-	-	-	45,000	-
220 - Special Street & Highway-City	-	-	125,000	-	-	-	-	125,000	-
Funding Sources Total	-	-	300,000	-	-	-	-	300,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	300,000	-	-	-	-	300,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	300,000	-	-	-	-	300,000	

Operating Impact:

Project Title (Project #): Future Fire Station Land Acquisition (8094)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Increase Community Health, Increase Community Cohesion

Department: 0030 - Fire Department

Scheduled Completion Date:

Description and Scope of Work: Design, engineering, construction, repair, or improvements to a new Fire Department Station located on the west side of the intersection in Pierson Park, and for design, repair and improvements to existing stations located at:

- 6241 State Avenue, Kansas City, KS 66102
- 5429 Leavenworth Road, Kansas City, KS 66104
- 2615 N 27th Street, Kansas City KS 66104
- 815 N 6th Street, Kansas City KS 66101

Justification: The new Turner station will replace Station 16 (1437 S 55th Street) and Station 17 (2416 S 51st Street) and combine their assets into one fire station. The assets will include 1 Pumper, 1 Truck, 1 EMS Unit, a Brush Truck and a supervisor. This combination will add an additional Truck company which assists lowering the ISO rating and increases our ability to meet NFPA 1710 Standard.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	-	-	145,000	-	-	145,000	-
212 - Dedicated Sales Tax	-	-	145,000	-	-	-	-	145,000	-
Funding Sources Total	-	-	145,000	-	145,000	-	-	290,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	145,000	-	145,000	-	-	290,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	145,000	-	145,000	-	-	290,000	

Operating Impact:

Project Title (Project #): Green Infrastructure Improvements (6048)

Priority Based Budgeting Results: Reduce Blight

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Design and construction of green infrastructure, including adding pervious pavement, rain gardens (water retention basins), bioswales, planters, and other similar improvements to reduce stormwater run-off the amount entering the combined sanitary sewer system. Locations include:

Juvenile Justice Center (JJC) located between 7th and 8th on Armstrong
Eighth Street Park
Lombardy Drive (Tract 422)
Big Eleven Lake
East Jersey Creek

Justification: Reductions of storm water entering the combined sewer system decreases the risk of flooding during rain events, and is part of the federal requirements outline in our EPA negotiations regarding combined sewer overflows.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	-	-	5,000,000	-	-	-	-	5,000,000	-
Funding Sources Total	-	-	5,000,000	-	-	-	-	5,000,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	5,000,000	-	-	-	-	5,000,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	5,000,000	-	-	-	-	5,000,000	

Operating Impact: Discuss Missing Funding?

Project Title (Project #): Hutton & Leavenworth Rd Intersection Reconstruction (1609)

Priority Based Budgeting Results: Reduce Blight, Increase Economic Prosperity for All Citizens, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Dec 31, 2022

Description and Scope of Work: Design and reconstruct the intersection of Hutton Road and Leavenworth Road. Project will include the removal, grading, and replacing of road surface through the intersection, as well as extending east through the intersection of N. 107th St. Also included will be the installation of new storm sewer, and curb and gutter system along the improved sections of road and intersection. Additional scoping will determine if the intersection is appropriate to be a fully signalized intersection or if some other design element will allow for the greatest flow of traffic and cause minimal impact to the surrounding area.

Justification: Currently the intersection of Leavenworth Road and Hutton Road is a four way signalized intersection with span wires and hanging signals. Given the level of service this intersection sees, we need to address potential queuing and safety concerns at this intersection. To better improve the intersection will also require the regrading of the hill the limits sight distance to the east. This process will require the removal of some 20ft+ of elevation in order to make for a more smooth transition from the highway interchange at I-435 to the east.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	1,000,000	1,000,000	4,000,000	2,000,000	-	-	-	7,000,000	-
Funding Sources Total	1,000,000	1,000,000	4,000,000	2,000,000	-	-	-	7,000,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	1,000,000	1,000,000	4,000,000	2,000,000	-	-	-	7,000,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	1,000,000	1,000,000	4,000,000	2,000,000	-	-	-	7,000,000	

Operating Impact: Project should have only minimal operating expense impact as we are currently maintaining this area as a functioning intersection.

Project Title (Project #): Innovation Contengency Fund (7312)

Priority Based Budgeting Results:

Department: 0240 - Knowledge Department

Scheduled Completion Date:

Description and Scope of Work: Funding for innovation projects that emerge during the year.

Justification: Provides flexibility to meet emergent needs and fund small dollar projects.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	100,000	-	-	-	-	100,000	-
Funding Sources Total	-	-	100,000	-	-	-	-	100,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	100,000	-	-	-	-	100,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	100,000	-	-	-	-	100,000	

Operating Impact:

Project Title (Project #): Integrated Overflow Control Program Management (6115)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Program management to implement long-term control plan.

Justification: To comply with permit and environmental law.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
560 - Sewer System	925,000	925,000	925,000	1,018,000	1,018,000	1,018,000	1,025,000	5,929,000	6,150,000
Funding Sources Total	925,000	925,000	925,000	1,018,000	1,018,000	1,018,000	1,025,000	5,929,000	6,150,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	925,000	925,000	925,000	1,018,000	1,018,000	1,018,000	1,025,000	5,929,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	925,000	925,000	925,000	1,018,000	1,018,000	1,018,000	1,025,000	5,929,000	

Operating Impact:

Project Title (Project #): Jail Management System Software (JMS) (7315)

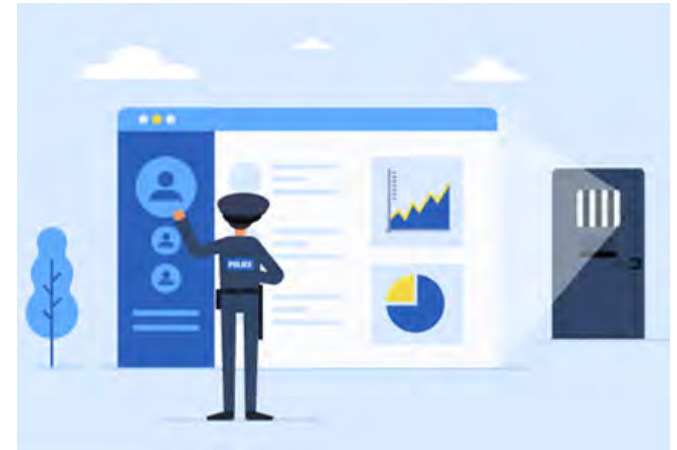
Priority Based Budgeting Results: Increase Safety and Perception of Safety, Improve Customer Service and Communication

Department: 0200 - Sheriff

Scheduled Completion Date:

Description and Scope of Work: From intake to release, information on all aspects of an inmate's incarcerations are maintained by the Jail Management System (JMS). Data tracking includes initial intake, charges, sentencing, property, housing, medical, meal planning, scheduling, and temporary release to name a few. For increased security, current JMS's utilizes digital fingerprinting to positively identify inmates, increasing accuracy in inmate movement, housing, release, etc. Plus, built-in reports that interface with the Crystal Reports platform make it easy to produce meaningful and accurate reports.

Justification: Our current JMS system (BluHorse) is not able to meet the needs of the Jail and collaborative criminal justice agencies. The current JMS is extremely limited in the scope of data efficiencies and is not able to support our increasing demands from with our courts, probation/parole, outside law enforcement agencies, etc. All of those agencies rely on the efficient maintenance of our JMS system and have increasing needs for explanation of reporting capabilities that we cannot currently provide. We have heard from our local courts, law enforcement, District Court etc. about the disappointment and limitations with our current JMS. We are 10 technical advances shy of current JMS capabilities.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	50,000	-	-	-	-	50,000	-
160 - County - General	-	-	175,000	35,000	35,000	35,000	35,000	315,000	-
222 - Special Alcohol	-	-	25,000	-	-	-	-	25,000	-
Funding Sources Total	-	-	250,000	35,000	35,000	35,000	35,000	390,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)	-	-	-	-	-	-	-	-	
Total Project Capital Cost	-	-	250,000	-	-	-	-	250,000	
	-	-	-	-	-	-	-	-	
52 - Contractual Services	-	-	-	35,000	70,000	70,000	70,000	245,000	
Total Facility & Department Operating	-	-	-	35,000	70,000	70,000	70,000	245,000	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	250,000	35,000	70,000	70,000	70,000	495,000	

Operating Impact:

Project Title (Project #): Jersey Creek Basin Stormwater Improvements (5061)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Stormwater Improvements to be located within the Jersey Creek watershed, upstream of a piped (concrete box) section that empties into the Missouri River. Improvements include reduction of peak flow flooding by removing the concrete lined channel and restoring the area to a stabilized natural channel, constructing flood benches, adjacent green infrastructure components, and modification of existing stormwater infrastructure to accommodate the project work. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

Justification: To protect people and property from flooding.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
561 - State Revolving Loan Fund	-	-	691,000	704,000	-	-	-	1,395,000	-
990 - Internal Improvement	-	-	664,000	677,000	-	-	-	1,341,000	-
Funding Sources Total	-	-	1,355,000	1,381,000	-	-	-	2,736,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	1,355,000	1,381,000	-	-	-	2,736,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	1,355,000	1,381,000	-	-	-	2,736,000	

Operating Impact: Funds are from WIFIA and SRF Loans.

Project Title (Project #): Kaw Point Bio Solids Digestion (6045)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Design and construct improvements to restore biosolids digestion process at Kaw Point Waste Water Treatment Plant. The non-utilized existing digester tanks will be structurally rehabilitated and new equipment installed so that the Unified Government may stabilize the biosolids produced at Kaw Point to increase disposal options and decrease disposal costs.

Justification: In 2016, the UG ceased operations of the Kaw Point WWTP biosolids incinerator due to Federal air emissions standards. The new process dewateres the raw sludge and produces a product that must be disposed of by landfilling. The only local landfill is subject to a special use permit issued by others and the UG has experienced increased dumping costs, reduced hours of acceptance, and requirements to utilize expensive deodorizers. This project will allow the UG to produce a biosolids product that can be land-applied which will reduce disposal costs and increase operational flexibility. This will help to reduce costs for our rate payers and provide beneficial reuse of biosolids.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	10,000,000	10,000,000	10,000,000	-	-	-	-	20,000,000	-
Funding Sources Total	10,000,000	10,000,000	10,000,000	-	-	-	-	20,000,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	10,000,000	10,000,000	10,000,000	-	-	-	-	20,000,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	10,000,000	10,000,000	10,000,000	-	-	-	-	20,000,000	

Operating Impact:

Project Title (Project #): Kaw Point River Front Park (4244)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Increase Community Cohesion

Department: 0060 - Parks & Recreation

Scheduled Completion Date:

Description and Scope of Work: Improvements to out building siding, road stabilization repair.

Justification: Due to vandalism the siding was damaged beyond repair. The road leading to the boat ramp is deteriorating and in need of repair for safety compliance.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
562 - Public Levee	10,000	38,680	10,000	10,000	10,000	10,000	10,000	88,680	20,000
Funding Sources Total	10,000	38,680	10,000	10,000	10,000	10,000	10,000	88,680	20,000

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	10,000	38,680	10,000	10,000	10,000	10,000	10,000	88,680
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	10,000	38,680	10,000	10,000	10,000	10,000	10,000	88,680

Operating Impact: \$10,000 for park improvements listed above.

Project Title (Project #): Kronos Police/Sheriff Implementation (7307)

Priority Based Budgeting Results:

Department: 0240 - Knowledge Department

Scheduled Completion Date:

Description and Scope of Work: The Kronos Police / Sheriff Implementation is a phase of a larger UG-wide time accounting & scheduling software implementation. This project includes the design and implementation of the Kronos Workforce Telestaff solution by the KCKPD and the WYCO Sheriff's Department, as well as SaaS fees for Fire (already implemented), Sheriff and KCKPD.

Justification: This is Phase II of the larger UG-wide time accounting & scheduling software implementation. The project will be to design and implement the Kronos Workforce Telestaff solution by the KCKPD and the WYCO Sheriff's Department. The budget request also includes the SaaS fees for on-going support for Fire (already implemented), Sheriff and KCKPD. It is anticipated that KCKPD will be implemented in 2021 and the Sheriff's Department in 2022.

The project benefits include centralized schedules (updated real-time), reduced manual processes, simplified leave requests, and streamlined timekeeping records into payroll.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	15,000	15,000	15,000	15,000	15,000	15,000	-	75,000	-
160 - County - General	-	-	-	80,000	19,231	19,231	19,231	137,693	-
Funding Sources Total	15,000	15,000	15,000	95,000	34,231	34,231	19,231	212,693	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	-	80,000	-	-	-	80,000	
	-	-	-	-	-	-	-	-	
52 - Contractual Services	15,000	15,000	30,000	30,000	68,462	68,462	53,462	265,386	
Total Facility & Department Operating	15,000	15,000	30,000	30,000	68,462	68,462	53,462	265,386	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	15,000	15,000	30,000	110,000	68,462	68,462	53,462	345,386	

Operating Impact: KCKPD will incur one-time implementation services fees in 2021 and the Sheriff will incur on-time implementation service fees in 2022. The SaaS fees for Fire from 2021-2025. Annual ongoing SaaS fees for all three departments will be \$80K for 2023-2025.

Project Title (Project #): Memorial Hall Facility Improvements (8210)

Priority Based Budgeting Results: Reduce Blight, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: For much needed repairs to Memorial Hall facility.

Justification: Memorial Hall is one of the UG's most valuable public facing facilities. It represents the UG and needs to adequate facility improvement funding.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
223 - Tourism & Convention	25,000	40,428	25,000	50,000	50,000	50,000	50,000	265,428	200,000
Funding Sources Total	25,000	40,428	25,000	50,000	50,000	50,000	50,000	265,428	200,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	25,000	40,428	25,000	50,000	50,000	50,000	50,000	265,428	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	25,000	40,428	25,000	50,000	50,000	50,000	50,000	265,428	

Operating Impact:

Project Title (Project #): Neigh Curb/Sidewalk Repair (1291)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Increase Community Cohesion, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Assists eligible homeowners by providing reimbursement for repair/replacement of existing curb and sidewalk.

Justification:



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
212 - Dedicated Sales Tax	-	-	125,000	125,000	125,000	125,000	125,000	625,000	-
Funding Sources Total	-	-	125,000	125,000	125,000	125,000	125,000	625,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	125,000	125,000	125,000	125,000	125,000	625,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	125,000	125,000	125,000	125,000	125,000	625,000	

Operating Impact:

Project Title (Project #): Neigh Street Lighting Program (1308)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Economic Prosperity for All Citizens, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: Purchase of new street lighting equipment to be installed and maintained by the BPU. Long standing agreement with BPU to share costs of providing lighting to make public streets and bridges more safe.

Justification: Continue maintenance program with BPU. Annual payment to BPU.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
212 - Dedicated Sales Tax	-	100,000	100,000	100,000	100,000	100,000	100,000	600,000	-
Funding Sources Total	-	100,000	100,000	100,000	100,000	100,000	100,000	600,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	100,000	100,000	100,000	100,000	100,000	100,000	600,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	100,000	100,000	100,000	100,000	100,000	100,000	600,000	

Operating Impact:

Project Title (Project #): Neighborhood Park Improvements (4041)

Priority Based Budgeting Results:

Department: 0060 - Parks & Recreation

Scheduled Completion Date:

Description and Scope of Work: Funding park improvements for the 32 neighborhood or pocket parks that exist across the Parks and Recreation Parks system. Examples of typical improvements can include playground replacement, picnic tables, gazebos or shelters, rehabilitation of athletic fields or courts, landscaping, parking and sidewalks.

Justification: There is minimal maintenance for our existing parks infrastructure. Additional dedicated funding for larger reconstructions or replacement will allow to start a cycle of ongoing improvements across the parks system.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
212 - Dedicated Sales Tax	-	-	200,000	-	-	-	-	200,000	-
Funding Sources Total	-	-	200,000	-	-	-	-	200,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	200,000	-	-	-	-	200,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	200,000	-	-	-	-	200,000	

Operating Impact: Assistance in lessening the burden of ongoing maintenance backlogs on aging parks infrastructure.

Project Title (Project #): NRSA Improvements (City Park) (4035)

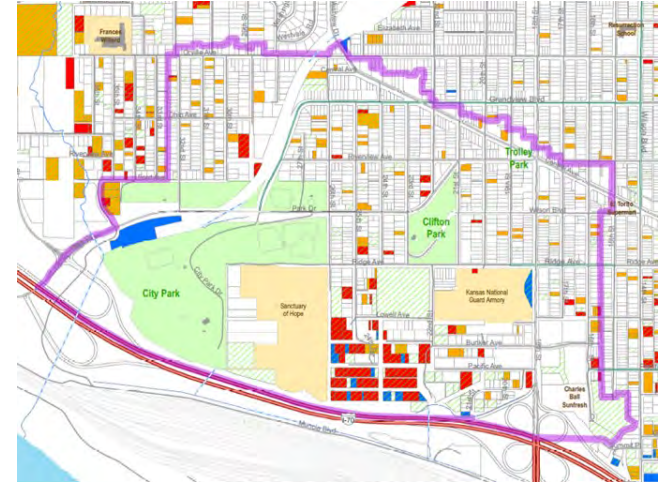
Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Increase Community Cohesion

Department: 0060 - Parks & Recreation

Scheduled Completion Date:

Description and Scope of Work: ADA sidewalk around the perimeter of Clifton Park, possible installation of a dog park at Clifton along with replacement of playground equipment and shelter repair. Possible walking trail inside Clifton Park pending funds. Due to COVID, this project has been slightly delayed but is slated to be completed in 2021.

Justification: CDBG funding dedicated to park improvements in this area.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
225 - Community Development	650,000	650,000	603,770	-	-	-	-	1,253,770	-
Funding Sources Total	650,000	650,000	603,770	-	-	-	-	1,253,770	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	650,000	650,000	603,770	-	-	-	-	1,253,770	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	650,000	650,000	603,770	-	-	-	-	1,253,770	

Operating Impact: Ongoing maintenance.

Project Title (Project #): Parks Restrooms (4027)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Increase Community Cohesion

Department: 0060 - Parks & Recreation

Scheduled Completion Date: Annual

Description and Scope of Work: 2017 Parks Master Plan recommendation, repace 1 restroom in 2018 and replace 2 restrooms annually starting in 2019. Restrooms are pre-fab, estimated at \$115,000 per unit.

Justification: Commission driven. Replacing old restrooms will enhance the appearance of the parks and would be in ADA compliance. Better lighting and an updated unit would increase the perception of safety and cleanliness for patrons.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
113 - Consolidated Parks-General	115,000	-	-	-	115,000	115,000	115,000	345,000	-
212 - Dedicated Sales Tax	-	115,000	115,000	115,000	-	-	-	345,000	-
971 - City Capital Project	-	-	-	-	-	-	-	-	-
Funding Sources Total	115,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	115,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	115,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000	

Operating Impact: Daily maintenance and service of restrooms will be reduced

Project Title (Project #): Pol Headqtrs Flooring Replacement (8436)

Priority Based Budgeting Results: Improve Customer Service and Communication

Department: 0020 - Police Department

Scheduled Completion Date:

Description and Scope of Work: Installation of Flooring at Police Headquarters. Project may include design, consulting, installation, materials, and other costs associated with installation.

Justification: Moving forward, we would like to look at a more economical and efficient flooring option for our patrol stations. Specifically, the plan is to use something similar to the terrazzo flooring like we installed in the Lobby at PDHQ in 2018 for all of our PD buildings.

To maintain a professional appearance while also choosing a more economical product. The terrazzo flooring lasts far longer than carpet and requires only minor annual maintenance (floor shine twice a year).



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	20,000	20,000	20,000	20,000	20,000	100,000	-
Funding Sources Total	-	-	20,000	20,000	20,000	20,000	20,000	100,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	-	-	-	-	-	-	-	-
Total Facility & Department Operating	-	-	20,000	20,000	20,000	20,000	20,000	100,000
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	-	-	20,000	20,000	20,000	20,000	20,000	100,000

Operating Impact:

Project Title (Project #): Police Station Annual Maintenance Program (8419)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Improve Customer Service and Communication, Infrastructure

Department: 0020 - Police Department

Scheduled Completion Date: Annual

Description and Scope of Work: For annual capital maintenance and repairs of all ten (10) police facilities. Specific items for funding include purchasing new furniture and cameras for our new TSU location as well as updating the lighting at PDHQ, completion of the terrazzo flooring project we began in the PDHQ Lobby/Records area, completion of Phases II and III of our Cam-Dex Property Room project which would improve/increase security by adding cameras in the Narcotics Storage Area, Processing Room Area, IT Server Room, Evidence Storage Cage Areas, and Gun Room Areas.

Justification: This funding is requested for significant repair/improvement/maintenance items necessary to keep all of our facilities functioning at an optimal level. The specific projects mentioned above are necessary for safety and security reasons.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	70,000	96,000	96,000	96,000	96,000	454,000	-
990 - Internal Improvement	50,000	50,000	-	-	-	-	-	50,000	-
Funding Sources Total	50,000	50,000	70,000	96,000	96,000	96,000	96,000	504,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	50,000	50,000	-	-	-	-	-	50,000	
Total Facility & Department Operating	-	-	70,000	96,000	96,000	96,000	96,000	454,000	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	50,000	50,000	70,000	96,000	96,000	96,000	96,000	504,000	

Operating Impact:

Project Title (Project #): PW Asset Mgmt Sys Integrations (1055)

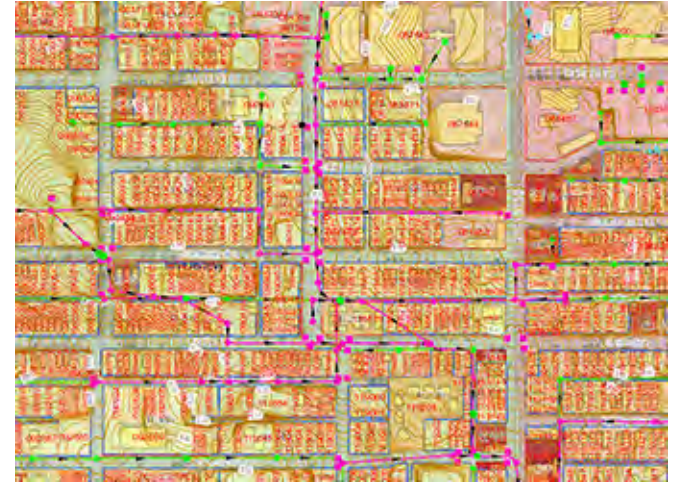
Priority Based Budgeting Results: Increase Economic Prosperity for All Citizens, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Projects developed from these funds will involve the planning, development, and implementation of a new asset and data driven way of thinking. The scopes of these projects could include, but are not limited to software development, training, inventory gathering, process development, and systems integrations to multiple divisions of public works and the UG for a means of more efficient and effective data and asset mangement.

Justification:



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
220 - Special Street & Highway-City	50,000	50,000	50,000	-	-	-	-	100,000	-
Funding Sources Total	50,000	50,000	50,000	-	-	-	-	100,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	50,000	50,000	50,000	-	-	-	-	100,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	50,000	50,000	50,000	-	-	-	-	100,000	

Operating Impact:

Project Title (Project #): Road Temperature Safety Weather Monitoring Stations (1058)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Improve Customer Service and Communication, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Monitoring Stations strategically place along roadways throughout the community to record and inform staff on roadways and surface temperatures.

Justification: Improves safety of our community, efficiency of winter weather operations, and can help the public know roadways conditions. Allows the street division and emergency management to tract and record pavement temperatures.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
220 - Special Street & Highway-City	-	-	50,000	-	-	-	-	50,000	-
Funding Sources Total	-	-	50,000	-	-	-	-	50,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	50,000	-	-	-	-	50,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	50,000	-	-	-	-	50,000	

Operating Impact: Saves staff time by automatically capturing and identify roadway and pavement temperatures. Saves materials when addressing winter weather events but identifying temperature and when it is most effective to use resources.

Project Title (Project #): Sidewalk Gap Program (1231)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date: Annual

Description and Scope of Work: This project is proposed to fund the construction and repair of sidewalks in areas identified by the 2012 Sidewalks and Trails Master Plan as critical gaps in the sidewalk network. These gaps serve schools, parks, public facilities, and other areas with high pedestrian traffic. Safe, accessible sidewalks offer a number of benefits to the community and align with the City's strategic goals. Attractive and functional sidewalks promote the healthy exercise of walking and reduce reliance on vehicular transportation. Sidewalks increase safety by separating pedestrian and vehicular traffic. Sidewalks reduce blight and promote economic prosperity by increasing property values. Sidewalks can connect neighborhoods that have previously been disconnected by highways or other barriers and connect neighborhoods to employment areas and areas of opportunity. Sidewalks rank highly in the community-wide survey as a need, and this item also provides good customer service by responding to citizen priorities. In the 2016 Community Wide Survey, maintenance of sidewalks received the lowest satisfaction rating within its category. It was identified by the survey as an opportunity for improvement because it was ranked high in importance and low in satisfaction. Sidewalks were also the highest ranked item in the 'Other' category for prioritizing the Village West Sales Tax revenue. Sidewalk and Trail Master Plan. The Sidewalk and Trail Master Plan was adopted in 2012 and outlines priorities for investing in the local sidewalk network. It identified priority 1 and priority 2 gaps in the network. The implementation chapter included providing dedicated funding in the annual capital improvements budget to fund Priority 1 and 2 sidewalk gap improvements.



Justification:

Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
212 - Dedicated Sales Tax	-	-	275,000	200,000	200,000	200,000	200,000	1,075,000	-
Funding Sources Total	-	-	275,000	200,000	200,000	200,000	200,000	1,075,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	275,000	200,000	200,000	200,000	200,000	1,075,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	275,000	200,000	200,000	200,000	200,000	1,075,000	

Operating Impact:

Project Title (Project #): Storm Sewer Repairs/Replacement (5303)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: The renewing and repairs of storm sewers; related to inlet support, emergency repairs, and minor extensions of the drainage system.

Justification: The current storm sewer infrastructure is aged and needs to be cared for, it needs to be monitored and supported. To increase the effectiveness and properly maintain the storm sewer system.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
563 - Stormwater Utility	1,300,000	1,217,800	1,917,800	2,500,000	3,000,000	3,000,000	3,000,000	14,635,600	-
Funding Sources Total	1,300,000	1,217,800	1,917,800	2,500,000	3,000,000	3,000,000	3,000,000	14,635,600	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	1,300,000	1,217,800	1,917,800	2,500,000	3,000,000	3,000,000	3,000,000	14,635,600	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	1,300,000	1,217,800	1,917,800	2,500,000	3,000,000	3,000,000	3,000,000	14,635,600	

Operating Impact:

Project Title (Project #): Stormwater Enhancements (5317)

Priority Based Budgeting Results: Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Project includes the repair and replacement of deteriorated or debilitating stormwater infrastructure in areas of critical need. Elements of these enhancements includes inspection and design of infrastructure and right-of-way/easement acquisition in preparation of repairs. Work includes grading, installation of pipes, devices, and structures related to repair and replacement of deteriorated or debilitating stormwater infrastructure. Repair and replacement scope will be traditional and green infrastructure where feasible and cost effective.

Justification: Needed to maintain and improve service standards.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	500,000	500,000	500,000	-	-	1,080,000	-	2,080,000	-
Funding Sources Total	500,000	500,000	500,000	-	-	1,080,000	-	2,080,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	500,000	500,000	500,000	-	-	1,080,000	-	2,080,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	500,000	500,000	500,000	-	-	1,080,000	-	2,080,000	

Operating Impact:

Project Title (Project #): Stormwater Environ Compliance (5305)

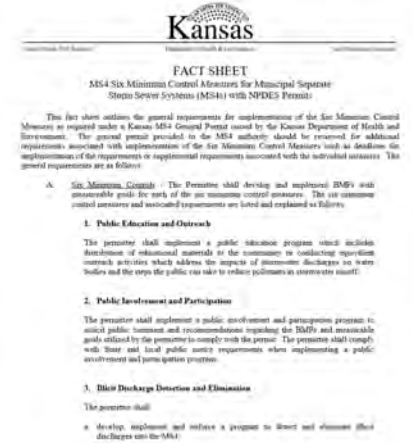
Priority Based Budgeting Results: Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: To comply with KDHE municipal stormwater program requirements. To understand the municipalities responsibilities and uphold high standards of service.

Justification: Mandated - to stay in good standing with the state in regards to stormwater management.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
563 - Stormwater Utility	400,000	354,500	400,000	400,000	400,000	400,000	400,000	2,354,500	2,400,000
Funding Sources Total	400,000	354,500	400,000	400,000	400,000	400,000	400,000	2,354,500	2,400,000

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	400,000	354,500	400,000	400,000	400,000	400,000	400,000	2,354,500
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	400,000	354,500	400,000	400,000	400,000	400,000	400,000	2,354,500

Operating Impact:

Project Title (Project #): Stormwater Prelim Eng Studies (5313)

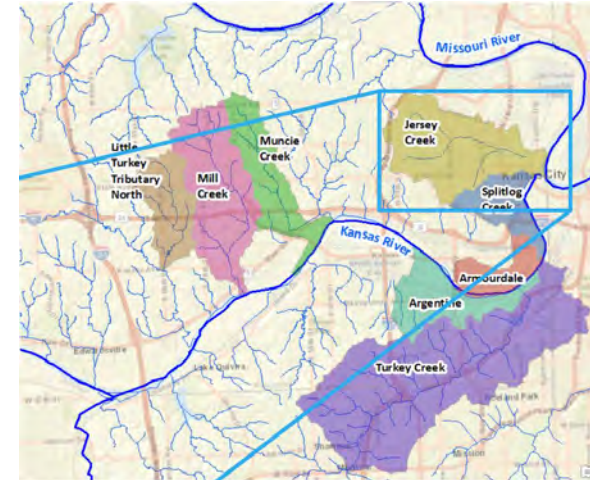
Priority Based Budgeting Results: Increase Safety and Perception of Safety, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: There are locations throughout county that are having storm drainage and erosion issues that are threatening property and current infrastructure. These areas are in desperate need of storm drainage/sewer improvements, including but no limited to: storm sewer infrastructure, erosion protection, and stream bank stabilization.

Justification: The effect of stormwater can be seen throughout the infrastructure in our community. If the negative impacts of stormwater in the community are not properly addressed the community will slowly erode.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
563 - Stormwater Utility	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	600,000
Funding Sources Total	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	600,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	

Operating Impact:

Project Title (Project #): Stormwater Renewal & Replacement (5064)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: The maintenance and replacement of stormwater assets that have failed or are preparing to fail in the stormwater infrastructure system. 2400 locations have been identified at this time. Work will be prioritized to locations requiring emergency repairs and failures, followed by an improvement plan developed to prioritize locations based on need and greatest impact. Renewal and replacement program includes improvements such as cured-in-place pipe lining, point repairs to pipes, full replacement of pipes, manhole or inlet repair/replacement, soil replacement and stabilization at pipe outlets and along streams, soil and other similar activities. This funding will augment the WIFIA projects: Argentine Basin Stormwater Improvements, Jersey Creek Basin Stormwater Improvements, Muncie Creek Basin Stormwater Improvements, and Wyandotte High Lombardy Drive. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.



Justification: To protect people and property from flooding.

Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
561 - State Revolving Loan Fund	-	-	2,505,000	-	-	-	-	2,505,000	-
990 - Internal Improvement	-	-	2,407,000	-	-	-	-	2,407,000	-
Funding Sources Total	-	-	4,912,000	-	-	-	-	4,912,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	4,912,000	-	-	-	-	4,912,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	4,912,000	-	-	-	-	4,912,000	

Operating Impact: Funds are from WIFIA and SRF Loans.

Project Title (Project #): Trail Network Dev Prog (1070)

Priority Based Budgeting Results: Reduce Blight, Increase Community Health, Increase Economic Prosperity for All Citizens, Increase Community Cohesion

Department: 0060 - Parks & Recreation

Scheduled Completion Date:

Description and Scope of Work: Projects related to the development and implementation of a more robust trails network throughout Wyandotte County that will allow for connection points to neighboring communities through the use of sidewalk improvements, on-street trails/bike paths, off-road trails, and other mixed use forms of trails.

Justification: One of the takeaways from the community survey was the need for an improved bike/ped trail system. We are working closely with community groups around the city and metro to develop a plan based on the Sidewalk and Trails Master Plan that was done in 2012 that starts addressing those needs. We are currently in the process of establishing 2 sections of levee trails in the Kaw Valley and Fairfax Drainage districts, and the goal is to continue the development of a more extensive trail system, both for recreation and transportation purposes.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
223 - Tourism & Convention	100,000	200,000	100,000	100,000	100,000	100,000	100,000	700,000	-
Funding Sources Total	100,000	200,000	100,000	100,000	100,000	100,000	100,000	700,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	100,000	200,000	100,000	100,000	100,000	100,000	100,000	700,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	100,000	200,000	100,000	100,000	100,000	100,000	100,000	700,000	

Operating Impact:

Project Title (Project #): Turkey Creek Flood Control Project (5314)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Conduct annual inspections and regular repair of the tunnel, levee/environmental enhancement area, walled channel and other completed phases of the Turkey Creek project.

Justification:



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
563 - Stormwater Utility	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000	900,000
Funding Sources Total	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000	900,000
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000	

Operating Impact:

Project Title (Project #): Turner Fire Station (8096)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Increase Community Health, Increase Community Cohesion

Department: 0030 - Fire Department

Scheduled Completion Date:

Description and Scope of Work: Design, engineering, construction, repair, and improvements to a new Fire Department Station that will replace Fire Station 16 & Fire Station 17 in the Turner District. Left over funds from this project will be used to repair and improve existing fire facilities.

Justification: The ideal location has been identified and is owned by the Unified Government, therefore the funds for land acquisition is not needed. We plan to ground break in 2021 for this station.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	6,900,000	6,320,000	2,400,000	-	-	-	-	8,720,000	-
Funding Sources Total	6,900,000	6,320,000	2,400,000	-	-	-	-	8,720,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	6,900,000	6,320,000	2,400,000	-	-	-	-	8,720,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	6,900,000	6,320,000	2,400,000	-	-	-	-	8,720,000	

Operating Impact:

Project Title (Project #): Upgrade Land Management System (7305)

Priority Based Budgeting Results: Reduce Blight

Department: 0240 - Knowledge Department

Scheduled Completion Date:

Description and Scope of Work: This request is intended to fund the expansion of the Accela footprint to other development services and departments such as Economic Development, Fire Inspection, and Environmental Health. This development will also allow for enhancements to other UG licensing services, among other customer service needs.

The requested amount is the suggested amount needed to bring existing footprint to 2nd Generation (Gen 2), while also bringing expanded footprint up to Gen 2. This requested amount can be scaled up or down depending on amount of desired development in 2021-2022.

Justification: The original Accela investment supported an 'overhaul' of the Accela application and other peripheral information systems. This successful upgrade paved the way for additional investment to build upon the existing system at a lower development rate and with 'innovate-as-we-go' enhancements to the foundational modules.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	-	-	130,000	10,000	10,750	11,500	12,250	174,500	13,000
172 - County - Health Department	-	-	70,000	5,000	5,250	5,500	5,750	91,500	6,000
Funding Sources Total	-	-	200,000	15,000	16,000	17,000	18,000	266,000	19,000

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	-	-	200,000	-	-	-	-	200,000
Total Facility & Department Operating	-	-	-	15,000	16,000	17,000	18,000	66,000
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	-	-	200,000	15,000	16,000	17,000	18,000	266,000

Operating Impact: Minimal Disruption to operations/workflow--This development will replace 'manual' and legacy systems in each of these departments, so development will be concurrent to ongoing operations. This project will add an ongoing costs to the operating budget.

Project Title (Project #): Vehicle and Body-Worn Camera Project (7405)

Priority Based Budgeting Results: Increase Safety and Perception of Safety, Increase Community Health, Increase Economic Prosperity for All Citizens, Improve Customer Service and Communication, Increase Community Cohesion

Department: 0020 - Police Department

Scheduled Completion Date:

Description and Scope of Work: Purchase and installation of a dedicated fiber network equipment/services that will sustain fiber connectivity at Police stations and facilitate the connectivity needed to support video data transmission from the body-worn cameras as well as vehicle cameras. Items include in-car and body-worn camera equipment, infrastructure, services, etc.

Justification: The fiber project is almost complete, with the exception of ASU, which we should complete in 2021. Future funding will be used primarily for in-car and body-worn camera equipment, network infrastructure equipment, data storage equipment and services, etc.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
110 - City - General Fund	86,500	86,500	528,190	533,536	539,042	544,713	550,554	2,782,535	-
212 - Dedicated Sales Tax	-	-	45,000	45,000	45,000	45,000	45,000	225,000	-
971 - City Capital Project	200,000	200,000	-	-	-	-	-	200,000	-
Funding Sources Total	286,500	286,500	573,190	578,536	584,042	589,713	595,554	3,207,535	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)	2	2.00	2.00	2.00	2.00	2.00	2.00	12.00
Total Project Capital Cost	200,000	200,000	350,000	350,000	350,000	350,000	350,000	1,950,000
	-	-	-	-	-	-	-	-
51 - Personnel Costs	86,500	86,500	264,690	361,726	372,577	383,755	395,267	1,864,515
52 - Contractual Services	-	-	45,000	90,000	90,000	90,000	90,000	405,000
Total Facility & Department Operating	86,500	86,500	309,690	451,726	462,577	473,755	485,267	2,269,515
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	286,500	286,500	659,690	801,726	812,577	823,755	835,267	4,219,515

Operating Impact:

Project Title (Project #): Village W.Infrastructure Improvements (1065)

Priority Based Budgeting Results: Reduce Blight, Increase Safety and Perception of Safety, Increase Economic Prosperity for All Citizens, Infrastructure

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Improve the roadways in the Village West area. Work includes all types of roadway infrastructure improvements.

Justification: This is a high traffic area so the roads receive increased wear and tear.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
220 - Special Street & Highway-City	-	-	70,000	70,000	70,000	70,000	70,000	350,000	-
971 - City Capital Project	70,000	70,000	-	-	-	-	-	70,000	-
Funding Sources Total	70,000	70,000	70,000	70,000	70,000	70,000	70,000	420,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	70,000	70,000	70,000	70,000	70,000	70,000	70,000	420,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	70,000	70,000	70,000	70,000	70,000	70,000	70,000	420,000	

Operating Impact:

Project Title (Project #): Wyandotte High Lombardy Drive (5062)

Priority Based Budgeting Results:

Department: 0040 - Public Works

Scheduled Completion Date:

Description and Scope of Work: Expand and create new stormwater management facilities along Lombardy Drive and 22nd Street north of Tauromee Ave. Three green infrastructure locations have been identified in low lying area east of Lombardy Drive, a ravine south of Lombardy drive and east of 22nd street, and a ravine south of Tauromee and west of 22nd street. Work includes design and construction of rain gardens (water retention basins), bioswales, planters, and other similar improvements to reduce stormwater run-off the amount entering the combined sanitary sewer system. Project anticipated to be funded from any and all: Go bonds, Revenue Bonds, SRF.

Justification: To protect people and property from flooding.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
561 - State Revolving Loan Fund	-	-	1,024,000	-	-	-	-	1,024,000	-
990 - Internal Improvement	-	-	984,000	-	-	-	-	984,000	-
Funding Sources Total	-	-	2,008,000	-	-	-	-	2,008,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	2,008,000	-	-	-	-	2,008,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	2,008,000	-	-	-	-	2,008,000	

Operating Impact: Funds are from WIFIA and SRF Loans.

Project Title (Project #): WYCO Lake Dredging (4405)

Priority Based Budgeting Results:

Department: 0060 - Parks & Recreation

Scheduled Completion Date: Dec 29, 2023

Description and Scope of Work: Over the years sediment has filled the creek leading into WYCO lake. The current depth of the creek cannot contain a heavy rain without flooding.

Justification: Flooding in this area would impact the West Playground, Noxious Weed building, and West Parks office, causing damage to the facilities.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
113 - Consolidated Parks-General	-	-	500,000	-	-	-	-	500,000	-
971 - City Capital Project	-	-	-	-	-	-	-	-	-
Funding Sources Total	-	-	500,000	-	-	-	-	500,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	500,000	-	-	-	-	500,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	-	-	500,000	-	-	-	-	500,000	

Operating Impact:

Project Title (Project #): Wyco Lake Marina Docks (4022)

Priority Based Budgeting Results:

Department: 0060 - Parks & Recreation

Scheduled Completion Date: Apr 30, 2020

Description and Scope of Work: Additional Funding to help towards adding additional boat slips at WYCO Lake. Parks and Recreation is looking to add an additional new 10 slip dock as well as replace the current Parks and Sheriff dock. A new 10 slip dock is estimated at \$65,000 and a new Park & Sheriff dock at \$60,000.

Justification: The current wait list is approximately 6 to 8 years for a slip rental. Adding additional slips would help reduce the waiting list. The Parks and Sheriffs dock is the remaining dock that has not been replaced and is in need of replacement/repairs.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
113 - Consolidated Parks-General	-	-	125,000	-	-	-	-	125,000	-
Funding Sources Total	-	-	125,000	-	-	-	-	125,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	-	-	125,000	-	-	-	-	125,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	20,000	20,000	20,000	20,000	20,000	100,000	
Net Project Impact	-	-	105,000	(20,000)	(20,000)	(20,000)	(20,000)	25,000	

Operating Impact: Additional Maintenance on an ongoing basis for the boat docks should be offset by revenues received for slip rentals. Reduction in need for significant repairs with the replacement of an aging dock.

Project Title (Project #): WYCO Lake Rock Wall Replcement (4430)

Priority Based Budgeting Results:

Department: 0060 - Parks & Recreation

Scheduled Completion Date:

Description and Scope of Work: The stone wall is 492" long and is stair stepped starting 3" to 12" at the center highest point

The wall is approximately 82 years old and deteriorating. 17 years ago the hill slide down on the North side of the road. The wall is on the South side of the road. The hillside shows no signs of sliding behind the wall however there is a significant lean just west center.

From the photos you can see the deteriorated rock and some missing all together.

Est.\$200,000

Justification: Wall has probably limited years of life left, 2-5 pending a heavy wet rainy season. Highly recommend funding this project for 2022 to be proactive. This road failure would result in road closure for several months.



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
113 - Consolidated Parks-General	-	-	200,000	-	-	-	-	200,000	-
971 - City Capital Project	-	-	-	-	-	-	-	-	-
Funding Sources Total	-	-	200,000	-	-	-	-	200,000	-

Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Additional Positions (FTEs)								
Total Project Capital Cost	-	-	200,000	-	-	-	-	200,000
Total Facility & Department Operating	-	-	-	-	-	-	-	-
New Revenue Sources	-	-	-	-	-	-	-	-
Net Project Impact	-	-	200,000	-	-	-	-	200,000

Operating Impact: None.

Project Title (Project #): WyCo Lake Waterline Study & Repair (4425)

Priority Based Budgeting Results: Increase Community Health, Increase Economic Prosperity for All Citizens, Improve Customer Service and Communication, Increase Community Cohesion, Infrastructure

Department: 0060 - Parks & Recreation

Scheduled Completion Date:

Description and Scope of Work: Project design for the replacement of the existing UG owned water line around Wyandotte County Lake Park that was mostly originally constructed in the 1930's. Project construction will include the clearing of trees, earthwork, line removal and replacement, base stabilization, compaction, removal and replacement of existing lines, and restoration of disturbed areas.

Justification: The Wyandotte County Lake Park waterline is over 60 years old and continues to break, the location and repairs are very difficult and time consuming because the waterlines are in the woods. The water leaks create a disruption in service to the community, interrupts schedule maintenance of the park system and increases staff cost,



Funding Sources	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	Future
990 - Internal Improvement	400,000	400,000	550,000	-	-	-	-	950,000	-
Funding Sources Total	400,000	400,000	550,000	-	-	-	-	950,000	-
Project Budget Impact	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26	
Additional Positions (FTEs)									
Total Project Capital Cost	400,000	400,000	550,000	-	-	-	-	950,000	
Total Facility & Department Operating	-	-	-	-	-	-	-	-	
New Revenue Sources	-	-	-	-	-	-	-	-	
Net Project Impact	400,000	400,000	550,000	-	-	-	-	950,000	

Operating Impact:

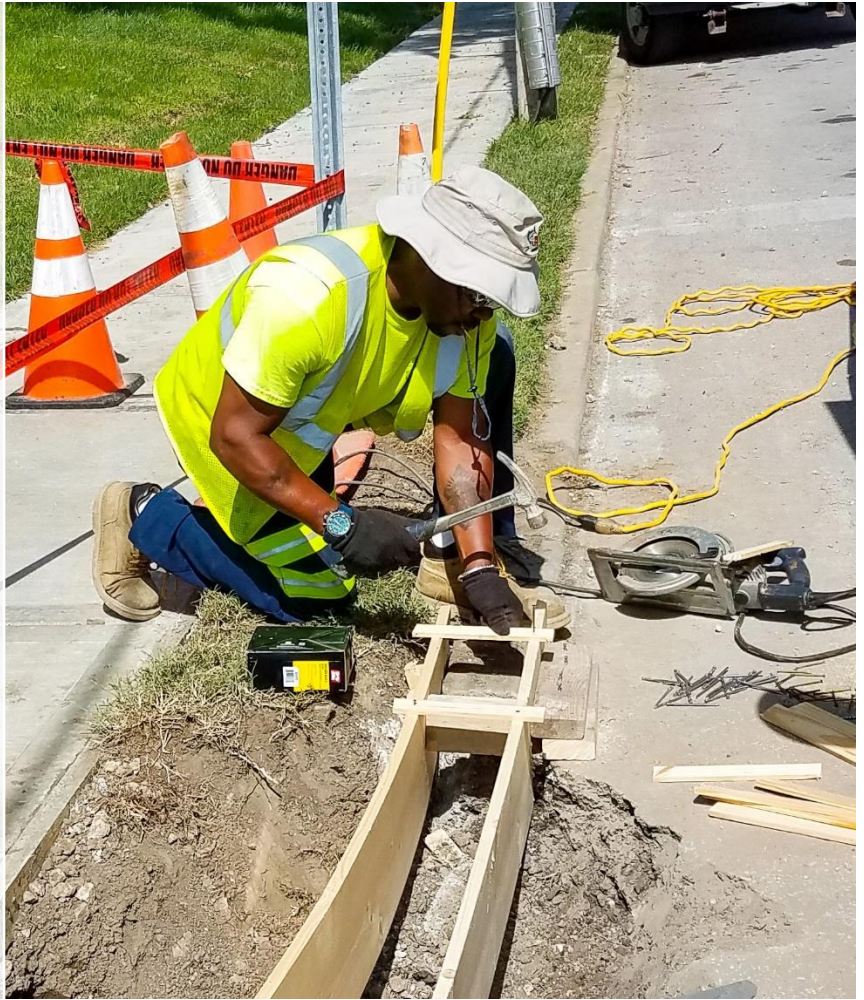
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



UNFUNDED PROJECTS



Capital Maintenance Improvement Program (CMIP)
Unfunded Cash Projects 08.19.21

Budget Year	CMIP Section	Department	Project #	Title	5 Year Total
2019	Cash	0040 - Public Works	1064	118th Street Lighting	500,000
2019	Cash	0040 - Public Works	AUTO-1997	Traffic Signal Pre-emption	500,000
		0040 - Public Works Total			1,000,000
2019	Cash	0060 - Parks & Recreation	AUTO - 2336	Additional Parks Restroom Replacement	600,000
2021	Cash	0060 - Parks & Recreation	AUTO - 2340	Athletic Field Renovations	500,000
2018	Cash	0060 - Parks & Recreation	AUTO-2050	Beatrice L. Lee Renovations	2,200,000
2019	Cash	0060 - Parks & Recreation	AUTO-1936	Cellular and Wi-Fi service at WYCO Lake Marina	100,000
2019	Cash	0060 - Parks & Recreation	AUTO - 2341	Community Center Maintenance & Improvements	450,000
2021	Cash	0060 - Parks & Recreation	AUTO - 2051	Kensington Soccer Field Renovations	450,000
2020	Cash	0060 - Parks & Recreation	AUTO - 2361	Klamm Park Tennis Courts	84,000
2019	Cash	0060 - Parks & Recreation	AUTO-1929	New West Wyandotte Park	2,000,000
2019	Cash	0060 - Parks & Recreation	4231	Parking Expansion Alvey Park	265,000
2019	Cash	0060 - Parks & Recreation	AUTO - 2344	Parks Entrance Signing & Landscape Improvements	150,000
2019	Cash	0060 - Parks & Recreation	AUTO - 2339	Parks Lighting Maintenance & Improvements	170,000
2019	Cash	0060 - Parks & Recreation	4025	Parks Master Plan Implementation/Playground	1,000,000
2021	Cash	0060 - Parks & Recreation	4027	Parks Restrooms	720,000
2019	Cash	0060 - Parks & Recreation	AUTO - 2343	Picnic Shelter Renovations	550,000
2018	Cash	0060 - Parks & Recreation	AUTO-2048	Piper Soccer Field	1,000,000
2019	Cash	0060 - Parks & Recreation	AUTO - 2337	Playground Replacements & Improvements	375,000
2019	Cash	0060 - Parks & Recreation	AUTO-1935	Replace park entrance signs and improve lighting and landscaping	150,000
2018	Cash	0060 - Parks & Recreation	AUTO-2049	St. Margaret's Park	500,000
2021	Cash	0060 - Parks & Recreation	4429u	Storage Bldg (WYCO Park)	250,000
2019	Cash	0060 - Parks & Recreation	4030	Wyandotte Co Park Walking Trails	400,000
2019	Cash	0060 - Parks & Recreation	AUTO - 2338	WYCO Park Septic Replacements	55,000
		0060 - Parks & Recreation Total			11,969,000
		Grand Total			12,969,000

Capital Maintenance Improvement Program (CMIP)
Unfunded Debt Projects 08.19.21

Budget Year	CMIP Section	Department	Project #	Title	5 Year Total
2021	Debt	0020 - Police Department	AUTO - 2059	New Animal Services Facility	4,300,000
2021	Grant	0020 - Police Department	AUTO - 2059	New Animal Services Facility	4,300,000
2019	Debt	0020 - Police Department	5445	Police Department Headquarters Elevator Upgrades	750,000
0020 - Police Department Total					9,350,000
2019	Debt	0040 - Public Works	AUTO - 2319	11th St./McDowell Ln. Improvements	5,973,000
2019	Debt	0040 - Public Works	AUTO - 2320	18th St. and Metropolitan Ave. Reconstruction	1,320,000
2019	Debt	0040 - Public Works	AUTO - 2321	18th St./ 21st St. - Metropolitan Ave. to Merriam Ln.	8,401,373
2019	Debt	0040 - Public Works	AUTO - 2322	34th St./Woodland Ave. Metropolitan Ave. to Merriam Ln.	12,047,825
2020	Debt	0040 - Public Works	1233	47th and Orville Resurfacing	550,000
2019	Debt	0040 - Public Works	AUTO - 2323	67th St. - Parallel Parkway to Leavenworth Rd	4,722,157
2019	Debt	0040 - Public Works	AUTO - 2332	86th Street Improvements - State Ave. to Parallel	4,180,000
2021	Debt	0040 - Public Works	2301	Annual Bridge Repair	68,500,000
2021	Debt	0040 - Public Works	1301	Annual Concrete Repair Program	25,000,000
2021	Debt	0040 - Public Works	1333	Annual Pavement Preservation Program	100,000,000
2019	Debt	0040 - Public Works	AUTO - 2324	At-Grade Intersection at 65th St. and Turner Diagonal	3,945,121
2019	Debt	0040 - Public Works	AUTO - 2334	Central Ave. and Grandview Blvd. Intersection Improvements	1,100,000
2019	Debt	0040 - Public Works	AUTO - 2335	Chrysler Road Reconstruction	-
2021	Debt	0040 - Public Works	AUTO - 2412	Court Services (Plumbing, Roof, Doors & Windows, HVAC)	4,500,000
2019	Debt	0040 - Public Works	AUTO - 2325	Donahoo Road - Hutton Rd. to 115th St.	4,083,458
2019	Debt	0040 - Public Works	AUTO - 2326	Douglas Ave -Key Ln. to 55th St.	2,915,000
2019	Debt	0040 - Public Works	AUTO - 2327	Hollingsworth Road improvements, 115th St. to 123rd St.	3,307,427
2021	Debt	0040 - Public Works	AUTO - 2417	K-32 Quiet Zone II	2,000,000
2019	Debt	0040 - Public Works	AUTO - 2328	Kansas Ave - 72nd Street to K-32	
2019	Debt	0040 - Public Works	AUTO - 2329	Key Lane - Douglas Ave. to Gibbs Rd.	3,111,122
2019	Debt	0040 - Public Works	AUTO - 2330	Leavenworth Road - 78th St. to 91st St.	4,943,825
2019	Debt	0040 - Public Works	AUTO-2096	Public Building Commission- 911 Electrical Systems Communications Ctr	450,000
2019	Debt	0040 - Public Works	AUTO-2097	Public Building Commission- 911 HVAC System Communications Ctr	100,000
2019	Debt	0040 - Public Works	AUTO-2088	Public Building Commission- ADA Improvements (Courthouse)	250,000
2019	Debt	0040 - Public Works	AUTO-2087	Public Building Commission- ADA Improvements (Heath Ctr, Court Serv Bldg)	1,000,000
2019	Debt	0040 - Public Works	AUTO-2092	Public Building Commission- Courthouse- 4th & 5th Floor Renovations	11,750,000
2019	Debt	0040 - Public Works	AUTO - 2331	Shawnee Road - 34th St. to 42nd St.	2,206,900

Capital Maintenance Improvement Program (CMIP)
Unfunded Debt Projects 08.19.21

Budget Year	CMIP Section	Department	Project #	Title	5 Year Total
2019	Debt	0040 - Public Works	5043	Storm Water Utility- White Oaks Capacity 82nd & Haskell	2,670,000
2019	Debt	0040 - Public Works	AUTO 2290	Strawberry Hill Complete Street Project	1,000,000
2019	Debt	0040 - Public Works	AUTO 2191	Strawberry Hill Revitalization Program	150,000
2021	Debt	0040 - Public Works	AUTO - 2318	Street Light Network Upgrades and Modernization	50,000,000
2019	Debt	0040 - Public Works	1221	Streets- Westheight Benefit District	1,200,000
2019	Debt	0040 - Public Works	AUTO-1930	Streets- Westvale (TBD)	400,000
2019	Debt	0040 - Public Works	AUTO - 2333	W. 36th Ave. Improvements, Rainbow Blvd. to State Line Rd.	1,210,000
2021	Debt	0040 - Public Works	8218	West Annex (Exterior, Elevator Rehab, Plumbing, HVAC, & Roof)	2,475,000
0040 - Public Works Total					335,462,208
Grand Total					344,812,208

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



GRANT INVENTORY





Unified Government Grant Inventory
(By Department)

By Department		Funding Allocation
Area Agency on Aging		
Federal	\$	954,363
Federal & State	\$	1,615,675
State	\$	65,868
Area Agency on Aging Total	\$	2,635,906
Community Development		
Federal	\$	3,407,553
Community Development Total	\$	3,407,553
District Attorney		
State	\$	139,687
District Attorney Total	\$	139,687
Economic Development		
Federal	\$	240,000
Economic Development Total	\$	240,000
Emergency Management		
Federal	\$	92,444
Emergency Management Total	\$	92,444
Fire Department		
Federal	\$	1,209,723
Fire Department Total	\$	1,209,723
Health		
Federal	\$	4,617,887
Federal & State	\$	1,057,461
State	\$	805,679
Private/Local	\$	130,673
Private	\$	356,792
Health Total	\$	6,968,492
Human Services		
Federal	\$	477,891
Human Services Total	\$	477,891
Legal Department		
State	\$	106,072
Legal Department Total	\$	106,072



Unified Government Grant Inventory
(By Department)

By Department		Funding Allocation
Police Department		
Federal	\$	273,204
State	\$	494,079
Police Department Total	\$	767,283
Public Works		
Federal	\$	95,000
Public Works Total	\$	95,000
Community Corrections		
State	\$	3,911,372
Community Corrections Total	\$	3,911,372
Neighborhood Resource Center		
Federal	\$	20,000
Neighborhood Resource Center Total	\$	20,000
Grand Total	\$	20,071,423



Unified Government Grant Inventory
(By Funding Source)

By Funding Source		Funding Allocation
Federal		
Area Agency on Aging	\$	954,363
Community Development	\$	3,407,553
Economic Development	\$	240,000
Emergency Management	\$	92,444
Fire Department	\$	1,209,723
Health	\$	4,617,887
Human Services	\$	477,891
Police Department	\$	273,204
Public Works	\$	95,000
Neighborhood Resource Center	\$	20,000
Federal Total	\$	11,388,065
Federal & State		
Area Agency on Aging	\$	1,615,675
Health	\$	1,057,461
Federal & State Total	\$	2,673,136
State		
Area Agency on Aging	\$	65,868
District Attorney	\$	139,687
Health	\$	805,679
Legal Department	\$	106,072
Police Department	\$	494,079
Community Corrections	\$	3,911,372
State Total	\$	5,522,757
Private/Local		
Health	\$	130,673
Private/Local Total	\$	130,673
Private		
Health	\$	356,792
Private Total	\$	356,792
Grand Total	\$	20,071,423



Unified Government Grant Inventory

By Funding Source		Funding Allocation
Federal		
Area Agency on Aging		\$ 954,363
COVID-19 Vac-5		
One-time grant to expand access to COVID-19 vaccines	\$	38,366
Federal Administration		
Administration cost associated with the Title III Older American Act programs	\$	100,944
Title III C2 HDC5 Consolidated Appropriations		
One-time COVID grant for Title III C2 Home Delivery Program - The Home-Delivered Nutrition Services of the OAA authorizes meals and related nutrition services for older individuals and their spouses of any age. Home-delivered meals are often the first in-home service that an older adult receives, and the program is a primary access point for other home- and community-based services.	\$	128,909
Title III-B Supportive Services		
The program provides a range of home and community-based long-term care services to frail, older individuals and their families. Through this program, the aging network provides older Americans of all income levels with long-term care services and helps coordinate the delivery of services funded by other federal, state, local, and private sources.	\$	237,427
Title III-C(1) Congregate Meals		
The Congregate Nutrition Services section of the OAA authorizes meals and related nutrition services in congregate settings, which help to keep older Americans healthy and prevent the need for more costly medical interventions. In addition to serving healthy meals, the program presents opportunities for social engagement, information on healthy aging, and meaningful volunteer roles, all of which contribute to an older individual's overall health and well-being.	\$	307,098
Title III-D Disease Prevention/Health Promotion		
It provides grants to states and territories based on their share of the population aged 60 and older for programs that support healthy lifestyles and promote healthy behaviors. Our grant is used for Wyandotte County fitness programs.	\$	18,876
Title III-E Family Caregiver		
Provides a variety of services to address the needs of informal, unpaid family caregivers. Benefits: The Program is designed to reduce caregiver burden, enable caregivers to remain in the workforce, and prevent or delay the need for a higher level of care for the care receiver.	\$	122,743



Unified Government Grant Inventory

By Funding Source	Funding Allocation
Community Development	\$ 3,407,553
Community Development Block Grant (CDBG) To develop viable communities by providing decent housing, a suitable living environment, and opportunities to expand economic opportunities, principally for low and moderate income persons.	\$ 2,328,634
Emergency Solutions Grant (ESG) To assist individuals and families quickly regain stability in permanent housing after experiencing a housing crisis or homelessness.	\$ 196,560
HOME Investment Partnership (HOME) To support affordable housing initiatives by providing funds for downpayment assistance to low and moderate income buyers, Community Housing Development Organizations and Non profit housing agencies.	\$ 882,359
Economic Development	\$ 240,000
One-KC Brownfields Coalition Assessment Grant EPA Grant for Brownfields assessment projects. Coalition members include: KCMO, UG and MARC.	\$ 80,000
One-KC Brownfields Coalition Revolving Loan Funds Grant EPA Grant for Brownfields Revolving Loan Fund projects. Coalition members include: KCMO, UG and MARC.	\$ 160,000
Emergency Management	\$ 92,444
Emergency Management Planning Grant (EMPG) Grant funds one full-time position in the Emergency Management Department.	\$ 92,444
Fire Department	\$ 1,209,723
Staffing for Adequate Fire and Emergency Response (SAFER) Grant The Staffing for Adequate Fire and Emergency Response Grants (SAFER) was created to provide funding directly to fire departments and volunteer firefighter interest organizations to help them increase or maintain the number of trained, "front line" firefighters available in their communities.	\$ 1,209,723
Health	\$ 4,617,887
Air Pollution Federal 105 Improve air quality by compliance and enforcement for Industry, emission inventory, air planning activities for air toxics, regional haze, ozone and particulate matter.	\$ 211,202
ELC Care Coordination & Lab Testing Laboratory Capacity for Prevention and Control of Emerging Infectious Diseases (ELC) Care Coordination & Lab Testing COVID-19 Grant	\$ 800,000



Unified Government Grant Inventory

By Funding Source	Funding Allocation
ELC Expanding Infrastructure (Enhanced Detection)	
Laboratory Capacity for Prevention and Control of Emerging Infectious Diseases (ELC)	
Expanding Infrastructure COVID-19 Grant	\$ 923,365
ELC Staffing and Infrastructure	
Laboratory Capacity for Prevention and Control of Emerging Infectious Diseases (ELC)	
Staffing and Infrastructure COVID-19 Grant	\$ 732,568
HCW VISTA Corporation for National Community Service CNCS	
Carrying out a anti-poverty Americorps VISTA project. Places 16 VISTA volunteers in 6 UG departments and 3 community organizations	\$ 171,453
Local Public Health Preparedness	
Improve on health and medical preparedness by expanding the role of existing staff.	\$ 101,311
Maternal Infant & Early Childhood Home Visitor	
Implement evidence-based home visiting services in Wyandotte County.	\$ 354,465
NACCHO SBIRT	
Addressing High-Risk Substance Use through STI Clinics: Strengthening Connections to Treatment and Behavioral Health Services	\$ 97,891
Overdose Data Action	
Implement local prevention initiatives for opioid misuse, abuse, dependence and fatal/non-fatal overdose	\$ 57,500
Section 103 Monitoring	
Operate the National Air Monitoring Stations and State/Local Air Monitoring Stations.	\$ 40,000
Women, Infants, and Children (WIC)	
Conduct the Special Supplemental Nutrition Program for Women, Infants, and Children.	\$ 1,128,132
Human Services	\$ 477,891
State Aid Grant	
Provide administrative duties for I/DD programs in the State of Kansas, more specifically in Wyandotte County.	\$ 144,607
Wyandotte County Developmental Disabilities Organization (WCDDO) Administration	
Support the cost of transportation, case management, housing and medical services for I/DD customers in Wyandotte County.	\$ 333,284



Unified Government Grant Inventory

By Funding Source	Funding Allocation
Police Department	\$ 273,204
Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF)	
Reimbursement of Task Force Officer Overtime Expenses.	\$ 49,050
Drug Enforcement Agency (DEA)-Drug TF	
Reimbursement of Task Force Officer Overtime Expenses.	\$ 18,649
FBI Gang TF	
Reimbursement of Task Force Officer Overtime Expenses.	\$ 74,596
FBI Violent Crimes-vacant	
Reimbursement of Task Force Officer Overtime Expenses.	\$ 18,649
Heart of America Regional Computer Forensics Laboratory (HARCFL)	
Reimbursement of Task Force Officer Overtime Expenses.	\$ 18,649
Heart of America-Joint Terrorism Task Force (HOA-JTTF)	
Reimbursement of Task Force Officer Overtime Expenses.	\$ 18,649
High Intensity Drug Trafficking Area - Drug Enforcement Agency (HIDTA-DEA)	
Reimbursement of Task Force Officer Overtime Expenses.	\$ 56,152
Organized Crime Drug Enforcement Task Forces (OCDETF)	
Reimbursement of Task Force Officer Overtime Expenses.	\$ -
US Marshals	
Reimbursement of Task Force Officer Overtime Expenses.	\$ 18,810
Public Works	\$ 95,000
Organics materials Compost Facility Feasibility Study	
Study to see if a compost facility/program is feasible in our community.	\$ 95,000
Neighborhood Resource Center	\$ 20,000
Community Development Block Grant (CDBG)	
CDBG grant funds are used for Livable Neighborhoods Task Force's personal accounts to cover their nonprofit costs of supplies (for flyers and neighborhood needs), training/travel, marketing, licensing/certifications, cell phone, equipment and insurance.	\$ 20,000
Federal Total	\$ 11,388,065



Unified Government Grant Inventory

By Funding Source	Funding Allocation
Federal & State	
Area Agency on Aging	\$ 1,615,675
Aging and Disability Resource Center (ADRC)	
Aging and Disability Resource Centers (ADRCs) serve as single points of entry into the long-term services and supports (LTSS) system for older adults, people with disabilities, caregivers, veterans and families.	\$ 350,000
Senior Care Act (SCA)	
The Senior Care Act program is a non-Medicaid program that assists elderly individuals with personal care so that they may remain living at home. Certain family members are allowed to be hired and paid as the personal care provider. Services may include: Attendant care.	\$ 747,138
Title III-C(2) Home Delivered Meals	
The Home-Delivered Nutrition Services of the OAA authorizes meals and related nutrition services for older individuals and their spouses of any age. Home-delivered meals are often the first in-home service that an older adult receives, and the program is a primary access point for other home- and community-based services.	\$ 518,537
Health	\$ 1,057,461
Child Care Licensing	
Maintain and improve the regulatory program for child care at the local level.	\$ 107,844
Family Planning	
Maintain and improve the regulatory program for child care at the local level.	\$ 370,456
Immunization Action Plan	
Achieve and sustain an optimal childhood immunization coverage rate.	\$ 45,080
Maternal and Child Health (MCH)	
Families to receive services that are family-centered, community-based collaborative, comprehensive, flexible, culturally competent and developmentally appropriate.	\$ 466,468
Teen Pregnancy Targeted Case Management	
Provide case management services to pregnant and parenting clients enrolled in Medicaid.	\$ 67,613
Federal & State Total	\$ 2,673,136



Unified Government Grant Inventory

By Funding Source	Funding Allocation
State	
Area Agency on Aging	\$ 65,868
AARP Battling Isolation Program	
One-time COVID grant for those 60 and older, or those needing to connect to older residents, who are in nursing homes or in residential locations where they are isolated. The one-time grants allows AAA to assist the public with telephone and internet service payments.	\$ 20,000
Medicare Improvements for Patients and Providers Act (MIPPA)	
The Medicare Improvement for Patients and Providers Act (MIPPA) program supports states and tribes through grants to provide outreach and assistance to eligible Medicare beneficiaries to apply for benefit programs that help to lower the costs of their Medicare premiums and deductibles. MIPPA grants provide targeted funding to State Health Insurance Assistance Programs (SHIP), Area Agencies on Aging (AAA), and Aging and Disability Resource Centers (ADRC). Grantees help educate beneficiaries about the Low-Income Subsidy (LIS) program for Medicare Part D, Medicare Savings Programs (MSPs), and Medicare Preventive Services. This initiative includes special efforts to target rural areas and Native American elders.	\$ 8,305
Senior Health Insurance Counseling for Kansas (SHICK)	
Senior Health Insurance Counseling for Kansas (SHICK) is a free program offering Kansans an opportunity to talk with trained, community volunteers and get answers to questions about Medicare and other insurance issues. SHICK provides you with many resources that will help you with your questions about Medicare.	\$ 21,505
Snior Medicare Patrol (SMP)	
Senior Medicare Patrol (SMP) helps Medicare and Medicaid beneficiaries avoid, detect, and report health care fraud. They both protect beneficiaries and help preserve the integrity of the Medicare and Medicaid programs by recovering and avoiding the billions of dollars typically lost to health care fraud each year.	\$ 9,975
Snior Medicare Patrol (SMP) Base Supplement for Kansas SMP	
One-time grant to fund a full-time VISTA members to create online content for public outreach.	\$ 3,083
Snior Medicare Patrol (SMP) HCFAC Wedge Supplement	
One-time grant to fund AAA Tele Access for Senior Program.	\$ 3,000
District Attorney	\$ 139,687
Violence Against Women Act (VAWA)	
The Violence Against Women Act (VAWA) passed with strong bipartisan support and was enacted into law on September 13, 1994. VAWA changed how our justice system responds to domestic violence, sexual assault, dating violence, and stalking; it enhanced a life-saving national network of services for survivors, and played a major role in significantly reducing domestic violence against adult women.	\$ 139,687



Unified Government Grant Inventory

By Funding Source	Funding Allocation
Health	\$ 805,679
Air Quality State	
Implement Kansas Air Quality Act and Kansas Air Quality Regulations.	\$ 281,898
Chronic Disease Risk Reduction	
Increase number of multi unit dwellings with smoke-free policies, improve cessation referral system with providers and employers	\$ 143,178
Dept of Health Care Finance (DHCF) Outreach, Prevention and Early Intervention	
Provide Healthy Family Services to families in Wyandotte County.	\$ 157,603
EDW - Patient Care Navigator	
Navigate women from priority populations including low income, uninsured/underinsured into cancer screenings	\$ 57,257
State Formula	
Funding for Local Health Departments based on Maintenance of Effort and Population.	\$ 153,743
TB Indigent	
Control the spread of Tuberculosis by coordinating care for persons infected or active.	\$ 12,000
Legal Department	\$ 106,072
Violence Against Women Act (VAWA)	
Program funds partial salaries for a domestic abuse prosecutor and victim's advocate.	\$ 106,072
Police Department	\$ 494,079
Victims of Crime Act (VOCA) (2021)	
Provide services to victims of crime and empowering victims by providing them the tools they need to overcome the trauma of their victimization.	\$ 494,079
Community Corrections	\$ 3,911,372
Juvenile Justice Authority- Juvenile Intensive Supervision Program/Case Management (JISP/CM)	
Funds staff and programming for juvenile offenders on Intensive Supervision Probation and Case Management.	\$ 2,233,126
Juvenile Reinvestment Grant	
Enhanced programming to ensure youth do not go into state custody.	\$ 375,503
Kansas Department of Corrections - Adult Intensive Supervision Programs (KDOC - AISP)	
Adult probation personnel and supplies/equipment for the program and services for clients. Half of the salaries for Community Corrections Administration	\$ 1,140,301



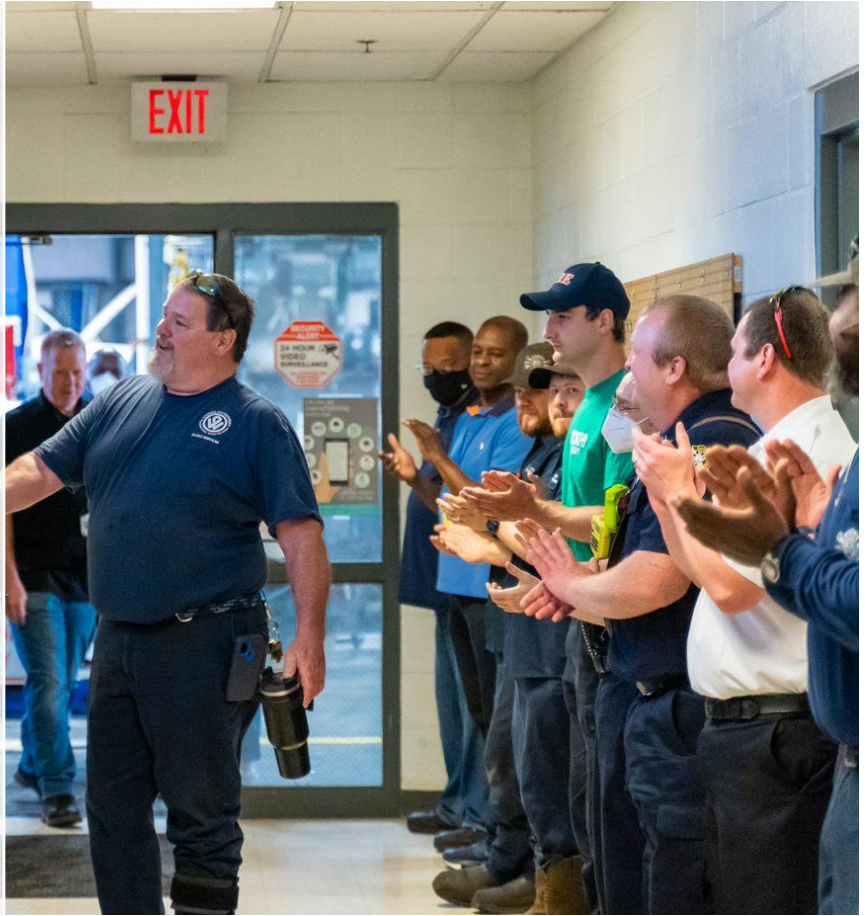
Unified Government Grant Inventory

By Funding Source	Funding Allocation
Kansas Department of Corrections (KDOC) - Behavioral Health	
One FTE and supplies/equipment, services	\$ 134,855
Youth Advocate Programs (YAP)(reimbursement)	
Youth Advocate Programs: Community-based alternatives to out-of-home placements.	\$ 27,587
State Total	\$ 5,522,757
Private/Local	
Health	\$ 130,673
HCW VISTA Cost Sharing	
VISTA Stipend's funding from several UG departments and community organizations	\$ 130,673
Private/Local Total	\$ 130,673
Private	
Health	\$ 356,792
Health Communities Wyandotte (HCF)	
Promoting Health Improvement Strategies in Wyandotte County	\$ 12,503
HHF Special CHIP Initiative	
Provide support for a 5-year, county-wide effort to implement a Community Health Improvement Plan	\$ 174,289
RADx	
Improving response of Local Urban and Rural Communities to Disparities in Covid -19 Testing	\$ 90,000
Wyandotte Health Foundation	
Radiology collaborative with the safety net clinics.	\$ 80,000
Private Total	\$ 356,792
Grand Total	\$ 20,071,423

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



PERSONNEL OVERVIEW

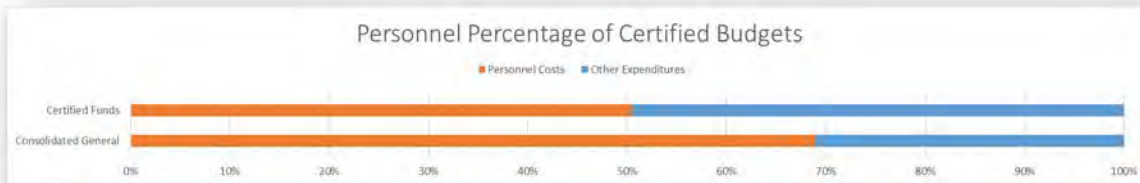


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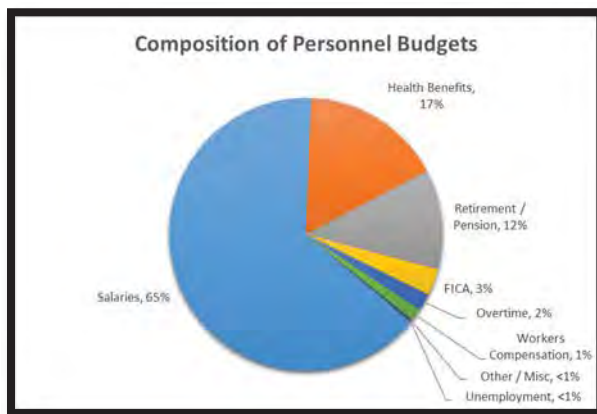


Personnel Overview

Personnel expenditures are the single biggest expenditure category and largest cost driver across the Unified Government budget. For the 2022 Budget this category comprises 50.4% of the Certified Fund budgets and 68.9% of the Consolidated General Fund.



Of this budget 65% is comprised of **Salaries**, with another 3.2% of the budget being variable benefits tied to the salaries such as **Unemployment**, and **FICA** (Medicare & Social Security) costs.



The 2022 Budget assumes that personnel return to pre-COVID employment levels. The Unified Government is continuing to evaluate the priorities of the public and allocation of resources as positions come open and is shifting staff resources to high priority areas. Positions that were being held vacant are being opened to fill to return capacity to be able to better address the needs of the community.

The 2022 budget assumes a cost-of-living adjustment (COLA) for UG staff as well as contractual pay step changes and longevity in

labor agreements. Additional funding has been allocated to work towards addressing competitive compensation and retention programs.

The next biggest category of expenditures is **Health Benefits**. The Unified Government is self-insured on its health benefits plans and maintains an Employee Health fund to cover the costs of health coverage across the employee population. This coverage is maintained through contributions from both employees and the Unified Government towards health benefits.

The Unified Government has budgeted a 7% increase to Health Contributions on both the Employee and Employer share of health plans for the 2022 Budget to maintain pace with increasing health expenditures.

This is followed by the costs of Employee **Retirement / Pensions** making up 12% of the budget and is based on a defined contribution that is mandated through the Unified Government's participation in the Kansas Public Employees Retirement System (KPERs) plan and Kansas Police and Firemen's (KP&F) Retirement Systems.

The 2021 Budget has built in a 0.03% increase in the rates for KPERS and an 0.19% increase in the rates for KP&F employees as set by the State of Kansas for 2022.

The Unified Government is also partially self-insured in its **Workers Compensation** program with the State and is required to maintain funding in a Workers Compensation Internal Fund to cover any anticipated Workers Compensation claims throughout the year.

Workers Compensation Contributions are staying consistent between 2020 and 2021 to work towards the levels set with the State to adequately fund the Unified Government Workers Compensation program.

The remaining categories of **Overtime** and **Other / Miscellaneous** costs make up a little over 2% of the total Unified Government Personnel Budget. Overtime that is needed because of position vacancies are absorbed by the savings budgeted for the vacant position as part of the personnel vacancy trend.

COVID-19 Road to Recovery

Due to the unknown impacts of COVID-19 on the 2020 and 2021 Budget, the 2021 original budget was based on keeping salaries and variable benefits at prior rates across 2020 and 2021 and only had contractual increases built in for the 2021 budget year that were currently in place.

In addition, non-sworn public safety employees across the UG were furloughed for 10 days across 2020, with most of those days occurring across the summer months (see below) with a personnel savings target of \$1.8M.



Positions were held vacant to generate additional personnel savings across the Unified Government funds through natural attrition and summer and seasonal labor positions were frozen for 2020.

Due to the cost savings measures that were put into place in combination with higher than anticipated revenues occurring through the period of the pandemic, particularly in sales tax dollars and federal aid, the Unified Government is in a positive position to look towards the future state of our operations.

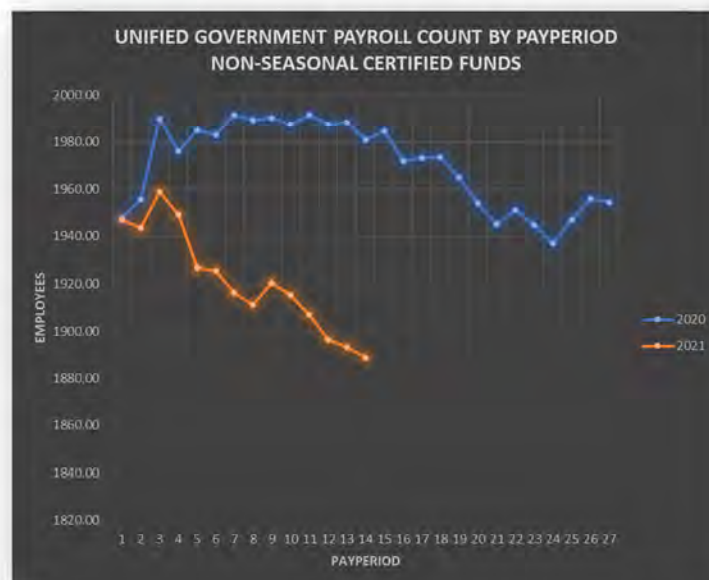
Addressing Employee Retention, Recruitment and Hiring

The future of our county begins with our **people**. Staff at the Unified Government are our greatest asset in delivering quality services to the community as well as our greatest budget impact. We are falling behind in compensation compared to surrounding jurisdictions. We are facing challenges in hiring, leaving job vacancies in key functions across all departments. These challenges impact service delivery to the community and internal department functions and staff morale. We must plan now for a post-COVID work environment and beyond.



Across the nation we are seeing changes in the labor market. With the economy returning to levels that existed in early March 2020 employers are re-hiring but are finding new challenges in filling vacant positions. In the local area the largest segment of employment lost their jobs early in the pandemic. While unemployment has improved indicators suggest there is still a pool of people needing work.

As of early July 2021 the Unified Government had **191 job vacancies**. In pay period 15 the UG had 92 fewer employees on payroll than the same period in 2020. A typical “heavy” recruitment period has 20-25 openings. Longer posting periods for jobs are making it difficult to move quickly. Extensions are being requested by departments due to a lack of qualified applicants. The residency requirement also restricts the pool of applicants to those in the immediate community or willing to relocate.



To work towards addressing the need for a quality and stable workforce, the Unified Government is budgeting a Cost of Living Adjustment (COLA) for the workforce across funds and departments. In

addition, funding is being budgeted across the Unified Government to address retention and recruitment strategies. Some examples include the potential for:

- Additional Targeted Merit/Market Pay
- Hiring Bonuses
- Employee Referral Bonus
- 457 Deferred Compensation Matching
- Extended Family Leave
- Entry Level Wage Increases

The projected impact of COLA, retention and recruitment programs and health increases built into the budget is estimated to be \$10M across the UG for the 2022 budget.

Filling positions to improve services and other Commission priorities

As a result of the difficulties that the Unified Government has had with hiring and retention and the strategy that was put into place to address the pandemic of carrying a higher-than-normal vacancy rate, there are positions that are currently vacant across the organization. The Unified Government is continuing to evaluate the priorities of the public and allocation of resources as positions come open and is shifting staff resources to high priority areas. Positions that were being held vacant to generate cost savings in priority areas are being opened to fill. Seeking to return capacity to be able to better address the needs of the community.

NEW AND UNFILLED POSITIONS	
Vacancies Left Open	173
Police Department Positions to Refill	27
Streets/Park/Technology Positions Being Filled	21
Realigned Positions	36.75
<i>Total Unfilled</i>	88.25 POSITIONS

Currently outside of posted or positions working through the hiring process there are 173 vacancies that have been held across government operations.

The 2022 budget proposes releasing 27 police department positions that were unfunded in the 2020 Amended Budget, filling vital positions across streets, parks and

technology operations, and realigning 36.75 vacancies to functions that provide additional support to community initiatives.

Re-Establishing Positions Unfunded due to COVID-19

The 2022 budget proposes restoring funding to existing staffing that were held vacant to compensate for lost revenues due to COVID-19. The overall impact is estimated to be 48.00 FTE at \$3.1M to the Unified Government.

Department	Description	FTE	Est. Impact - 2022
Police Department	Police Sworn Count	24.00	\$1,000,000
Police Department	Crime Intel Unit	3.00	\$270,000
Parks and Recreation	Aquatics Staff	N/A	\$150,000
Parks and Recreation	Various	6.00	\$464,000
Public Works	Streets Staffing	10.00	\$805,000
Knowledge Office	Various	5.00	\$435,000
	Subtotal	48.00	\$3,124,000

Restoring Police Department Staffing Levels

Restoring the Police Department Sworn Authorized Strength. As a part of balancing our budget in anticipation of shortfalls in our revenues due to COVID, the Police Department sworn count vacancies were frozen. The recruit class that was scheduled for the summer of 2020 was cancelled. This budget restores the authorized sworn strength of the Police Department back to 369 officers and command staff from 345 for the 2022 budget. With our current hiring climate, we have budgeted an anticipated impact of \$1M for the 2022 calendar year in being able to fill these positions.

Restoring the Crime Intel Unit. Funding was approved as part of the 2020 budget cycle for 3 Information Systems Analyst civilian staff to assist the Police Department in manning its Crime Intel Unit. The equipment for this unit was set up through a TIPS: Technology Innovation for Public Safety grant to allow for additional connectivity to business and traffic cameras to assist with helping to solve crime. These unfilled positions were unfunded to compensate for COVID revenue losses and are being restored as part of the 2022 budget.

Restoring Key Department Vacancies

Contracting for Aquatics Staffing, Parks and Recreation. Pool summer operations were suspended in 2020 in accordance with local health orders to prevent the spread of COVID-19. The interruption of continuity for staffing and training of certified lifeguards has been a struggle across the region for staffing pools as they re-opened in 2021. In working to address the staffing needs of Parkwood Pool, the Unified Government is contracting out staffing of the pool for the upcoming pool seasons, while working to establish a new pipeline and partnerships for local trained and certified staff for future pool seasons with other community agencies.

Filling Key Parks and Recreation Vacancies. Some examples of positions that have been held vacant include, horticulturist and maintenance staff responsible for the maintenance and beautification of our community medians and parks, positions responsible for running and assisting with recreation programs, and the Parks and Recreation Director.

Filling Streets Vacancies within Public Works. Streets staffing vacancies impact the maintenance of our community infrastructure, plowing of snow, emergency storm clean up efforts and capacity to quickly address citizen complaints.

Filling Technology Vacancies within the Knowledge Department. The pandemic has accelerated underway efforts to improve our utilization of technology in the workforce and the adoption of online processes. These initiatives not only serve to be an additional means of working and coordinating with the community virtually but assists with being able to use our staff time more efficiently as well as has the potential to be able to reduce our facilities footprint through exploring utilizing remote work options. Filling vacant positions assists with facilitating these ongoing initiatives.

Staffing Reorganization / Realignment

Department	Description	FTE	Est. Impact - 2022
Finance	Grants Manager	1.00	N/A
Finance	Public Safety Business Office Reorg	3.00	N/A
Police Department	Cold Case Unit	3.00	\$140,000
Police Department	Hispanic Community Liaison Officer	1.00	\$79,000
Parks and Recreation	Athletic Field Maintenance Team	2.25	\$130,000
	Subtotal	10.25	\$349,000

Public Safety Business Office Reorganization / Grants Manager – A component of General Services, the Public Safety Business Office (PSBO) was absorbed into the Finance Department. The staff are divided amongst Accounting and Payroll to assist with functions that were allocated to the PSBO. Out of this reorganization a Grants Manager was created to assist with identifying and managing grant opportunities across the Unified Government to better gain access to resources beneficial to the community.

Police Department Cold Case Unit – Three vacant police patrol positions out of the restored authorized strength of 369 will be reclassified to Detective positions assigned to a cold case unit. Dedicated to continuing work on unsolved cases in Kansas City, KS.

Police Department Hispanic Community Liaison Officer – With a Hispanic population of over 28% of Wyandotte County a vacant Patrolman position is being reclassified to a Captain for the role of a Hispanic Community Liaison Officer. This position will assist with community relations, crime prevention education, assisting investigations and conflict resolution between the KCKPD and this growing segment of our community.

Athletic Field Maintenance Team – With the growing use of our Parks system in recent years the duties of mowing the land bank and vacant lots will be shifted to outside contractors. The existing two full time and one seasonal staff will transition to provide increased athletic field maintenance activities in our parks system.

New Positions

Overview

Across the Unified Government 34.5 new Full Time Equivalents have been included in the budget as realignment opportunities during the 2021 Amended and 2022 Proposed Budget process. As of July 2021, the Unified Government had 323 vacancies (up from 275 vacancies in July 2020). As an organization this gives us the opportunity to look at ways these vacancies can be used to work further towards the community's strategic goals. As natural attrition and workforce turnover occurs administration will continue to look at the best use and capacity of its positions within operations when filling positions to meet the community's needs.

Summary of New Positions - 2022 Budget

COMMUNICATIONS	DISTRICT ATTORNEY	EMERGENCY MANAGEMENT
<ul style="list-style-type: none"> • Social Media Coordinator • Graphic Designer • Community Engagement Officer** 	<ul style="list-style-type: none"> • Admin Support Specialist (PT to FT) • Intern 	<ul style="list-style-type: none"> • Radio Systems Operator
FINANCE	FIRE DEPARTMENT	HEALTH DEPARTMENT
<ul style="list-style-type: none"> • PBB Insight Analysts • Treasury/Motor Vehicle (6) 	<ul style="list-style-type: none"> • Community Paramedicine (Grant) 	<ul style="list-style-type: none"> • Health Equity Coordinator* • Epidemiologist* • Grant Development Officer*
HUMAN RESOURCES	KNOWLEDGE DEPARTMENT	NEIGHBORHOOD RESOURCE CENTER
<ul style="list-style-type: none"> • Employee Relations Analyst • Diversity, Equity, and Inclusion Analyst • HR Compensation Analyst 	<ul style="list-style-type: none"> • Cyber Security Analyst • Information System Analyst 	<ul style="list-style-type: none"> • Property Maintenance Inspector (3)
PLANNING & URBAN DESIGN	PARKS & RECREATION	POLICE DEPARTMENT
<ul style="list-style-type: none"> • Zoning Enforcement Specialist 	<ul style="list-style-type: none"> • Fiscal Officer • Park Ranger 	<ul style="list-style-type: none"> • Camera/Video Auditor (Body Worn Camera) • Additional Part-Time Dispatch Staff (6)

* Approved ARPA-Funded Position

Reduce Blight / Increase Economic Prosperity

The 2022 budget has 4.00 additional FTE allocated to assist with the reduction of blight and working towards increasing the economic prosperity of the community.

Three additional **Property Maintenance Inspectors** in the Neighborhood Resource Center will assist with being more proactive on the code enforcement side in addressing code violations and abatement needs across the community. These positions will backfill two new Senior Property Maintenance Inspector positions that have been reassigned to address repeat problem properties and add additional capacity for an additional property inspection officer in a district with a larger number of properties.

One additional **Zoning Enforcement Specialist** will double the capacity of the organization in addressing the compliance with the Planning and Zoning codes across the community.

Increase Safety and Perception of Safety

The 2022 budget has 8.50 additional FTE allocated to assist with increasing the safety and perception of safety of the community.

A **Radio System Supervisor** in Emergency Management will assist with the process of maintaining and upkeeping our radio communications across our public safety and field departments. The Unified Government is due for a significant radio replacement project starting in 2023 and this position will assist with managing that investment in public safety infrastructure.

Within the Police Department a **Camera Video Auditor** position will assist with the newly implemented vehicle and body camera initiative. This position will be assigned to audit camera video and ensure that policies and procedures across the Police Department are being followed by officers in the field. Assisting with being proactive in identifying training or communication needs of officers working in the community. Six additional **Part Time Dispatchers** will assist with addressing high turnover and retention and on-boarding time for new staff at the countywide police dispatch center.

Parks and Recreation is adding a **Park Ranger** position that will assist with supervising the daily activities across the parks system, providing safety for park visitors, and protecting park property.

A grant received by the District Attorney's Office is being used to change a part time position to a full time **Admin Support Specialist** and add an **Intern** through a suballocation from the Midwest Innocence Project to assist with the work of the Community Integrity Unit.

Improve Community Health

An additional 4 FTE are being added in the 2022 Proposed budget through outside funding to further address the needs of improving community health.

The Fire Department has received a grant to fund a **Community Paramedicine** position in partnership with Vibrant Health for a pilot 18-month program. This position will be dedicated to assisting frequent users of Emergency Medical Services. Spending dedicated time with those households in assisting in addressing medication and chronic health needs in the community. Working on addressing preventative health measures alongside a vibrant health nurse practitioner to improve the health of the community.

The Unified Government is funding 3 additional positions for the Health Department through the American Rescue Plan (ARPA) funding. The Health Department currently only has one Epidemiologist on staff. This is not typical for a community of our size. An additional **Epidemiologist** will double the capacity of the health department in assisting with data-informed decisions and making equitable disease mitigation strategies not only for COVID but also including tuberculosis, measles, food-borne illness and others. A **Health Equity Coordinator** position will assist with ensuring equitable employment of community health strategies across the different areas of our community. The Health Department relies substantially on grants and outside funding. Existing staff does not have capacity needed to actively identify new opportunities and apply for outside funding. The **Grant Development Officer** will be a dedicated position to identify and assist with accessing those funds to further address the public health needs of the community.

Improve Customer Service and Communication

The 2022 budget has 9.00 additional FTE allocated to assist with improving customer service and communication with the community.

Addressing the strategic communications needs of the organization and improving our communication and engagement with the public, 3 additional positions are being added in Strategic Communications. The **Social Media Coordinator**, **Public Information Officer** and **Graphic Designer** will assist with coordinating communications across our community, partners, elected leaders, regional media outlets and staff. Overseeing organization-wide communications, content strategy, and implementation of capacity-building initiatives to expand our reach to the community.

Finance is shifting 6 provisional **Treasury/Motor Vehicle Fiscal Support Assistants** to permanent positions to assist with providing better quality customer service and public access to an operation that faces high turnover rates. With high natural turnover and increased backlog due to COVID shutdowns and time needed for training to prepare staff for front line duties shifting these to permanent positions will work towards a smoother motor vehicle experience for the public.

Internal Governance & Support Operations

The governance and support functions of the Unified Government, found in the General Government section of the budget document and within the administrative staff of departments, serve to assist with decision making, analysis, compliance, sustainability, workforce performance and development, fiscal responsibility and ensuring that the community facing departments have what they need to operate most efficiently and effectively in the community. 9 FTE are being added to this area of operations across the organization in the 2022 budget.

Human Resources will add a **Compensation Analyst**, **Employee Relations Analyst** and **Diversity, Equity & Inclusion Analyst** to their staffing. These 3 staff will add capacity in assisting to ensuring the recruitment, retention, and development of a high-quality workforce to best address the needs and goals of the community.

The Knowledge Department is adding an **Applications Support Systems Analyst** to increase capacity in addressing the ongoing expansion of our online and electronic processes, ensuring quality and efficient workflow across the organization, and assisting in preventing work stoppages across the workforce. The **Cyber Security Analyst** will be responsible for ensuring business systems, application and data assets are adequately protected by actively monitoring, maintaining, and improving security constraints across the organization.

The temporary hiring of additional **Priority Based Budgeting (PBB) Insights Analysts** within Finance will serve to add capacity in addressing the ongoing sustainability of UG operations and implementing performance measures as a part of the budget process to assist with measuring how well we are achieving our organizational goals. This capacity will serve to assist with identifying and implementing strategies to better meet the strategic goals of our organization with our available resources and capacity.

Parks and Recreation is adding a **Fiscal Officer** to its administrative staff. Currently this department is without a dedicated administrative staff member to assist with tracking budget, monitoring expenditures, and assisting with the larger budget strategy of the department in working towards best achieving the goals of the community. This position will allow existing staff greater capacity to work on dedicated parks and recreation community facing functions and initiatives and coordinate with central administrative departments to ensure that processes are completed smoothly and efficiently.

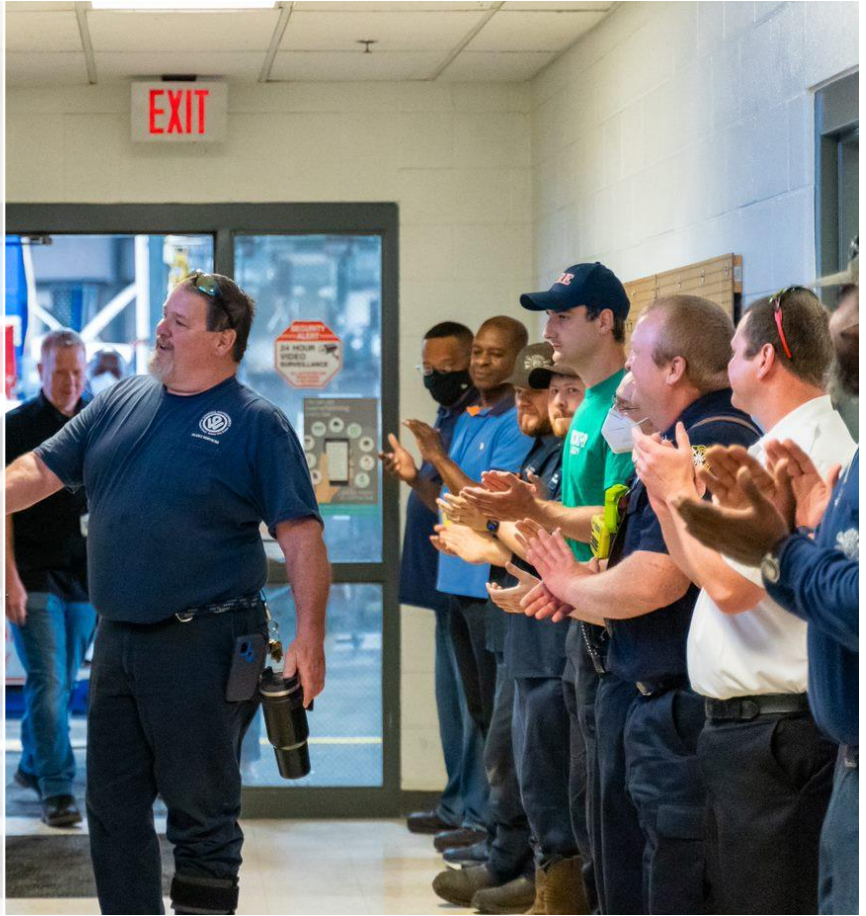
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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



POSITION INVENTORY



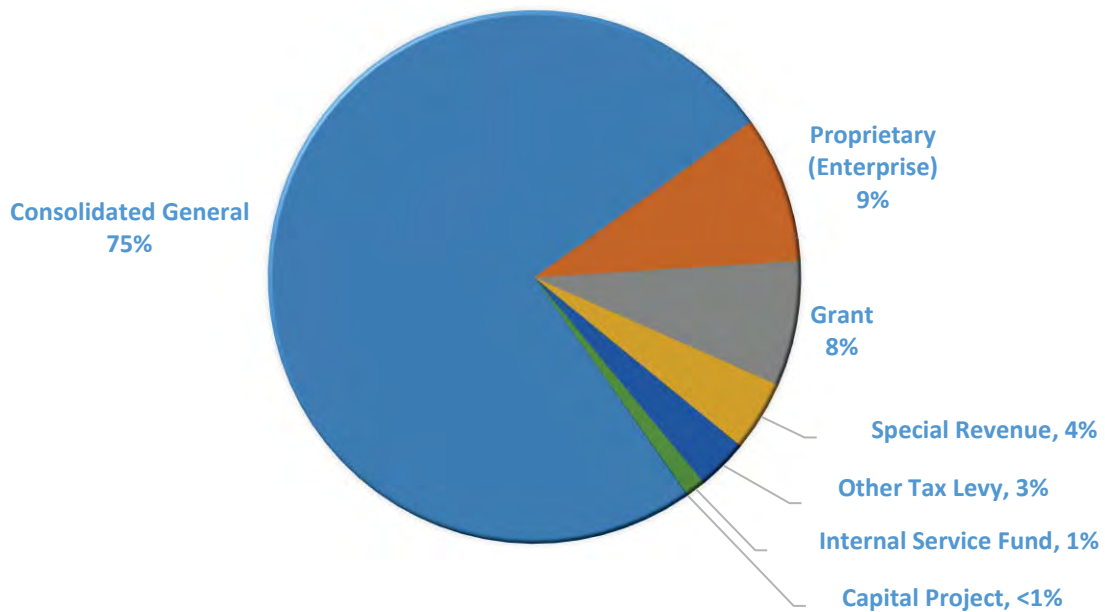
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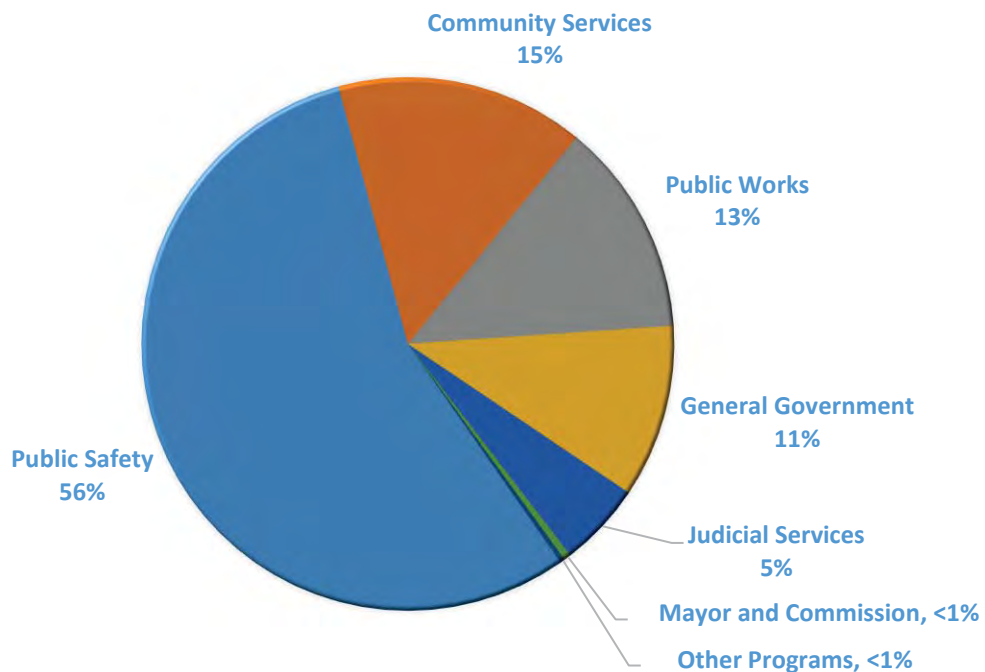


2022 Position FTE Summary

FTE SUMMARY BY FUNDING SOURCE



FTE SUMMARY BY DEPARTMENT FUNCTIONAL AREA



Unified Government of Wyandotte County/Kansas City, Kansas

2021 Amended – 2022 Budget



Position Inventory by Fund
(In Full Time Equivalents)

Fund	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Consolidated General				
110 - City - General Fund	1,066.55	1,040.50	1,028.25	1,054.30
113 - Consolidated Parks-General	71.75	71.75	75.75	74.50
160 - County - General	634.15	662.20	661.49	672.19
Consolidated General Total	1,772.45	1,774.45	1,765.50	1,801.00
Other Tax Levy				
162 - County - Elections	19.25	19.25	19.25	19.25
165 - County - Aging	22.72	22.72	14.99	14.99
171 - County-Developmental Disability	2.45	2.45	2.45	2.45
172 - County - Health Department	38.35	38.35	38.35	38.35
Other Tax Levy Total	82.77	82.77	75.04	75.04
Special Revenue				
212 - Dedicated Sales Tax	50.25	50.25	50.25	50.25
220 - Special Street & Highway-City	67.25	38.25	41.20	41.20
221 - Special Parks and Recreation	3.00	3.00	3.00	3.00
222 - Special Alcohol	5.75	5.75	7.25	7.25
223 - Tourism & Convention	1.00	1.00	1.00	1.00
Special Revenue Total	127.25	98.25	102.70	102.70
Proprietary (Enterprise)				
560 - Sewer System	127.77	132.77	129.77	129.77
563 - Stormwater Utility	6.00	6.00	9.50	9.50
564 - Emergency Medical Services	56.00	56.00	56.00	63.00
565 - Sunflower Hills Golf	4.00	4.00	4.00	4.00
570 - Court Trustee	9.00	9.00	8.50	8.50
Proprietary (Enterprise) Total	202.77	207.77	207.77	214.77
Certified Funds Total	2,185.23	2,163.23	2,151.00	2,193.50

Unified Government of Wyandotte County/Kansas City, Kansas

2021 Amended – 2022 Budget



Position Inventory by Fund
(In Full Time Equivalents)

Fund	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Grant				
225 - Community Development	10.50	10.50	9.65	9.65
234 - Lead Hazard Cntl/Healthy Homes	2.00	2.00	2.00	2.00
240 - Adult CCA	27.05	27.05	21.85	21.85
241 - Juvenile CCA	28.20	28.20	25.65	25.65
244 - JJ Reinvestment Grant	4.00	4.00	4.00	4.00
245 - COVID CDBG	0.00	0.00	0.50	0.50
246 - COVID ESG	0.00	0.00	0.35	0.35
262 - Department of Aging Grant Fund	10.30	10.30	9.65	9.65
263 - Health Department Grant Fund	49.15	49.15	46.65	46.65
266 - Other Special Grants	20.82	38.82	35.95	35.95
267 - Spc Develop Disabilities Grant	4.55	4.55	4.55	4.55
269 - American Rescue Plan	0.00	0.00	3.00	3.00
290 - HOME Program	0.50	0.50	0.50	0.50
860 - Fire SAFER Grant Stimulus	0.00	0.00	18.00	18.00
Grant Total	157.07	175.07	182.30	182.30
Internal Service Fund				
635 - Fleet Maintenance & Vehicle Replacement	0.00	29.00	29.00	29.00
Internal Service Fund Total	0.00	29.00	29.00	29.00
Capital Project				
990 - Internal Improvement	0.00	0.00	1.00	1.00
Capital Project Total	0.00	0.00	1.00	1.00
Other Funds Total	157.07	204.07	212.30	212.30
Grand Total	2,342.30	2,367.30	2,363.30	2,405.80



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Aging	ADMIN SUPPORT SPECIALIST	1.00	1.00	1.00	1.00
	DIRECTOR	1.00	1.00	1.00	1.00
	FISCAL OFFICER	1.00	1.00	1.00	1.00
	FISCAL SUPPORT SPECIALIST	1.00	1.00	1.00	1.00
	PROGRAM COORDINATOR	2.00	2.00	2.00	2.00
	PROGRAM SPECIALIST	6.00	6.00	6.00	6.00
Aging Total		12.00	12.00	12.00	12.00
Appraiser	ADMIN COORDINATOR	4.00	4.00	4.00	4.00
	ADMIN SUPPORT ASSISTANT	3.00	3.00	3.00	3.00
	ADMIN SUPPORT SPECIALIST	2.50	2.50	2.50	2.50
	APPRAISER	9.00	9.00	9.00	9.00
	APPRAISER SUPERVISOR	1.00	1.00	1.00	1.00
	DIRECTOR	1.00	1.00	1.00	1.00
	INFORMATION SYSTEMS ANALYST	1.00	1.00	1.00	1.00
	MANAGER	1.00	1.00	1.00	1.00
	PROFESSIONAL ASSISTANT	1.00	1.00	1.00	1.00
	PROFESSIONAL PROGRAM ASSISTANT	1.00	1.00	1.00	1.00
	PROGRAM COORDINATOR	1.00	1.00	1.00	1.00
	PROGRAM SUPERVISOR	2.00	2.00	2.00	2.00
	REAL ESTATE APPRAISER	5.00	5.00	5.00	5.00
Appraiser Total		32.50	32.50	32.50	32.50
Commissioners	COMMISSIONER	3.00	3.00	3.00	3.00
	PROFESSIONAL ASSISTANT	2.00	2.00	2.00	2.00
Commissioners Total		5.00	5.00	5.00	5.00
Community Corrections	ADMIN SUPPORT SPECIALIST	3.00	3.00	3.00	3.00
	ADMIN SUPPORT SUPERVISOR	1.00	1.00	0.00	0.00
	DIRECTOR	1.00	1.00	1.00	1.00
	INTEN SUPERVISION SUPERVISOR	7.00	7.00	7.00	7.00
	INTENSIVE SUPERVISION OFFICER	34.00	34.00	29.00	29.00
	INTENSIVE SUPR ADMINISTRATOR	3.00	3.00	3.00	3.00
	MANAGER	1.00	1.00	1.00	1.00
	PRE TRIAL COORDINATOR	2.00	2.00	2.00	2.00
	PROFESSIONAL PROGRAM ASSISTANT	5.00	5.00	5.00	5.00
	PROGRAM AIDE	2.00	2.00	2.00	2.00
	PROGRAM COORDINATOR	5.00	5.00	5.00	5.00
	PROGRAM DIRECTOR-PVC	1.00	1.00	1.00	1.00
	SURVEILLANCE OFFICER	3.00	3.00	3.00	3.00
Community Corrections Total		68.00	68.00	62.00	62.00



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Community Development	DIRECTOR	1.00	1.00	1.00	1.00
	PROFESSIONAL FISCAL ASSISTANT	1.00	1.00	1.00	1.00
	PROGRAM COORDINATOR	6.00	6.00	6.00	6.00
	PROGRAM SUPERVISOR	2.00	2.00	2.00	2.00
	PROGRAM TECHNICIAN I (AFSCME)	1.00	1.00	1.00	1.00
	PROGRAM TECHNICIAN II	1.00	1.00	1.00	1.00
Community Development Total		12.00	12.00	12.00	12.00
County Administrator's Office	COUNTY ADMINISTRATOR	1.00	1.00	1.00	1.00
	DIRECTOR	3.00	3.00	3.00	3.00
	EXECUTIVE DIRECTOR R19	1.00	1.00	1.00	1.00
	EXECUTIVE DIRECTOR R20	2.00	2.00	2.00	2.00
	INTERN	1.00	1.00	0.50	1.00
	MANAGER	1.00	1.00	0.00	0.00
	MEDIA RELATIONS SPECIALIST	1.00	1.00	2.00	4.00
	PROFESSIONAL ASSISTANT	1.75	1.75	1.75	1.75
	PROGRAM SUPERVISOR	1.00	1.00	1.00	1.00
County Administrator's Office Total		12.75	12.75	12.25	14.75
Court Trustees	ADMIN SUPPORT SPLCST (STATE)	1.00	1.00	1.00	1.00
	CHILD SUPPORT ENF OFFICER	3.00	3.00	3.00	3.00
	COURT TRUSTEE	1.00	1.00	1.00	1.00
	PARALEGAL	1.00	1.00	1.00	1.00
	SECRETARY I	1.00	1.00	0.50	0.50
	TRIAL COURT CLERK	2.00	2.00	2.00	2.00
Court Trustees Total		9.00	9.00	8.50	8.50
District Attorney	ADMIN SUPPORT SPECIALIST	21.50	21.50	22.00	22.00
	ADMIN SUPPORT SUPERVISOR	4.00	4.00	4.00	4.00
	ASSISTANT DISTRICT ATTORNEY I	7.00	7.00	8.00	8.00
	ASSISTANT DISTRICT ATTORNEY II	9.00	9.00	8.00	8.00
	ASST DA - SPECIAL ASSIGNMENT	3.00	3.00	3.00	3.00
	ASST DISTRICT ATTORNEY III	3.00	3.00	3.00	3.00
	CHIEF DEPUTY DIST. ATTY	1.00	1.00	1.00	1.00
	CHIEF INVESTIGATOR - DIST ATTY	2.00	2.00	2.00	2.00
	DEPUTY DISTRICT ATTORNEY	3.00	3.00	3.00	3.00
	DISTRICT ATTORNEY	1.00	1.00	1.00	1.00
	INFORMATION SYSTEMS ANALYST	1.00	1.00	1.00	1.00
	INTERN	0.00	0.00	0.25	0.25
	INVESTIGATOR	4.00	4.00	4.00	4.00
	MANAGER	1.00	1.00	1.00	1.00
	MEDIA RELATIONS SPECIALIST	1.00	1.00	1.00	1.00
	PROFESSIONAL PROGRAM ASSISTANT	4.00	4.00	4.00	4.00
	SENIOR ASST DISTRICT ATTORNEY	1.00	1.00	1.00	1.00
District Attorney Total		66.50	66.50	67.25	67.25



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
District Courts	ADMIN SUPPORT ASSISTANT	1.00	1.00	1.00	1.00
	BONDING CLERK	0.25	0.25	0.25	0.25
	JUDGE PRO TEM	20.00	20.00	20.00	20.00
	LAW CLERK	0.75	0.75	0.75	0.75
	RECORDS CLERK II	0.25	0.25	0.25	0.25
	SMALL CLAIMS COURT-JUDGE PRO T	0.30	0.30	0.30	0.30
District Courts Total		22.55	22.55	22.55	22.55
Economic Development	DIRECTOR	1.00	1.00	1.00	1.00
	MANAGEMENT ANALYST	2.00	2.00	2.00	2.00
	MANAGER	1.00	1.00	1.00	1.00
	PROFESSIONAL PROGRAM ASSISTANT	1.00	1.00	1.00	1.00
	PROGRAM COORDINATOR	1.00	1.00	1.00	1.00
Economic Development Total		6.00	6.00	6.00	6.00
Election	ADMIN SUPPORT SPECIALIST	5.00	5.00	5.00	5.00
	DEPUTY ELECTION COMMISSIONER	1.00	1.00	1.00	1.00
	ELECTION COMMISSIONER	1.00	1.00	1.00	1.00
	ELECTION WORKER	9.25	9.25	9.25	9.25
	PROGRAM COORDINATOR	3.00	3.00	3.00	3.00
Election Total		19.25	19.25	19.25	19.25
Emergency Management	DIRECTOR	1.00	1.00	1.00	1.00
	INFORMATION SYSTEMS COORD	1.00	1.00	1.00	1.00
	INTERN	0.25	0.25	0.25	0.25
	MANAGEMENT ANALYST	1.00	1.00	1.00	1.00
	MANAGER	1.00	1.00	1.00	1.00
	PROFESSIONAL ASSISTANT	1.00	1.00	1.00	1.00
	PROGRAM COORDINATOR	0.00	0.00	0.00	1.00
Emergency Management Total		5.25	5.25	5.25	6.25
Finance Department	ADMIN COORDINATOR	2.00	2.00	2.00	2.00
	ASSISTANT BUDGET MANAGER	1.00	1.00	1.00	1.00
	DIRECTOR	1.00	1.00	1.00	1.00
	EXECUTIVE DIRECTOR R21	1.00	1.00	1.00	1.00
	FISCAL OFFICER	5.00	5.00	6.00	6.00
	FISCAL SUPPORT ASSISTANT	19.50	19.50	23.50	23.50
	FISCAL SUPPORT SPECIALIST	7.00	7.00	9.00	9.00
	FISCAL SUPPORT SUPERVISOR	3.00	3.00	3.00	3.00
	LEAD FISCAL SUPP SPECIALIST	2.00	2.00	2.00	2.00



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Finance Department	LEAD FISCAL SUPPORT ASSISTANT	1.00	1.00	1.00	1.00
	MANAGEMENT ANALYST	3.00	3.00	6.00	6.00
	MANAGER	4.00	4.00	5.00	5.00
	PROFESSIONAL FISCAL ASSISTANT	8.00	8.00	8.00	8.00
	PROGRAM SUPERVISOR	1.00	1.00	1.00	1.00
	TREASURER	1.00	1.00	1.00	1.00
	TREASURY MANAGER	1.00	1.00	1.00	1.00
Finance Department Total		60.50	60.50	71.50	71.50
Fire Department	ADMIN COORDINATOR	0.00	0.00	2.00	2.00
	ADMIN SUPPORT SPECIALIST	1.00	1.00	1.00	1.00
	ASSISTANT FIRE CHIEF	9.00	9.00	9.00	9.00
	BATTALION CHIEF	12.00	12.00	12.00	12.00
	CERT PLANS REVIEW INSPECTOR	1.00	1.00	1.00	1.00
	DEPUTY FIRE CHIEF	2.00	2.00	2.00	2.00
	FIRE CAPTAIN (24)	79.00	79.00	80.00	80.00
	FIRE CAPTAIN (40)	1.00	1.00	1.00	1.00
	FIRE CHIEF	1.00	1.00	1.00	1.00
	FIRE COMM DISPATCHER	13.00	13.00	13.00	13.00
	FIRE DRIVER	66.00	66.00	66.00	66.00
	FIRE INVESTIGATOR BC	4.00	4.00	4.00	4.00
	FIRE MECHANIC	2.00	2.00	2.00	2.00
	FIRE PREVENTION INSPECTOR	3.00	3.00	3.00	3.00
	FIREFIGHTER	148.00	166.00	163.00	163.00
	FIREFIGHTER/MICT	91.00	91.00	95.00	95.00
	FIRST DEPUTY FIRE CHIEF	1.00	1.00	1.00	1.00
	FISCAL OFFICER	1.00	1.00	1.00	1.00
	FLEET MAINTENANCE TECH II - H	1.00	1.00	1.00	1.00
	INFORMATION SYSTEMS COORD	1.00	1.00	1.00	1.00
	LEAD FIRE MECHANIC	1.00	1.00	1.00	1.00
	MANAGER	1.00	1.00	1.00	1.00
	MEDICAL TRANSPORT SUPERVISOR	3.00	3.00	0.00	0.00
	PARAMEDIC TRAINEE	2.00	2.00	2.00	2.00
	PROFESSIONAL ASSISTANT	1.00	1.00	1.00	1.00
	PROGRAM SUPERVISOR	2.00	2.00	2.00	2.00
	QUALITY ASSURANCE/INS CAPTAIN	1.00	1.00	1.00	1.00
	TRAINEE	6.00	6.00	4.00	4.00
	TRAINING INSTRUCTOR	3.00	3.00	3.00	3.00
Fire Department Total		457.00	475.00	474.00	474.00



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
General Services	ADMIN SUPPORT SPECIALIST	4.00	4.00	4.00	4.00
	BUYER	3.00	3.00	4.00	4.00
	COMPLIANCE OFFICER	1.00	1.00	1.00	1.00
	DIRECTOR	1.00	1.00	0.00	0.00
	FISCAL OFFICER	1.00	1.00	0.00	0.00
	FISCAL SUPPORT SPECIALIST	2.00	2.00	0.00	0.00
	MANAGEMENT ANALYST	1.00	1.00	0.00	0.00
	MANAGER	3.00	3.00	2.00	2.00
	PROCESS SERVER	9.00	9.00	9.00	9.00
	PROFESSIONAL ASSISTANT	2.00	2.00	2.00	2.00
	PROGRAM COORDINATOR	2.00	2.00	2.00	2.00
	REAL ESTATE ABTRACTOR	4.00	4.00	4.00	4.00
General Services Total		33.00	33.00	28.00	28.00
Health Department	ADMIN SUPPORT ASSISTANT	7.00	7.00	7.00	7.00
	ADMIN SUPPORT SPECIALIST	6.00	6.00	6.00	6.00
	ADMIN SUPPORT SUPERVISOR	1.00	1.00	1.00	1.00
	DEPUTY DIRECTOR	1.00	1.00	1.00	1.00
	DIETITIAN	5.50	5.50	5.00	5.00
	DIETITIAN SUPERVISOR	1.00	1.00	1.00	1.00
	DIRECTOR	1.00	1.00	1.00	1.00
	DISEASE INTER SPECIALIST	0.00	0.00	1.00	1.00
	ENGINEER MANAGER	1.00	1.00	1.00	1.00
	ENVIRON HEALTH SPECIALIST	4.00	4.00	4.00	4.00
	ENVIRONMENTAL SCIENTIST	3.00	3.00	3.00	3.00
	FISCAL SUPPORT ASSISTANT	1.00	1.00	1.00	1.00
	FISCAL SUPPORT SPECIALIST	2.00	2.00	2.00	2.00
	HOME VISITOR	2.00	2.00	0.00	0.00
	INFORMATION SYSTEMS ANALYST	1.00	1.00	1.00	1.00
	INFORMATION SYSTEMS COORD	0.00	0.00	1.00	1.00
	LICENSED PRACTICAL NURSE	3.00	3.00	3.00	3.00
	MANAGEMENT ANALYST	1.00	1.00	1.00	1.00
	MANAGER	4.00	4.00	4.00	4.00
	MEDICAL LAB SUPERVISOR	1.00	1.00	1.00	1.00
	MEDICAL TECHNOLOGIST	1.00	1.00	1.00	1.00
	NURSE PRACTITIONER	2.00	2.00	2.00	2.00
	PROFESSIONAL ASSISTANT	1.00	1.00	1.00	1.00
	PROGRAM AIDE	1.50	1.50	1.50	1.50
	PROGRAM COORDINATOR	15.00	15.00	17.00	17.00
	PROGRAM SPECIALIST	6.50	6.50	6.50	6.50
	PROGRAM SUPERVISOR	7.00	7.00	7.00	7.00
	PROJECT ENGINEER	1.00	1.00	1.00	1.00
	PUBLIC HEALTH NURSE	5.00	5.00	5.00	5.00
	PUBLIC HEALTH NURSE SUPR	2.00	2.00	1.00	1.00
	SOCIAL WORKER	1.00	1.00	1.00	1.00
Health Department Total		88.50	88.50	89.00	89.00



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Historical Museum	MANAGER	1.00	1.00	1.00	1.00
	MUSEUM CURATOR	1.00	1.00	1.00	1.00
	MUSEUM GROUNDS SPECIALIST	1.00	1.00	0.00	0.00
	MUSEUM PRGM/GROUND SPECIALIST	0.00	0.00	1.00	1.00
Historical Museum Total		3.00	3.00	3.00	3.00
Human Resources	ADMIN SUPPORT SPECIALIST	1.00	1.00	1.00	1.00
	DIRECTOR	1.00	1.00	1.00	1.00
	HUMAN RESOURCES ANALYST	6.00	6.00	6.00	9.00
	MANAGEMENT ANALYST	3.00	3.00	3.00	3.00
	MANAGER	1.00	1.00	1.00	1.00
	PROFESSIONAL ASSISTANT	2.00	2.00	2.00	2.00
Human Resources Total		14.00	14.00	14.00	17.00
Human Services	ADMIN SUPPORT SPECIALIST	1.00	1.00	1.00	1.00
	DIRECTOR	1.00	1.00	1.00	1.00
	DISPUTE RESOLUTIONS COUNSELOR	1.00	1.00	1.00	1.00
	FISCAL OFFICER	1.00	1.00	1.00	1.00
	PROGRAM COORDINATOR	4.00	4.00	4.00	4.00
Human Services Total		8.00	8.00	8.00	8.00
Knowledge Department	ADMIN COORDINATOR	1.00	1.00	1.00	1.00
	ADMIN SUPPORT SPECIALIST	1.00	1.00	2.00	2.00
	COMPUTER SUPPORT SPECIALIST	1.00	1.00	1.00	1.00
	DIRECTOR	3.00	3.00	3.00	3.00
	EXECUTIVE DIRECTOR R21	1.00	1.00	1.00	1.00
	INFORMATION SYSTEMS ANALYST	10.25	10.25	11.25	13.25
	INFORMATION SYSTEMS COORD	15.00	15.00	15.00	15.00
	INFORMATION SYSTEMS MANAGER	3.00	3.00	3.00	3.00
	INTERN	0.25	0.25	0.25	0.25
	MANAGEMENT ANALYST	1.00	1.00	1.00	1.00
	MANAGER	1.00	1.00	2.00	2.00
	OFFICE ASSISTANT III	2.00	2.00	2.00	2.00
	PROGRAM COORDINATOR	1.00	1.00	1.00	1.00
	PROGRAM TECHNICIAN I (AFSCME)	1.00	1.00	1.00	1.00
Knowledge Department Total		41.50	41.50	44.50	46.50
Legislative Auditor	AUDIT COORDINATOR	0.00	0.00	1.00	1.00
	AUDITOR	3.00	3.00	2.00	2.00
	LAW ENFORCEMENT AUDITOR	1.00	1.00	1.00	1.00
	LEGISLATIVE AUDITOR	1.00	1.00	1.00	1.00
	SENIOR MANAGER	2.00	2.00	2.00	2.00
Legislative Auditor Total		7.00	7.00	7.00	7.00



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Municipal Court	COURT CLERK I	10.00	10.00	10.00	10.00
	COURT CLERK II	4.00	4.00	4.00	4.00
	COURT LIAISON OFFICER	1.00	1.00	0.00	0.00
	JUDGE PRO TEM	3.00	3.00	3.00	3.00
	MANAGER	1.00	1.00	1.00	1.00
	MUNICIPAL COURT JUDGE	2.00	2.00	2.00	2.00
	PROBATION OFFICER	2.00	2.00	2.00	2.00
	PROFESSIONAL FISCAL ASSISTANT	1.00	1.00	1.00	1.00
	PROGRAM COORDINATOR	1.00	1.00	1.00	1.00
	PROGRAM SUPERVISOR	0.00	0.00	1.00	1.00
Municipal Court Total		25.00	25.00	25.00	25.00
Neighborhood Resource Center	ADMIN COORDINATOR	1.00	1.00	1.00	1.00
	ADMIN SUPPORT SPECIALIST	7.00	7.00	7.00	7.00
	BLDG INSPECTOR I - CERTIFIED	3.00	3.00	3.00	3.00
	BLDG INSPECTOR II - CERTIFIED	1.00	1.00	1.00	1.00
	BUILDING INSPECTOR I	5.00	5.00	5.00	5.00
	DIRECTOR	1.00	1.00	1.00	1.00
	ENFORCEMENT SPECIALIST	4.00	4.00	4.00	4.00
	FISCAL ASSISTANT I	1.00	1.00	1.00	1.00
	FISCAL SUPPORT SPECIALIST	4.00	4.00	4.00	4.00
	INFORMATION SYSTEMS ANALYST	1.00	1.00	1.00	1.00
	INSPECTIONS SUPERVISOR	4.00	4.00	4.00	4.00
	INSPECTOR I	13.00	13.00	13.00	14.00
	LICENSE INSPECTOR I	2.00	2.00	2.00	2.00
	MANAGER	4.00	4.00	3.00	3.00
	OFFICE ASSISTANT III	1.00	1.00	1.00	1.00
	PROFESSIONAL PROGRAM ASSISTANT	1.00	1.00	1.00	1.00
	PROGRAM COORDINATOR	2.00	2.00	2.00	2.00
	PROGRAM SUPERVISOR	0.00	0.00	1.00	1.00
	SENIOR PROPERTY MAINTENANCE INSF	0.00	0.00	0.00	2.00
Neighborhood Resource Center Total		55.00	55.00	55.00	58.00
Office of the Mayor/CEO	ASSISTANT TO THE MAYOR	1.50	1.50	1.50	1.50
	EXECUTIVE COORD TO THE MAYOR	2.00	2.00	2.00	2.00
	MAYOR/CEO	1.00	1.00	1.00	1.00
	PROFESSIONAL ASSISTANT	1.00	1.00	1.00	1.00
Office of the Mayor/CEO Total		5.50	5.50	5.50	5.50
Operations Business Office	PROFESSIONAL ASSISTANT	1.00	1.00	1.00	1.00
	PROFESSIONAL FISCAL ASSISTANT	1.00	1.00	1.00	1.00
Operations Business Office Total		2.00	2.00	2.00	2.00



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Parking Control Enforcement	ADMIN SUPPORT SPECIALIST	1.00	1.00	1.00	1.00
	MANAGER	1.00	1.00	1.00	1.00
	PARKING ATTENDANT	4.00	4.00	0.00	0.00
	PARKING ATTENDANT SEAS/TEMP	0.25	0.25	0.00	0.00
	PARKING CONTROL OFFICER	3.00	3.00	3.00	3.00
	PARKING CONTROL OFFICER II	1.00	1.00	1.00	1.00
Parking Control Enforcement Total		10.25	10.25	6.00	6.00
Parks & Recreation	ADMIN SUPPORT SPECIALIST	1.00	1.00	1.00	1.00
	ADMIN SUPPORT SUPERVISOR	1.00	1.00	1.00	1.00
	AQUATIC ASSISTANT MANAGER	0.25	0.25	0.25	0.00
	AQUATIC MANAGER	0.25	0.25	0.25	0.00
	BLDG & GROUNDS SPECIALIST	1.00	1.00	2.00	2.00
	CARETAKER (AFSCME)	6.00	6.00	6.00	6.00
	DEPUTY-KPF	1.00	1.00	1.00	2.00
	DIRECTOR	1.00	1.00	1.00	1.00
	FISCAL OFFICER	0.00	0.00	0.00	1.00
	GENERAL LABORER	1.75	1.75	1.00	1.00
	GOLF COURSE SUPERINTENDENT	1.00	1.00	1.00	1.00
	GOLF COURSE SUPERVISOR	1.00	1.00	1.00	1.00
	GROUNDSKEEPER I	10.00	10.00	10.00	10.00
	GROUNDSKEEPER II	10.00	10.00	10.00	10.00
	GROUNDSKEEPER III	5.00	5.00	5.00	5.00
	GROUNDSKEEPER IV	4.00	4.00	4.00	4.00
	GROUNDSKEEPER V	2.00	2.00	2.00	2.00
	HORTICULTURALIST I	2.00	2.00	2.00	2.00
	HORTICULTURALIST II	1.00	1.00	1.00	1.00
	HORTICULTURALIST IV	1.00	1.00	1.00	1.00
	LABORER SUMMER/SEASONAL	4.25	4.25	5.00	5.00
	LIFE GUARD	4.75	4.75	4.75	0.00
	MANAGER	2.00	2.00	2.00	2.00
	OFFICE ASSISTANT II	1.00	1.00	1.00	1.00
	OPERATIONS GENERAL SUPERINTEND	1.00	1.00	1.00	1.00
	OPERATIONS SUPERINTENDENT	4.00	4.00	4.00	4.00
	OPERATIONS SUPERVISOR	3.00	3.00	3.00	3.00
	PARK MAINTENANCE TECH I	3.00	3.00	3.00	3.00
	PARK MAINTENANCE TECH II	2.00	2.00	2.00	2.00
	PARK MAINTENANCE TECH III	2.00	2.00	2.00	2.00
	PROGRAM AIDE	3.00	3.00	3.00	3.00
	PROGRAM COORDINATOR	5.00	5.00	5.00	5.00
	RECREATION INSTRUCTOR	0.75	0.75	0.75	0.50
	RECREATION LEADER	0.75	0.75	0.75	0.75
	RECREATION SPECIALIST	6.75	6.75	7.00	7.00
Parks & Recreation Total		93.50	93.50	94.75	91.25



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Police Department	ADMIN COORDINATOR	3.00	3.00	4.00	4.00
	ADMIN SUPPORT SPECIALIST	3.00	3.00	3.00	3.00
	ADMIN SUPPORT SUPERVISOR	1.00	1.00	1.00	1.00
	ANIMAL SERVICES OFFICER	8.00	8.00	7.00	7.00
	ASST POLICE CHIEF	1.00	1.00	1.00	1.00
	CHIEF OF POLICE	1.00	1.00	1.00	1.00
	DETECTIVE	52.00	52.00	52.00	55.00
	FINGERPRINT/IDENT TECHNICIAN	1.00	1.00	1.00	1.00
	FISCAL OFFICER	1.00	1.00	1.00	1.00
	INFORMATION SYSTEMS ANALYST	3.00	4.00	4.00	4.00
	INFORMATION SYSTEMS COORD	3.00	3.00	3.00	7.00
	INFORMATION SYSTEMS MANAGER	1.00	1.00	1.00	1.00
	LEAD DISPATCHER	3.00	3.00	2.00	2.00
	LT COL/DEPUTY CHIEF	3.00	3.00	3.00	3.00
	MANAGER	1.00	1.00	1.00	1.00
	MEDIA RELATIONS SPECIALIST	1.00	1.00	1.00	1.00
	OFFICE ASSISTANT III	16.00	16.00	15.00	15.00
	PATROLMAN	225.00	225.00	225.00	245.00
	POLICE CAPTAIN	22.00	22.00	22.00	23.00
	POLICE MAJOR	7.00	7.00	7.00	7.00
	POLICE OUTREACH CADET	4.50	4.50	4.50	4.50
	POLICE SERGEANT	34.00	34.00	34.00	34.00
	PROFESSIONAL ASSISTANT	5.00	5.00	5.00	5.00
	PROFESSIONAL PROGRAM ASSISTANT	4.00	4.00	4.00	4.00
	PROGRAM AIDE	0.50	0.50	1.50	1.50
	PROGRAM COORDINATOR	2.00	3.00	3.00	3.00
	PROGRAM SUPERVISOR	4.00	4.00	4.00	4.00
	PROGRAM TECHNICIAN I (AFSCME)	1.00	1.00	2.00	2.00
	PROGRAM TECHNICIAN II	1.00	1.00	0.00	0.00
	PUBLIC SAFETY DISPATCHER	37.00	37.00	38.00	38.00
	SECURITY OFFICER, ARMED	10.00	10.00	10.00	10.00
	SECURITY OFFICER, UNARMED	7.50	7.50	7.75	7.75
	TRAINEE	2.00	2.00	0.00	0.00
	PART-TIME 911 CALL OPERATOR	0.00	0.00	0.00	4.50
Police Department Total		468.50	470.50	468.75	501.25
Public Works	ADMIN COORDINATOR	0.00	0.00	1.00	1.00
	ADMIN SUPPORT SPECIALIST	5.00	5.00	4.00	4.00
	ARCHITECT	1.00	1.00	1.00	1.00
	BUILDING CUSTODIAN/MESSENGER	1.00	1.00	1.00	1.00
	BUILDING ENGINEER	2.00	2.00	2.00	2.00
	BUILDING MAINTENANCE WORKER	1.00	1.00	1.00	1.00
	BUILDING TRADES CARPENTER	2.00	2.00	2.00	2.00
	BUILDING TRADES LABORER	2.00	2.00	2.00	2.00
	BUILDING TRADES PAINTER	1.00	1.00	1.00	1.00



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Public Works	BUILDING TRADES PLUMBER	2.00	2.00	2.00	2.00
	CARETAKER (AFSCME)	17.00	17.00	17.75	17.75
	CLERK II	1.00	1.00	0.00	0.00
	COMPUTER SPECIALIST I	1.00	1.00	1.00	1.00
	CONCRETE SPECIALIST	1.00	1.00	4.00	4.00
	CONSTRUCTION INSPECTOR II	3.00	3.00	3.00	3.00
	CONSTRUCTION WORKER I	10.00	10.00	10.00	10.00
	CONSTRUCTION WORKER II	3.00	3.00	3.00	3.00
	CONSTRUCTION WORKER III	5.00	5.00	5.00	5.00
	CONSTRUCTION WORKER/WELDER	1.00	1.00	1.00	1.00
	COUNTY ENGINEER	1.00	1.00	1.00	1.00
	CUSTODIAN	0.75	0.75	0.00	0.00
	CUSTODIAN SUPERVISOR	2.00	2.00	2.00	2.00
	DIRECTOR	3.00	3.00	2.00	2.00
	ENGIN SUPPORT SUPERVISOR	3.00	3.00	1.00	1.00
	ENGINEER SUPERVISOR	1.00	1.00	1.00	1.00
	ENGINEER/PROJECT MANAGER III	1.00	1.00	3.00	3.00
	ENGINEER/PROJECT MGR I	2.00	2.00	5.00	5.00
	ENGINEER/PROJECT MGR II	3.00	3.00	2.00	2.00
	ENVIRON COMPLIANCE SUPERVISOR	1.00	1.00	1.00	1.00
	ENVIRONMENTAL SCIENTIST	1.00	1.00	1.00	1.00
	EQUIPMENT OPERATOR I	19.00	19.00	13.00	13.00
	EQUIPMENT OPERATOR II	16.00	16.00	14.00	14.00
	EQUIPMENT OPERATOR III	11.00	11.00	11.00	11.00
	EQUIPMENT OPERATOR IV	4.00	4.00	4.00	4.00
	EQUIPMENT OPERATOR V	3.00	3.00	3.00	3.00
	EXECUTIVE DIRECTOR R19	1.00	1.00	1.00	1.00
	FACILITIES MAINT SPECIALIST	7.00	7.00	7.00	7.00
	FACILITIES MAINT TECHNICIAN	3.00	3.00	3.00	3.00
	FISCAL OFFICER	1.00	1.00	1.00	1.00
	FLARE TECHNICIAN I	0.50	0.50	1.50	1.50
	FLARE TECHNICIAN II	2.00	2.00	2.00	2.00
	FLEET MAINT TECH II - L	8.00	8.00	8.00	8.00
	FLEET MAINTENANCE TECH II - H	5.00	5.00	5.00	5.00
	FLEET MAINTENANCE TECHNICIAN I	4.00	4.00	4.00	4.00
	FLEET SERVICE WORKER	2.00	2.00	2.00	2.00
	FLEET WELDER	1.00	1.00	1.00	1.00
	GENERAL LABORER	2.50	2.50	5.50	5.50
	GENERAL MAINTENANCE WORKER	12.00	12.00	12.00	12.00
	INFORMATION SYSTEMS ANALYST	4.00	4.00	4.00	4.00
	INFORMATION SYSTEMS COORD	1.00	1.00	1.00	1.00
	INSTRUMENT TECH/ELEC HELPER	2.00	2.00	2.00	2.00
	INSTRUMENT TECHNICIAN	1.00	1.00	1.00	1.00
	INTERN	0.25	0.25	0.25	0.25
	LABORATORY SAMPLE COLLECTOR	1.00	1.00	1.00	1.00



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Public Works	LABORATORY TECHNICIAN	3.00	3.00	3.00	3.00
	LABORER SUMMER/SEASONAL	0.25	0.25	0.25	0.25
	LEAD CARPENTER	1.00	1.00	1.00	1.00
	LEAD ENGINEER/PROJECT MGR	1.00	1.00	1.00	1.00
	LEAD FLEET MAINT TECH	3.00	3.00	3.00	3.00
	LEAD WASTEWATER ENGINEER	1.00	1.00	1.00	1.00
	MAINTENANCE ELECTRICIAN	3.00	4.00	4.00	4.00
	MANAGER	8.00	8.00	8.00	8.00
	OPER AND MAINT SUPERINTENDENT	2.00	2.00	2.00	2.00
	OPERATIONS GENERAL SUPERINTEND	1.00	4.00	4.00	4.00
	OPERATIONS SUPERINTENDENT	9.00	9.00	9.00	9.00
	OPERATIONS SUPERVISOR	6.50	6.50	6.50	6.50
	PARTS CLERK	2.00	2.00	2.00	2.00
	PLANT MAINTENANCE WORKER	2.00	2.00	2.00	2.00
	PLANT OPERATOR I	2.00	2.00	2.00	2.00
	PLANT OPERATOR II	13.00	13.00	13.00	13.00
	PLANT OPERATOR III	6.00	7.00	7.00	7.00
	PROFESSIONAL ASSISTANT	3.00	3.00	3.00	3.00
	PROFESSIONAL PROGRAM ASSISTANT	1.00	1.00	2.00	2.00
	PROGRAM COORDINATOR	8.00	8.00	8.00	8.00
	PROGRAM SPECIALIST	0.00	0.00	1.00	1.00
	PROGRAM SUPERVISOR	5.00	5.00	5.00	5.00
	PROJECT ENGINEER	1.00	1.00	0.00	0.00
	PUBLIC WORKS ADMINISTRATOR	1.00	1.00	1.00	1.00
	SEWER MAINTENANCE WORKER I	12.00	12.00	12.00	12.00
	SEWER MAINTENANCE WORKER II	3.00	3.00	3.00	3.00
	SKILLED TRADESPERSON	3.00	3.00	3.00	3.00
	STOREKEEPER	1.00	1.00	1.00	1.00
	UTILITY MAINTENANCE MECHANIC	9.00	9.00	9.00	9.00
	WASTEWATER/COLLECTIONS SYS MGR	2.00	2.00	2.00	2.00
Public Works Total		301.75	306.75	306.75	306.75
Register of Deeds	ADMIN SUPPORT ASSISTANT	1.00	1.00	1.00	1.00
	ADMIN SUPPORT SPECIALIST	2.00	2.00	2.00	2.00
	ADMIN SUPPORT SUPERVISOR	1.00	1.00	1.00	1.00
	DEPUTY REGISTER OF DEEDS	1.00	1.00	1.00	1.00
	PROGRAM SPECIALIST	1.00	1.00	1.00	1.00
	REGISTER OF DEEDS	1.00	1.00	1.00	1.00
Register of Deeds Total		7.00	7.00	7.00	7.00
Sheriff	ADMIN COORDINATOR	2.00	2.00	2.00	2.00
	ADMIN SUPPORT SPECIALIST	2.00	2.00	2.00	2.00
	CLASSIFICATION TECH	4.00	4.00	4.00	4.00
	CLERK	14.00	14.00	14.00	14.00
	CORRECTIONAL SPECIALIST	12.00	12.00	12.00	12.00



Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Sheriff	DEPUTY-KPERS	83.00	83.00	96.00	96.00
	DEPUTY-KPF	58.00	58.00	45.00	45.00
	FACILITIES MAINT SPECIALIST	1.00	1.00	1.00	1.00
	INFORMATION SYSTEMS COORD	1.00	1.00	1.00	1.00
	JUVENILE CARE COORDINATOR	1.00	1.00	1.00	1.00
	JUVENILE CARE WORKER I	34.00	34.00	34.00	34.00
	JUVENILE CARE WORKER II	5.00	5.00	5.00	5.00
	JUVENILE DET ADMINISTRATOR	1.00	1.00	1.00	1.00
	MANAGER	1.00	1.00	1.00	1.00
	PROFESSIONAL ASSISTANT	2.00	2.00	2.00	2.00
	PROGRAM COORDINATOR	1.00	1.00	1.00	1.00
	PROGRAM SPECIALIST	6.75	6.75	6.75	6.75
	PROGRAM SUPERVISOR	2.00	2.00	2.00	2.00
	PROGRAMS ASSISTANT	2.00	2.00	2.00	2.00
	SECURITY OFFICER, ARMED	21.00	21.00	21.00	21.00
	SHERIFF	1.00	1.00	1.00	1.00
	SHERIFF CAPTAIN	8.00	8.00	8.00	8.00
	SHERIFF INVESTIGATOR	4.00	4.00	4.00	5.00
	SHERIFF LT. COLONEL	1.00	1.00	1.00	1.00
	SHERIFF MAJOR	4.00	4.00	4.00	4.00
	SHERIFF SERGEANT	13.00	13.00	13.00	13.00
	SHERIFF WARDEN COMMANDER	1.00	1.00	1.00	1.00
	SR. JUVENILE INTAKE WORKER	1.00	1.00	1.00	1.00
	UNDERSHERIFF	1.00	1.00	1.00	1.00
	WARRANT CLERK	4.00	4.00	4.00	4.00
Sheriff Total		291.75	291.75	291.75	292.75
Special Community Grants	SCHOOL CROSSING GUARD	7.00	7.00	7.00	7.00
Special Community Grants Total		7.00	7.00	7.00	7.00
Transit	DIRECTOR	1.00	1.00	1.00	1.00
	DISPATCHER II	3.00	3.00	3.00	3.00
	GENERAL LABORER	0.50	0.50	0.50	0.50
	LEAD TRANSIT OPERATOR	2.00	2.00	2.00	2.00
	OPERATIONS GENERAL SUPERINTEND	1.00	1.00	1.00	1.00
	PROGRAM COORDINATOR	2.00	2.00	2.00	2.00
	TRANSIT OPERATOR	35.00	35.00	35.00	35.00
Transit Total		44.50	44.50	44.50	44.50



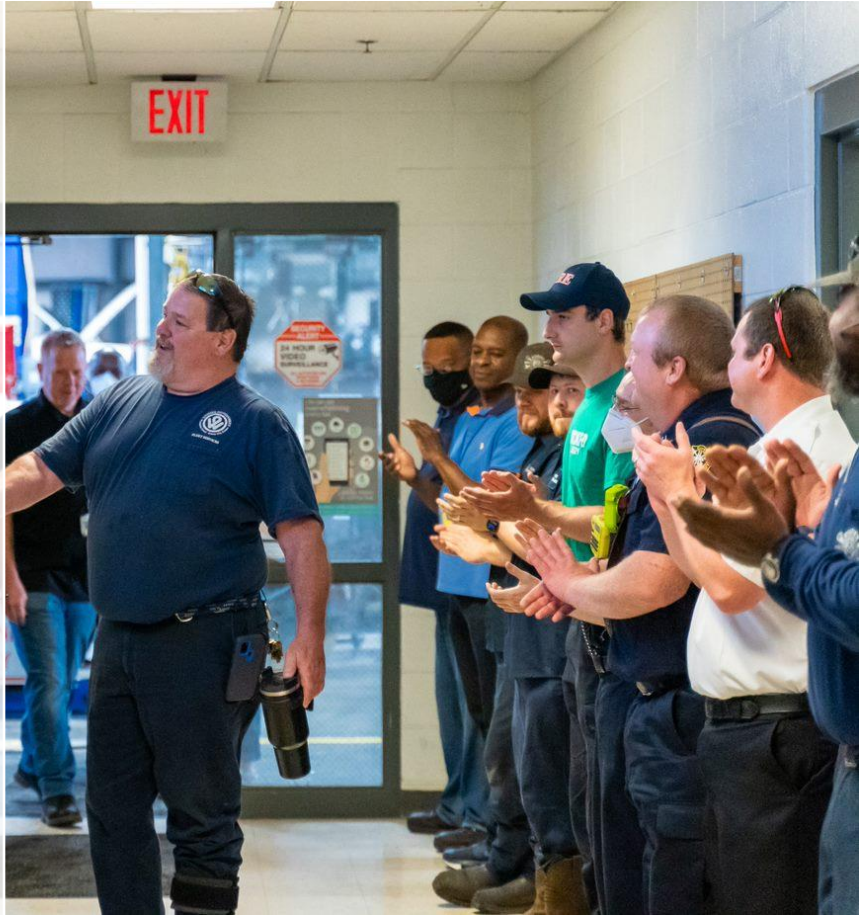
Position Inventory by
(In Full Time Equivalents)

Department	Position Class	2020 Amended	2021 Budget	2021 Amended	2022 Budget
Unified Clerk	ADMIN COORDINATOR	1.00	1.00	1.00	1.00
	ADMIN SUPPORT ASSISTANT	1.00	1.00	1.00	1.00
	ADMIN SUPPORT SPECIALIST	4.50	4.50	4.50	4.50
	DIRECTOR	1.00	1.00	1.00	1.00
	MAIL AND RECORDS CTR CLERK	1.00	1.00	1.00	1.00
	MANAGER	2.00	2.00	2.00	2.00
Unified Clerk Total		10.50	10.50	10.50	10.50
Unified Legal	ADMIN COORDINATOR	1.00	1.00	1.00	1.00
	ADMIN SUPPORT SPECIALIST	3.00	3.00	3.00	3.00
	ADMIN SUPPORT SUPERVISOR	1.00	1.00	1.00	1.00
	ATTORNEY	6.00	6.00	5.00	5.00
	ATTORNEY II	2.00	2.00	1.00	1.00
	CHIEF DEPUTY COUNSEL	2.00	2.00	2.00	2.00
	CHIEF LEGAL COUNSEL	1.00	1.00	1.00	1.00
	INTERN	1.00	1.00	1.00	1.00
	PROFESSIONAL ASSISTANT	1.00	1.00	1.00	1.00
	PROGRAM SPECIALIST	1.00	1.00	1.00	1.00
	PROSECUTOR	2.00	2.00	2.00	2.00
	SENIOR ATTORNEY	2.00	2.00	4.00	4.00
Unified Legal Total		23.00	23.00	23.00	23.00
Urban Planning & Land Use	DIRECTOR	1.00	1.00	1.00	1.00
	ENFORCEMENT SPECIALIST	1.00	1.00	1.00	2.00
	ENGIN SUPPORT SUPERVISOR	1.00	1.00	1.00	1.00
	ENGINEER/PROJECT MGR I	2.00	2.00	2.00	2.00
	INTERN	0.50	0.50	0.50	0.50
	LEAD ENGINEER/PROJECT MGR	1.00	1.00	1.00	1.00
	LEAD PLANNER	1.00	1.00	1.00	1.00
	PLANNER	3.00	3.00	3.00	3.00
	PROFESSIONAL ASSISTANT	1.00	1.00	1.00	1.00
Urban Planning & Land Use Total		11.50	11.50	11.50	12.50
Wyandotte County Coroner	ADMIN COORDINATOR	0.75	0.75	0.75	0.75
	CORONER	0.75	0.75	0.00	0.00
	DEPUTY CORONER	0.75	0.75	0.00	0.00
Wyandotte County Coroner Total		2.25	2.25	0.75	0.75
Grand Total		2342.30	2367.30	2363.30	2405.80

2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



EMPLOYER PAID BENEFITS ASSUMPTIONS



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Employer Paid Benefit Assumptions

Employer Paid Benefits	2021 Original	2021 Amended	2022 Budget
Health Insurance (Traditional Plan)			
<i>Single Coverage</i>	\$9,441	\$9,440	\$10,101
<i>Family Coverage</i>	\$22,491	\$22,491	\$24,065
Health Insurance (Health Savings Account)			
<i>Single Coverage</i>	\$8,496	\$8,496	\$9,091
<i>Family Coverage</i>	\$19,952	\$19,951	\$21,348
Dental Insurance			
<i>Single Coverage</i>	\$390	\$364	\$364
<i>Family Coverage</i>	\$916	\$856	\$856
Vision Insurance			
<i>Single Coverage</i>	\$56	\$52	\$52
<i>Family Coverage</i>	\$143	\$112	\$112
Standard Life Insurance			
<i>Single Coverage</i>	\$28	\$28	\$28
<i>Family Coverage</i>	\$28	\$28	\$28
Health Insurance Waiver	\$1,800	\$1,800	\$1,800
KPERS Civilian Rates	9.87%	9.87%	9.90%
KPERS Fire & Police Rates	22.80%	22.80%	22.99%
KPERS Sheriff	22.80%	22.80%	22.99%
KPERS Retired From Different Employer	8.87%	8.87%	8.90%
FICA (Social Security)	6.20%	6.20%	6.20%
FICA (Medicare)	1.45%	1.45%	1.45%
Unemployment	0.10%	0.10%	0.10%

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2021 - 2022

UNIFIED GOVERNMENT

APPROVED BUDGET



FINANCIAL POLICIES





Unified Government of Wyandotte County
and Kansas City, Kansas

Commission Resolution:
R-35-18
Adopted: 07/26/2018

Operating and Capital Budget Policy

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Budget Director.

II. Purpose:

The Operating and Capital Budget is developed on an annual basis through departmental business plans to achieve operational objectives. Together, these documents and activities provide a comprehensive plan to deliver efficient services to residents and stakeholders of the Unified Government in a manner that aligns resources with the policy, goals, mission, and vision of the Board of Commissioners.

The formulation of the Operating and Capital Budget, including the publication of a comprehensive budget document, is one the most important financial activities that the Unified Government undertakes each year. This budget policy is intended to provide guidelines to assist in the formulation and consideration of broader implications of financial discussions and decisions, which ultimately assist in completing financial planning cycles that deliver the best value to residents.

III. Applicability and Scope:

This policy shall apply to all Funds under the budgetary and fiscal control of the Mayor and the Board of Commissioners.

IV. Policy:

A. Basis of Budgeting

1. Governmental, Special Revenue and Enterprise Fund Types - Budgets for these Fund types are adopted on the Cash Basis of Accounting.
2. Cash Basis of Accounting includes the following budgetary treatments:
 - a. Changes in the fair value of investments are not treated as adjustments to revenue in the annual operating budget;
 - b. Debt service and capital lease principal payments are treated as expenses in the annual operating budget;
 - c. Depreciation expense is not recognized in the annual operating budget; and

- d. Capital purchases are recognized as expense in the annual operating budget.

B. Budgetary Control

1. The Unified Government must comply with the Kansas budget law, K.S.A. 79-2925 et seq., and the Kansas cash basis law, K.S.A. 10-1101 et seq. The budget law requires local governments to adopt a balanced budget and not to raise taxes or spend moneys other than as provided in the budget. State law requires the Unified Government to adopt an annual balanced budget by formal resolution for the General Fund, special revenue funds, debt service funds and enterprise funds in use. The Board of Commissioners is allowed to adopt and operate under a project-length balanced budget for each capital Project Fund. Both the budget law and the cash basis law make it unlawful to create any indebtedness in excess of the amount of money budgeted and appropriated for the purpose during the current budget year. Any contract of the municipality creating indebtedness, in violation of the law is declared void. Accordingly, multi-year contracts must have a provision that allows cancellation of the contract if the funding to pay the obligation is not appropriated for the budget year.
2. The Unified Government's budgeting system is a program-based line item process. Departments prepare operating and capital program budgets at a detailed level. Department management is responsible for administering their respective Programs within the financial constraints described by the budget as adopted.
3. At a minimum, the Legal Level of Control is for each Fund for which a budget is adopted, although for administrative oversight each department director is responsible for managing to their respective department's adopted budget. The level of control is established at the fund level by State statutes, which also permits the transfer of budgeted amounts from one category to another within the same Fund. Budgets cannot be moved between departments without obtaining approval from the County Administrator, or his/her designee. The Unified Government further controls spending by requiring that no expenditures be committed that would exceed the amount appropriated for the spending category (e.g. Personnel, Services, Commodities, Capital) without the department first obtaining approval.
4. Nothing in either the budget or cash basis laws prohibits revisions of budgets from one account within the General Fund to another account in the General Fund, if needed. The following types of budget revisions require approval from both from the department director and County Administrator, or his/her designee:
 - a. An appropriation of contingency budgets,
 - b. An appropriation of reserve budgets,
 - c. Revisions that move budgetary appropriations between operating and capital budgets, and
 - d. Budget revisions within a Fund that equal to or are greater than \$10,000.
5. The following financial transaction processing actions require Budget Director approval before execution:

- a. Pre-Bid Contracts,
 - b. Capital Project Contracts,
 - c. Capital Equipment Contracts, and
 - d. Changing status of an unfunded personnel position to funded or creation of a new personnel position.
- 6. The following budgetary controls will be adhered to by all departments and divisions:
 - a. Reallocating budgets from *personnel (salary and benefits) accounts* require department director, chief financial officer, and County Administrator's Office approvals.
 - b. Budget appropriations may be moved between other accounts with department director approval.
 - c. *Moving budget appropriations are allowed from one division to another division* within the same Fund's cost category. Additionally, *all such budget appropriation revisions* must be approved by the department director and the transferring division manager.
 - d. Commission approval is required for budget amendments at the fund level, in accordance with K.S.A. 79-2929a.
- 7. Special budgetary controls and reporting requirements are in effect for the following four categories of budget expenditures:
 - a. Commission review is necessary for discretionary expenditures that exceed \$50,000 and do not impact operations or present an immediate health and safety concern. *Discretionary expenses include legal settlements (excluding legal fees), new capital projects, property acquisition payments, or other initiatives not previously reviewed by the governing body.*
 - b. The County Administrator is authorized to approve budget revisions that exceed \$50,000 for matters involving health and safety concerns, other emergencies or to sustain on-going operations, subject to approval by the Mayor or the Mayor pro-tem, if the Mayor is absent. These revisions will be reported to the next scheduled meeting of the Economic Development and Finance Standing Committee.
 - c. The County Administrator is authorized to approve budget revisions between \$10,000 to \$50,000 for emergencies, health and safety concerns, new capital projects, legal settlements, property acquisition, or to sustain on-going government operations. These revisions will be reported to the Economic Development and Finance Standing Committee on a quarterly basis.
 - d. Routine day-to-day department expenditure budget revisions, less than \$10,000, are managed by the department directors and are subject to the County Administrator's budget controls set forth in this policy and do not require Commission review.
- 8. The Chief Financial Officer and the Budget Director will provide updates on the Unified Government's financial position of all State certified applicable Funds by quarterly reporting to the Economic Development and Finance Standing Committee, Mayor and the Board of Commissioners the status of actual expenditures, expenses, and revenues compared to the adopted budget, with estimated fund balances/net positions (also refer to the Accounting, Auditing

and Financial Reporting Policy). Further, the Chief Financial Officer and the Budget Director will ensure that department management has access to timely and accurate financial data.

C. Balanced Budget

1. The Unified Government shall adopt a balanced budget for each Fund in which this policy covers. All Unified Government Tax Levy Funds' budgets are required to balance according to Kansas State Statute (K.S.A 79-2967). A budget resolution is balanced when the sum of estimated revenues and appropriated Fund Balances/Net Position is equal to appropriations.
2. Operating revenues, other financing sources and resources from fund balances/net position must fully cover operating expenditures / expenses, including debt service and other financing uses. Operating expenditures / expenses for the purposes of balancing the annual budget shall include that year's contribution to capital Funds deemed required to maintain existing assets. Further, Operating expenditures / expenses shall include the portion of Funds required to maintain the viability of internal service Funds for the purposes in which they were created.
3. Minimum operating reserves policy levels must be maintained unless reserves are being used in accordance with the purposes permitted by the Unified Government's policy (see Unified Government reserves policies for further guidance).
4. The balancing of Operating Revenues with Operating Expenditures (as defined above) is a goal that should be applied over a period of time which extends beyond current appropriations. Temporary shortages, or operating deficits, can and do occur, but they shall not be tolerated as extended trends. The Unified Government cannot develop a legacy of shortages or a legacy of mixing one-time revenue sources to Fund operational costs and expect to continue the delivery of services.

D. Form of the Budget

1. Unified Government Vision - The budget shall be constructed around the Board of Commissioners vision for the long-term direction of Unified Government services and the associated desired culture and environment. When appropriate, a needs assessment of stakeholders' priorities, challenges and opportunities shall be integrated into the visioning process to assist with the establishment of both short-term and long-term goals.
2. Financial Plans - The Unified Government's departments shall create plans that describe their operational needs. These plans shall address the appropriate level of Funding required to meet stakeholders needs based upon the Unified Government vision previously established. Such Funding requests will be prepared in a financially sustainable manner. Operational plans should contain the identification of opportunities and challenges associated with implementing the stakeholders' priorities and vision of the Board of Commissioners.
3. Programmatic Budgeting - The budget shall be based on Programs in order to provide insight into the costs of the lines of service that the Unified Government provides. Deliverables and specific actions shall be detailed at

the Programmatic level, which support the goals and vision outlined within the plan and Unified Government vision.

4. Cost Allocation - The budget shall be prepared in a manner that reflects the full cost of providing services. Internal service Funds shall be maintained to account for services provided primarily to departments within the Unified Government.
5. Financial Information - The budget shall display estimated beginning Fund Balances (Budgetary Basis); estimated revenue and receipts; appropriated expenditures or expenses; and the estimated year-end Fund Balances (Budgetary Basis).

E. Estimates of Revenue, Expenditures, and Expenses

1. Objective Estimates - The Unified Government shall take an objective and analytical approach to forecasting revenues, expenditures and expenses as accurately as possible. Though the Unified Government will use the best information available to estimate revenues, including millage rates and tax revenues, accurately, absolute certainty is impossible. Should revenues be overestimated, the spending plans and priorities established during the budget process shall be used to propose appropriation and/or spending reductions as required to bring the budget into balance.
2. Regular Monitoring of Projections - The Finance Department shall monitor revenue incomes and expenditure/expense outflows to assess the implications of the annual budget in order to provide timely updates on actual financial performance.
3. Long-Term Forecasts - The Finance Department shall develop and maintain long-term financial forecasts, at least five years into the future, in order to help the Unified Government management and elected officials assess its long-term financial sustainability.

F. Stakeholder Participation

The Unified Government shall provide meaningful opportunities for the stakeholders to provide input into the financial planning and budget process, before a budget is adopted.

G. Create Value for the Stakeholders

The Unified Government seeks to maximize the value each stakeholder receives through its spending. Accordingly, staff should develop budget tools and methods to measure and maximize value, particularly by critically examining existing spending patterns.

H. Address Long-Term Liabilities

The Unified Government shall fully Fund current portions of long-term liabilities in order to maintain the trust of creditors and avoid accumulating excessive liabilities over the long-term.

I. Responsibilities and Calendar

The Unified Government's fiscal year runs from January 1 through December 31. The County Administrator shall submit or cause to be submitted annually to the Mayor and

Board of Commissioners, typically in early July, a proposed budget governing expenditures/expenses of all applicable Unified Government Funds, including capital outlay and public works projects, for the following year. The procedures for budget preparation, submission to the Mayor and Board of Commissioners, review by the Mayor and Board of Commissioners, public review, notice, and public hearings are provided in State law as well as in the Unified Government practice. State budget law requires the budget be adopted by the Mayor and Board of Commissioners and submitted to the County Clerk of the Unified Government by August 25th of the prior year to which it applies, which budget, when so adopted shall constitute the Mayor and Board of Commissioners' appropriation of all applicable Funds for such year.

J. Budget Amendments

Amendments shall be considered and adopted by the Mayor and Board of Commissioners. If unexpected or unfunded expenditures must be made, department directors are expected to manage their available resources and reevaluate priorities before requesting a budget amendment. Budget Amendments require formal approval of the UG Commission as allowed by State Statute for any current fiscal year budget, at the fund level, for the current fiscal year operating budget if sufficient funds are available. A budget amendment may only be made for previously unbudgeted increases in revenue estimates, with the exception of ad valorem property tax revenues. Criteria for amending a fund's budget include: a) emergencies, b) federal and state mandates, and c) other circumstances which could not be anticipated. A budget may not be amended solely due to additional revenues have become available. The Chief Financial Officer submits to the Commission a request to amend the budget. The request contains explanations written by the director(s) of the department(s) requesting additional budget appropriation with a proposal for financing the additional appropriation. To amend the budget, a notice of public hearing to amend the budget must be published in the local newspaper. Ten days after the publication, the public hearing may be held at which time the governing body has the option of approving or denying the request.

K. Operating Carryover and Surplus

A fiscal year-end operating surplus may occur when there is a net increase in fund balance or when there is a positive budget variance at the Fund-level. Such a surplus will be reviewed by the Commission for potential use based on the following priorities: a) increase reserves, b) tax or fee reductions, c) paying down liabilities of internal service funds with negative financial positions, d) examine opportunities for pre-payment and accelerated payoff of debt, and e) increase funds for capital facilities.

L. Priorities for Funding

The County has many Funding requirements established by the United States Federal Government and the State of Kansas. The Unified Government is directed by a large body of laws, Program mandates, rules, and policies which can dictate its operations. It is the Unified Government's policy to effectively and efficiently manage its operations in conformity with these legal directives.

V. Quality Control and Quality Assurance:

It is the responsibility of the Budget Director to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

- A. Adopted Budget Resolution - The formal statement approved by the Board of Commissioners which shows budgeted revenues and expenditures/expenses for the upcoming fiscal year by Fund.
- B. Balanced Budget - A budget is balanced when the sum of estimated revenues and appropriated Fund Balances/Net Position is equal to appropriations.
- C. Capital Maintenance and Improvement Budget – The Amended Current Year and Year One of the Capital Improvement Plan shall be appropriated with the annual budget and accounted for within a capital project Fund(s).
- D. Capital Maintenance and Improvement Plan (CMIP) - A plan that describes the capital projects and associated Funding sources the Unified Government intends to undertake in the current year plus five additional future years, including the acquisition or construction of capital facilities, equipment and other capital assets, and the maintenance thereof.
- E. Cash Basis of Accounting / Kansas Cash Basis Law – Cash basis of accounting is the practice of recording revenues when cash is received and recording expenses when the expense is paid. Kansas cash basis law, K.S.A. 10-1101 et seq. is designed to prohibit cities and counties from spending cash the entity does not have or incurring obligations that cannot be met promptly. The law makes it unlawful to create any indebtedness in excess of the amount budgeted and appropriated for the purpose during the current budget year. Any contract of the municipality creating indebtedness, in violation of the law, would be declared void. Accordingly, multi-year contracts must have a provision that allow for the cancellation of contracts if the funding to pay the obligation was not appropriated for the budget year. There are certain exceptions to the cash basis law in the Kansas statutes, specifically pertaining to the issuance of certain types of government debt.
- F. Full Accrual Basis of Accounting - Under this basis of accounting, transactions and events are recognized as revenues and expenses when they occur, regardless of timing of related cash flow.
- G. Fund - An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying out specific activities or attaining certain objectives. Funds can be divided into various types, depending on their purpose. These types include Governmental (general Fund, special revenue Funds, capital project Funds, debt service, proprietary Funds (internal service and enterprise Funds) and Fiduciary Funds (trust Funds, agency Funds).
- H. Fund Balance (CAFR) - Fund balance is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources in a governmental Fund as reported in the Comprehensive Annual Financial Report (CAFR).

- I. Fund Balance (Budgetary) – Fund Balance for Budgetary Purposes begins with the beginning of the year unencumbered fund balance as reported in the CAFR’s Schedule of Budgetary Accounts, Budget and Actual Budgetary Basis (non-GAAP) for the respective fund, plus all revenues less all expenditures recorded on a cash basis for the respective fiscal year.
- J. Legal Level of Control - The lowest level of budgetary detail at which a local government's management or budget officer may not reassign resources without approval of the governing authority.
- K. Modified Accrual Basis of Accounting - Under this basis of accounting, revenues are recognized when they become both measurable and available. Measurable means the amount of the transaction can be determined. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when an event or transaction is expected to draw upon current spendable resources.
- L. Net Position - The residual of all other elements presented in a statement of financial position. It is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.
- M. Operating Revenue - Revenues from regular taxes, fees, fines, permits, charges for service and similar sources. Operating Revenues exclude proceeds from long-term debt instruments used to finance capital projects and other financial sources.
- N. Operating Expenditures/Expenses - Expenditures/expenses are made to pay for daily operations that provide basic government services such as personnel, supplies, and contracted services. Operating Expenditures exclude capital costs and their financing uses. Expenditures are reported within governmental Fund types; expenses within proprietary Fund types.
- O. Other Financing Sources - The other financing sources category normally is used only for items that authoritative reporting standards have identified as such. Those items are: the issuance of long-term debt; inception of a capital lease; debt service on demand bonds reported as Fund liabilities; sales of capital assets; insurance recoveries; and transfers.
- P. Other Financing Uses - The other financing uses category serves to report the following events and transactions: original issue discount on debt; payments to advance refunding escrow agent; reclassification of demand bonds as Fund liabilities; and transfers.
- Q. Program - A set of activities, operations, or organizational units designed and directed to accomplish a specific service outcomes or objectives for a defined customer.

VIII. Related Documents and References:

- A. Budget process manuals and budget resolutions
- B. Capital Asset and Equipment Investment and Management Policy
- C. General Fund Operating and Economic Uncertainty/Emergency Reserve Policy
- D. Special Revenue Funds Operating Reserve Policy
- E. Enterprise and Internal Service Funds Operating Reserve Policy
- F. Long-Term Financial Planning Policy
- G. County Administrator policies as applicable



Unified Government of Wyandotte County and Kansas City, Kansas

Commission Resolution:
R-35-18
Adopted: 07/26/2018

Revenue and User Fee Policy

I. **Authority:**

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Budget Director.

II. **Purpose:**

Local governments create value for the public by providing services and creating stable institutions, which contribute to an orderly society. Revenues are central to constituents' perceptions of the value governments create for them for two reasons. First, sufficient and stable revenues are needed to consistently produce the programs and services that constituents prefer. Second, "public value" is not just a function of the services constituents receive, but also what and how they pay for those services – revenue sources that are fair and consistent will be more acceptable to the public.

This Revenue and User Fee Policy establishes standards and guidelines that support efficient and fair revenue streams. The goals are a broad philosophy that supports how the government will manage revenues in terms of diversification and stabilization, equity, relation to economic development, and collections.

III. **Applicability and Scope:**

This policy shall apply to all Funds under the budgetary and fiscal control of the Mayor and the Board of Commissioners.

IV. **Policy:**

A. Revenues Goals

1. **Diversification and Stabilization** – The goal of Unified Government is to maintain diverse and stable revenue sources. Three primary revenue sources, including property tax, sales tax, and franchise or payment in-lieu of tax provide a strong revenue base. Nearly 60% of revenue received by the UG is from the three sources stated above. A combination of other charges for services, various fees, fines and other miscellaneous revenues broaden the revenue base.
2. **Equity** – The Unified Government strives to maintain a sound and fair tax appraisal system, consistent with State statutes. The County's diversified tax structure results

in property, sales or franchise tax payments from most residents and businesses. For example, a business receiving a property tax incentive or abatement is still subject to the local utility franchise or PILOT charges (payment-in-lieu of tax).

3. Relation to Economic Development – Tax incentives will be provided to encourage investment in both residential and commercial sectors that stimulate growth and provide future fiscal and economic impact to the community. Tax incentives will be consistent with the government’s tax abatement and economic development policies.
4. Collections - The collection of delinquent taxes is a high priority. Delinquent taxpayer notifications, tax sales, and the Kansas set-off program are important tools used by the government to reduce delinquency and increase governmental revenues

B. Non-Recurring and Volatile Revenues

Non-recurring revenues should not be used on a continual basis to balance the budget. Capital investment is a more appropriate use of the funds.

C. New Revenues and Changes to Revenues

New revenue sources will be evaluated in terms of their fairness, economic impact and cost.

D. Revenue Estimates

Because revenues are sensitive to local and regional economic conditions, the UG takes a conservative forecasting approach in projecting revenues. Forecasting of revenues should consider prior year trends and current economic conditions. Staff will estimate annual revenues by an objective, analytical process utilizing trend, judgmental, and statistical analysis as appropriate. Revenue budget estimates shall be supported with documented variable assumptions (base, rate, etc.). Revenue initiating departments shall provide guidance to the Finance Department in the formulation of revenue estimates. Additionally, revenue forecasts should be monitored on an ongoing basis and adjusted as necessary.

E. Earmarking

In order to maximize the flexibility of current and future UG administrations, it is the goal of this policy to limit the use of earmarking specific revenues for specific programmatic expenditures.

F. User Fees

For services that benefit specific users, the County Administrator shall establish and collect fees to fully or partially recover the costs of providing those services and determine the appropriate cost recovery level in establishing the fees. Where feasible and desirable, the UG shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

Utility rates and enterprise funds user fees shall be set at levels sufficient to recover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. The UG shall seek to eliminate all forms of subsidization to utility/enterprise funds from the General Fund.

G. Property Taxes

The UG shall endeavor to reduce its reliance on property tax revenues by revenue diversification, implementation of user fees, and economic development. The City shall also strive to minimize the property tax burden on Unified Government citizens.

V. Quality Control and Quality Assurance:

It is the responsibility of the Chief Financial Officer and the Budget Director to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

- A. Cash Basis of Accounting / Kansas Cash Basis Law – Cash basis of accounting is the practice of recording revenues when cash is received and recording expenses when the expense is paid. Kansas cash basis law, K.S.A. 10-1101 et seq. is designed to prohibit cities and counties from spending cash the entity does not have or incurring obligations that cannot be met promptly. The law makes it unlawful to create any indebtedness in excess of the amount budgeted and appropriated for the purpose during the current budget year. Any contract of the municipality creating indebtedness, in violation of the law, would be declared void. Accordingly, multi-year contracts must have a provision that allow for the cancellation of contracts if the funding to pay the obligation was not appropriated for the budget year. There are certain exceptions to the cash basis law in the Kansas statutes, specifically pertaining to the issuance of certain types of government debt.
- B. Fund - An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying out specific activities or attaining certain objectives. Funds can be divided into various types, depending on their purpose. These types include Governmental (general Fund, special revenue Funds, capital project Funds, debt service, proprietary Funds (internal service and enterprise Funds) and Fiduciary Funds (trust Funds, agency Funds).
- C. Non-Recurring Revenues – Revenues that are one-time in nature causing a spike in revenues. Recurring revenues will show mild fluctuations depending on the economy and other factors that fluctuate within a range such as one to five percent. This type of fluctuation is distinguished from a revenue spike that shows unusually large increases for one or two years (over five percent). Economic booms and recessions can create such revenue spikes. The increased revenues (above the normal fluctuation) will be considered one-time or non-recurring revenues.

- D. Operating Revenue - Revenues from regular taxes, fees, fines, permits, charges for service and similar sources. Operating Revenues exclude proceeds from long-term debt instruments used to finance capital projects and other financial sources.
- E. Other Financing Sources - The other financing sources category normally is used only for items that authoritative reporting standards have identified as such. Those items are: the issuance of long-term debt; inception of a capital lease; debt service on demand bonds reported as Fund liabilities; sales of capital assets; insurance recoveries; and transfers.
- F. Program - A set of activities, operations, or organizational units designed and directed to accomplish a specific service outcomes or objectives for a defined customer.
- G. User Fees – A revenue or charge for services assessed to recover all or a portion of the cost of providing the services rendered.

VIII. Related Documents and References:

- A. Budget process manuals and budget resolutions
- B. Operating and Capital Budget Policy
- C. Expenditure Policy
- D. Long-Term Financial Planning Policy
- E. County Administrator policies as applicable



Unified Government of Wyandotte County and Kansas City, Kansas

Commission Resolution:
R-35-18
Adopted: 07/26/2018

Expenditure Policy

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Budget Director.

II. Purpose:

A fundamental level of integrity, directness, and transparency must characterize how local governments spend the public funds entrusted to their stewardship. Beyond that, however, expenditures must be directed to services that citizens prefer. The Expenditure Policy establishes standards and guidelines that support efficiency in government services delivery.

III. Applicability and Scope:

This policy shall apply to all Funds under the budgetary and fiscal control of the Mayor and the Board of Commissioners.

IV. Policy:

A. Funding Operations: A primary goal of the Unified Government is to provide both equitable and cost-effective services to citizens to ensure the ongoing health, safety, and welfare of residents. The Unified Government recognizes that to provide its services in an era of declining revenues and increased costs, tax levies may be increased. It is the goal of the Board of Commissioners that operating expenditures for all related funds must be supported by the operating revenues generated by the respective fund, and that expenditures will not expand beyond the Government's ability to pay for them with current revenues.

Each year the UG Commission adopts an operating budget and a 5-year Capital Maintenance Improvement Program to fund these services. Maintenance, equipment and other capital improvements, including debt financed projects, are funded at targeted levels for current and future years. Grant funds are also utilized to provide services. When a grant concludes staff will evaluate the program for future continuation.

B. Personnel Compensation and Authorization: The UG recognizes that personnel represent our greatest asset to providing excellent customer service and promoting organizational values. This policy directs that the Government: a) maintain

compensation packages that are sufficient to attract and retain quality employees; b) ensure that compensation packages are competitive with other public-sector employees; and c) establish the personnel budgets necessary to provide quality service.

Because the largest expense in the Unified Government is related to employee pay and benefits, the Commission acknowledges that reduction in those areas might be necessary to minimize the tax burden. When those instances arise, employees will be treated in a fair and respectable manner. The Government expects to provide a competitive compensation package that is sufficient in attracting and retaining quality employees in the public sector. Personnel budgets will be maintained to fund Commission authorized positions and salary adjustments. Staff positions should not exceed the authorized level indicated in the funded personnel inventory. New grant funded position requests require both commission and administration approval. Administration will authorize the filling of vacant positions, giving consideration to budget availability.

- C. Funding Non-Current Liabilities:** Maintenance and replacement funding will be prioritized each year to ensure that capital facilities and equipment are sufficiently maintained. Capital improvement budgets will be strategically invested to support the commission and community vision. The UG recognizes that pension/other post-employment benefits (OPEB) costs are a significant future liability. It is important to review policies to minimize future cost impacts.
- D. Efficiency:** The Unified Government will endeavor to achieve service levels that will make efficient use of its limited resources. In such, the staff are committed to:

 - a. analyzing systems and procedures to remove unnecessary requirements;
 - b. evaluating new technologies and capital investments;
 - c. developing skills and abilities of Unified Government employees;
 - d. developing methods of recognizing and rewarding exceptional employee performance;
 - e. establishing a systematic, ongoing process for periodic final reviews of operations; and
 - f. maintaining the right balance between centralization and decentralization in managing the Government's support services functions.
- V. Quality Control and Quality Assurance:**
It is the responsibility of the Chief Financial Officer and the Budget Director to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy. These policies will be reviewed at least annually and updated on an as-needed basis.
- VI. Metrics:**
To be developed and managed accordingly.

VII. Definitions and Acronyms:

- A. Adopted Budget Resolution - The formal statement approved by the Board of Commissioners which shows budgeted revenues and expenditures/expenses for the upcoming fiscal year by Fund.
- B. Balanced Budget - A budget is balanced when the sum of estimated revenues and appropriated Fund Balances/Net Position is equal to appropriations.
- C. Capital Maintenance and Improvement Plan (CMIP) - A plan that describes the capital projects and associated Funding sources the Unified Government intends to undertake in the current year plus five additional future years, including the acquisition or construction of capital facilities, equipment and other capital assets, and the maintenance thereof.
- D. Fund - An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying out specific activities or attaining certain objectives. Funds can be divided into various types, depending on their purpose. These types include Governmental (general Fund, special revenue Funds, capital project Funds, debt service, proprietary Funds (internal service and enterprise Funds) and Fiduciary Funds (trust Funds, agency Funds).
- E. Legal Level of Control - The lowest level of budgetary detail at which a local government's management or budget officer may not reassign resources without approval of the governing authority.
- F. Non-Recurring Expenditures – Expenditures that are one-time in nature causing a spike in costs. Recurring expenditures will show mild fluctuations depending on the economy and other factors that fluctuate within a range such as one to five percent. This type of fluctuation is distinguished from an expenditures spike that shows unusually large increases for one or two years (over five percent). Economic booms and recessions can create such expenditures spikes. The increased expenditure (above the normal fluctuation) will be considered one-time or non-recurring expenditures.
- G. Operating Expenditures - Expenditures from personnel costs, contractual services, commodities and similar uses. Operating expenditures exclude capital outlay, equipment acquisitions, transfers-out, long-term debt payments used to finance capital projects and other financial uses
- H. Other Financing Uses - The other financing uses category normally is used only for items that authoritative reporting standards have identified as such. Those items are: the issuance of long-term debt; inception of a capital lease; debt service on demand bonds reported as Fund liabilities; and transfers.
- I. Program - A set of activities, operations, or organizational units designed and directed to accomplish a specific service outcomes or objectives for a defined customer.

VIII. Related Documents and References:

- A. Budget process manuals and budget resolutions
- B. Operating and Capital Budget Policy
- C. Revenue and User Fee Policy
- D. Long-Term Financial Planning Policy
- E. County Administrator policies as applicable



Unified Government of Wyandotte County
and Kansas City, Kansas

Commission Resolution:
R-10-21
Adopted: 02/11/2021

Capital Asset and Equipment Investment and Management Policy

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Budget Director.

II. Purpose:

Capital assets and equipment have a major impact on the ability of the Unified Government to deliver services, economic vitality and overall quality of life for Wyandotte County and Kansas City, Kansas stakeholders. The purpose of this policy is to provide guidelines to complete a comprehensive process that allocates limited resources in capital investment and improved management decisions.

III. Applicability and Scope:

This policy shall apply to all funds under the budgetary and fiscal control of the Mayor and the Board of Commissioners.

IV. Policy:

A. Roles and Process of the CMIP - The Finance Department is responsible for coordinating the CMIP process and compiling the CMIP document. Other key roles include:

1. CMIP - Each year, Unified Government staff shall develop a five-year long-range CMIP that describes and prioritizes the capital projects the Unified Government intends to undertake.
2. Review of Capital Project Proposals – The Finance Department will coordinate a financial capital project review process within the annual budget calendar.
 - a. Full Consideration of Operating and Maintenance Costs - Adequate resources should be identified to operate and maintain existing assets as well as proposed expanded assets before funding is allocated to any new Capital Project.

3. Stakeholder Participation - The Unified Government shall provide meaningful opportunities for stakeholders to provide input into the CMIP development before the plan is adopted.
4. UG Commission Responsibilities - (link to plans) All projects submitted for consideration of inclusion within the CMIP, with minor and occasional exceptions, should be based, when possible, on investments called for by master plans and/or capital assets needs assessments that have been formally reviewed and adopted by the UG Board of Commissioners. Operating and maintenance cost estimates will be reflected in departmental operating plans.
5. Approval of the CMIP – The Planning Commission shall review draft CMIP proposals, suggest changes they believe are in the best interest of the community and recommend a CMIP to the Board of Commissioners. The Board of Commissioners shall review and approve the CMIP. Amendments to the CMIP shall be considered and adopted by the Board of Commissioners at regular meetings except for specific adjustments when limited authority is delegated to the County Administrator, Chief Financial Officer, and the Budget Director, as prescribed within the Operating and Capital Budget Policy.

B. CMIP Project Selection - An objective set of criteria will be used to assess and evaluate project proposals. Major road construction, buildings and parks projects will be evaluated using a weighted matrix of the following criteria. The weighting of these criteria will be set with guidance from the UG Board of Commissioners and Planning Commission. Although specific criteria may be updated from time to time, the following concepts are core principles to be considered in the development of such criteria:

1. Long-Term Forecasts - Long-term forecasts should be prepared to better understand resources available for capital spending and to assess operational impacts and eventual maintenance replacement costs.
2. Revenue Generation or Economic Development Advantages – Projects should be given priority that demonstrate the potential to have a positive return on investment, either through expected increases in assessed valuation or other economic values that could generate future additional revenues.
3. Impact on Other Projects - Projects should not be considered in isolation. One project's impact on others should be recognized and costs shared between projects where appropriate. Project coordination will be properly sequenced both internally and alongside external stakeholders operating in Wyandotte County/Kansas City, Ks.
4. Allow for Funding of Preliminary Activities - For some projects it may be wise to fund only preliminary engineering/planning before committing to funding the whole project. However, even these expenditures can be considerable. Therefore, these preliminary engineering/planning should also be evaluated, analyzed and prioritized appropriately.

5. Full Lifecycle Costing - Cost analysis of a proposed project should encompass the entire life of the asset, from planning and acquisition to disposal.
6. Predictable Project Timing and Scope - Schedule and scope estimates should be practical and achievable within the requested resources, including financial and human.
7. Population Served – An estimate of the population that would directly benefit from a project should be considered in the prioritization of project selection.
8. Capacity Needs – Using volumetric data, traffic counts, or daily visitors to evaluate the current and future needs of systems to prioritize projects that improve the overall function of network assets.
9. Community Sites – The social impact of projects near community locations should be considered in project selection.
10. Commerce – Projects that enhance the economic viability of future and existing commercial corridors should be considered during project selection.
11. Master Plans – UG master plans for zoning, transportation, trails, parks, bus routes and bike lanes should be considered in project selection.
12. Safety – The safety of the public interacting with UG infrastructure should be considered in project selection.
13. Infrastructure Condition – A combination of condition ratings, consequence of failure analysis, and likelihood of failure estimates should be considered in project selection.

C. Balanced CMIP - The adopted CMIP is a balanced five-year plan. This means that for the entire five-year period, resources will be equal to project expenditures in the CMIP. Expenditures in the CMIP must weigh the full costs of proposed projects in relation to funding sources. It is possible that the plan will have more expenditures than revenues in any single year, but this imbalance will be addressed through the use of interim financing as needed. However, over the life of the five-year plan all expenditures will be provided for with identified revenues. All unfunded projects will be retained on the unfunded list for further consideration in the future.

D. CMIP Funding Strategy - The operating budget includes capital projects and equipment that are generally of a recurring nature and are appropriated for one year only. Changes from year to year for annual or reoccurring projects represent incremental variances in the cost of doing business. Capital projects that result in procurement or construction of major physical assets for the UG are to be aligned with the Government's financial forecast. Resources for the capital plan can come from the same resources as the operating budget, but the costlier projects are

funded by bond and temporary note financing. The Unified Government has provided financial resources for the CMIP through three primary methods: 1) various local dedicated taxes, charges for services revenues, grants, partnerships with non-profits and/or corporations, and other funding sources from external entities, 2) Pay-As-You-Go, and 3) Debt financing. These funding methods are expected to be used for future CMIPs. Guidelines are provided below to assist the Unified Government in making the choice between Pay- As-You-Go and Debt financing.

1. Factors which favor **Pay-As-You-Go** financing include circumstances where:
 - a. The project can be adequately funded from available current revenues and fund balances;
 - b. The project can be completed in an acceptable timeframe given the available revenues;
 - c. Additional Debt levels could adversely affect the Unified Government's General Obligation credit rating or repayment sources;
 - d. Costs considered pertain to the maintenance of existing assets; or
 - e. Market conditions are unstable or suggest difficulties in marketing a Debt.
2. Factors which favor long-term **Debt** financing include circumstances where:
 - a. Revenues available for Debt issues are considered sufficient and reliable so that long-term financing can be marketed with an appropriate credit rating, which can be maintained;
 - b. Credit market conditions present favorable interest rates and demand for Unified Government Debt financing;
 - c. A project is mandated by state or federal government and current revenues or fund balances are insufficient to pay project costs;
 - d. A project is immediately required to meet or relieve capacity needs and existing un-programmed cash reserves are insufficient to pay project costs;
 - e. Costs considered for Debt financing pertain to the new assets or capital projects;
 - f. The life of the project or asset financed is ten years or longer; or
 - g. Those expected to benefit from the project include generations in years to come.

- E. Vehicle and Equipment Lease Financing** - In addition, the Unified Government has relied on lease financing for various vehicle and equipment acquisitions with the lease periods ranging from three to ten years depending on the cost of the equipment and its useful life. It is the goal expressed in this policy that the UG reduce its reliance of lease financing for the acquisition and replacement of vehicles and equipment, and instead to move towards paying in cash for these items or other arrangements that support responsible management of assets. As a result, a separate vehicle and equipment replacement internal service fund is established to ensure that adequate funds are available to purchase vehicles and equipment, to stabilize budgeting for major purchases, and to provide a systematic, UG-wide approach to procurement and disposition of the related assets. The goal is to provide sufficient cash flow for annual purchases.
- F. Capital Budget** - Each year the Finance Department will develop a Capital Budget which will contain the spending plan for capital projects. The first year of the adopted CMIP will be the Capital Budget for the fiscal year, in addition to the Amended Budget of the current fiscal year.
- G. Capital Project Management** - Management of capital project is essential to create the best value for Unified Government taxpayers through capital spending. Each department must actively manage their projects and major departments may provide quarterly reports on the status of each project. The following policies shall be observed in order to help ensure the best project management possible.
1. Project Management - Each department is responsible as follows:
 - a. Lead, coordinate, and plan processes that may lead to projects
 - b. Prepare the project proposal
 - c. Ensure that required phases are completed on schedule
 - d. Authorize all project expenditures
 - e. Monitor project cash flows
 - f. Ensure that all regulations and laws are observed
 - g. Periodically reporting project status
 - h. If it is a facility or infrastructure project, work through Public Works to develop a project budget and cash flow forecast for the CMIP prior to project commencement
 - i. Public Works will manage facility and infrastructure projects, with few exceptions, and expect requesting departments to continue to lead all stakeholder engagement.
 2. Department directors are responsible for administering their respective CMIP projects within the financial constraints described by the CMIP budget as adopted. It is expected that line item budgets within an individual project may exceed their planned levels, but totals project costs may not be exceeded.
 3. Limits on Amendments - Capital project amendments during a year shall not exceed the annually adopted budget and funding levels. Each department must manage its capital program within certain time and cost constraints.

4. Upon completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source.

- H. Asset Condition Assessment** – Unified Government department staff may conduct a comprehensive asset inventory that projects replacement and maintenance needs for the next five years and will update this projection each year. The asset inventory will describe the current condition of the Unified Government's assets, establish standards for asset condition, account for the complete cost to maintain assets up to standard over their lifecycle, and account for risks associated with assets that are below condition standards. Unified Government departments shall have responsibility for inventorying and assessing the assets within their purview and ensuring that it reconciles with Finance Department capital asset records.
- I. Prioritization of Asset Maintenance and Replacement** - It is the Unified Government's intent to maintain its existing assets at a level that protects the initial capital investment and minimizes future maintenance and replacement costs. Based on an asset inventory and risk assessment, staff shall include recommendation for asset maintenance in the CMIP. In addition, the Public Works Department is charged with implementing measures that maximize and protect infrastructure investments through policies and procedures with full compliance from all public and private utilities
- J. Funding of Asset Maintenance** - This policy addresses the need to protect the Unified Government's historical investment in capital assets. It is the UG's intent to ensure that adequate resources are allocated to preserve the UG's existing infrastructure to the best of its ability before allocating resources to other capital projects.

Towards this effort, it is the policy that the Government will set aside an appropriate percentage of new project costs towards the future maintenance of new facilities and infrastructure investments.

- K. CMIP Process** - The CMIP Process is directly linked to the annual budget process, land-use planning, facility plan implementation, coordination with the state, county, and other local municipalities, and the ongoing direction of the UG leaders. The process for including a capital project or equipment request in the CMIP:
1. CMIP requests are submitted to the Finance Department through a:
 - a. Department request in response to need;
 - b. Public request identified at a public hearing or from direct contact with the department, or a
 - c. Commission request for an improvement need within a Commissioner district.
 2. Facilities and Infrastructure - Requests effecting UG facilities and infrastructure are to be submitted to and evaluated by the Public Works Department within the asset management program for viability, impacts and timing.
 3. Fleet / Vehicles - Requests effecting UG vehicles and fleet are to be submitted to and evaluated by the Fleet Division, Public Works Department within the asset management program for viability, impacts and timing.

4. Information Technology and Innovation Projects - Requests related to UG information technology and innovation programs are to be submitted to and evaluated by the Department of Knowledge within the asset management program for viability, impacts and timing.
5. Administrative Review – County Administration and the requesting department review all capital projects and equipment requests submitted.
6. Planning and Zoning Commission Review – The CMIP is presented to a designated Planning and Zoning Commission regular or special meeting for capital project review and comment.
7. Unified Government Mayor and Board of Commissioner Review – Project and equipment meetings are held for Commissioners to review and comment on items that are recommended by the County Administrator.
8. Once finalized, the CMIP Project and Equipment lists are submitted to the entire UG Commission for approval as part of the annual budget process.

L. Periodic status reports – Reports will be presented periodically to the UG Mayor, Commissioners and staff to share project progress and identify significant issues associated with a project.

V. Quality Control and Quality Assurance:

It is the responsibility of the Budget Director to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

A. Adopted Budget Resolution - The formal statement approved by the Board of Commissioners which shows budgeted revenues and expenditures/expenses for the upcoming fiscal year by fund.

B. Asset Classifications - Assets will be grouped by asset type into one of the following accounts:

1. Building
2. Equipment
3. Furniture & Fixtures
4. Improvements
5. Infrastructure
6. Land
7. Land Improvements
8. Machinery
9. Other Assets
10. Land held for resale

C. Capital Assets - Any fixed or Intangible asset, including personal property, land,

buildings, improvements other than buildings, and infrastructure. When acquiring any capital asset, additional costs required to place the asset in its intended state of operation should be added to the cost of the asset. This may include: a) Land – title search cost, attorney fees, land survey, liens assumed, taxes assumed, grading costs, building demolition, land improvements with an indefinite life, etc.; b) Buildings – attorney fees, architect fees, inspection and building permits, etc.; c) Equipment – Freight charges, installation costs, setup costs, trade-in discounts, training, etc.

- D. Capital Maintenance and Improvement Budget – Amended Budget Current Year and Year One of the Capital Improvement Plan shall be appropriated with the annual budget and accounted for within a capital project Fund(s).
- E. Capital Maintenance and Improvement Program (CMIP) - A plan that describes the capital projects and equipment and associated funding sources the Unified Government intends to undertake in the current year plus five additional future years, including the acquisition or construction of capital facilities and assets, and the maintenance thereof. It is also a long-term planning tool intended to assist management in financial forecasting that allows for prioritization, financing, coordination, and technical design of all capital assets. The CMIP is a 5-year plan of capital project improvements and equipment needs. Each year the document is updated and presented to Commission for approval. Changes may include the addition of new projects or equipment, as well as, the reprioritization or removal of other capital projects. The CMIP includes all projects funded by grants.
- F. Capital Outlay – Is construction, alteration, restoration, maintenance, improvement or equipment acquisition that does not meet the definition of a capital project, as defined in this policy.
- G. Capital Project - Any construction, alteration, restoration, or improvement of any capital asset. Capital projects are usually maintained in a capital project fund. For the purposes of the CMIP the definition of a capital project and equipment includes projects or items with a useful life of at least five years and a cost of at least \$50,000. However, for the purposes of engaging in dialogue and making decisions toward smart investments, the system for scoring and ranking candidate, capital investment projects will only include those over \$200,000. This will also provide for a more streamlined and meaningful CIP document for public consumption. Project improvements can include construction, reconstruction, rehabilitation or maintenance of a capital asset. Equipment needs can include replacement, upgrade or purchase of new equipment. Capital projects may require engineering support or consulting services to evaluate, design, and prepare documents. The capital program may include maintenance projects that result in new fixed assets.
- H. Debt - An obligation to pay something; financial liability.
- I. Infrastructure – Infrastructure assets are long-lived capital assets that normally can be preserved for a significantly greater number of years than most capital assets and are stationary in nature. Examples include roads, bridges, curbs, gutters, streets, drainage

systems, lighting systems, resurfacing (which specifically adds life to the asset) and similar assets that are of value only to the Unified Government.

- J. Intangible Asset – An item that will serve the government which has no physical substance in nature (such as software) that has an expected useful life longer than one year. The items are acquired through outright purchase, construction, lease purchase agreements, installment purchase contracts, tax or special assessment foreclosure, eminent domain, donations, grants or gifts.
- K. Land – This accounts for the cost of land itself and the cost of preparing land for its intended uses, such as: Purchase price, closing costs (title, attorney, recording, land survey, and appraisal fees), costs incurred in getting the land ready for its intended use (grading, filling, draining, clearing, etc.), all costs incurred up to actual excavation of a building, including demolition or removal of unwanted structures, assumption of any liens or mortgages, additional land improvements having an indefinite life (such as landscaping), and any back taxes or other obligations assumed by the purchaser.
- L. Land Improvements: This account is used for permanent (i.e., non-detachable) improvements of a depreciable nature, other than building and infrastructure assets (see above), that add value to land (e.g., fences, retaining walls). This account also is used for leasehold improvements. Examples are fences, docks and dock improvements, park lighting systems, parking lots, driveways, and retaining walls. Costs of water and sewer lines and improvements such as, but not limited to, electrical and gas lines, construction, beginning with excavation.
- M. Machinery, Equipment, Furniture & Fixtures: This accounts for tangible property of a more or less permanent nature (other than land, buildings, or improvements), which is useful in carrying out operations. Examples are office equipment, machinery, tools, trucks, cars, furniture, fixtures and furnishings and costs include purchase price, freight and handling charges, installation or assembling costs, and sales tax.
- N. Pay-as-You-Go Financing - The use of currently available cash resources to pay for capital investments. It is the alternative to Debt financing.
- O. Real Property – Land, land improvements, building, building improvements, and improvements other than buildings. Fixtures attached to land, building, and improvements other than buildings in such a way that removal would alter the intended use of the facility.
- P. Repair and Maintenance – Any addition or change to an existing asset that does not change the value or useful life of the asset.

VIII. Related Documents and References:

- A. Budget process manuals and resolutions

- B. Operating and Capital Budget Policy
- C. General Fund Operating and Economic Uncertainty/Emergency Reserves Policy
- D. Special Revenue Funds Operating Reserve Policy
- E. Enterprise and Internal Service Funds Operating Reserves Policy
- F. Long-Term Financial Planning Policy
- G. County Administrator policies as applicable



Unified Government of Wyandotte County
and Kansas City, Kansas

Commission Resolution:
R-35-18
Adopted: 07/26/2018

Long-Term Financial Planning Policy

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Budget Director.

II. Purpose:

The purpose of this policy is to ensure the Unified Government's on-going financial sustainability beyond a single fiscal year budget cycle in light of our long-term service vision and objectives. Financial sustainability is defined as the UG's long-term financial performance and positioning where planned long-term service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services. This policy is intended to describe particular elements or aspects of such long-term planning Programs within the UG and to memorialize this financial practice into a formal policy.

III. Applicability and Scope:

This policy is applicable to all funds with a minimum reserve requirement set by official action of the Board of Commissioners.

IV. Policy:

A. Commitment to Long-Term Financial Planning - The LTFP process evaluates known internal and external issues impacting the Unified Government's financial condition. Such issues are identified, presented, and mitigated when and where possible. The process begins by identifying critical areas which have, or are expected to have, an impact on the financial condition of the UG over the next five years. Once the issues are identified, specific goals and objectives are developed for each structural deficiency.

The LTFP is a constantly changing and moving document which will be routinely updated and presented on an ongoing five-year rolling basis. The LTFP is incorporated into the Unified Government's annual budget process and presented to the Mayor, the Board of Commissioners, and staff prior to and/or throughout the formulation of the annual financial plan.

The LTFP is intended to help the Unified Government achieve the following:

1. Ensure the UG can attain and maintain financial sustainability;

2. Ensure the UG has sufficient long-term information to guide financial decisions;
3. Ensure the UG has sufficient resources to provide Programs and services for the stakeholders;
4. Ensure potential risks to on-going operations are identified in the long- term financial planning process and communicated on a regular basis;
5. Establish mechanisms to identify early warning indicators; and
6. Identify changes in expenditure or revenue structures needed to deliver services or to meet the goals adopted by the Board of Commissioners.

B. Scope of the Plan

1. Time Horizon - The LTFP will forecast revenues, expenditures, and financial position at least five years into the future or longer where specific issues call for a longer time horizon.
2. Comprehensive Analysis - The LTFP will provide meaningful analysis of key trends and conditions, including but not limited to:
 - a. Analysis of the affordability of current services, projects, and obligations:
 - i. An analysis of the Unified Government's environment in order to anticipate changes that could impact the government's service and/or financial objectives.
 - ii. Revenue and expenditure projections, including the financial sustainability of current service levels over a multi-year period.
 - iii. The affordability of current debt relative to affordability ratios prescribed by UG policy and/or State law.
 - iv. The affordability of maintaining and replacing the UG's current capital assets, equipment and facilities.
 - v. The ability to maintain reserves within the target ranges prescribed by UG policy over a multi-year period.
 - vi. The impact of non-current liabilities on the UG's financial position.
 - b. Analysis of the affordability of anticipated service expansions or investments in new assets:
 - i. The operating costs of any new initiatives, projects, or expansion of services where funding has been identified through

alternative sources (CMIP, grants, debt issuance, etc.) or adopted or approved by the Board of Commissioners through other actions. Service delivery of administrative services and functions shall be included to the extent needed proportionately with the expansion of other services.

- ii. The affordability of the UG's long-term CMIP, including operating and maintenance costs for new assets.
- iii. The affordability of other master plans that call for significant financial investment by the Unified Government.

c. Synthesis of the above to present the UG's financial position:

- i. A clear presentation of the resources needed to accomplish the capital improvements identified in the UG's CMIP and to maintain the existing capital assets.
- ii. A clear presentation of the resources needed to maintain existing services at their present level in addition to the expansion of services as may have been identified through the analysis described above.
- iii. Identification of imbalances between the UG's current direction and the conditions needed for continued financial health.

3. **Solution-Oriented** - The LTFP will identify issues that may challenge the continued financial health of the Unified Government, and the plan will identify possible solutions to those challenges. Planning decisions shall be made primarily from a long-term perspective and structural balance is the goal of the planning process. For the purpose of this policy, structural balance means that ending fund balance (or working capital in enterprise funds) must meet the minimum levels prescribed by UG reserves policies.

- C. Relationship between Financial and Strategic Planning** – The UG's annual budget process involves incorporating the goals and strategies identified by the Board of Commissioners into an operational plan that provides for the Government's highest priority needs. Strategic planning begins with determining the UG's fiscal capacity based upon long-term financial forecasts of reoccurring available revenues and expenditures.
- D. Continuous Improvement** – Unified Government staff will regularly look for and implement opportunities to improve the quality of the forecasting, analysis, and strategy development that is part of the planning process. These improvements will primarily be identified through the comparison of projected performance with actual results.
- E. Structural Balance** - Long-term structural balance is the goal of long-term financial planning at the UG. A multi-year financial plan exists where future issues are identified, and possible solutions are identified, if not implemented; revenue and expenditure

decisions are made primarily from a long-term perspective. Structure balance is a clear goal.

In preparing the plan and based on available data, staff will analyze long-term trends and projections of revenues, expenditures, debt, deferred capital maintenance, and non-current liabilities in order to uncover potential long-term imbalances. Should the long-term forecasting and analysis show that the Unified Government is not structurally balanced over the five-year projection period; staff would then identify alternative strategies needed to address the issues and make recommendations, for the Board of Commissioners consideration, on how the plan can be brought into balance.

- F. Non-Current Liabilities, Pensions and Other Post-Employment Benefits (OPEB)** - The LTFP will address strategies for ensuring that the UG's non-current liabilities remain affordable. The Board of Commissioners supports efforts to ensure that critical non-current liabilities like debt service, asset maintenance, pensions and other post-employment (retiree health) benefits remain affordable and sustainable. The long-term financial planning process will seek to alleviate concerns about pension and other post-employment (retiree health) benefits by making it clear the need to assess the size of the liability, determine the Government's capacity to pay for it, and develop approaches to ensure that the liability does not compromise the Government's ability to provide services to the public over the long term.

V. Quality Control and Quality Assurance:

It is the responsibility of the Chief Financial Officer to ensure the presence of procedures that provide sufficient guidance to affected UG personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

- A. Business Plan - An operational plan that describes how a given department will accomplish its mission.
- B. Capital Maintenance and Improvement Plan (CMIP) - A plan that describes the capital projects and associated funding sources the Unified Government intends to undertake in the current year plus five additional future years, including the acquisition or construction of capital projects, facilities, equipment and capital assets, and the maintenance thereof.
- C. Long-Term Financial Plan (LTFP) - An investment plan or strategy with a term of usually longer than one year.
- D. Program - A set of activities, operations, or organizational units designed and directed to accomplish a specific service outcomes or objectives for a defined customer.

VIII. Related Documents and References:

- A. Operating and Capital Budget Policy
- B. Capital Asset and Equipment Investment and Management Policy
- C. General Fund Operating and Economic Uncertainty/Emergency Reserve Policy
- D. Special Revenue Operating Fund Reserve Policy
- E. Enterprise Operating and Internal Service Funds Reserve Policy
- F. County Administrator policies as applicable



Unified Government of Wyandotte County
and Kansas City, Kansas

Commission Resolution:
R-35-18
Adopted: 07/26/2018

General Fund Operating and Economic Uncertainty/Emergency Reserve Policy

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Budget Director.

II. Purpose:

The Unified Government desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. In addition, this policy is intended to document the appropriate Reserve level to protect the Unified Government's credit worthiness. The General Fund Operating and Economic Uncertainty/Emergency Reserves are accumulated and maintained to provide stability and flexibility in response to unexpected adversity and/or opportunities. Aside from ensuring cash availability when revenue collections diminish, the Reserves generate investment income thereby diversifying the Government's revenue streams.

This policy establishes the amounts the UG will strive to maintain in its General Fund Operating and Economic Uncertainty/Emergency Reserves, how the Reserves will be funded, and the conditions under which Reserves may be used.

III. Applicability and Scope:

This policy shall apply to the City of Kansas City General Fund, Wyandotte County General Fund, and Consolidated Parks (General) Fund, referred to combined as the "General Fund".

IV. Policy:

A. Reserve Levels - The Unified Government seeks to maintain a minimum level of Unrestricted Fund Balance (per the annual CAFR on a modified accrual basis of accounting) in the General Fund equivalent to three-months of regular, on-going operating expenditures (including transfers out). Of this three-month reserve, two-months will be maintained to meet general operating needs and to allow for budgetary uncertainty (named as the "Operating Reserve") and one-month may be targeted to be assigned to provide resources during economic downturns or to

address vulnerabilities to extreme events, and emergencies impacting public safety concerns (named the “Economic Uncertainty/Emergency Reserve”).

The two reserve categories are represented below as a percentage of regular, on-going operating expenditures (including transfers out):

- Operating Reserve: 17% (two-months)
- Economic Uncertainty/Emergency Reserve: 8% (one-month)
- Total Reserve Level 25% (three-months)

- B. Compliance** - The UG will measure its compliance with this policy as of December 31st each year, as soon as practical after final year-end account information becomes available as part of the annual financial audit. During the course of the year the Finance Department shall closely monitor the UG's revenues and expenditures to ensure the Operating Reserve is not used beyond any planned. For the purposes of this policy, current year's actual expenditures will exclude significant Non-Recurring (one-time) Items. The Economic Uncertainty/Emergency Reserve is a target the Commission seeks to accumulate in the future five years.

If, based on staff's analysis and forecasting, the target level of Operating Reserve is not being met or likely to not be met at some point within a five-year time horizon, then during the annual budget process, Fund Balance levels will be provided to the Mayor and Board of Commissioners. Should the projected year-end Fund Balance be below the Operating Reserve amount established by this policy, a plan to replenish the Operating Reserves would be established based on the requirements outlined in this policy.

- C. Cash Balance** - To provide liquidity adequate to meet the demands of government service provision including budgetary uncertainty, unanticipated reductions in revenues or unplanned expenditure increases, Cash Balances will be maintained and managed through the Pooled Cash method in such a way as to minimize short-term borrowing. This reduces overall cost to taxpayers by minimizing interest expense. The two-month Operating Reserve is intended to support this effort and counterbalance the tax collection cycle.

- D. Funding the Reserves** - Funding of General Fund Reserve targets will generally come from excess revenues over expenditures or one-time revenues. The reserve will be funded in the following priority order: Operating Reserve followed by the Economic Uncertainty/Emergency Reserve.

- E. Conditions for Use of Reserves** - It is the intent of the Unified Government to limit use of General Fund Operating Reserve to address unanticipated, Non-Recurring (one-time) needs. Reserves shall not normally be applied to recurring annual operating expenditures. Reserves may, however, be used to allow time for the Unified Government to restructure its operations in a deliberate manner (as might be required in an economic downturn or an emergency), but such use will only take place in the context of an adopted long-term financial plan.

The Economic Uncertainty/Emergency Reserve may be used at the discretion of the Board of Commissions to:

- Provide resources to make up for temporary decreased revenues resulting from economic uncertainties or loss of major revenue sources;
- Provide resources to meet emergency expenditures in the case of flood, fire, tornado or other natural disaster.

F. Authority over Reserves - The UG Board of Commissioners may authorize the use of Reserves. The Finance Department will regularly report both current and projected Reserve levels to the UG Board of Commissioners.

G. Fund Balance Classification - The Unified Government desires to establish a fund balance classification policy consistent with the needs of the Unified Government, and in a manner consistent with governmental accounting standards. The following classifications serve to enhance the usefulness of fund balance information. It shall be the policy to reduce restricted fund balance first, followed by unrestricted fund balance. For unrestricted fund balance, committed amounts should be reduced first, followed by assigned amounts, followed by unassigned amounts.

Restricted Fund Balance

- a) *Non-spendable Balance*: Assets legally or contractually required to be maintained or are not in spendable form. Such constraint is binding until the legal requirement is repealed or the amounts become spendable.
- b) *Restricted Balance*: Assets with externally imposed constraints, such as those mandated by creditors, grantors and contributors, or laws and regulations. Such constraint is binding unless modified or rescinded by the applicable external body, laws, or regulations.

Unrestricted Fund Balance

- c) *Committed*: Assets with a purpose formally imposed by resolution by the Governing Body of the Unified Government, binding unless modified or rescinded by the Governing Body.
- d) *Assigned*: Assets constrained by the government's intent as expressed by the Governing Body, County Administrator or designee. Encumbrances shall be considered as assigned, unless they specifically meet the requirements to be committed or restricted.
- e) *Unassigned*: All amounts not included in other fund balance classifications. The general fund shall be the only fund to report positive unassigned fund balance. All other governmental funds may report negative unassigned fund balance.

H. Assigning Fund Balance - The County Administrator and Chief Financial Officer,

collectively, are hereby authorized to assign Fund Balance for specific purposes in accordance with the intent of the County Administration and actions of the Board of Commissioners. This policy expresses the intent to assign one-month of regular, on-going operating expenditures (including transfers out) for the “Economic Uncertainty/Emergency Reserve” to temporarily offset unanticipated reduced revenues during economic downturns or to address vulnerabilities to extreme events, emergencies impacting public safety concerns.

- I. Replenishment of Reserves** - In the event that Reserves are used resulting in a balance below the two-months minimum, a plan will be developed and included in the formulation of the five-year forecast presented during the annual budget process.
- J. Excess of Reserves** - In the event Reserves exceed the minimum balance requirements, at the end of each fiscal year, any excess Reserves may be used in the following ways:
 - a) Fund accrued liabilities, including but not limited to debt service, workers’ compensation benefits, pension, employee health benefits and other post-employment benefits as directed and approved within the long-term financial plan and the annual budget resolution. Priority will be given to those items that relieve budget or financial operating pressure in future periods;
 - b) Appropriated to lower the amount of outstanding general obligation bonds, temporary notes or contributions needed to fund capital projects in the UG's CMIP;
 - c) Property tax mill rate and/or charges for services fee reductions.
 - d) One-time expenditures that do not increase recurring operating costs that cannot be funded through current revenues. Emphasis will be placed on one-time uses that reduce future operating costs; or
 - e) Start-up expenditures for new programs, provided that such action is approved by the Board of Commissioners and is considered in the context of multi-year projections of revenue and expenditures as prepared by the Finance Department.
- K. Periodic Review of the Targets** - Compliance with this section will be reviewed in conjunction with the annual budget process. At a minimum, during the annual budget process staff shall review the current and five-year projected Reserves to ensure that they are appropriate given the economic and financial risk factors the Unified Government is subject to.

V. Quality Control and Quality Assurance:

It is the responsibility of the Budget Director to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

- A. Capital Maintenance and Improvement Plan (CMIP) - A plan that describes the capital projects and associated funding sources the Unified Government intends to undertake in the current year plus five additional future years, including the acquisition or construction of capital facilities, equipment and assets, and the maintenance thereof.
- B. Cash Balance - The sum of cash and Cash Equivalents of an accounting fund.
- C. Cash Equivalent - In the context of cash flows reporting, short-term, highly liquid investments that are both 1) readily convertible to known amounts of cash and 2) so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Generally, only investments with original maturities of three months or less meet this definition. For this purpose, "original maturity" means maturity as of the date the investment is acquired.
- D. Fund Balance (CAFR) - Fund Balance is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources in a governmental fund as reported in the Comprehensive Annual Financial Report (CAFR).
- E. Fund Balance (Budgetary) – Fund Balance for Budgetary Purposes begins with the beginning of the year unencumbered fund balance as reported in the CAFR's Schedule of Budgetary Accounts, Budget and Actual Budgetary Basis (non-GAAP) for the respective fund, plus revenues less all expenditures recorded on a cash basis for the respective fiscal year.
- F. General Fund - One of five governmental fund types. The General Fund typically serves as the chief operating fund of a government. The General Fund is used to account for all financial resources not accounted for in some other fund. The "General Fund" includes the combined City of Kansas City General Fund, Wyandotte County General Fund, and Consolidated Parks and Recreation (General) Fund.
- G. Non-Recurring Item - An expenditure that has not occurred in the previous two years and is not expected to occur in the following year.
- H. Pooled Cash - The sum of unrestricted cash and investments of several accounting funds that are consolidated for cash management and investment purposes. Investment

income or expenditure is allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

- I. Reserve - Reserve refers only to the portion of Fund Balance that is intended to provide stability and respond to unplanned events or opportunities.
- J. Unrestricted Fund Balance - The difference between total Fund Balance in a governmental fund and its nonspendable and restricted components.

VIII. Related Documents and References:

- A. Capital Asset and Equipment Investment and Management Policy
- B. Long-Term Financial Planning Policy
- C. Operating and Capital Budget Policy
- D. County Administrator policies as applicable



Unified Government of Wyandotte County
and Kansas City, Kansas

Commission Resolution:
R-35-18
Adopted: 07/26/2018

Special Revenue Funds Operating Reserve Policy

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Budget Director.

II. Purpose:

The Unified Government desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. In addition, this policy is intended to document the appropriate Reserve level to protect the Unified Government's credit worthiness. The Special Revenue Operating Fund Reserves are accumulated and maintained in governmental funds in order to provide stability and flexibility to respond to unexpected adversity and/or opportunities.

This policy establishes the amounts the UG will strive to maintain in its Special Revenue Operating Funds Reserves, how the Reserves will be funded, and the conditions under which Reserves may be used.

III. Applicability and Scope:

This policy shall apply to all special revenue operating governmental funds that receive property tax revenue, assess a fee directly to residents, or include operational expenditures restricted for specific use by local, state and federal laws. Funds not meeting any of these criteria do not have a minimum Reserve requirement. The specific funds sought to meet compliance with this policy are detailed in the policy section.

IV. Policy:

A. Reserve Levels - The Unified Government will maintain a range for the minimum level of Fund Balance (per the annual CAFR on a modified accrual basis of accounting) in the Special Revenue Operating Funds equivalent to the percentages by respective Fund listed below of regular, on-going operating expenditures (including transfers out).

The following is a list of the applicable special revenue and debt service funds with the range of minimum level of Reserves established by this policy, presented as a

percentage of on-going operating expenditures (including transfer out):

• UG Clerk Technology	5-10% of expenditures
• County Treasurer Technology	5-10% of expenditures
• Court Trustee	8-12% of expenditures
• Developmental Disabilities	10-15% of expenditures
• Elections	10-15% of expenditures
• Health Department	10-15% of expenditures
• Jail Commissary	8-12% of expenditures
• Library District	10-15% of expenditures
• Mental Health	10-15% of expenditures
• Register of Deeds Technology	5-10% of expenditures
• Special Dedicated Sales Tax	5-10% of expenditures
• Special Assets Fund	5-10% of expenditures
• Special Programs for Elderly	10-15% of expenditures
• Special Wyandotte 911	5-10% of expenditures
• Special Alcohol	5-10% of expenditures
• Special Parks & Recreation	3-5% of expenditures
• Special Street & Highway	3-5% of expenditures
• Tourism & Convention	3-5% of expenditures
• Environmental Trust	10-15% of expenditures
• Debt Service funds	5-10% of expenditures

- B. Compliance** - The UG will measure its compliance with this policy as of December 31st each year, as soon as practical after final year-end account information becomes available as part of the annual financial audit. During the course of the year the Finance Department shall closely monitor the UG's revenues and expenditures to ensure Reserves are not used beyond any planned. For the purposes of this policy, current year's actual expenditures will exclude significant Non-Recurring (one-time) Items.

If, based on staff's analysis and forecasting, the target level of Reserves is not being met or are likely to not be met at some point within a five-year time horizon, then during the annual budget process, Fund Balance levels will be provided to the Mayor and Board of Commissioners. Should the projected year-end Fund Balance be below the minimum Reserve amount established by this policy, a plan to replenish the Reserve would be established based on the requirements outlined in this policy.

- C. Cash Balance** - To provide liquidity adequate to meet the demands of government services provision including unanticipated reductions in revenues or unplanned expenditure increases, Cash Balances will be maintained and managed through the Pooled Cash method in such a way as to minimize short-term borrowing. This reduces overall cost to taxpayers by minimizing interest expense. The above established Reserves are intended to support this effort and counterbalance the revenue and/or tax collection cycle.

D. Funding the Reserve - Funding of Special Revenue Operating Reserve targets will generally come from excess revenues over expenditures or one-time revenues.

E. Conditions for Use of Reserves - It is the intent of the Unified Government to limit use of Special Revenue Operating Reserves to address unanticipated, Non-Recurring (one-time) needs. Reserves shall not normally be applied to recurring annual operating expenditures. Reserves may, however, be used to allow time for the Unified Government to restructure its operations in a deliberate manner (as might be required in an economic downturn), but such use will only take place in the context of an adopted long-term financial plan.

F. Authority over Reserves - The UG Board of Commissioners may authorize the use of Reserves. The Finance Department will regularly report both current and projected Reserve levels to the UG Board of Commissioners.

G. Fund Balance Classification - The Unified Government desires to establish a fund balance classification policy consistent with the needs of the Unified Government, and in a manner consistent with governmental accounting standards. The following classifications serve to enhance the usefulness of fund balance information. It shall be the policy to reduce restricted fund balance first, followed by unrestricted fund balance. For unrestricted fund balance, committed amounts should be reduced first, followed by assigned amounts, followed by unassigned amounts.

Restricted Fund Balance

- a) *Non-spendable Balance*: Assets legally or contractually required to be maintained, or are not in spendable form. Such constraint is binding until the legal requirement is repealed or the amounts become spendable.
- b) *Restricted Balance*: Assets with externally imposed constraints, such as those mandated by creditors, grantors and contributors, or laws and regulations. Such constraint is binding unless modified or rescinded by the applicable external body, laws, or regulations.

Unrestricted Fund Balance

- c) *Committed*: Assets with a purpose formally imposed by resolution by the Governing Body of the Unified Government, binding unless modified or rescinded by the Governing Body.
- d) *Assigned*: Assets constrained by the government's intent as expressed by the Governing Body, County Administrator or designee. Encumbrances shall be considered as assigned, unless they specifically meet the requirements to be committed or restricted.
- e) *Unassigned*: All amounts not included in other fund balance classifications. The

general fund shall be the only fund to report positive unassigned fund balance. All other governmental funds may report negative unassigned fund balance.

- H. Assigning Fund Balance** - The County Administrator and Chief Financial Officer, collectively, are hereby authorized to assign Fund Balance for specific purposes in accordance with the intent and actions of the Board of Commissioners.
- I. Replenishment of Reserves** - In the event that Reserves are used resulting in a balance below the established reserve minimum ranges, a plan will be developed and included in the formulation of the five-year forecast presented during the annual budget process.
- J. Excess of Reserves** - In the event Reserves exceed the minimum range balance requirements, at the end of each fiscal year, any excess Reserves may be used in the following ways, within the use of funds required by local, state or federal laws:
 - a) Fund accrued liabilities, including but not limited to debt service, workers' compensation benefits, pension, employee health benefits and other post-employment benefits as directed and approved within the long-term financial plan and the annual budget resolution. Priority will be given to those items that relieve budget or financial operating pressure in future periods;
 - b) Appropriated to lower the amount of outstanding general obligation bonds, temporary notes or contributions needed to fund capital projects in the UG's CMIP;
 - c) Property tax mill rate and/or charges for services fee reductions.
 - d) One-time expenditures that do not increase recurring operating costs that cannot be funded through current revenues. Emphasis will be placed on one-time uses that reduce future operating costs; or
 - e) Start-up expenditures for new programs, provided that such action is approved by the Board of Commissioners and is considered in the context of multi-year projections of revenue and expenditures as prepared by the Finance Department.
- I. Periodic Review of the Targets** - Compliance with this section will be reviewed in conjunction with the annual budget process. At a minimum, during the annual budget process staff shall review the current and five-year projected Reserves to ensure that they are appropriate given the economic and financial risk factors the Unified Government is subject to.

V. Quality Control and Quality Assurance:

It is the responsibility of the Budget Director to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

- A. Capital Maintenance and Improvement Plan (CMIP) - A plan that describes the capital projects and associated funding sources the Unified Government intends to undertake in the current year plus five additional future years, including the acquisition or construction of capital facilities, equipment and assets, and the maintenance thereof.
- B. Cash Balance - The sum of cash and Cash Equivalents of an accounting fund.
- C. Cash Equivalent - In the context of cash flows reporting, short-term, highly liquid investments that are both 1) readily convertible to known amounts of cash and 2) so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Generally, only investments with original maturities of three months or less meet this definition. For this purpose, "original maturity" means maturity as of the date the investment is acquired.
- D. Fund Balance (CAFR) - Fund Balance is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources in a governmental fund as reported in the Comprehensive Annual Financial Report (CAFR).
- E. Fund Balance (Budgetary) – Fund Balance for Budgetary Purposes begins with the beginning of the year unencumbered fund balance as reported in the CAFR's Schedule of Budgetary Accounts, Budget and Actual Budgetary Basis (non-GAAP) for the respective fund, plus revenues less all expenditures recorded on a cash basis for the respective fiscal year.
- F. Non-Recurring Item - An expenditure that has not occurred in the previous two years and is not expected to occur in the following year.
- G. Pooled Cash - The sum of unrestricted cash and investments of several accounting funds that are consolidated for cash management and investment purposes. Investment income or expenditure is allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.
- H. Reserve - Reserve refers only to the portion of Fund Balance that is intended to provide stability and respond to unplanned events or opportunities.

- I. Special Revenue Fund - Governmental fund type used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purpose other than debt service or capital projects and exclusive of resources held in trust for individuals, private organizations, or other governments.
- J. Unrestricted Fund Balance - The difference between total Fund Balance in a governmental fund and its nonspendable and restricted components.

VIII. Related Documents and References:

- A. Capital Asset and Equipment Investment and Management Policy
- B. Long-Term Financial Planning Policy
- C. Operating and Capital Budget Policy
- D. County Administrator policies as applicable



Unified Government of Wyandotte County
and Kansas City, Kansas

Commission Resolution:
R-35-18
Adopted: 07/26/2018

Enterprise and Internal Service Funds Operating Reserve Policy

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Budget Director.

II. Purpose:

The Unified Government desires to maintain a prudent level of financial resources to guard its stakeholders against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenses. In addition, this policy is intended to document the appropriate Reserve level to protect the Unified Government's credit worthiness. The Enterprise Operating and Internal Service Funds Reserves are accumulated and maintained to provide stability and flexibility in response to unexpected adversity and/or opportunities. Aside from ensuring cash availability when revenue collections diminish, the Reserves generate investment income thereby diversifying the government's revenue streams. Finally, a strong reserve policy for these funds can help maintain a stable rate and fee structure.

This policy establishes the amounts the UG will strive to maintain in its Enterprise Operating and Internal Service Funds Reserve, how the Reserve will be funded, and the conditions under which Reserve may be used.

III. Applicability and Scope:

This policy shall apply to all enterprise operating and internal service funds under the budgetary and fiscal control of the Mayor and Board of Commissioners.

IV. Policy:

A. Enterprise Funds Operating Reserve Levels - The Unified Government will maintain a minimum level of Working Capital Reserve in Enterprise funds, by respective fund listed below, equivalent to the percentage of regular, on-going operating expenses (excluding transfers out). [Working Capital is defined in the Definitions section provided below.]

Any fund that is partially subsidized by a General Fund transfer (such as the Stadium – T-Bones and Sunflower Hills Golf Course), will maintain Operating Reserves percentage as specified below, with any unrestricted excess reverting back to the

General Fund at the year-end closing.

The following is a list of the applicable enterprise funds and the minimum level of Operating Reserves (Working Capital) established by this policy, presented as a percentage of on-going operating expenses (excluding transfer out):

- | | |
|-------------------------------|------------------------------|
| • Emergency Medical Services | 10-15% of operating expenses |
| • Public Levee | 3-5% of operating expenses |
| • Sewer System Utility | 40-50% of operating expenses |
| • Stadium – T-Bones | 5-8% of operating expenses |
| • Stormwater Utility | 40-50% of operating expenses |
| • Sunflower Hills Golf Course | 5-8% of operating expenses |

- B. Self-Insurance Internal Service Funds Reserve Levels** – The Unified Government will maintain a minimum self-insurance reserve in its respective internal service funds. Self-insurance services, such as employee and retiree healthcare related benefits and workers’ compensation benefits, are to be funded at actuarially determined marginally acceptable levels. “Marginally acceptable levels” is an insurance actuarial term that connotes a funding reserve level which the insurance industry has 70 percent confidence that the reserve is adequate to meet funding needs.
- C. Equipment and Vehicle Replacement and other related Internal Service Funds Reserve Levels** – The Unified Government will maintain a minimum level of Net Position in Equipment and Vehicle Replacement and other related internal service funds adequate to spread the cost of replacement evenly over the life of the asset. Funding will come from the UG department users of the fund’s services and will be assessed for their share of the needed reserve based on the replacement cost of the assets they use. Sales of surplus equipment as well as any related damage and insurance recoveries will be credited to the fund. Contributions from each UG operating fund shall be made in accordance with the fund’s pro-rate share of replacement costs.
- D. Compliance** - The UG will measure its compliance with this policy as of December 31st each year, as soon as practical after final year-end account information becomes available as part of the annual financial audit. During the course of the year the Finance Department shall closely monitor the UG's revenues and expenses to ensure Reserves are not used beyond any planned. For the purposes of this policy, current year's actual expenses will exclude significant Non-Recurring (one-time) Items.

If, based on staff’s analysis and forecasting, the target level of Reserves is not being met or are likely to not be met at some point within a five-year time horizon, then during the annual budget process, Working Capital/Reserves levels will be provided to the Mayor and Board of Commissioners. Should the projected year-end Working Capital/Reserves position be below the minimum Reserve amount established by this policy, a plan to replenish the Reserve would be established based on the requirements outlined in this policy.

E. Cash Balance - To provide liquidity adequate to meet the demands of government services provision including unanticipated reductions in revenues or unplanned expenses increases, Cash Balances will be maintained and managed through the Pooled Cash method in such a way as to minimize short-term borrowing. This reduces overall cost to ratepayers by minimizing interest expense. The above established Reserves are intended to support this effort and counterbalance cycles often experienced in fee and other revenue collections.

F. Funding the Reserve - Funding of Enterprise Operating Reserve targets will generally come from excess revenues over expenses or one-time revenues.

Funding of Internal Service Funds Reserve targets will generally come from excess contributions from department users and UG employees over claims and equipment replacement expenses or one-time revenues. Contributions from each department operating fund shall be made in accordance with the fund's pro-rata share of claims and equipment replacement expenses.

G. Conditions for Use of Reserves - It is the intent of the Unified Government to limit use of Enterprise Operating and Internal Service Funds Reserves to address unanticipated, Non-Recurring (one-time) needs. Reserves shall not normally be applied to recurring annual operating expenses, with the exception of the equipment replacement and related funds where a major equipment replacement is scheduled for acquisition. Reserves may, however, be used to allow time for the Unified Government to restructure its operations in a deliberate manner (as might be required in an economic downturn), but such use will only take place in the context of an adopted long-term financial plan.

H. Authority over Reserves - The UG Board of Commissioners may authorize the use of Reserves. The Finance Department will regularly report both current and projected Reserve levels to the UG Board of Commissioners.

I. Net Position Classification - The Unified Government desires to establish a net position classification policy consistent with the needs of the Unified Government, and in a manner consistent with governmental and financial accounting standards. The following classifications serve to enhance the usefulness of net position information. It shall be the policy to reduce restricted fund balance first, followed by unrestricted fund balance.

Restricted Net Position

a) *Non-spendable Balance*: Assets legally or contractually required to be maintained, or are not in spendable form, including capital assets net of related debt. Such constraint is binding until the legal requirement is repealed or the amounts become spendable.

b) *Restricted Balance*: Assets with externally imposed constraints, such as those

mandated by creditors, grantors and contributors, or laws and regulations. Such constraint is binding unless modified or rescinded by the applicable external body, laws, or regulations.

Unrestricted Net Position

Unrestricted: All amounts not included in restricted net position classification.

- J. Replenishment of Reserves** - In the event that Reserves are used resulting in a balance below the established reserves minimum, a plan will be developed and included in the formulation of the five-year forecast presented during the annual budget process.
- K. Excess of Reserves** - In the event Reserves exceed the minimum balance requirements, at the end of each fiscal year, any excess Reserves may be used in the following ways:
- a) Fund accrued liabilities, including but not limited to debt service, workers' compensation benefits, pension, employee health benefits and other post-employment benefits as directed and approved within the long-term financial plan and the annual budget resolution. Priority will be given to those items that relieve budget or financial operating pressure in future periods;
 - b) Appropriated to lower the amount of outstanding general obligation bonds, temporary notes or contributions needed to fund capital projects in the UG's CMIP;
 - c) Charges for services fee reductions.
 - d) One-time expenses that do not increase recurring operating costs that cannot be funded through current revenues. Emphasis will be placed on one-time uses that reduce future operating costs; or
 - e) Start-up expenses for new programs, provided that such action is approved by the Board of Commissioners and is considered in the context of multi-year projections of revenue and expenses as prepared by the Finance Department.
- I. Periodic Review of the Targets** - Compliance with this section will be reviewed in conjunction with the annual budget process. At a minimum, during the annual budget process staff shall review the current and five-year projected Reserves to ensure that they are appropriate given the economic and financial risk factors the Unified Government is subject to.

V. Quality Control and Quality Assurance:

It is the responsibility of the Budget Director to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

- A. Capital Maintenance and Improvement Plan (CMIP) - A plan that describes the capital projects and associated funding sources the Unified Government intends to undertake in the current year plus five additional future years, including the acquisition or construction of capital facilities, equipment and assets, and the maintenance thereof.
- B. Cash Balance - The sum of cash and Cash Equivalents of an accounting fund. For purposes of this policy, restricted cash and temporary investments is excluded as a current asset.
- C. Cash Equivalent - In the context of cash flows reporting, short-term, highly liquid investments that are both 1) readily convertible to known amounts of cash and 2) so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Generally, only investments with original maturities of three months or less meet this definition. For this purpose, "original maturity" means maturity as of the date the investment is acquired.
- D. Enterprise Fund - Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services. Enterprise funds are used to report the similar functions as business-type activities.
- E. Internal Service Fund - Proprietary fund type used to report an activity for which a fee is charged to external users for goods or services. Internal service funds are an accounting device used to accumulate and allocate costs internally among the Unified Government's various functions. Internal services funds serve several activities, such as self-insurance and equipment and vehicle replacement.
- F. Net Position – The residual of all other elements presented in a statement of financial position. It is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.
- G. Non-Recurring Item - An expense that has not occurred in the previous two years and is not expected to occur in the following year.
- H. Pooled Cash - The sum of unrestricted cash and investments of several accounting funds that are consolidated for cash management and investment purposes. Investment

income or expense is allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

- I. Reserve - Reserve refers only to the portion of Working Capital and net Position that is intended to provide stability and respond to unplanned events or opportunities.
- J. Working Capital – An accounting term defined as current assets less current liabilities in a proprietary fund. Working Capital is used to express the Reserves available in proprietary funds available for use. Working Capital will include long-term cash or cash-equivalent investments, of which are able to be liquidated within five business days. For purposes of this policy, restricted cash and temporary investments is excluded as a current asset.

VIII. Related Documents and References:

- A. Capital Asset and Equipment Investment and Management Policy
- B. Long-Term Financial Planning Policy
- C. Operating and Capital Budget Policy
- D. County Administrator policies as applicable



Unified Government of Wyandotte County
and Kansas City, Kansas

Commission Resolution:
R-35-18
Adopted: 07/26/2018

Accounting, Auditing and Financial Reporting Policy

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer.

II. Purpose:

While accounting and financial reporting is commonly thought of as a technical, staff-level issue, policies at the governing board-level can be helpful for setting the tone from the top for how the organization will account for its financial resources and be accountable for making financial information available to the public. A financial reporting policy provides clear transparency for the public and other stakeholders. A policy on the independent audit ensures the reliability of general-purpose external financial reports.

III. Applicability and Scope:

This policy shall apply to all Funds under the budgetary and fiscal control of the Mayor and the Board of Commissioners.

IV. Policy:

A. Economic Development and Finance Standing Commission Committee

The Economic Development and Finance Committee members are appointed by the Mayor. It consists of five (5) members of the Commission and a designated board member from the Kansas City, Kansas Board of Public Utilities (BPU). The Assistant County Administrator, Chief Financial Officer, Economic Development Director and Chief Legal Counsel will represent staff and attend meetings as required.

The function of the committee will include:

- a. Review the external, independent financial audit
- b. Approve investment policy and reviews investment portfolio
- c. Policy review
- d. Approves and forwards capital debt financing items to full UG Commission
- e. Recommends economic development financial incentives, policies and agreements, and

- f. Considers other financial matters

Meetings are scheduled on a monthly basis or more frequently as needed at City Hall.

B. Accounting and Financial Reporting

The accounting practices of the Unified Government will conform to Generally Accepted Accounting Principles (GAAP) for local governments as established by the Governmental Accounting Standards Board (GASB). The Chief Financial Officer will establish and maintain a system of fund accounting and shall measure financial position and results of operations using the modified accrual basis of accounting for governmental funds and the accrual basis of accounting for proprietary and fiduciary funds. The UG will maintain its accounting records in accordance with state and federal law and regulations. Budgetary reporting will be in accordance with the state's budget laws and regulations.

As an additional independent confirmation of the quality of the UG's financial reporting, the Finance Department will annually seek to obtain the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting. The Comprehensive Annual Financial Report (CAFR) will be presented, designed and communicated to citizens about the financial affairs of the Unified Government.

Staff will prepare quarterly Interim budgetary and/or financial reports for all applicable State certified funds and present financial reports to the Economic Development and Finance Committee, Mayor and Commission four times a year. The quarterly reports will include the status of actual expenditures, expenses, and revenues compared to the adopted budget, with estimated fund balances/net positions. The Chief Financial Officer will highlight and advise the Commission of positive and/or negative financial information including an assessment of the impact on the Government's budget and financial condition. The current year's budget is amended on an annual basis to address financial trends and budget variances.

C. Unified Government Legislative Auditor and Independent External Auditor

The Legislative Auditor and UG External Auditor will annually perform the Unified Government's financial and compliance audit. Their opinions will be contained in the Comprehensive Annual Financial Report (CAFR). Results of the annual financial audit shall be provided to the Board of Commission in a timely manner.

The Legislative Auditor's Office will provide independent reviews of the operations of the Unified Government. The Legislative Auditor's Office will perform post audit reviews to ensure that recommendations made in an audit are implemented and work with Unified government management to ensure that internal controls are in place and are being practiced.

D. Independent Audit

The independent, external auditor plays a vital role in rendering an opinion on the accuracy and reliability of the Unified Government management prepared financial

statements. The Unified Government will ensure a fair, equitable and transparent process for selecting the independent auditor. The administration will utilize key criteria for selecting the independent auditor. The auditor shall:

- Maintain a certified public accountant license practice in Kansas;
- Demonstrate experience and skill in governmental accounting and auditing; and
- Have sufficient resources to complete the audit in a timely fashion;

The auditor will be independent from the Unified Government and conform to the independence standards put forth in the General Accountability Office's Government Auditing Standards. The independent auditor will meet with the Economic Development Committee chair, Mayor and County Administrator prior to the onset of the financial audit and the presentation to discuss issues or items of concern and present to the Economic Development and Finance Committee its findings. The audit statement and findings and/or external communication letter will be presented to the full Commission.

V. Quality Control and Quality Assurance:

It is the responsibility of the Chief Financial Officer and the Accounting Manager to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

None.

VIII. Related Documents and References:

None.



Unified Government of Wyandotte County and Kansas City, Kansas

Commission Resolution:
R-18-19
Adopted: 03/28/2019

Debt Policy

I. Authority and Introduction:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG) and the Public Building Commission (PBC). Further, the Unified Government issues debt on behalf of the Board of Public Utilities (BPU), which is an administrative agency of the UG. The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and Public Building Commission and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer.

The Unified Government, through the County Administrator and Chief Financial Officer, executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes debt service payments, acting with prudence and diligence and with attention to prevailing economic conditions. The UG believes that debt is an equitable means of financing projects and represents an important means of meeting fiscal responsibilities.

The debt policy primarily addresses debt instruments/securities issued by the UG in public or private bond markets. This is consistent with examples of debt policies of other comparable municipalities, Government Finance Officers Association (GFOA) guidelines, and rating agency guidelines. The debt policies pertain to debt that is typically incurred when capital is raised in the public or private markets, including borrowings from sophisticated qualified institutional buyers, to meet the UG's funding needs (the purpose and need for financings is discussed as in Section 1). Such debt constitutes obligations whereby a third-party has provided funds, which is evidenced by the formal execution of a bond or certificate (or a similar instrument) and is held by the third-party until it is repaid.

The policy does not cover other obligations like contracts payable, notes payable, loans payable (e.g., HUD section 108 loans), arbitrage liability, and net pension obligation (NPO) and/or pension Unfunded Actuarial Liability (UAL) and Other Post-Employment Benefits (OPEB). The UG's Comprehensive Annual Financial Reports (CAFRs) provide a complete list of the outstanding long term liabilities. The sections in the CAFR listing the long term liabilities are: Governmental Activities Long-Term Liabilities and Business Type Activities Long-Term Liabilities. Consistent with Governmental Accounting Standards Board (GASB) standards, the net pension obligation (NPO) and OPEB obligation is reflected in the Governmental Activities Note to the Financial Statements of the CAFR as a long term liability.

The policy documents the UG's procedures and goals for the use of debt to finance UG needs. A regularly updated debt policy, in conjunction with the Five-Year Capital and Maintenance Improvement Program (CMIP), UG's Capital Improvements Plan, the Five-Year Long Term Financial Forecast, the Cash and Investment Policy, and the Reserve Policies, serves as an important tool that supports the use of the UG's resources to meet its financial commitments and to maintain sound financial management practices. This policy is enacted in an effort to standardize and plan the issuance and management of debt by the UG. While the Debt Policy serves as a guideline for general use, it allows for exceptions in extraordinary conditions.

II. Purpose of the Debt Policy:

The primary objectives of this debt policy are to establish guidelines for the use of various categories of debt; create procedures and policies that minimize the UG's debt service and issuance costs; retain the highest practical credit ratings; and to provide full and complete financial disclosure and reporting.

The UG's Debt Policy is also designed to:

- Establish parameters for issuing and managing debt;
- Provide guidance to decision makers related to debt affordability standards;
- Provides information to the public on the use of debt and to industry participants on the standards of the UG;
- Document the pre- and post-issuance objectives to be achieved by staff;
- Promote objectivity in the debt approval decision making process; and
- Facilitate the actual financing process by establishing important policy decisions in advance.

A biennial review of the Debt Policy will be performed and any changes to the Debt Policy will be brought forward for UG Commission consideration and approval. Further, in the event there are any deviations or exceptions from the Debt Policy when a certain bond issue is structured, those exceptions will be discussed in the staff reports when the bond issue is docketed for Commission consideration.

III. Applicability and Scope:

This policy shall apply to all Funds under the budgetary and fiscal control of the Mayor and the Board of Commissioners. Further, the Unified Government issues debt on behalf of the Board of Public Utilities (BPU), which is an administrative agency of the UG, and as a result this Policy is applicable to the BPU.

IV. Policy:

Section 1 – Purpose and Need for Financing

1.1 Purpose of Financing

The UG borrows money primarily to fund long-term capital improvement projects, essential equipment and vehicle needs, and to refinance existing debt. The issuance of debt to fund

operating deficits is not permitted. Debt will be used to finance eligible projects only if it is the most cost-effective means available to the UG.

While the “pay-go” means of using current revenues to pay for capital projects is often considered the preferred means of financing because it avoids interest payments, it may not be entirely equitable. The “pay- go” funding option requires current citizens to pay taxes over long periods of time in order to accumulate reserves sufficient to pay for capital projects. The UG would be able to undertake capital projects under this method only if sufficient cash accumulates. Prudent use of debt financing rather than pay-go funding of capital projects can facilitate better allocation of resources and increased financial flexibility. [Refer to the Capital Asset and Equipment Investment and Management Policy for criteria for “pay-go” funding.]

The four primary borrowing purposes for which bond proceeds may be used are summarized below:

- A. Long-Term Capital Improvements: The UG prepares a multi-year Capital and Maintenance Improvements Program (CMIP) budget working with asset managing departments in accordance with Commission approved Capital Asset and Equipment Investment and Management Policy. The CMIP budget includes projections for upcoming fiscal years and is updated during each Annual Budget process or if there are significant changes to the scope and/or cost of projects. In accordance with the Capital Asset Policy, future operations and maintenance costs associated with capital improvement projects are developed and identified prior to submission of the project for approval. The Financial Department works with the Public Works Department to ensure that accurate and complete budgeting of the CMIP is prepared as part of the Annual Budget process.

Since the aggregate cost of desired capital projects generally exceeds available funds, the capital planning process prioritizes projects and identifies the funding needs. The UG will initially rely on internally-generated funds and/or grants and contributions from other governments to finance its capital needs. Debt is issued for a capital project only when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries and if a secure revenue source is identified to repay the debt.

The Finance Department, working with UG departments within the context of the Capital and Maintenance Improvements Program and the UG’s Five-Year Long Term Financial Forecast, oversees and coordinates the timing, processing, and marketing of the UG’s borrowing and capital funding activities. Close coordination of capital planning and debt planning ensures that the maximum benefit is achieved with the limited capital funds. The debt management process determines the availability of funds which can be raised through debt based upon the debt capacity/affordability analysis.

- B. Essential Vehicle and Equipment Needs: In addition to capital projects, the UG regularly finances certain essential equipment and vehicles. These assets range from public safety vehicles to information technology systems. The underlying asset must have a minimum useful life of three years. Short-term financings, including loans and capital lease purchase agreements, are executed to meet such needs.

- C. **Economic Development Needs:** The Unified Government strives to foster an environment in which small and large businesses thrive, jobs are created, redevelopment continues, tourism grows, and businesses locate in the community. To achieve these objectives, The UG regularly finances certain land acquisition, site preparation and infrastructure improvements related to economic development projects as a means of incentivizing private sector firms to invest in the community.
- D. **Refinancings/Refunding of Existing Debt:** The Chief Financial Officer working with the Municipal Advisor periodically evaluates the UG's existing debt and executes refinancings to achieve one or more of three objectives: reduce future interest costs, restructure debt to reflect changing debt service revenues, and to redefine bond-related legal requirements. A refinancing may include the issuance of bonds to refund existing bonds or the issuance of bonds in order to refund other obligations.

1.2 Financing Priorities

All borrowing requests or debt refunding proposals shall be reviewed by the Chief Financial Officer. The Finance Department shall be responsible for analyzing the proposal to determine if it is beneficial to the UG and complies with the UG's long-term financial planning objectives. Borrowing requests include any debt or refunding proposals made to the UG involving a pledge or other extension of the UG's credit through the sale of securities, execution of loans or leases, or making of guarantees or otherwise involving directly or indirectly the lending or pledging of the UG's credit.

For each financing proposal related to a new capital improvement project, the Finance Department will work with the department or other client parties to assess the feasibility and the impact of debt to fund the project based on the following assessments:

- A. **Nature of Project and Use of Funds:** Each proposal is evaluated by comparing the nature of the project and use of funds with competing proposals on the basis of the benefits derived and how it furthers the UG's policy objectives as laid out in the UG's Annual Budget, Five-Year Long Term Financial Forecast, Capital and Maintenance Improvement Program.
- B. **Cost-Benefit Analysis of Project:** A cost-benefit analysis is required for each project:
 - a. The benefits of a proposed project must be defined and, where appropriate, quantified in monetary terms. The funding sources are identified and estimated. Where revenues are part of the benefits, all assumptions made in deriving the revenues are documented. The validity of the assumptions and the risk associated with the revenue streams are assessed.
 - b. The costs of the project are estimated, with the basis documented and the risk associated with the estimates assessed. The uses of funds are identified and estimated. Identify whether the project will increase or reduce ongoing operation and maintenance expenses.
- C. **Expenditure Plan:** A detailed plan for the expenditure of funds is developed for each project. The underlying assumptions of the project cost expenditure plan are documented and the risk associated with these projections are analyzed.
- D. **Revenue for Debt Service Payment:** A detailed plan for the debt repayment is developed for each project. The underlying assumptions of revenue cash flow estimates

are documented and the risk associated with these revenue streams is analyzed. Where general fund or bond and Interest funds' revenues are proposed to service debt, the impact upon budgets is assessed. For all bonds an impact analysis on the repayment sources over time will be completed.

- E. Compliance with statutory provisions and bond covenants. Each issue will be evaluated for its impact on statutory debt limits, and in the case of revenue-only secured obligations existing bond covenants.

All requests are prioritized based upon this evaluation. If the Chief Financial Officer recommends the financing proposal and the County Administrator is in concurrence, the Debt Management Division will prepare the financing proposal for the Commission's authorization.

1.3 Asset Life

Consistent with its philosophy of keeping its capital facilities and infrastructure systems in good condition and to maximize a capital asset's useful life, the UG makes every effort to set aside sufficient current revenues to finance ongoing maintenance needs and to provide reserves for periodic replacement and renewal. Generally, no debt will be issued for periods exceeding the useful life or average useful lives of projects to be financed.

The UG will consider short or long-term financing for the acquisition, maintenance, replacement, or expansion of capital assets, including land. For short-term financing, the capital asset and/or rolling stock must have a minimum useful life of three years; for long-term financing, the physical asset must have a minimum useful life of ten years.

Section 2 – Credit Ratings

2.1 Credit Ratings

The UG seeks to maintain the highest possible credit ratings that can be achieved for debt instruments without compromising the UG's policy objectives. Ratings are a reflection of the general fiscal soundness of the UG, the local economy and other regional economic factors, and the capabilities of UG management. By maintaining the highest possible credit ratings, the UG can issue its debt at a lower interest cost, hence lowering the demands on repayment revenue sources such as the property taxes and user fees. To enhance creditworthiness, the UG is committed to prudent financial management, systematic capital planning, interdepartmental cooperation and coordination, and long-term financial planning.

Rating agencies consider various factors in issuing a credit rating; these typically include:

- UG's fiscal status
- Socio-economic and demographic profile of the revenue base
- UG's financial and general management capabilities
- Economic conditions that may impact the stability and reliability of debt repayment sources
- UG's general reserve levels
- UG's debt history and current debt structure
- The capital improvement project(s) being funded
- Covenants and conditions in the governing legal documents

The UG recognizes that external economic, natural, or other events may from time to time affect the creditworthiness of its debt. Each proposal for additional debt will be analyzed for its impact upon the UG's debt rating on outstanding debt. There are no predetermined credit rating formulas available from the rating agencies, although recent updates to rating methodologies from certain rating agencies have added transparency to their credit evaluation processes. This information provides a better understanding of how key quantitative and qualitative factors and risk factors are likely to affect rating outcomes. The UG Finance Department will monitor rating agency guidelines and methodologies regularly to stay informed of changes to the rating metrics and processes.

The Chief Financial Officer is responsible for managing the rating reviews associated with the UG's various debt obligations. This effort includes providing periodic updates, both formal and informal, on the UG's general financial condition and coordinating meetings and presentations in conjunction with a new debt issuance when determined necessary.

The Chief Financial Officer, working with the Debt Management Division and, if applicable, a Municipal Advisor, shall be responsible for determining whether a rating shall be requested on a particular financing, and which of the major rating agencies shall be asked to provide such a rating.

The UG recognizes the need to maintain ongoing communications with the rating agencies in order to provide information and demonstrate management engagement in the debt management system.

Section 3 – Types of Financing Instruments

There are many different types of financing instruments available to the UG; long term financing debt obligations like General Obligation Bonds, Lease Revenue Bonds and Revenue Bonds would typically constitute direct debt of the UG. The UG issues various types of debt for economic development projects. The UG issues conduit financings to benefit third parties where public benefit can be achieved. The following are brief summaries of different types of long- and short-term financing instruments that the UG may consider.

Direct Debt Obligations

3.1 General Obligation Bonds

General Obligation (GO) Bonds are secured either by a pledge of full faith and credit of an issuer or by a promise to levy taxes in an unlimited amount as necessary to pay debt service, or both. GO Bonds usually achieve lower rates of interest than other financing instruments since they are considered to be a lower risk. Such bonds are issued pursuant to K.S.A. 10-101 et seq., K.S.A. 10-620 et seq., and Article 12, Section 5 of the Constitution of the State of Kansas, all as amended and supplemented, for the purpose of paying a portion of the cost of certain street, sewer, public utility, and other public improvement projects. Adoption of a bond resolution by the UG commission is required for the issuance of general obligation bonds.

While typically general obligation bond debt repayment is reliant on property tax revenues, the UG also relies on charges for services deriving from the wastewater and stormwater enterprise utilities as the revenue source for repayment for such projects financed with general obligation bonds. As a result, these business-type activities general obligation debt outstanding is separately reporting in the UG's financial statements and reports.

3.2 Lease Revenue Bonds

Lease Revenue Bonds (LRBs) are lease obligations secured by an installment sale or by a lease-back arrangement between the UG and another public entity (such as the Public Building Commission (PBC)), where the general operating revenues of the UG are used to make lease payments, which are, in turn, used to pay debt service on the bonds. Lease Revenue Bonds of the PBC are authorized by the Constitution and statutes of the State of Kansas, including K.S.A. 12-1757 et seq.

Payments to be made under valid leases are payable only in the year in which use, and occupancy of the leased property is available, and lease payments may not be accelerated. Lease financing requires the annual fair market rental value of the leased property to be equal to or greater than the lease payment. The governmental lessee is obligated to place in its Annual Budget the payments that are due and payable during each fiscal year that the lessee has use of the leased property.

3.3 Revenue Bonds

A. Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water, wastewater and stormwater utilities, electric utility, public golf courses, levee or parking facilities. Because the debt service is directly paid by the facility, such debt is considered self-liquidating and generally does not constitute a debt obligation of the issuer under the State of Kansas' debt limit criteria.

The UG's utility Revenue Bonds are payable solely from the UG's and BPU's Utility Enterprise Funds and are not secured by any pledge of ad valorem taxes or general fund revenues of the UG. In accordance with the agreed upon bond covenants, the revenues generated by these Enterprise Funds must be sufficient to maintain required coverage levels, or the rates of the enterprise have to be raised to maintain the revenue coverages. Revenue Bonds are issued under the authority and pursuant to the Constitution and laws of the State of Kansas, including the provisions of K.S.A. 10-1201 et seq., Article 12, Section 5 of the Constitution.

B. Revenue Bonds issued to provide incentives for economic development and repaid by revenues generated by the development project or from the adjacent area. Typically, these bonds are less secure as the repayment is linked to the performance of a private development over time. The UG will exercise significant diligence in determining the need and amount of the public financial participation, the probability of the forecasted revenues to actually occur, and include provisions in the bond structuring and security to minimize the risk of default.

3.4 Temporary Notes and Draw Bonds

Temporary Notes and Draw Bonds are short-term interest-bearing bonds issued in the anticipation of long-term future bond issuances. The UG may choose to issue temporary notes or draw bonds as a source of interim financing when it is considered by the Chief

Financial Officer to be prudent and advantageous to the UG. Such bonds are issued pursuant to K.S.A. 10-101 et seq., K.S.A. 10-620 et seq., and Article 12, Section 5 of the Constitution of the State of Kansas, all as amended and supplemented, for the purpose of paying a portion of the cost of certain street, sewer, public utility, and other public improvement projects. Adoption of a bond resolution by the UG commission is required for the issuance of temporary notes and draw bonds. While the UG practice is to renew temporary notes on an annual basis, State statute limits the interim financing period for individual capital projects financed with the note proceeds to four years.

3.5 Lines of Credit/ Direct Bank Loan

A Line of Credit / Direct Bank Loan is a contract between the issuer and a bank that provides a source of borrowed monies to the issuer in the event that monies available to pay debt service or to purchase a demand bond are insufficient for that purpose. Direct Bank loans are an important tool in a government's financing toolkit. The term bank loans include fixed-rate loans with defined maturities and loans or lines of credit that have variable interest rates and flexible payment provisions.

In entering into a direct bank loan, the UG in consultation with the Municipal Advisor will become knowledgeable as to how the bank loan is characterized for legal and accounting purposes, including how they are treated in the financial statements, and what types of disclosures should be made about these loans. State and local laws should be reviewed to ensure these financings are within legal limits and the financing is characterized appropriately. In the event that a Line of Credit is under consideration as an interim financing mechanism for a long-term capital need, before entering into any such agreements, takeout financing for such lines of credit must be planned for and determined to be feasible by the Chief Financial Officer.

When it is considered by the Chief Financial Officer to be prudent and advantageous to the UG, the UG may enter into agreements with commercial banks or other financial entities for purposes of acquiring a Line of Credit or Direct Bank Loan.

3.6 Lease Purchase Financings

The UG's equipment and vehicle financing program provides a mechanism for the short-term financing of essential equipment through a lease-purchase mechanism. The lease purchase terms are typically three to ten years. Under this program, the UG enters into a master lease agreement with a lessor to finance the lease purchase of essential equipment up to a certain amount. Equipment is funded on an as needed basis under this master lease agreement. The UG may enter into other standalone operating leases and lease purchase agreements on an as-needed basis.

3.7 State and Federal Loans

State and federal loan proceeds are an important source of funds for capital projects in addition to the bond proceeds. State Revolving Funds (SRFs) and the Water Infrastructure Finance and Innovation Act (WIFIA) program make low cost loans available to local agencies to fund certain public infrastructure projects. Through these programs, various state and federal agencies offer local agencies loans to fund qualifying public infrastructure projects. Benefiting departments within the UG will evaluate such programs in conjunction with Debt

Management on a case by case basis. Commission approval is required to apply for these loans.

3.8 HUD Section 108 Loan Guarantee Program

The U. S. Department of Housing and Urban Development (HUD) Section 108 Loan Guarantee Program allows municipalities to use their annual Community Development Block Grant (CDBG) entitlement grants to apply for federally guaranteed loans large enough to finance major community development and economic development projects. In order to utilize the Program, the UG must include the use of Section 108 Loans in its Consolidated Plan for HUD Programs.

The Finance Department currently oversees the fiduciary and reporting requirements of the UG's current HUD Section 108 loans.

Economic Development Debt Obligations

3.9 Special Districts Financing

The UG's special districts primarily consist of Community Improvement Districts (CID), Transportation Development Districts (TDD), Tax Increment Financing (TIF) and Sales Tax and Revenue Districts (STAR). Special Districts are typically developer initiated, whereby a developer seeks a public financing mechanism to fund public infrastructure required by the UG in connection with development permits or agreements, and/or tentative subdivision maps. Special District formation may also be initiated by an established community. Subject to approvals dictated by State statute, once a district is formed special taxes or assessments may be levied upon properties within the district to pay for facilities and services directly, or to repay bonds issued to finance public improvements.

The UG will consider requests for Special District formation and debt issuance when such requests address a public need or provide a public benefit. Each application will be considered on a case by case basis, and the Chief Financial Officer may not recommend a financing if it is determined that the financing could be detrimental to the debt position or the best interests of the UG.

Conduit Debt

3.10 Industrial Revenue Bonds

Industrial Revenue Bonds (IRBs) are tax-exempt private activity bonds that provide manufacturing and processing companies financing for capital expenditures. Industrial Revenue Bonds are not an obligation of the UG and are considered conduit debt. While the authorization to issue IRBs is provided by K.S.A. 12-1740 et seq, the tax-exempt status of these bonds is derived from federal law (Internal Revenue Code Section 103(b) (2)). Under state law, IRBs are issued by a local government agency, which can be a city, county, economic development authority, or a joint powers authority. Since IRBs are tax-exempt municipal bonds, interest rates are substantially lower than commercial financing rates. The bonds also allow long-term amortization periods up to 30 years (depending on the useful life of the assets financed), so a growing company will also devote less cash-flow to service loan principal repayment. The UG typically issues IRBs in order to exempt industries from paying property taxes or sales and use tax on building materials. IRB's require a governmental

entity (the Unified Government) to act as the "Issuer" of the bonds, who will hold an ownership interest in the property for as long as the IRBs are outstanding.

Section 4 – Debt Ratio Guidelines

Given the significant restrictions on local agency revenue sources, the UG is aware of the need to gauge the effect of ongoing debt service and other fixed obligations on its budgets and fiscal priorities over time. To provide a debt affordability plan and keep debt levels within acceptable ranges, the UG will consider generally accepted debt affordability standards in evaluating when, why, and how much debt should be incurred. Debt ratio guidelines discussed in sections 4.1 and 4.2 below pertain only to the City's long-term general fund debt supported by tax levy or General Funds, and coverage ratios in section 4.3 pertain to revenue bonds such as those issued by the UG's and BPU's Electric, Water, Wastewater and Stormwater utilities, as well as levee and golf course enterprises.

4.1 General Obligation Bonds

As discussed in Section 3.1, General Obligation Bonds are secured either by a pledge of full faith and credit of an issuer or by a promise to levy taxes in an unlimited amount as necessary to pay debt service, or both. Generally accepted measures of assessing the impact of general obligation bonds include:

- Debt per capita: This is the outstanding principal as a percentage of Kansas City, Kansas population.
- Debt as a percent of assessed valuation: This is the outstanding principal as a percentage of Kansas City, Kansas assessed valuation (excluding motor vehicle valuation).

This measure excludes general obligation bonds issued for wastewater, stormwater, levee or golf course enterprise funds capital projects. Included in the "debt" classification will be the estimated portion of temporary notes. The UG shall monitor and strive to achieve and/or maintain these debt statistics at a low to moderate classification, as generally viewed by the municipal bond market.

4.2 General Fund-Supported Debt

An important ratio used in analyzing the UG's debt position with respect to General Fund supported debt securities (including lease revenue obligations and annual appropriation clauses for certain economic development financings) is the required annual debt service/lease payment as a percentage of total general fund expenditures ("Debt Ratio"). This analysis includes the annual debt service/lease payment for all long-term fixed obligations of the UG backed by the UG General Fund. The UG shall strive to maintain this Debt Ratio below 10% of total General Fund expenditures.

It is a strong financial management practice and an important planning tool to also evaluate the effects of other significant long-term fixed costs, such as pension and retiree health care (OPEB) costs, on the UG's General Fund. Pension and OPEB costs and the UG's annual contributions to meet these obligations are not controlled by this Debt Policy. However, these contributions need to be taken into account in calculating the UG's overall debt burden. To that end, the ratio of the Actuarially Determined Contribution (ADC) to the pension system and retiree health care (OPEB) annual contributions as a percentage of General Fund expenditures ("Pension/OPEB Ratio") shall also be taken into consideration for

sound financial planning. Taken together, the UG will strive to maintain the combined Debt Ratio and Pension/OPEB Ratio below 25% of total General Fund expenditures.

Capacity analysis as determined by these measures will be undertaken when new General Fund- supported debt is issued or new Pension/OPEB benefits are examined. Further, the availability of sufficient suitable UG properties to serve as lease properties if required for a lease revenue bond measure will also be evaluated (see Section 3.2 for annual fair rental value requirement). Whenever authorization is sought for a lease revenue bond, the UG Commission will be provided with an estimate of the amount of unpledged and suitable UG properties that are expected to be available to support additional lease revenue borrowings.

4.3 Overlapping Debt

In addition to the UG's direct debt (General Obligation bonds and other General Fund Supported debt), debt levels of underlying and overlapping entities such as school districts and special districts add to a communities' overall debt burden. The UG's proportional share of the debt of other local governmental units which either overlap it or underlie it is called overlapping debt. Overlapping debt is generally apportioned based upon relative assessed value. While the UG does not control debt issuance by other entities, it recognizes that its taxpayers share the overall debt burden. The UG will continue to work with other jurisdictions in coordinating capital projects to lessen the overall debt burden. The UG shall include a statement of overlapping debt in its initial and continuing disclosure and/or annual financial statements.

4.4 Coverage Ratios for Revenue Bonds and Economic Development Financings

Long-term obligations payable solely from specific pledged sources are not subject to a debt limitation. Examples of such long-term obligations include those which achieve the financing or refinancing of projects provided by the issuance of debt instruments that are payable from restricted revenues, charges for services or user fees (enterprise funds) and revenues generated from a project. Also see Section 3.3, Revenue Bonds, and Section 3.9, Special District Financings.

The coverage ratio, which is the ratio of available annual revenues to annual debt service, is one of the primary indicators of the ability of an enterprise to meet its annual operating expenses and debt service payments. Generally, legal covenants requiring a minimum coverage ratio are set forth in the revenue bond documents and are based on the level of security provided to the bondholders (of the senior or subordinate debt obligations). General obligation bonds issued by the UG on behalf of its wastewater and stormwater utilities also are required to meet establish minimum debt coverage ratios. Rate covenants for the bonds and loans will require a rate increase if coverage ratios are expected to fall below the legal coverage levels.

State and Federal loans may also have certain coverage ratio requirements for enterprise funds which are pledged as revenue sources for repayment of the loan. These coverage ratio requirements are set forth in the financing agreements which are executed between the UG and state or federal agency for each project.

The UG will also evaluate appropriate affordable target coverage levels (i.e., financial coverage ratios), for the outstanding bonds and new debt issue planning when conducting cost of service studies, which are undertaken periodically for the enterprises.

Section 5 – Structure and Term of UG Indebtedness

5.1 Term of Debt

Debt will be structured for the shortest period possible, consistent with a fair allocation of costs to current and future beneficiaries or users. Borrowings by the UG should be of a duration that does not exceed the useful life of the improvement that it finances and where feasible, should be shorter than the projected economic life. The standard term of long-term borrowing is typically 15-30 years.

5.2 Rapidity of Debt Repayment

In structuring a bond issuance, the Finance Department will manage the amortization of debt, and to the extent possible, match its cash flow to the anticipated debt service payments.

The UG will seek to structure debt with aggregate level principal and interest payments over the life of the borrowing. “Backloading” of debt service will be considered only when one or more of the following occur:

- Natural disasters or extraordinary or unanticipated external factors make payments on the debt in early years prohibitive;
- The benefits derived from the debt issuance can clearly be demonstrated to be greater in the future than in the present;
- Such structuring is beneficial to the UG’s aggregate overall debt payment schedule
- Such structuring will allow debt service to more closely match project revenues during the early years of the project’s operation, especially for economic development financed project and enterprise revenue bonds.

5.3 Serial Bonds, Term Bonds, and Capital Appreciation Bonds

Serial bonds are bonds maturing annually (or serially) in specified amounts comprising all or a portion of a bond issue.

Term bonds are those where all bonds, or a portion of the issue equal to that which would mature over a period of two or more years in a bond issuance, mature at a single time. Term bonds can be structured so that a portion of term maturity is mandated to be called or retired each year (called “sinking funds”) to mirror a serial bond structure. The funds paid into the sinking fund each year may be used at that time to retire a portion of the term bonds ahead of their scheduled redemption. Sinking funds are preferred by investors since these funds provide the security of knowing that the issuer appropriately budgets and accounts for its expected future payments. The sinking fund also ensures that the payment of funds at maturity does not overtax the issuer’s resources at that time. The decision to use term or serial bonds is typically driven by market conditions when bonds are issued.

Capital Appreciation Bonds (CABs), also known as Zero Coupon Bonds or Turbo Bonds, do not pay periodic interest payments but are issued as deep discounted bonds that pay investors the principal amount invested plus the interest, compounded semi-annually at the

original interest rate, of the bond at maturity. CABs can be utilized in certain cases to better match a project's cash flow to the bond's debt service but typically carry significantly higher interest rates than bonds that pay semi-annual or periodic interest payments.

For each issuance, the UG Finance Department will select serial bonds or term bonds, or both. On the occasions where circumstances warrant, CABs may be used.

5.4 Interest Rates

The UG currently issues securities on a fixed interest rate basis only, although it is not precluded to enter into a variable rate structure if the Chief Financial Officer under the advice of the municipal Advisor deems the structure would have an economic advantage to the UG. Fixed rate securities ensure budget certainty through the life of the securities and can be advantageous in a low interest rate environment. Variable interest rate structures may be undertaken if such a structure for a given revenue-generating project or capital asset or facility is recommended by the Chief Financial Officer.

5.5 Debt Instrument Rating

The Chief Financial Officer, with a Municipal Advisor if appropriate, will assess whether a credit rating should be obtained for an issuance and make a recommendation to the County Administrator. If it is determined that a credit rating is desirable, the probable rating of the proposed debt issuance is assessed before its issuance, and necessary steps are taken in structuring the debt issuance to ensure that the best possible rating is achieved.

5.6 Credit Enhancements

Credit enhancement may be used to improve or establish a credit rating on a UG debt obligation. Types of credit enhancement include Letters of Credit, bond insurance or surety policies. The Chief Financial Officer will recommend the use of credit enhancement if it reduces the overall cost of the proposed financing or if, in the opinion of the Chief Financial Officer, the use of such credit enhancement furthers the UG's overall financial objectives.

A Letter of Credit is an arrangement with a bank that provides supplemental security, or in some cases, direct security that money will be available to pay debt service on an issue in the event insufficient funds are available to meet a debt service obligation. Bond Insurance is an unconditional pledge by an insurance company to make principal and interest payments on the UG's debt in the event insufficient funds are available to meet a debt service obligation. Bond insurance may be obtained from an insurance company and is a potential means of enhancing the debt's rating.

5.7 Debt Service Reserve / Surety Policy

Debt service reserve funds, if established for a bond series, are held by and are available to the bond Trustees to make principal and interest payments to bondholders in the event that pledged revenues are insufficient to do so.

The Chief Financial Officer will make a determination whether one will be included and, if so, the size of the debt service reserve fund on a case-by-case basis at the time of a new bond issuance. Factors that are taken into consideration are cost of setting a debt service reserve fund over the life of the bond issue compared to interest earnings, bond pricing or

credit rating impacts, conditions in the bond documents, if applicable, and other market conditions.

The maximum size of the reserve fund is governed by tax law, which permits the lesser of: 1) 10% of par; 2) 125% of average annual debt service; and 3) 100% of maximum annual debt service. The UG may issue bonds with a debt service reserve fund that is sized at a lower level or without a reserve fund.

The reserve fund requirement may also be satisfied by a surety policy, a form of insurance provided by a bond insurer to satisfy a reserve fund requirement for a bond issuance. Under this arrangement, instead of depositing cash in a reserve fund, the issuer buys a surety policy by paying a one-time premium equal to a percentage of the face amount of the policy. The UG may use a surety policy instead of a debt service reserve fund when economically feasible.

The UG will not rely on any uncollateralized credit instruments for any reserve requirement unless justified by significant financial advantage. If a surety policy is used in lieu of a debt service reserve fund, a provider distinct from the bond insurer shall be used.

5.8 Capitalized Interest

Generally, interest shall be capitalized for the construction period of a revenue producing project so that debt service expense does not begin until the project is expected to be operational and producing revenues. In addition, for lease back arrangements, such as those used for lease revenue bond transactions, interest may be capitalized for the construction period until the asset is operational. When warranted, interest may be capitalized for a period longer than the construction period.

5.9 Call Options/Redemption Provisions

The Chief Financial Officer, upon the advice of the Municipal Advisor, will recommend the use of a call option, if any, and call protection period for each issuance. A call option, or optional redemption provision, gives the UG the right to prepay or retire debt prior to its stated maturity. This option may permit the UG to achieve interest savings in the future through refunding of the bonds with lower interest rates. Often the UG must pay a higher interest rate as compensation to the buyer for the risk of having the bond called in the future. In addition, if a bond is called, the holder may be entitled to a premium payment ("call premium"). Because the cost of call options can vary widely, depending largely on market conditions, an evaluation of factors such as the following will be conducted in connection with each issuance:

- Interest rate premium for adding call provision
- The call premium paid to the bond holder
- Level of rates relative to historical standards
- The time until the bonds may be called at a premium or at par
- Interest rate volatility

Generally, 20-year or 30-year tax-exempt municipal borrowings are structured with a 10-year call at no premium. From time to time, market conditions may facilitate shorter call options (6-9 years) with no premium.

Section 6 – Method of Issuance and Sale

Under the direction of the Chief Financial Officer, Debt Management will coordinate the issuance of all debt, including issuance size, debt structure, cash flow analysis, and method of sale. The selection of the financing team and the role of the various consultants are discussed in Section 7.

6.1 Method of Sale

Debt issuances are sold by a single underwriter or to an underwriting/bank syndicate through either a public offering or a private offering. The selected method of sale will be that which is the most advantageous to the UG in the judgment of the Chief Financial Officer, in terms of lowest net interest rate, most favorable terms in the financial structure used, and market conditions.

Public Offerings – Public offerings can be executed through either a competitive sale or a negotiated sale. Method of sale for each bond offering is based on the recommendation of the Chief Financial Officer with advice from the Municipal Advisor.

Competitive Sale – In a competitive sale multiple underwriters or banks bid on the issue, with the purchaser selected offering the most favorable interest rate at the time of sale. In a competitive sale, bids will be awarded on a true interest cost basis (TIC), providing other bidding requirements are satisfied. In such instances where the UG deems the bids received unsatisfactory, it may, at the discretion of the Chief Financial Officer, enter into negotiation for sale of the securities or reject all bids. In general, the Competitive Sale method is recommended for “plain vanilla” financings with a strong underlying credit rating, such as general obligation bond issuances, if the bond is not expected to be treated as a “story bond” by the investors and generally stable and strong market conditions exist. In a Competitive Sale, the bidder’s role is limited to its review of the offering circular released by the UG, making a credit assessment based on the facts presented in the offering circular, and offering its bid per the bidding parameters established by the UG.

Negotiated Sale – In a Negotiated Sale, the underwriter or the underwriting syndicate for the bonds is identified upfront through a competitive selection process along with other professionals for the transaction. The negotiated sale process provides the UG control over the financing structure and the issuance timing and provides flexibility of distribution. Negotiated sales may be executed when competitive sales are not suitable or not a viable option. Examples of such circumstances include unusual financing terms, market volatility, and weaker credit quality. Special District bonds, which are often non-rated, are typically issued through a negotiated sale process. Due to their financial complexity, revenue bonds for enterprise utilities are also typically issued through a negotiated sale process. The underwriter will actively assist the UG, in consultation with the Municipal Advisor, in structuring the financing and marketing the bonds including providing assistance in preparing the bond offering circular.

Private Offerings – When determined appropriate by the Chief Financial Officer, the UG will negotiate financing terms with banks and financial institutions for specific borrowings on a private offering basis. These issuances are also referred to as “private placements”. Typically, private offerings are carried out by the UG when extraneous circumstances preclude public

offerings, as an interim financing, or to avoid the costs of a public offering for smaller issuances.

6.2 Bidding Parameters

In a Competitive Sale, the Notice Inviting Bids will be carefully constructed so as to ensure the best possible bid for the UG, in light of existing market conditions and other prevailing factors. Parameters to be examined include:

- Limits between lowest and highest coupons
- Discount or premium coupons
- Use of bond insurance
- Call provisions

The Chief Financial Officer will publish the Notice Inviting Bids among prospective bidders for the proposed bond issuance.

6.3 Initial Disclosure Requirements

Debt Management, together with the Chief Legal Counsel, Municipal Advisor, Bond Counsel and Disclosure Counsel, coordinates all the necessary documents for disclosure, with input from various other UG departments (as applicable for a particular bond issuance) and outside consultants. Each publicly offered debt issuance will meet the disclosure requirements of the Securities and Exchange Commission (SEC) and other government agencies before and after the bond sale takes place. The disclosure documents, particularly the Official Statement, will provide the potential investor with full and accurate information necessary to make prudent investment decisions.

All primary disclosure documents, which are a part of the bond offering documents (e.g., Official Statement), will be approved by the State of Kansas before being taken to the Commission for approval (see Section 6.4). The UG will also provide ongoing disclosure, in accordance with the Continuing Disclosure Agreements executed when the financing is authorized, as required by SEC Rule 15c2-12. Ongoing disclosure will also be approved by the Chief Financial Officer before it is disseminated to the markets.

6.4 Approval Process

In coordinating the bond issuance process, Chief Financial Officer will work with the Chief Legal Counsel, Bond Counsel, other responsible UG departments, and outside consultants to compile all bond related documents (see Section 7 for the role of various outside consultants). The Chief Legal Counsel, working with Bond Counsel, will assess any legal issues that may arise with respect to the issuance of the bonds. In circumstances where there may be legal uncertainty about some aspect of a proposed bond transaction, the UG may pursue an active validation action to obtain judicial approval before the bonds are issued. If a bond transaction is controversial and gives rise to a reverse validation action, the UG may find itself a party to that litigation. All proposed debt financings shall be authorized by the UG Commission.

Section 7 – Financing Team Roles and Selection Process

The Chief Financial Officer, working with the Chief Legal Counsel and the UG's Purchasing Department, shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement a debt issuance.

Goals of the solicitation and selection process shall include encouraging participation from qualified service providers, both local and national, and securing services at competitive prices.

Section 7.1 Selection and Compensation

The identification of municipal advisors, trustees, and paying agents is accomplished through a selection process conducted by Debt Management and may also be based upon recommendations from advisors that are specifically skilled in the type of bond issuance being proposed.

Selection of consultants will be made from either an as-needed pool, which is assembled via a Request for Qualifications (RFQ) process, or a separate RFP issued for a specific bond issuance. Once the selection of a Municipal Advisor has occurred, the Municipal Advisor will assist the UG in the selection of other service providers, including broker-dealers/underwriters, trustees, escrow agents, credit enhancers, verification agents, title and insurance companies, and printers.

Compensation for Bond Counsel, Disclosure Counsel, Municipal Advisors, and other consultants will be as low as possible, given desired qualification levels, and consistent with industry standards.

The UG may encumber and advance the fees associated with municipal advisory services, which are later reimbursed from the bond proceeds, or may enter into contracts on a contingent basis.

Compensation for the other service providers listed above is typically included in the cost of issuance and paid from the bond proceeds. The ongoing trustee fee, semiannually or annually, for a bond issuance is budgeted under administration costs and appropriated in respective bond payment accounts.

The Chief Legal Counsel will take the lead in selecting the Bond Counsel and the Disclosure Counsel. Generally, Bond and Disclosure Counsel compensation is contingent on the issuance of bonds and is either paid or reimbursed from bond proceeds. This practice is generally consistent with industry standards.

Eligible UG staff costs related to issuance of long-term bonds may also be reimbursed from bond proceeds. As the UG often dedicates substantial time for special revenue bonds for economic development, the UG will seek either up-front payments from developers to cover such internal and external costs for events wherein the transaction does not proceed to conclusions; and/or recover from bond proceeds the internal and external costs incurred for the issuance. In the event of an up-front developer payment for a project that does proceed to financing, the developer will be reimbursed from bond proceeds.

7.2 Financing Team: Outside Consultants

Contracts with Municipal Advisors, Bond Counsel, and Disclosure Counsel will be processed in accordance with UG administrative procedures.

A. Municipal Advisors

As needed, the Chief Financial Officer will identify an independent Municipal Advisor. The primary responsibilities of the Municipal Advisor are to advise and assist on bond document negotiations, transaction structuring including advising on pricing and call provision options and timing of issuance, running debt service cash flow numbers, obtaining ratings on the proposed issuance, and generally acting as an independent financial consultant and economic and bond market expert.

The Municipal Advisor will also serve the UG as a Municipal Advisor, as defined by and in accordance with the Dodd-Frank Wall Street Reform and Consumer Protection Act. The Municipal Advisor has a fiduciary duty to the UG. Fiduciary duty is generally understood to encompass a duty of loyalty and a duty of care to the public agency.

B. Bond Counsel

The UG will retain external Bond Counsel for all debt issuances. As part of its responsibility in the debt issuance process, the UG's Chief Legal Counsel will coordinate the selection of Bond Counsel. Bond Counsel will prepare the necessary authorizing resolutions, ordinances, agreements, and other legal documents necessary to execute the financing. All debt issued by the UG will include a customary approving legal opinion of Bond Counsel.

C. Disclosure Counsel

The UG may retain Disclosure Counsel for public issuances that entail UG disclosure, in which such services may be provided by the Municipal Advisory firm, underwriter's counsel and Bond Counsel. Disclosure Counsel shall be required to deliver a customary 10(b)-5 opinion on UG offering documents. The UG's Chief Legal Counsel and the Chief Financial Officer shall oversee the selection of Disclosure Counsel. The Disclosure Counsel will work with UG staff to draft all disclosure documents for a bond financing.

The UG's Chief Legal Counsel may engage separate firms in the capacity of Bond and Disclosure Counsel or one single firm to perform bond and disclosure counsel functions.

The UG also retains services contracts with bond counsel and the municipal advisory firm to review the UG materials that are to reach investors or the securities markets.

D. Broker-Dealer/ Underwriters

For a competitive sale, the criteria used to select a broker-dealer/underwriter shall be the bid providing the lowest true interest cost to the UG.

For a negotiated sale debt issuance, the Chief Financial Officer, working with the Municipal Advisor, will identify broker-dealers/underwriters. The Chief Financial Officer will recommend to the County Administrator the selected broker-dealer/underwriter or a syndicate of underwriters. Broker-dealers/Underwriters will be required to demonstrate sufficient capitalization and experience related to the debt issuance being proposed, among other criteria determined for each issuance. The Chief Financial Officer will consider the following criteria in selecting a broker- dealer/underwriter and/or a syndicate:

- Experience with the particular type of financing, and size of the financing
- Overall experience
- Familiarity with UG issues

- Marketing expertise
- Distribution capability
- Previous experience as managing or co-managing broker-dealer/underwriter
- Financial strength, as evidenced by the firm's current financial statements
- Experience of the public finance team assigned to the financing
- Resources to complete the financing
- Compensation
- Community Reinvestment

E. Trustee / Paying or Fiscal Agent

A Trustee or Paying/Fiscal Agent is the institution – usually a commercial bank or trust company – appointed in the indenture or bond resolution to act as the agent of the issuer to pay principal and interest from monies provided by or on behalf of the issuer.

Paying or Fiscal Agent duties are typically limited to receiving money from the issuer and paying principal and interest to bondholders on behalf of the issuer. A Trustee, in addition to performing the duties of a Paying Agent, is responsible for establishing and holding the funds and accounts relating to the bond issuance, including accounts for bond proceeds and revenues, determining that the conditions for disbursement of proceeds and revenues have been met, and, in some cases, collecting revenues, and executing investments.

The Trustee/ Paying Agent solicitation and selection is typically coordinated by the Municipal Advisor in consultation with the Chief Financial Officer for a new bond issuance. The Debt Management Division will monitor the ongoing performance of a Trustee/Paying Agent. The Chief Financial Officer may periodically solicit for trustees or paying agent services from qualified commercial and trustee banks.

F. Other Service Providers

Other professionals may be selected, at the discretion of the Chief Financial Officer, on an as-needed basis. These include the services of revenue or market feasibility study, credit rating agencies, escrow agents, bond insurance providers, credit and liquidity banks, verification agents, title insurance companies, arbitrage rebate calculation consultant and services related to printing.

Section 8 – Refunding of UG Indebtedness

The UG will consider refunding its existing debt when benefits of the refunding outweigh the costs and risks.

8.1 Types of Refunding

A. Current Refunding

A current refunding is one in which the refunding bonds are issued less than 90 days before the date upon which the refunded bonds will be redeemed.

B. Advance Refunding

The Federal Tax Act of 2017 eliminated an issuer's ability to advance refund a tax-exempt issue with tax-exempt bonds. An entity can issue taxable bonds to advance refund tax-exempt bonds, which would normally lead to interest cost increases. The municipal bond

industry has come up with a short selection of bond products, synthetic refundings, forwards, etc., to advance refund issues. If a condition exists wherein the UG needs to advance refund an issue it will conduct an extensive analysis to the overall costs and benefits of the proposed transaction before proceeding.

8.2 Refunding Considerations

Refundings may be undertaken to:

- Take advantage of lower interest rates and achieve debt service cost savings
- Eliminate restrictive or burdensome bond covenants
- Restructure debt to either shorten/lengthen the duration of debt or free up reserve funds
- Refund outstanding indebtedness when existing financial structures impinge on prudent and sound financial management

Generally, the UG will consider a refunding only when there is a net economic benefit; i.e., when there is an aggregate net present value savings, expressed as a percentage of the par amount of the refunded bonds, at 3% and above for a current refunding. In addition, in the case of an advance refunding which is not allowed under current tax law, consideration is to be given to the impact of inefficient investment yields in the refunding escrow account (i.e., yield on the escrow investment is less than the yield on the refunding bonds. This inefficiency is also known as negative arbitrage.) Aggregate net present value savings should be greater than the aggregate amount of negative arbitrage to achieve an economic benefit. These savings requirements for a refunding may be waived by the Chief Financial Officer upon a finding that such a restructuring is in the UG's overall best financial interest.

8.3 Refunding Escrow Investment

The UG will seek to purchase State and Local Government Securities (SLGS) to fund its refunding escrows. However, at the discretion of the Chief Financial Officer, the UG may choose to fund an escrow through purchase of treasury securities on the open market when market conditions make such an option financially preferred or necessary.

Section 9 – Post Issuance Compliance and Administration

The following discuss administrative functions related to debt not discussed in the Tax-Exempt Financing Compliance Policy and Procedure or the Securities and Continuing Disclosure Matters Compliance Procedure.

9.1 Investment of Bond Proceeds

The proceeds of the bond sales will be invested until used for the intended project in order to maximize utilization of the public funds. The investments will be made to obtain the highest level of safety. The UG Cash and Investment Policy and the bond indentures govern objectives and criteria for investment of bond proceeds. The Chief Financial Officer, or the bond trustees under the direction of the Chief Financial Officer, will invest the bond proceeds in a manner to avoid, if possible, and minimize any potential negative arbitrage over the life of the bond issuance, while complying with arbitrage and tax provisions.

9.2 Arbitrage Compliance

The Chief Financial Officer shall establish and maintain a system of record keeping and reporting to meet the arbitrage rebate compliance requirements as required by the federal

tax code. This effort shall include tracking investment earnings on bond proceeds, calculating rebate payments in compliance with tax law, and remitting any rebate earnings to the federal government in a timely manner in order to preserve the tax-exempt status of the UG's outstanding debt issuances.

Additionally, general financial reporting and other tax certification requirements embodied in bond covenants shall be monitored to ensure that all covenants are in compliance. The ongoing compliance verification function will be coordinated by the Debt Management Division.

9.3 Ongoing Disclosure

The UG will meet secondary disclosure requirements in a timely and comprehensive manner, as stipulated by the SEC Rule 15c2-12. The Chief Financial Officer (CFO) shall be responsible for providing ongoing disclosure information to the Municipal Securities Rulemaking Board's (MSRB's) Electronic Municipal Market Access (EMMA) system, the central depository designated by the SEC for ongoing disclosures by municipal issuers. The CFO is responsible for maintaining compliance with disclosure standards promulgated by state and national regulatory bodies, including the Government Accounting Standards Board (GASB), the National Federation of Municipal Analysts, the Securities and Exchange Commission (SEC), and Generally Accepted Accounting Principles (GAAP). The UG may also employ the services of firms that improve the availability of or supplement the UG's EMMA filings.

The UG will provide full and complete financial disclosure to rating agencies, institutional and individual investors, other levels of government, and the general public to share clear, comprehensible, and accurate financial information using the appropriate channels/policies/procedures.

9.4 Compliance with Other Bond Covenants

In addition to financial disclosure and arbitrage compliance, once the bonds are issued, the UG is responsible for verifying compliance with all undertakings, covenants, and agreements of each bond issuance on an ongoing basis. This typically includes ensuring:

- Annual appropriation of revenues to meet debt service payments
- Taxes/fees are levied and collected where applicable
- Timely transfer of debt service/rental payments to the trustee or paying agent
- Compliance with insurance requirements
- Compliance with rate covenants where applicable
- Recordkeeping and continued public use of financed asset
- Compliance with tax covenants including the timely spend-down of project fund proceeds
- Compliance with all other bond covenants

The Debt Management Division will coordinate verification of covenant compliance and will work with the Chief Legal Counsel and all other responsible departments to monitor compliance with the aforementioned compliance requirements.

9.5 Compliance with State and Federal Reporting Requirements

The UG will meet required State and Federal reporting requirements related to bond and loan obligations.

V. Quality Control and Quality Assurance:

It is the responsibility of the Chief Financial Officer to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy.

These policies will be reviewed bi-annually and updated on an as-needed basis. In the event there are proposed exceptions from the Debt Policy when a certain bond issue is structured, those exceptions will be discussed in the applicable staff reports when the bond issue is docketed for UG Commission consideration. Any exception will also be stated in the financing resolution or ordinance to be approved by Commission for the corresponding bond offering.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

Arbitrage - With respect to municipal bonds, arbitrage is the profit made from investing the proceeds of tax- exempt bonds in higher-yielding securities.

Backloading - Debt repayment is scheduled towards the back-end.

Broker-Dealer/ Underwriter - An investment banking firm which, singly or as a member of an underwriting group or syndicate, agrees to purchase a new issue of bonds from an issuer for resale and distribution to investors. The broker-dealer/underwriter acquires the bonds either by negotiation with the issuer or by award on the basis of competitive sale.

Community Improvement District (CID) - Under Kansas Statute KSA 12-6a29 cities may create districts that help to fund community improvement. The Unified Government has done so through Community Improvement Districts (CID). A CID is an area within which businesses pay an additional sales tax (typically 1% or less) or a special assessment that fund improvements within that district.

Conduit Financing - A financing in which the proceeds of the issue are loaned to a nongovernmental borrower who then applies the proceeds for a project financing or, if permitted by federal tax law for a qualified 501(c)(3) bond, for working capital purposes.

Continuing Disclosure - The ongoing disclosure provided by an issuer or obligated person pursuant to an undertaking entered into to allow the broker-dealer/underwriter to comply with SEC Rule 15c2-12.

Debt Service - The total interest, principal and mandatory sinking fund payments due at any one time.

Debt Service Reserve Fund - An account from which monies may be drawn to pay debt service on an issue of bonds if pledged revenues and other amounts available to pay debt service are insufficient. The size of the debt service reserve fund and investment of monies in the fund/account are subject to restrictions contained in Federal Tax law for tax-exempt bonds.

Electronic Municipal Market Access (EMMA) System - The EMMA system created by the MSRB is a comprehensive, centralized online source for market transparency data, educational material about the municipal securities market, and free access to municipal disclosures. Effective July 1, 2009, EMMA became the single, official repository for continuing disclosure documents as a result of changes mandated by the SEC in December 2008.

Escrow Agent - With respect to an advance refunding, the commercial bank or trust company retained to hold the investments purchased with the proceeds of the refunding and, customarily, to use the amounts received as payments on such investments to pay debt service on the refunded bonds.

Generally Accepted Accounting Principles (GAAP) - A widely accepted set of rules, conventions, standards and procedures for reporting financial information, as established by the Financial Accounting Standards Board.

Government Accounting Standards Board (GASB) - A standard-setting body, associated with the Financial Accounting Foundation, which prescribes standard accounting practices for governmental units.

Municipal Standards Rulemaking Board (MSRB) - An independent self-regulatory organization established by the Securities Acts Amendments of 1975, which is charged with primary rulemaking authority over dealers, dealer banks, and brokers in municipal securities.

Nationally Recognized Municipal Securities Information Repository (NRMSIR) - NRMSIR is an acronym for Nationally Recognized Municipal Securities Information Repository. NRMSIRs are the repositories for all annual reports and event notices filed under SEC Rule 15c2-12.

Public Building Commission (PBC) - The PBC is a municipal corporation duly created in accordance with the Act. The PBC is organized and operated under the Act for the benefit of the Unified Government and its residents, including the planning, development, construction, furnishing and equipping of public buildings for the benefit and use of governmental agencies. The PBC is governed by a five-member board, consisting of the Mayor/CEO of the Unified Government, the Unified Government Commissioner who serves a chairperson of the Economic Development and Finance Standing Committee, the County Administrator, the Chief Financial Officer of the Unified Government and the Chief Counsel of the Unified Government.

Sales Tax and Revenue Bonds (STAR Bonds) - Sales Tax Revenue (STAR) Bonds allow the Unified Government to issue bonds to finance certain authorized expenditures (primarily land acquisition and infrastructure) for the development of major commercial,

entertainment and tourism areas and use the sales and transient guest tax revenues generated by the development towards debt service. The issuance of STAR Bonds requires approval by the Kansas Department of Commerce and represents a partnership with the State, as both local and state revenues may be pledged for the development project.

SEC Rule 15c2-12 - A rule promulgated by the SEC under the Securities Exchange Act of 1934 concerning disclosure and continuing disclosure requirements for municipal securities.

Securities and Exchange Commission (SEC) - A federal agency which oversees and regulates stock, bond, and other financial markets.

Special Tax - A financial charge that is calculated via some type of special tax formula (or Rate and Method of Apportionment) and is levied annually on property for a defined period of years.

State and Local Government Series (SLGS) - SLGS is an acronym (pronounced “slugs”) for a type of U.S. Treasury obligation, the complete name of which is United States Treasury Securities – State and Local Government Series. SLGS are special United States Government securities sold by the Treasury to states, municipalities and other local government bodies through individual subscription agreements. The interest rates and maturities of SLGS are arranged to comply with arbitrage restrictions imposed under Section 103 of the Internal Revenue Code. SLGS are most commonly used for deposit in escrow in connection with the issuance of refunding bonds.

Tax Increment Financing (TIF) - A Tax Increment Financing (TIF) District allows the Unified Government to work with private developers to authorize redevelopment projects in blighted areas in accordance with State statutory requirements as set forth in K.S.A 12-1770a. TIF financing allows for a development project to access the incremental property and/or sales tax revenues generated by the project. TIF Districts may exist for up to twenty (20) years per project. In accordance with Kansas Laws, these funds may only be used for TIF-eligible expenses, which include but are not limited to: Land Acquisition & Relocation (of families), Public Improvements (curb, sidewalks, streets, lighting), Site Preparation (demolition), Utilities, and Sanitary and Storm Sewers.

Transportation Development District (TDD) - A Transportation Development District (TDD) is a special taxing district whereby a petitioner of 100% of the landowners in an area request either the levy of special assessments or the imposition of a sales tax of up to 1% on goods and services sold within a given area. Upon creation of a TDD by a municipality, the revenue generated by TDD special assessments or sales tax under Kansas law may pay the costs of transportation infrastructure improvements in and around the new development.

True Interest Cost (TIC) - A method of calculating bids for new issues of municipal securities that takes into consideration certain costs of issuance and the time value of money.

Underwriter Syndicate - A group of underwriters formed to purchase (underwrite) a new issue of municipal securities from the issuer and offer it for resale to the general public. The syndicate is organized for the purpose of sharing the risks of underwriting the issue, obtaining sufficient capital to purchase an issue and for broader distribution of the issue to

the investing public. One of the underwriting firms will be designated as the syndicate manager or lead manager to administer the operations of the syndicate.

Verification Agent - A certified public accountant who verifies that sufficient funds are deposited into an escrow to implement the objectives of the refunding or financing plan.

VIII. Related Documents and References:

- A. Tax-Exempt Financing Compliance Policy and Procedure
- B. Securities and Continuing Disclosure Matters Compliance Procedure
- C. Capital Asset and Equipment Investment and Management Policy
- D. Local Economic Development Policy
- E. Tax Abatement Policy
- F. Long-Term Financial Planning Policy
- G. County Administrator policies as applicable



Tax-Exempt Financing Compliance Policy

I. **Authority:**

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Debt Coordinator.

II. **Purpose:**

Section 2.1 - The Issuer uses Governmental Tax-Exempt Bonds to fund Costs of Project Facilities and uses Conduit Tax-Exempt Bonds and loans or otherwise makes the proceeds available to Conduit Users to fund Costs of Project Facilities. The Issuer understands that in exchange for the right to issue Tax-Exempt Bonds at favorable interest rates and terms, the Code and related regulations impose ongoing requirements related to the proceeds of the Tax-Exempt Bonds and the Project Facility financed by the Tax-Exempt Bonds. These requirements focus on the investment, use and expenditure of proceeds of the Tax-Exempt Bonds and related funds as well as restrictions on the use of the Project Facility.

The Issuer recognizes that the IRS has stated that all issuers of Tax-Exempt Bonds should have a separate written policy and procedure regarding ongoing compliance with the federal tax requirements for Tax-Exempt Bonds.

The Issuer is committed to full compliance with the tax-exempt bond requirements for all of its outstanding and future tax-exempt financings. This Compliance Procedure is adopted by the Governing Body to comply with the IRS directive and to improve tax compliance and documentation. Since the Conduit User for each Conduit Tax-Exempt Bond issue is primarily responsible for the expenditure and investment of its Conduit Tax-Exempt Bonds and the use of the Financed Assets and the Project Facility, this Compliance Policy provides that the Conduit User will assume substantially all obligations related to post-issuance tax compliance for Conduit Tax-Exempt Bonds issued for its benefit.

III. **Applicability and Scope:**

Section 2.2 - This Compliance Procedure applies to all Tax-Exempt Bonds currently outstanding and all Tax-Exempt Bonds issued in the future. If the provisions of this Compliance Procedure conflict with a Tax Compliance Agreement or any other specific written instructions of Bond Counsel, the terms of the Tax Compliance Agreement or specific written instructions of Bond Counsel will supersede and govern in lieu of this

Compliance Procedure. Any exception to this Compliance Procedure required by Bond Counsel as part of a future issue of Tax-Exempt Bonds will be incorporated in the Tax Compliance Agreement for the future issue. Any requirements imposed on the Issuer in the Tax Compliance Agreement, will be noted by the Bond Compliance Officer and incorporated into the Annual Compliance Checklist.

Section 2.3 - This Compliance Procedure may be amended from time-to-time by the Governing Body. Copies of this Compliance Procedure and any amendments will be included in the permanent records of the Issuer.

IV. Policy:

BOND COMPLIANCE OFFICER; TRAINING

Section 3.1 Bond Compliance Officer Duties.

The Bond Compliance Officer is responsible for implementing this Compliance Procedure. The Bond Compliance Officer will work with other employees that use the Project Facility to assist in implementing this Compliance Procedure. The Bond Compliance Officer will consult with Bond Counsel, legal counsel to the Issuer, accountants, tax return preparers and other outside experts to the extent necessary to carry out the purposes of this Compliance Procedure. The Bond Compliance Officer will report to the Governing Body as necessary, and at least annually, regarding implementation of this Compliance Procedure and any recommended changes or amendments to this Compliance Procedure.

Section 3.2 Training.

When appropriate, the Bond Compliance Officer or his or her designee will attend training programs offered by the IRS or other industry professionals regarding tax-exempt financing that are relevant to the Issuer.

GOVERNMENTAL TAX-EXEMPT BONDS CURRENTLY OUTSTANDING

Section 4.1 Governmental Tax-Exempt Bonds Covered by Article IV Procedures.

This Article IV applies to all Governmental Tax-Exempt Bonds issued prior to January 19, 2012 that are currently outstanding as of January 19, 2012. These Governmental Tax-Exempt Bonds are listed on Exhibit A-1.

Section 4.2 Governmental Tax-Exempt Bond File.

As soon as practical, the Bond Compliance Officer will attempt to assemble as much of the Governmental Tax-Exempt Bond File as is available for each Governmental Tax-Exempt Bond that is listed on Exhibit A-1.

Section 4.3 Annual Compliance Checklists.

As soon as practical following the adoption of this Compliance Procedure, the Bond Compliance Officer will work with Bond Counsel and/or legal counsel to the Issuer and cause Annual Compliance Checklists (an example of which is attached as Exhibit B) to be completed for all outstanding Governmental Tax-Exempt Bonds and will follow the procedures specified in Article VI to complete the Annual Compliance Checklists and thereafter include each completed Annual Compliance Checklist in the Governmental Tax-Exempt Bond File.

Section 4.4 Correcting Prior Deficiencies in Compliance.

In the event the Bond Compliance Officer determines any deficiency in compliance with a Tax Compliance Agreement for an outstanding Governmental Tax-Exempt Bond listed on Exhibit A-1, the Bond Compliance Officer will follow the procedures described in Treasury Regulations or the Tax-Exempt Bonds Voluntary Closing Agreement Program (VCAP) to remediate the noncompliance. If remediation of the noncompliance requires the Issuer to submit a request under VCAP, the Bond Compliance Officer will undertake this step only after reporting the violation to the Governing Body and obtaining its approval.

CONDUIT TAX-EXEMPT BONDS CURRENTLY OUTSTANDING

Section 5.1 Conduit Tax-Exempt Bonds Covered by Article V Procedures.

This Article V applies to all Conduit Tax-Exempt Bonds issued prior to January 1, 2012 that are currently outstanding as of January 1, 2012. These Conduit Tax-Exempt Bonds are listed on Exhibit A-2.

Section 5.2 Conduit Tax-Exempt Bond File.

As soon as practical, the Bond Compliance Officer will attempt to assemble as much of the Conduit Tax-Exempt Bond File as is available for each Conduit Tax-Exempt Bond that is listed on Exhibit A-2.

Section 5.3 Conduit User Contact.

As soon as practical the Bond Compliance Officer will send to each Conduit User of a Conduit Tax-Exempt Bond listed on Exhibit A-2, a copy of the Tax Compliance Agreement for the financing along with a letter reminding the Conduit User that under the agreement it is responsible for post-issuance tax compliance related to the investment of Bond Restricted Funds, record keeping, use of Conduit Tax-Exempt Bond proceeds, and use of the Project Facility. The letter will contain a list of records comprising the Conduit Tax-Exempt Bond File that the Conduit User should retain.

Section 5.4 Annual Certification.

As soon as practical following the adoption of this Compliance Procedure, the Bond Compliance Officer will request each Conduit User to confirm annually in writing its compliance with the terms of the Tax Compliance Agreement for the Conduit Tax-Exempt Bond issue. Where possible, the Bond Compliance Officer will combine this certification request with other disclosures the Conduit User regularly provides to the Trustee (such as ongoing continuing disclosure). Certifications completed by the Conduit User will be retained by the Bond Compliance Officer.

Section 5.5 Correcting Prior Deficiencies in Compliance.

In the event a Conduit User informs the Bond Compliance Officer of a deficiency in compliance with a Tax Compliance Agreement for an outstanding Conduit Tax-Exempt Bond listed on Exhibit A-2, the Bond Compliance Officer will direct the Conduit User to follow the procedures described in Treasury Regulations or the Tax-Exempt Bonds Voluntary Closing Agreement Program (VCAP) to remediate the noncompliance. If remediation of the noncompliance requires the Issuer to submit a request under VCAP, the Bond Compliance Officer will undertake this step only after reporting the violation to the Governing Body and obtaining its approval.

COMPLIANCE PROCEDURE FOR NEW GOVERNMENTAL TAX-EXEMPT BOND ISSUES

Section 6.1. Application.

This Article VI applies to Governmental Tax-Exempt Bond financings issued on or after February 23, 2012.

Section 6.2. Prior to Issuance of Governmental Tax-Exempt Bonds.

- a. Intent Resolution. The Governing Body will authorize and approve the issuance of Governmental Tax-Exempt Bonds. Prior to or as a part of this authorizing resolution or ordinance, the Governing Body may adopt an Intent Resolution.
- b. Directions to Bond Counsel. The Bond Compliance Officer will provide a copy of this Compliance Procedure to Bond Counsel with directions for Bond Counsel to structure the documentation and procedural steps taken prior to issuing the Governmental Tax-Exempt Bonds so that they conform to the requirements of this Compliance Procedure, except to the extent Bond Counsel determines that different procedures are required. The Bond Compliance Officer will consult with Bond Counsel so that appropriate provisions are made to fund or reimburse the Issuer's costs and expenses incurred to implement this Compliance Procedure.
- c. Tax Compliance Agreement. Each Governmental Tax-Exempt Bond issue will include a Tax Compliance Agreement signed by the Bond Compliance Officer. The Tax Compliance Agreement will:
 - (1) describe the Project Facility and the anticipated Financed Assets,
 - (2) identify all Bond Restricted Funds and provide for arbitrage and rebate compliance,
 - (3) for new money financings – require a Final Written Allocation, and
 - (4) contain a form of the Annual Compliance Checklist for the Governmental Tax-Exempt Bond issue.

The Bond Compliance Officer will confer with Bond Counsel and the Issuer's counsel regarding the meaning and scope of each representation and covenant contained in the Tax Compliance Agreement.

- c. Preliminary Cost Allocations. The Bond Compliance Officer in consultation with Bond Counsel will prepare a preliminary cost allocation plan for the Project Facility. The preliminary cost allocation plan will identify the assets and expected costs for the Project Facility, and, when necessary, will break-out the portions of Costs that the Issuer expects to finance with Governmental Tax-Exempt Bonds (the "Financed Assets") from the portions expected to be financed from other sources.
- d. Tax Review with Bond Counsel. Prior to the sale of the Governmental Tax-Exempt Bonds, the Bond Compliance Officer and Bond Counsel will review this Compliance Procedure together with the draft Tax Compliance Agreement to ensure that any tax compliance issues in the new financing are adequately addressed by this Compliance Procedure and/or the Tax Compliance Agreement. In the event Bond Counsel determines that this Compliance Procedure conflicts with or must be supplemented to account for special issues or requirements for the Governmental Tax-Exempt Bonds, the Bond Compliance Officer will ask Bond Counsel to include the written modifications or additions in the final Tax Compliance Agreement. The Bond Compliance Officer will

request Bond Counsel to prepare a form of Annual Compliance Checklist for use in monitoring the ongoing compliance requirements for the Governmental Tax-Exempt Bond issue.

Section 6.3 Accounting and Recordkeeping.

- a. Accounting for New Money Projects. The Bond Compliance Officer will be responsible for accounting for the investment and allocation of proceeds of the Governmental Tax-Exempt Bonds. The Bond Compliance Officer will establish separate accounts or subaccounts to record expenditures for Costs of the Project Facility. Where appropriate, the Bond Compliance Officer may use accounts established as part of the Issuer's financial records for this purpose. In recording Costs for the Project Facility, the Bond Compliance Officer will insure that the accounting system will include the following information:
 - (1) identity of person or business paid, along with any other available narrative description of the purpose for the payment,
 - (2) date of payment,
 - (3) amount paid, and
 - (4) invoice number or other identifying reference.
- b. Accounting for Refunded Bonds and Related Refunded Bond Accounts. For Governmental Tax-Exempt Bonds that refund prior issues, the Tax Compliance Agreement will set out special accounting and allocation procedures for the proceeds of the financing, and if necessary proceeds of the refinanced debt.
- c. Tax-Exempt Bond File. The Bond Compliance Officer will be responsible for assembling and maintaining the Governmental Tax-Exempt Bond File.

Section 6.4 Final Allocation of Bond Proceeds.

- a. Bond Compliance Officer Responsible for Preparation of Final Written Allocation; Timing. The Bond Compliance Officer is responsible for making a written allocation of proceeds to expenditures and the identification of Financed Assets. This process will be memorialized in the Final Written Allocation.

For a new money financing, the Bond Compliance Officer will commence this process as of the earliest of:

- (1) the requisition of all Governmental Tax-Exempt Bond proceeds from any segregated Tax-Exempt Bond funded account,
- (2) the date the Project Facility has been substantially completed or
- (3) four and one-half years following the issue date of the Governmental Tax-Exempt Bonds.

For Governmental Tax-Exempt Bonds issued only to refund a prior issue of Governmental Tax-Exempt Bonds, the Bond Compliance Officer will prepare and/or document the Final Written Allocation for the Project Facility financed by the refunded Governmental Tax-Exempt Bonds in accordance with the advice of Bond Counsel and include it in the Tax Compliance Agreement.

- b. Contents and Procedure. The Bond Compliance Officer will consult the Tax Compliance Agreement and, if necessary, contact Bond Counsel to seek advice regarding any special allocation of Governmental Tax-Exempt Bond proceeds and other money of the Issuer to the Costs of the Project Facility. If no special allocation is required or recommended, the Bond Compliance Officer will allocate Costs of the Project Facility to the proceeds of the Governmental Tax-Exempt Bonds in accordance with the Issuer's accounting records.

Each Final Written Allocation will contain the following:

- (1) a reconciliation of the actual sources and uses to Costs of the Project Facility,
 - (2) the percentage of the cost of the Project Facility financed with proceeds of the Governmental Tax-Exempt Bonds (sale proceeds plus any investment earnings on those sale proceeds),
 - (3) the Project Facility's Placed in Service date,
 - (4) the estimated economic useful life of the Project Facility, and
 - (5) any special procedures to be followed in completing the Annual Compliance Checklist (e.g., limiting the Annual Compliance Checklist to specific areas of the Project Facility that the Final Written Allocation or the Tax Compliance Agreement treats as having been financed by Governmental Tax-Exempt Bonds).
- c. Finalize Annual Compliance Checklist. As part of the preparation of the Final Written Allocation, the Bond Compliance Officer will update the draft Annual Compliance Checklist contained in the Tax Compliance Agreement. The Bond Compliance Officer will include reminders for all subsequent arbitrage rebate computations required for the Governmental Tax-Exempt Bonds in the Annual Compliance Checklist.
 - d. Review of Final Written Allocation and Annual Compliance Checklist. Each Final Written Allocation and Annual Compliance Checklist will be reviewed by legal counsel to the Issuer or Bond Counsel for sufficiency and compliance with the Tax Compliance Agreement and this Compliance Procedure. Following the completion of the review, the Bond Compliance Officer will execute the Final Written Allocation.

COMPLIANCE PROCEDURE FOR NEW CONDUIT TAX-EXEMPT BOND ISSUES

Section 7.1 Application.

This Article VII applies to Conduit Tax-Exempt Bond financings issued on or after January 1, 2012.

Section 7.2 Prior to Issuance of Conduit Tax-Exempt Bonds.

- a. Intent Resolution. The Governing Body will authorize and approve the issuance of Conduit Tax-Exempt Bonds. Prior to or as a part of this authorizing resolution or ordinance, the Governing Body may adopt an Intent Resolution. The Bond Compliance Officer will provide the Conduit User with a copy of this Compliance Procedure prior to adoption of the Intent Resolution.
- b. Directions to Bond Counsel. The Bond Compliance Officer will provide a copy of this Compliance Procedure to Bond Counsel with directions for Bond Counsel to structure the documentation and procedural steps taken prior to issuing the Conduit Tax-Exempt Bonds so that they conform to the requirements of this Compliance Procedure, except

to the extent Bond Counsel determines that different procedures are required. The Bond Compliance Officer will consult with Bond Counsel so that appropriate provisions are made to fund or reimburse the Issuer's costs and expenses incurred to implement this Compliance Procedure. To the extent the Issuer relies on or acts at the direction of the Conduit User, the Tax Compliance Agreement will contain appropriate provision for Issuer indemnification by the Conduit User.

- c. Tax Compliance Agreement. Each Conduit Tax-Exempt Bond issue will include a Tax Compliance Agreement signed by the Conduit User Bond Compliance Officer. The Tax Compliance Agreement will:
 - (1) describe the Project Facility and the anticipated Financed Assets,
 - (2) identify all Bond Restricted Funds and provide for arbitrage and rebate compliance by the Conduit User,
 - (3) for new money financings – require the Conduit User to complete a Final Written Allocation, and
 - (4) contain a form of the Annual Compliance Checklist for the Conduit Tax-Exempt Bond issue.

The Conduit User Bond Compliance Officer will confer with Bond Counsel, the Bond Compliance Officer and the Issuer's counsel regarding the meaning and scope of each representation and covenant contained in the Tax Compliance Agreement.

- c. Preliminary Cost Allocations. The Conduit User Bond Compliance Officer in consultation with Bond Counsel will prepare a preliminary cost allocation plan for the Project Facility. The preliminary cost allocation plan will identify the assets and expected costs for the Project Facility, and, when necessary, will break-out the portions of Costs that the Issuer expects to finance with Conduit Tax-Exempt Bonds (the "Financed Assets") from the portions expected to be financed from other sources.
- d. Tax Review with Bond Counsel. Prior to the sale of the Tax-Exempt Bonds, the Bond Compliance Officer, Conduit User Bond Compliance Officer and Bond Counsel will review this Compliance Procedure together with the draft Tax Compliance Agreement to ensure that any tax compliance issues in the new financing are adequately addressed by this Compliance Procedure and/or the Tax Compliance Agreement. In the event Bond Counsel determines that this Compliance Procedure conflicts with or must be supplemented to account for special issues or requirements for the Conduit Tax-Exempt Bonds, the Bond Compliance Officer will ask Bond Counsel to include the written modifications or additions in the final Tax Compliance Agreement. The Bond Compliance Officer will request Bond Counsel to prepare a form of Annual Compliance Checklist for use in monitoring the ongoing compliance requirements for the Conduit Tax-Exempt Bond issue.

Section 7.3 Accounting and Recordkeeping.

- a. Accounting for New Money Projects. The Conduit User Bond Compliance Officer will be responsible for accounting for the investment and allocation of proceeds of the Conduit Tax-Exempt Bonds. The Conduit User Bond Compliance Officer will establish separate accounts or subaccounts to record expenditures for Costs of the Project Facility. The Conduit User Bond Compliance Officer may use accounts established pursuant to a

trust indenture for the Conduit Tax-Exempt Bonds to assist it in accounting for the investment and expenditure of Conduit Tax-Exempt Bonds.

In recording Costs for the Project Facility, the Conduit User Bond Compliance Officer will insure that the accounting system will include the following information: (1) identity of person or business paid, along with any other available narrative description of the purpose for the payment, (2) date of payment, (3) amount paid, and (4) invoice number or other identifying reference.

- b. Accounting for Refunded Bonds and Related Refunded Bond Accounts. For Conduit Tax-Exempt Bonds that refund prior issues, the Tax Compliance Agreement will set out special accounting and allocation procedures for the proceeds of the financing, and if necessary proceeds of the refinanced debt.
- c. Conduit Tax-Exempt Bond File. The Conduit User Bond Compliance Officer will be responsible for assembling and maintaining the Conduit Tax-Exempt Bond File. The Conduit User Bond Compliance Officer will provide copies to the Issuer of items contained in the Conduit Tax-Exempt Bond File.

Section 7.4 Final Allocation of Bond Proceeds.

- a. Bond Compliance Officer Responsible for Preparation of Final Written Allocation; Timing. The Conduit User Bond Compliance Officer is responsible for making a written allocation of proceeds to expenditures and the identification of Financed Assets. This process will be memorialized in the Final Written Allocation.

For a new money financing, the Conduit User Bond Compliance Officer will commence this process as of the earliest of:

- (1) the requisition of all Conduit Tax-Exempt Bond proceeds from any segregated Conduit Tax-Exempt Bond funded account,
- (2) the date the Project Facility has been substantially completed or
- (3) four and one-half years following the issue date of the Conduit Tax-Exempt Bonds.

For Conduit Tax-Exempt Bonds issued only to refund a prior issue of Conduit Tax-Exempt Bonds, the Conduit User Bond Compliance Officer will prepare and/or document the Final Written Allocation for the Project Facility financed by the refunded Conduit Tax-Exempt Bonds in accordance with the advice of Bond Counsel and include it in the Tax Compliance Agreement.

- b. Contents and Procedure. The Conduit User Bond Compliance Officer will consult the Tax Compliance Agreement and, if necessary, contact Bond Counsel to seek advice regarding any special allocation of Conduit Tax-Exempt Bond proceeds and other money of the Issuer to the Costs of the Project Facility. If no special allocation is required or recommended, the Bond Compliance Officer will allocate Costs of the Project Facility to the proceeds of the Conduit Tax-Exempt Bonds in accordance with the Conduit User's accounting records.

Each Final Written Allocation will contain the following:

- (1) a reconciliation of the actual sources and uses to Costs of the Project Facility,

- (2) the percentage of the cost of the Project Facility financed with proceeds of the Conduit Tax-Exempt Bonds (sale proceeds plus any investment earnings on those sale proceeds),
 - (3) the Project Facility's Placed in Service date,
 - (4) the estimated economic useful life of the Project Facility, and
 - (5) any special procedures to be followed in completing the Annual Compliance Checklist (e.g., limiting the Annual Compliance Checklist to specific areas of the Project Facility that the Final Written Allocation or the Tax Compliance Agreement treats as having been financed by Conduit Tax-Exempt Bonds).
- c. **Finalize Annual Compliance Checklist.** As part of the preparation of the Final Written Allocation, the Conduit User Bond Compliance Officer will update the draft Annual Compliance Checklist contained in the Tax Compliance Agreement. The Conduit User Bond Compliance Officer will include reminders for all subsequent arbitrage rebate computations required for the Conduit Tax-Exempt Bonds in the Annual Compliance Checklist.
 - d. **Review of Final Written Allocation and Annual Compliance Checklist.** Each Final Written Allocation and Annual Compliance Checklist will be reviewed by legal counsel to the Conduit User or Bond Counsel for sufficiency and compliance with the Tax Compliance Agreement and this Compliance Procedure. Following the completion of the review, the Bond Compliance Officer will execute the Final Written Allocation.
 - e. **Conduit User Certification of Compliance.** The Conduit User Bond Compliance Officer will certify in writing to the Trustee completion of its responsibilities under this Section 7.4.

ONGOING MONITORING PROCEDURES – GOVERNMENTAL TAX-EXEMPT BONDS

Section 8.1 Annual Compliance Check-list.

An Annual Compliance Checklist will be completed by the Bond Compliance Officer each year following completion of the Final Written Allocation. Each Annual Compliance Checklist will be designed and completed for the purpose of identifying potential noncompliance with the terms of the Tax Compliance Agreement or this Compliance Procedure and obtaining documents (such as investment records, arbitrage calculations, or other documentation for the Project Facility) that are required to be incorporated in the Governmental Tax-Exempt Bond File. The Bond Compliance Officer will refer any responses indicating a violation of the terms of the Tax Compliance Agreement to legal counsel to the Issuer or Bond Counsel and, if recommended by counsel, will follow the procedure set out in Section 4.4 to remediate the non-compliance.

Section 8.2 Arbitrage and Rebate Compliance.

The Bond Compliance Officer will monitor the investment of Bond Restricted Funds and provide investment records to the Rebate Analyst on a timely basis. The Bond Compliance Officer will follow the directions of the Rebate Analyst with respect to the preparation of and the timing of rebate or yield reduction computations.

Section 9.1 Annual Compliance Checklist.

An Annual Compliance Checklist will be completed by the Conduit User Bond Compliance Officer each year following completion of the Final Written Allocation. Each Annual Compliance Checklist will be designed and completed for the purpose of identifying potential noncompliance with the terms of the Tax Compliance Agreement or this Compliance Procedure and obtaining documents (such as investment records, arbitrage calculations, or other documentation for the Project Facility) that are required to be incorporated in the Conduit Tax-Exempt Bond File. The Conduit User Bond Compliance Officer will refer any responses indicating a violation of the terms of the Tax Compliance Agreement to legal counsel to the Conduit User or Bond Counsel and, if recommended by counsel, will follow the procedure set out in Section 5.4 to remediate the non-compliance.

Section 9.2 Arbitrage and Rebate Compliance.

The Conduit User Bond Compliance Officer will monitor the investment of Bond Restricted Funds and provide investment records to the Rebate Analyst on a timely basis. The Bond Compliance Officer will follow the directions of the Rebate Analyst with respect to the preparation of and the timing of rebate or yield reduction computations.

V. Quality Control and Quality Assurance:

It is the responsibility of the Chief Financial Officer to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

- A. **Annual Compliance Checklist** - means (a) for Governmental Tax-Exempt Bonds, a questionnaire and/or checklist described in Section 8.1 that is completed each year for a Governmental Tax-Exempt Bond issue and (b) for Conduit Tax-Exempt Bonds, a questionnaire and/or checklist described in Section 9.1 that is completed each year for a Conduit Tax-Exempt Bond issue.
- B. **Board of Public Utilities** - means the Board of Public Utilities, an administrative agency of the Issuer.
- C. **Bond Compliance Officer** - means, with respect to the Issuer's Utility System Revenue Bonds, the Manager of Accounting and Finance/CFO of the Board of Public Utilities, and with respect to all other Governmental Tax-Exempt Bonds, the Issuer's Chief Financial Officer or, if the position of Chief Financial Officer is vacant, the person filling the responsibilities of the Chief Financial Officer for the Governing Body.
- D. **Bond Counsel** - means a law firm selected by the Issuer to provide a legal opinion regarding the tax status of interest on Tax-Exempt Bonds as of the issue date or the law firm selected to advise regarding matters referenced in this Compliance Procedure.
- E. **Bond Restricted Funds** - means the funds, accounts, and investments that are subject to arbitrage rebate and/or yield restriction rules that have been identified in the Tax Compliance Agreement for a Tax-Exempt Bond issue.

- F. **Bond Transcript** - means the “transcript of proceedings” or other similar titled set of documents assembled by Bond Counsel following the issuance of Tax-Exempt Bonds.
- G. **Code** - means the Internal Revenue Code, as amended.
- H. **Compliance Procedure** - means this Tax-Exempt Financing Compliance Policy and Procedure.
- I. **Conduit Tax-Exempt Bond** - means any bond, note, installment sale agreement, lease or certificate intended to be a debt obligation of the Issuer, the proceeds of the which are to be loaned or otherwise made available to the Conduit User, and the interest on which is excludable from gross income for federal income tax purposes. A list of all Conduit Tax-Exempt Bonds outstanding and subject to this Compliance Procedure as of June 30, 2017, is attached as **Exhibit A-2**.
- J. **Conduit Tax-Exempt Bond File** - means documents and records which may consist of paper and electronic medium, maintained for each Conduit Tax-Exempt Bond. Each Conduit Tax-Exempt Bond File will include the following information if applicable:
 - a. Intent Resolution. (Duplicate Copy Maintained by Bond Compliance Officer)
 - b. Bond Transcript. (Duplicate Copy Maintained by Bond Compliance Officer)
 - c. Final Written Allocation and/or all available accounting records related to the Project Facility showing expenditures allocated to the proceeds of a Conduit Tax-Exempt Bond and expenditures (if any) allocated to other sources of funds.
 - d. All rebate and yield reduction payment calculations performed by the Rebate Analyst and all investment records provided to the Rebate Analyst for purposes of preparing the calculation.
 - e. Forms 8038-T together with proof of filing and payment of rebate. (Duplicate Copy Maintained by Bond Compliance Officer)
 - f. Investment agreement bid documents (unless included in the Bond Transcript) including:
 - Bid solicitation, bid responses, certificate of broker;
 - Written summary of reasons for deviations from the terms of the solicitation that are incorporated into the investment agreement; and
 - Copies of the investment agreement and any amendments.
 - g. Any item required to be maintained by the terms of the Tax Compliance Agreement involving the use of the Project Facility or expenditures related to tax compliance for the Conduit Tax-Exempt Bonds.
 - h. Any opinion of Bond Counsel regarding the Conduit Tax-Exempt Bonds not included in the Bond Transcript. (Duplicate Copy Maintained by Bond Compliance Office.
 - i. Amendments, modifications or substitute agreements to any agreement contained in the Bond Transcript. (Duplicate Copy Maintained by Bond Compliance Officer)
 - j. Any correspondence with the IRS relating to the Conduit Tax-Exempt Bonds including all correspondence relating to an audit by the IRS of the Conduit Tax-Exempt Bonds or any proceedings under the Tax-Exempt Bonds Voluntary Closing Agreement Program (VCAP). (Duplicate Copy Maintained by Bond Compliance Officer)
 - k. Any available questionnaires or correspondence substantiating the use of the Project Facility in accordance with the terms of the Tax Compliance Agreement for the Conduit Tax-Exempt Bond issue.

- I. For refunding bond issues, the Conduit Tax-Exempt Bond File for the refunded Conduit Tax-Exempt Bonds.
- K. **Conduit User** - means the entity that receives proceeds and is required to pay principal and interest on a Conduit Tax-Exempt Bond issue.
- L. **Conduit User Bond Compliance Officer** means the individual officer or employee of the Conduit User named as the primary individual responsible for post-issuance tax compliance by the Conduit User in connection with a Conduit Tax-Exempt Bond issue.
- M. **Cost** or **"Costs"** - means all costs and expenses paid for the acquisition, design, construction, equipping or improvement of a Project Facility or costs of issuing Tax-Exempt Bonds.
- N. **Final Written Allocation** - means the Final Written Allocation of Bond proceeds prepared pursuant to Section 6.4 of this Compliance Procedure for Governmental Tax-Exempt Bonds and pursuant to Section 7.4 of this Compliance Procedure for Conduit Tax-Exempt Bonds.
- O. **Financed Assets** - means that part of a Project Facility treated as financed with Tax-Exempt Bond proceeds as reflected in a Final Written Allocation or, if no Final Written Allocation was prepared, (a) the accounting records of the Issuer and the Tax Compliance Agreement for the Governmental Tax-Exempt Bond issue or (b) the accounting records of the Trustee and the Conduit Issuer and the Tax Compliance Agreement for the Conduit Tax-Exempt Bond issue.
- P. **Governing Body** - means the Commission of the Issuer.
- Q. **Governmental Tax-Exempt Bond(s)** - means any bond, note, installment sale agreement, lease or certificate intended to be a debt obligation of the Issuer or another political subdivision or government instrumentality, the proceeds of the which are to be loaned or otherwise made available to the Issuer, and the interest on which is excludable from gross income for federal income tax purposes. A list of all Governmental Tax-Exempt Bonds outstanding and subject to this Compliance Procedure as of January 19, 2012, is attached as **Exhibit A-1**.
- R. **Governmental Tax-Exempt Bond File** - means documents and records which may consist of paper and electronic medium, maintained for each Governmental Tax-Exempt Bond. Each Governmental Tax-Exempt Bond File will include the following information if applicable:
- a. Intent Resolution.
 - b. Bond Transcript.
 - c. Final Written Allocation and/or all available accounting records related to the Project Facility showing expenditures allocated to the proceeds of a Governmental Tax-Exempt Bond and expenditures (if any) allocated to other sources of funds.
 - d. All rebate and yield reduction payment calculations performed by the Rebate Analyst and all investment records provided to the Rebate Analyst for purposes of preparing the calculation.
 - e. Forms 8038-T together with proof of filing and payment of rebate.
 - f. Investment agreement bid documents (unless included in the Bond Transcript) including:
 - Bid solicitation, bid responses, certificate of broker;
 - Written summary of reasons for deviations from the terms of the solicitation that are incorporated into the investment agreement; and
 - Copies of the investment agreement and any amendments.

- g. Any item required to be maintained by the terms of the Tax Compliance Agreement involving the use of the Project Facility or expenditures related to tax compliance for the Governmental Tax-Exempt Bonds.
 - h. Any opinion of Bond Counsel regarding the Governmental Tax-Exempt Bonds not included in the Bond Transcript.
 - i. Amendments, modifications or substitute agreements to any agreement contained in the Bond Transcript.
 - j. Any correspondence with the IRS relating to the Governmental Tax-Exempt Bonds including all correspondence relating to an audit by the IRS of the Governmental Tax-Exempt Bonds or any proceedings under the Tax-Exempt Bonds Voluntary Closing Agreement Program (VCAP).
 - k. Any available questionnaires or correspondence substantiating the use of the Project Facility in accordance with the terms of the Tax Compliance Agreement for the Governmental Tax-Exempt Bond issue.
 - l. For refunding bond issues, the Governmental Tax-Exempt Bond File for the refunded Governmental Tax-Exempt Bonds.
- S. **Intent Resolution** means a resolution of the Governing Body stating the intent of the Issuer to finance all or a portion of the Project Facility, stating the expected maximum size of the financing and stating the intent of the Issuer to reimburse (a) the costs paid by the Issuer from proceeds of the Governmental Tax-Exempt Bonds or (b) the costs paid by the Conduit User from proceeds of the Conduit Tax-Exempt Bonds.
- T. **IRS** - means the Internal Revenue Service.
- U. **Issuer** - means the Unified Government of Wyandotte County/Kansas City, Kansas.
- V. **Placed In Service** - means that date (as determined by the Conduit User Bond Compliance Officer for Conduit Tax-Exempt Bonds and as determined by the Bond Compliance Officer for Governmental Tax-Exempt Bonds) when the Project Facility is complete and is actually used at a level substantially as originally designed.
- W. **Project Facility** - means all tangible or intangible property financed in whole or in part with Tax-Exempt Bonds that is functionally related or integrated in use, that is located on the same physical site or proximate sites, and that is expected to be Placed In Service within a one-year period.
- X. **Rebate Analyst** - means the Rebate Analyst for the Tax-Exempt Bonds selected pursuant to the Tax Compliance Agreement.
- Y. **Tax Compliance Agreement** - means, (a) with respect to Governmental Tax-Exempt Bonds, the Federal Tax Certificate, Tax Compliance Agreement, Arbitrage Agreement, or other written certification or agreement of the Issuer setting out representations and covenants for satisfying the post-issuance tax compliance requirements for a Governmental Tax-Exempt Bond issue and (b) with respect to Conduit Tax-Exempt Bonds, the Federal Tax Certificate, Tax Compliance Agreement, Arbitrage Agreement, or other written certification or agreement of the Issuer and the Conduit User setting out representations and covenants for satisfying the post-issuance tax compliance requirements for a for a Conduit Tax-Exempt Bond issue.
- Z. **Tax-Exempt Bond(s)** - means Governmental Tax-Exempt Bonds and Conduit Tax-Exempt Bonds.
- AA. **Trustee** - means the corporate trustee named in a trust indenture for a Conduit Tax-Exempt Bond issue.
- BB. **Utility System Revenue Bonds** - means any bond, note, installment sale agreement, lease or certificate intended to be a debt obligation of the Issuer or another political

subdivision or government instrumentality, the proceeds of the which are to be loaned or otherwise made available to the Board of Public Utilities, and the interest on which is excludable from gross income for federal income tax purposes. A list of all Utility System Revenue Bonds outstanding and subject to this Compliance Procedure as of January 19, 2012, are specifically identified on the list of Governmental Tax-Exempt Bonds attached as **Exhibit A-1**.

VIII. Related Documents and References:

- A. Debt Policy
- B. Securities and Continuing Disclosure Matters Compliance Procedure

IX. Exhibits:

- A-1. List of Governmental Tax-Exempt Bonds Covered by this Compliance Procedures
- A-2. List of Conduit Tax-Exempt Bonds Covered by this compliance Procedure
- B. Sample Annual Compliance checklist for Governmental Tax-Exempt Bonds

EXHIBIT A-1

LIST OF GOVERNMENTAL TAX-EXEMPT BONDS COVERED BY THIS COMPLIANCE PROCEDURE (Last updated June 30, 2020)

<u>Issue Date</u>	<u>Original Principal Amount</u>	<u>Title of Issue</u>	<u>Final Maturity</u>
General Obligation Bonds – City			
02/26/10	50,875,000	General Obligation Improvement Bonds, Series 2010-A	08/01/30
02/26/10	7,770,000	Taxable General Obligation Improvement Bonds (Recovery Zone Economic Development Bonds – Direct Pay), Series 2010-C	08/01/30
02/26/10	19,415,000	Taxable General Obligation Improvement Bonds (Build America Bonds – Direct Pay), Series 2010-D	08/01/30
12/16/10	10,785,000	Taxable General Obligation Improvement Bonds (Recovery Zone Economic Development Bonds – Direct Pay), Series 2010-F	08/01/30
12/16/10	2,530,000	Taxable General Obligation Improvement Bonds (Qualified Energy Conservation Bonds – Direct Pay), Series 2010-G	08/01/27
02/24/11	18,500,000	General Obligation Improvement Bonds, Series 2011-A	08/01/31
09/15/11	12,770,000	General Obligation Refunding Bonds, Series 2011-D	08/01/22
02/23/12	15,200,000	General Obligation Improvement Bonds, Series 2012-A	08/01/32
02/27/13	15,225,000	General Obligation Refunding Bonds, Series 2013-A	08/01/33
05/30/13	9,950,000	General Obligation Refunding Bonds, Series 2013-C	08/01/23
02/27/14	16,480,000	General Obligation Improvement Bonds, Series 2014-A	08/01/34
02/26/15	29,655,000	General Obligation Refunding Bonds, Series 2015-A	08/01/35
02/26/15	20,615,000	General Obligation Refunding Bonds, Series 2015-D	08/01/25
02/25/16	26,825,000	General Obligation Improvement Bonds, Series 2016-A	08/01/36
03/17/16	19,675,000	General Obligation Refunding Bonds, Series 2016-B	08/01/28
02/23/17	21,995,000	General Obligation Improvement Bonds, Series 2017-A	08/01/37
02/23/17	12,990,000	General Obligation Refunding Bonds, Series 2017-C	08/01/29
12/28/17	37,130,000	General Obligation Refunding Bonds, Series 2017-D	08/01/30

<u>Issue Date</u>	<u>Original Principal Amount</u>	<u>Title of Issue</u>	<u>Final Maturity</u>
02/27/18	34,025,000	General Obligation Improvement Bonds, Series 2018-A	08/01/38
02/26/19	20,310,000	General Obligation Improvement Bonds, Series 2019-A	08/01/39
04/30/19	8,980,000	General Obligation Refunding Bonds, Series 2019-B	08/01/27
02/27/20	45,590,000	General Obligation Improvement Bonds, Series 2020-A	08/01/40
General Obligation Bonds – County			
02/27/14	10,015,000	General Obligation Improvement Bonds, Series 2014-C	08/01/29
02/26/15	5,070,000	General Obligation Improvement Bonds, Series 2015-C	08/01/29
02/27/18	1,450,000	General Obligation Improvement Bonds, Series 2018-B	08/01/28
Municipal Temporary Notes – City			
02/26/19	50,395,000	Municipal Temporary Notes, Series 2020-I	04/01/21
Annual Appropriation Bonds			
12/28/10	7,725,000	Special Obligation Annual Appropriation Bonds (Recovery Zone Facility Bonds – Parking Projects), Series 2010-H	12/01/31

<u>Issue Date</u>	<u>Original Principal Amount</u>	<u>Title of Issue</u>	<u>Final Maturity</u>
Capital Leases			
12/10/10	395,688	2010 Schedule 2	12/10/20
06/24/11	578,956	CMIP 8675	12/24/25
12/15/11	338,708	2011 Schedule 2	12/15/16
12/15/11	851,560	2011 Schedule 3	12/15/18
12/15/11	1,457,367	2011 Schedule 4	12/15/21
12/14/12	319,648	2012 Lease Package Schedule 3	12/14/19
12/20/13	975,000	2013 Lease Package Schedule 2	12/20/23
12/20/13	537,838	2013 Lease Package Schedule 3	12/20/18
12/20/13	424,581	2013 Lease Package Schedule 4	12/20/20
12/18/14	950,715	2014 Lease Package Schedule 6	12/18/19
12/18/14	426,223	2014 Lease Package Schedule 7	12/18/21
02/04/15	576,259	Fire Department Defibrillators	02/01/19
02/27/15	303,991	Technology HP Lease	04/27/19
12/10/15	1,063,361	2015 Lease Package Schedule 8	12/10/18
12/10/15	677,484	2015 Lease Package Schedule 9	12/10/20
12/10/16	1,520,450	2016 Lease Package Schedule 10	12/10/19
12/10/16	1,978,428	2016 Lease Package Schedule 11	09/10/26
12/21/17	1,187,119	2017 Lease Package Schedule 12	12/21/20
12/21/17	679,709	2017 Lease Package Schedule 13	12/21/22
12/21/17	415,796	2017 Lease Package Schedule 14	12/21/27
12/07/18	1,064,372	2018 Lease Package Schedule 15	12/07/23
12/07/18	2,304,734	2018 Lease Package Schedule 16	12/07/25
12/07/18	2,987,518	2018 Lease Package Schedule 17	12/07/28
12/13/19	558,357	2019 Lease Package Schedule 18	12/13/22
12/13/19	2,011,328	2019 Lease Package Schedule 19	12/13/29

07/25/19	2,285,787	2019 PNC 1196395-1	7/25/26
07/25/19	2,117,679	2019 PNC 1196395-2	7/25/28

<u>Issue Date</u>	<u>Original Principal Amount</u>	<u>Title of Issue</u>	<u>Final Maturity</u>
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Leases with the Public Building Commission

03/01/13	9,915,000	Emergency Communication, Series 2013-A	08/01/28
02/25/16	6,775,000	BPU Office Building, Series 2016-A	11/01/20
03/15/18	24,430,000	Juvenile Justice Facility, Series 2018-A	08/01/38
03/15/18	8,710,000	Courthouse & Adult Jail Facility, Series 2018-B	08/01/38
03/19/20	2,725,000	Juvenile Justice Facility, Series 2020-A	08/01/40
03/19/20	4,435,000	Courthouse, Series 2020-B	08/01/40
03/19/20	3,100,000	Health Department, Series 2020-C	08/01/40

Transportation Development District Sales Tax Revenue Bonds

10/11/06	17,520,000	Transportation Development District Sales Tax Revenue Bonds (The Legends at Village West Project), Series 2006	10/01/28
01/31/13	9,975,000	Transportation Development District Sales Tax Revenue Bonds (Plaza at Speedway Project), Series 2013	03/01/32

Community Improvement District Sales Tax Revenue Bonds

06/14/18	26,805,000	Community Improvement District Sales Tax Revenue Bonds (Legends Apartments Garage and West Lawn Project), Series 2018	06/01/40
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<u>Issue Date</u>	<u>Original Principal Amount</u>	<u>Title of Issue</u>	<u>Final Maturity</u>
Special Obligation Revenue Bonds – Economic Development			
01/22/99	24,400,413	Kansas International Speedway Corporation, Series 2009	12/01/27
10/05/12	6,445,000	39 th & Rainbow North, Series 2012	03/09/27
01/31/13	33,550,000	Plaza at Speedway, Series 2013	03/01/27
11/19/14	10,885,000	Kansas International Speedway Corporation Refunding Bonds, Series 2014	12/01/27
02/11/16	14,550,000	Wyandotte Plaza, Series 2016	06/01/27
03/15/16	2,615,000	39 th & Rainbow South Fixed Rate, Series 2016-A	04/01/20
03/15/16	1,578,000	39 th & Rainbow South Variable Rate, Series 2016-B	04/01/20
08/26/15	65,229,560	Vacation Village Project Area 4 – Major Multi-Sport Athletic Complex Project, Series 2015	09/01/34
10/13/15	72,900,000	Vacation Village Project Areas 1 and 2a, Series 2015-A	09/01/31
10/13/15	12,260,000	Vacation Village Project Areas 1 and 2a, Series 2015-B	09/01/35

<u>Issue Date</u>	<u>Original Principal Amount</u>	<u>Title of Issue</u>	<u>Final Maturity</u>
Utility System Revenue Bonds			
01/31/03	12,308,750	KDHE (2003)	08/01/24
03/28/03	5,467,500	KDHE (2003)	08/01/24
01/07/05	9,000,000	KDHE (2005)	02/01/27
03/07/12	12,230,500	KDHE (2012)	08/01/33
06/01/14	13,000,000	KDHE (2014)	08/01/35
02/04/10	32,190,000	Utility System Refunding Revenue Bonds, Series 2010-A	09/01/28
05/19/11	90,000,000	Utility System Improvement and Refunding Revenue Bonds, Series 2011-A	09/01/36
09/06/12	110,830,000	Utility System Refunding Revenue Bonds, Series 2012-A	09/01/32
12/17/12	79,540,000	Utility System Refunding Revenue Bonds, Series 2012-B	09/01/37
06/24/14	190,620,000	Utility System Improvement and Refunding Bonds, Series 2014-A	09/01/44
02/11/16	114,165,000	Utility System Improvement Bonds, Series 2016-A	09/01/45
12/08/16	42,545,000	Utility System Refunding Bonds, Series 2016-B	09/01/34
12/08/16	56,265,000	Utility System Improvement Bonds, Series 2016-C	09/01/46

EXHIBIT A-2

LIST OF CONDUIT TAX-EXEMPT BONDS COVERED BY THIS COMPLIANCE PROCEDURE (Last updated June 30, 2019)

<u>Issue Date</u>	<u>Original Principal Amount</u>	<u>Title of Issue</u>	<u>Final Maturity</u>
Housing Revenue Bonds			
07/30/12	21,000,000	Multifamily Housing Revenue Bonds (Heights of Delaware Ridge Project), Series 2012	04/01/23

EXHIBIT B

****NOTE THIS SAMPLE ANNUAL COMPLIANCE CHECKLIST IS INTENDED ONLY AS AN ILLUSTRATION AND SHOULD BE MODIFIED TO ACCOUNT FOR SPECIAL CIRCUMSTANCES OF EACH GOVERNMENTAL TAX-EXEMPT BOND ISSUE. FOR EXAMPLE, IF THE PROJECT FACILITY IS TO BE MANAGED UNDER A QUALIFIED MANAGEMENT AGREEMENT THAT BOND COUNSEL HAS APPROVED, ONLY CHANGES TO THAT MANAGEMENT AGREEMENT SHOULD TRIGGER BOND COUNSEL REVIEW, ETC. ****

SAMPLE

ANNUAL COMPLIANCE CHECKLIST FOR GOVERNMENTAL TAX-EXEMPT BONDS

Name of tax-exempt bonds ("Bonds")
financing Financed

Asset.....

Issue Date of Bonds.....

Name of Bond Compliance Officer

Period covered by request ("Annual Period")

Description of Project Facility

(Note: in lieu of completing the table below, the Issuer may attach a copy of the Preliminary Cost Allocation or Final Written Allocation, as may be updated from time to time)

Description	Actual Date Placed in Service	Estimated Useful Life	Actual Total Cost	Actual Amount Financed From Bonds

<u>Item</u>	<u>Question</u>	<u>Response</u>
1 Ownership	<p>Was the entire Project Facility owned by the Issuer during the entire Annual Period?</p> <p>If answer above was “No,” was an Opinion of Bond Counsel obtained prior to the transfer?</p> <p>If Yes, include a copy of the Opinion in the Tax-Exempt Bond File.</p> <p>If No, contact Bond Counsel and include description of resolution in the Tax-Exempt Bond File.</p>	<p><input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p><input type="checkbox"/> Yes <input type="checkbox"/> No</p>
2 Leases & Other Rights to Possession	<p>During the Annual Period, was any part of the Project Facility leased at any time pursuant to a lease or similar agreement for more than 50 days?</p> <p>If answer above was “Yes,” was an Opinion of Bond Counsel obtained prior to entering into the lease or other arrangement?</p> <p>If Yes, include a copy of the Opinion in the Tax-Exempt Bond File.</p> <p>If No, contact Bond Counsel and include description of resolution in the Tax-Exempt Bond File.</p>	<p><input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p><input type="checkbox"/> Yes <input type="checkbox"/> No</p>
3 Management or Service Agreements	<p>During the Annual Period, has the management of all or any part of the operations of the Financed Asset (e.g., cafeteria, gift shop, etc.) been assumed by or transferred to another entity?</p> <p>If answer above was “Yes,” was an Opinion of Bond Counsel obtained prior to entering into the management agreement?</p> <p>If Yes, include a copy of the Opinion in the Tax-Exempt Bond File.</p> <p>If No, contact Bond Counsel and include description of resolution in the Tax-Exempt Bond File.</p>	<p><input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p><input type="checkbox"/> Yes <input type="checkbox"/> No</p>

<u>Item</u>	<u>Question</u>	<u>Response</u>
4 Other Use	<p>Was any other agreement entered into with an individual or entity that grants special legal rights to the Financed Asset?</p> <p>If answer above was "Yes," was an Opinion of Bond Counsel obtained prior to entering into the agreement?</p> <p>If Yes, include a copy of the Opinion in the Tax-Exempt Bond File.</p> <p>If No, contact Bond Counsel and include description of resolution in the Tax-Exempt Bond File.</p>	<p><input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p><input type="checkbox"/> Yes <input type="checkbox"/> No</p>
5 Arbitrage & Rebate	<p>Have all rebate and yield reduction calculations mandated in the Tax Compliance Agreement been prepared for the current year?</p> <p>If No, contact Rebate Analyst and incorporate report or include description of resolution in the Tax-Exempt Bond File.</p>	<p><input type="checkbox"/> Yes <input type="checkbox"/> No</p>

Bond Compliance Officer: _____

Date Completed: _____



Debt and Securities Continuing Disclosure Matters Compliance Procedure

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Debt Coordinator.

II. Purpose:

Section 2.1. Purpose of Compliance Procedure. The Issuer is required under the Continuing Disclosure Undertaking to provide disclosures of certain financial information and operating data and to file notices of certain material events to the marketplace to facilitate informed secondary market trading in Bonds issued by the Issuer. The Issuer is committed to full compliance with the securities law requirements for all of its outstanding and future financings. This Compliance Procedure is adopted by the Governing Body to comply with Securities and Exchange Commission directives and to improve securities law compliance and documentation.

III. Applicability and Scope:

Section 2.2. Scope of Compliance Procedure; Conflicts.

This Compliance Procedure applies to all Bonds currently outstanding and all Bonds issued in the future. If the provisions of this Compliance Procedure conflict with a Continuing Disclosure Undertaking, the terms of the Continuing Disclosure Undertaking will supersede and govern in lieu of this Compliance Procedure.

Section 2.3. Amendments and Publication of Compliance Procedure.

This Compliance Procedure may be amended from time-to-time by the Governing Body. Copies of this Compliance Procedure and any amendments will be included in the permanent records of the Issuer.

IV. Policy:

BOND COMPLIANCE OFFER AND TRAINING

Section 3.1. Bond Compliance Officer Duties.

The Bond Compliance Officer is responsible for implementing this Compliance Procedure. The Bond Compliance Officer will consult with Bond Counsel, legal counsel to the Issuer, accountants, tax return preparers and other outside experts to the extent necessary to carry

out the purposes of this Compliance Procedure. The Bond Compliance Officer will report to the Governing Body as necessary regarding implementation of this Compliance Procedure and any recommended changes or amendments to this Compliance Procedure.

Section 3.2. Training.

- (a) Training Programs. When appropriate, the Bond Compliance Officer and/or other employees of the Issuer under the direction of the Bond Compliance Officer will attend training programs offered by the SEC, the Issuer's Financial Advisor, Bond Counsel, or other industry professionals regarding securities law and continuing disclosure requirements applicable to the Bonds that are relevant to the Issuer.
- (b) Change in Bond Compliance Officer. Any time an individual acting as the Bond Compliance Officer passes the responsibilities for carrying out the provisions of this Compliance Procedure to another individual, the Issuer will ensure the incoming individual acting as Bond Compliance Officer is trained on how to implement the policies and procedures included in this Compliance Procedure to ensure the Issuer's continued compliance with the provisions of this Compliance Procedure and all Continuing Disclosure Undertakings for any outstanding Bonds.

SET-UP AND ONGOING IMPLEMENTATION PROCESS

Section 4.1. Initial Set-Up.

As soon as practicable after adoption of this Compliance Procedure, the Bond Compliance Officer will prepare an Annual Compliance Checklist that lists:

- (a) Each Bond issue that is subject to a Continuing Disclosure Undertaking;
- (b) The filing deadline for any financial information or operating data required to be filed under the Continuing Disclosure Undertaking;
- (c) A list of all required sections of any report required to be filed under the Continuing Disclosure Undertaking;
- (d) A list of any material events required to be filed under the Continuing Disclosure Undertaking, in addition to the events described in the Rule;
- (e) The status of the Issuer's compliance with all Continuing Disclosure Undertakings in effect during the prior five years.

Section 4.2. Prior to Issuance of Bonds.

- (a) Review Offering Documents. The Bond Compliance Officer will review all preliminary official statements or other offering documents for any Bonds to determine whether the offering document accurately describes the Issuer's compliance with all Continuing Disclosure Undertakings in effect during the five years prior to the date of such offering document.
- (b) Review Draft Continuing Disclosure Undertaking. The Bond Compliance Officer will consult with Bond Counsel to review each future Continuing Disclosure Undertaking. If necessary, the Bond Compliance Officer will confer with Bond Counsel and the Issuer's counsel regarding the meaning and scope of each obligation contained in the Continuing Disclosure Undertaking.

Section 4.3. After Issuance of Bonds – Update Annual Compliance Checklist.

As soon as practicable after the issuance of any new Bonds, the Bond Compliance Officer will be responsible for updating the Annual Compliance Checklist with respect to the new

Bonds and the obligations contained in the associated Continuing Disclosure Undertaking related to the new Bonds.

FILING PROCEDURES

Section 5.1. Disclosure Filings.

For each issuance of Bonds, the Bond Compliance Officer will prepare or will cause to be prepared the financial information and operating data required to be included in the Report to be filed by the Issuer with the MSRB on EMMA. The Bond Compliance Officer will cause the Report to be filed with the MSRB on EMMA within the time limits provided in the Continuing Disclosure Undertaking for the Bonds. If the Bond Compliance Officer has contracted with a third party to make Report filings on the Issuer's behalf, the Bond Compliance Officer will request and review proof that such filings have been made on the Issuer's behalf.

Section 5.2. Material Event Disclosure Filings.

For each outstanding issue of Bonds, the Bond Compliance Officer will review the Continuing Disclosure Undertaking to determine the "material events" that require prompt notice to be filed with the MSRB. Generally, the occurrence of any of the following events with respect to the Bonds represents a "material event:"

- (1) principal and interest payment delinquencies;
- (2) non-payment related defaults, if material;
- (3) unscheduled draws on debt service reserves reflecting financial difficulties;
- (4) unscheduled draws on credit enhancements reflecting financial difficulties;
- (5) substitution of credit or liquidity providers, or their failure to perform;
- (6) adverse tax opinions, the issuance by the IRS of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds;
- (7) modifications to rights of bondholders, if material;
- (8) bond calls, if material, and tender offers;
- (9) defeasances;
- (10) release, substitution or sale of property securing repayment of the Bonds, if material;
- (11) rating changes;
- (12) bankruptcy, insolvency, receivership or similar event of the obligated person;
- (13) the consummation of a merger, consolidation, or acquisition involving the obligated person or the sale of all or substantially all of the assets of the obligated person, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material; and
- (14) appointment of a successor or additional trustee or the change of name of the trustee, if material.

After obtaining actual knowledge of the occurrence of any event that the Bond Compliance Officer believes may constitute an event requiring disclosure, the Bond Compliance Officer will contact Bond Counsel to determine if notice of the event is required to be given to the MSRB under the Continuing Disclosure Undertaking. If it is determined that notice should be provided to the MSRB or is required to be provided to the MSRB by the Continuing Disclosure Undertaking, the Bond Compliance Officer will cause the appropriate notice to be

filed with the MSRB on EMMA within 10 business days after the occurrence of the event or as otherwise directed by Bond Counsel.

V. Quality Control and Quality Assurance:

It is the responsibility of the Chief Financial Officer to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy.

These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

- A. **Bonds** – means any bond, note, installment sale agreement, lease or certificate intended to be a debt obligation of the Issuer or another political subdivision or government instrumentality, subject to the Rule or for which the Issuer has entered into a Continuing Disclosure Agreement.
- B. **Bond Compliance Officer** - means, with respect to the Issuer's Utility System Revenue Bonds, the Manager of Accounting and Finance/CFO of the Board of Public Utilities, and with respect to all other Governmental Tax-Exempt Bonds, the Issuer's Chief Financial Officer or, if the position of Chief Financial Officer is vacant, the person filling the responsibilities of the Chief Financial Officer for the Governing Body.
- C. **Bond Counsel** - means a law firm selected by the Issuer to provide a legal opinion regarding the tax status of interest on Tax-Exempt Bonds as of the issue date or the law firm selected to advise regarding matters referenced in this Compliance Procedure.
- D. **Compliance Procedure** - means this Compliance Procedure – Securities and Continuing Disclosure Matters.
- E. **Continuing Disclosure Undertaking** - means the Continuing Disclosure Agreement(s), Continuing Disclosure Undertaking(s), Continuing Disclosure Instructions or other written certification(s) and agreements of the Issuer setting out covenants for satisfying the Issuer's requirements for providing information to the MSRB pursuant to SEC Rule 15c2-12 on an ongoing basis for one or more Bond issues.
- F. **"EMMA"** - means the Electronic Municipal Market Access system for municipal securities disclosures established and maintained by the MSRB, which can be accessed at www.emma.msrb.org.
- G. **Governing Body** - means the Commission of the Issuer.
- H. **Issuer** - means the Unified Government of Wyandotte County/Kansas City, Kansas.
- I. **MSRB** - means the Municipal Securities Rulemaking Board, or any successor repository designated as such by the Securities and Exchange Commission in accordance with the Rule.
- J. **Report** - means the Issuer's audited financial statements (or unaudited financial statements as permitted by the Continuing Disclosure Undertaking for the Bonds) and certain other financial information and operating data required to be filed with the MSRB for the Bonds. Such financial information and operating data shall be filed at least annually or more frequently as required by any Continuing Disclosure Undertaking.

- K. **Rule** - means Rule 15c2-12(b)(5) adopted by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as the same may be amended from time to time.

VIII. Related Documents and References:

- A. Debt Policy
- B. Tax-Exempt Financing Compliance Policy



Unified Government of Wyandotte County and Kansas City, Kansas

Cash and Investment Policy

**Commission Resolution:
R-08-21**

Last Adopted: 01/28/2021

Section 1. General Purpose Statement

The Board of Commissioners has authority to invest all funds held by or belonging to Wyandotte County/Kansas City, Kansas ("Unified Government" or "UG"). The purpose of this Cash Management and Investment Policy is to identify the policies and statements of the Unified Government regarding the safe and responsible management of the Unified Government funds; and to authorize and establish procedures for the management and investment of Unified Government funds to achieve the Policy objectives.

Section 2. Legal Authority

The Unified Government Board of Commissioners is granted the authority to invest temporarily idle funds, i.e. those funds which are not immediately required for the purposes for which the moneys were collected or received and the investment of which is not subject to or regulated by any other statute, under K.S.A. 12-1675 and 12-1677b which also identifies the types of investments the Unified Government may purchase.

Section 3. Policy Statement

The policy of the Unified Government is to invest its funds in a manner which will provide a reasonable rate of return with the maximum security while meeting the daily cash flow demands of the Unified Government and conforming to all statutes governing the investment of such funds.

Section 4. Scope

This Cash Management and Investment Policy shall apply uniformly to all officials, employees, departments, agencies, representatives and authorized agents in the performance of their official duties and to the processing and management of all investment transactions of the Unified Government's idle funds. All participants in the investment process shall act responsibly as custodians of the public trust. Investment officials will conduct themselves as good stewards of public funds that will promote public confidence in the Unified Government's ability to govern effectively.

This Cash Management and Investment Policy applies to the Unified Government's cash management and investment activities primarily focused on idle funds and general obligation bond proceeds held by or under the control of the Unified Government. Debt service funds, reserve funds, and other financial assets held by various fiscal agents and trustees as provided under various bond ordinances are invested at the direction of the Unified Government but are not held by the UG nor under the direct control of the Director of Revenue/County Treasurer.

Section 5. Adoption and Annual Review

This Cash Management and Investment Policy shall be adopted by resolution of the Board of Commissioners. The Policy shall be reviewed on an annual basis by the Cash Management Committee

and shall be reviewed and approved annually by the Board of Commissioners. If it deems it necessary, the Cash Management Committee will recommend changes to this Policy to the Board of Commissioners. Any recommended modifications to the Policy must be reviewed and approved by the Board of Commissioners.

Section 6. Cash Management Committee; Delegation of Authority

A Cash Management Committee shall be established. The Cash Management Committee (CMC) shall consist of the following voting members: Unified Government's Chief Financial Officer, the Clerk, the Director of Revenue/County Treasurer, the Chief Counsel or designee and the following non-voting members: the Legislative Auditor or designee, Accounting Manager, Cash Manager and one member from the municipal advisory firm of the Unified Government. The Chief Financial Officer shall serve as the Chairperson of the CMC.

Responsibility for the operation of the investment program is delegated to the CMC which shall establish procedures and internal controls for the operation of the investment program consistent with this Policy.

Daily and routine investments of Unified Government idle funds will be made by the Chief Financial Officer or designee, under the guidelines set forth in this Policy and as recommended by the CMC.

Section 7. Investment Procedures

This Policy is administered through a separate set of written Investment Procedures, which should be referred to in conjunction with this Policy. The Cash Management Committee is hereby authorized to adopt written Investment Procedures consistent with this Cash Management and Investment Policy. Such Procedures shall include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this Policy and the Procedures adopted by the Cash Management Committee. The Director of Revenue/County Treasurer shall be responsible for all transactions undertaken and shall establish a system of internal controls to regulate the activities of subordinate officials.

In the development of the system of internal controls, consideration shall be given to documentation of strategies and transactions, techniques for avoiding collusion, separation of functions, delegation of authority, limitations of authority, and custodial safekeeping.

Section 8. Staff Qualifications

- A. The Unified Government shall hire a Cash Manager or shall retain an outside manager to manage investments. The Cash Manager will have the necessary qualifications to perform investment duties as outlined in the Cash Management and Investment Policy and the Cash Management and Investment Procedures and will be supervised by the Chief Financial Officer or designee.
- B. Duties of the Cash Manager position include the following:
 - 1. Management of the short-term and long-term investment portfolios in accordance with K.S.A. 12-1675 and 12-1677b and amendments thereto, with any other applicable statutes or ordinances or resolutions, and with this Cash Management and Investment Policy and the Cash Management and Investment Procedures and amendments thereto;
 - 2. Tracking investment transactions; ensuring accuracy and security of investments, monitoring record keeping of investments;

3. Performing inspections on safekeeping receipts held as collateral to cover investments; alerting banks regarding insufficient collateral;
 4. Prepare cash flow forecasts;
 5. Generate investment performance statistics and activity reports; and
 6. Other duties as assigned by the Chief Financial Officer or the Director of Revenue/Treasurer.
- C. Specific qualifications include a bachelor's degree in Finance, Accounting, Economics, Business, or Public Administration and two years of progressively responsible investing or accounting experience, or any equivalent combination of education and experience sufficient to successfully perform the essential duties of the job. If the individual appointed to the Cash Manager position does not possess the requisite investment experience, the individual will attend government investment training approved by the Chief Financial Officer within one year of appointment.

Section 9. Investment Advisor

The Chief Financial Officer, with the approval of the Cash Management Committee, may appoint an independent Investment Advisor registered with the Securities and Exchange Commission pursuant to the Investment Advisers Act of 1940 and the rules adopted thereunder, or a "Municipal Advisor" as defined by Section 975 of the Dodd-Frank Wall Street Reform and Consumer Protection Act, amending Section 15B of the Securities Exchange Act of 1934, and interpreted by the Securities and Exchange Commission in its final rules adopted September 10, 2013, to advise the Unified Government on investment activities. The Investment Advisor will be selected through a competitive process under the Unified Government's Procurement Code. The terms and conditions of such relationship shall be set out in a contract. The duties and responsibilities of the Investment Advisor at a minimum shall include the following.

1. Providing advice and analysis on the Unified Government's Investment Policy, portfolio management techniques, portfolio structures, and new investment securities and products;
2. Assistance in developing or improving and implementing cash flow modeling;
3. Providing advice on investment benchmarking and performance reporting;
4. Evaluation of the capabilities and usage of software utilized in management of and accounting for the investments;
5. Assisting in any investment related presentations to the Cash Management Committee or Board of Commissioners; and
6. Providing analysis, advice, and assistance on other investment-related matters, including investment of bond proceeds.

Section 10. Standards of Care

A. *Prudence*

The standard of prudence to be used by investment officials shall be the "prudent person standard" and shall be applied in the context of managing an overall portfolio. Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence would exercise in the management of their own affairs, not for speculation, but for investment, considering first the safety and liquidity of their capital

and next the probable income to be derived. If outside investment professionals are retained, they shall be held to the “prudent expert standard,” that is, they shall exercise the judgment, care, skill, prudence and diligence, under the circumstances then prevailing, which persons of prudence, discretion and intelligence acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of like character and with like aims by diversifying the investments so as to minimize the risk of large losses, unless, under the circumstances, it is clearly prudent not to do so, and not in regard to speculation but in regard to the permanent disposition of similar funds, considering the probable income as well as the probable safety of their capital.

The Chief Financial Officer, other investment officials, and the members of the CMC, when acting in accordance with the written Investment Procedures and the Cash Management and Investment Policy, and when exercising due diligence, shall be relieved of personal responsibility for an individual security’s credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

B. *Ethics and Conflict of Interest*

Unified Government officers and employees authorized to perform investment duties shall refrain from personal business activity that could conflict with proper execution and management of the investment program, or that could impair their ability to make impartial decisions. For purposes of this Policy, “officers and employees” means voting members of the Cash Management Committee and the Cash Manager; it shall not mean elected officials.

No officer or employee shall use his or her official position or office to obtain direct or indirect personal financial gain for himself or herself, his or her family, or any business in which the officer or employee has a financial interest. Officers and employees are governed by this Policy, the Unified Government Code of Ethics, and any applicable state laws.

Investment staff shall refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of the Unified Government.

Officers and employees shall disclose annually to the Legislative Auditor and to the Ethics Administrator any financial interest in financial institutions with which the Unified Government conducts business or any benefit which the officer or employee obtains from any Unified Government contract or from placement of an investment of Unified Government funds. For purposes of this Policy, “financial institution” means banks, savings banks, or savings and loan associations as defined in K.S.A. 12-1675a and amendments thereto. For purposes of this Policy, “financial interest” means (a) ownership or any interest or involvement in any relationship from which, or as a result of which, a person within the past year has received, or is presently or in the future entitled to receive, more than \$5,000 per year, or its equivalent; (b) ownership of such interest in any property or any business as may be specified by the Ethics Commission; or (c) holding a position in a business such as an officer, director, trustee, partner, employee, or the like or holding any position of management. Financial interest does not include household operating accounts or a depository relationship with a financial institution.

Each financial institution in which the Unified Government deposits funds and each investment manager and each consultant retained by the Unified Government shall be notified of this

section of the Policy and shall conform to its provisions and shall not participate in any violation of this section or in any effort to influence any officer or employee to breach the standards of ethical conduct set forth in this section.

Section 11. Objectives

The primary objectives of the Unified Government investment activities, in priority order, shall be:

- A. *Safety.*** Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of principal in the overall portfolio. The objective will be to mitigate credit and interest rate risk.

1. *Credit Risk*

Credit risk, the risk of loss due to the failure of the security issuer or backer, will be minimized by:

- a. Limiting investment to the safest types of securities;
- b. Pre-qualifying financial institutions, broker/dealers, intermediaries, and advisors with whom the UG will do business; and
- c. Diversifying the investment portfolio so that potential loss on individual securities will be minimized.

2. *Interest Rate Risk*

Interest rate risk, the risk that the market value of securities in the portfolio will fall due to changes in general interest rates, will be minimized by:

- a. Structuring the investment portfolio so that the securities mature to meet cash requirements of the general operating fund, thereby avoiding the need to sell securities prior to maturity; and
- b. Investing general operating funds primarily in shorter-term securities.

B. *Diversification.*

1. *In General*

It is the policy of the Unified Government to diversify its investment portfolio so as to protect its funds from material losses due to issuer defaults, market price changes, technical complications leading to temporary lack of liquidity, or other risks resulting from an over-concentration of assets in a specific maturity, a specific issuer, or a specific class of securities.

2. *By Institution*

Investments will be diversified so that reliance on any one issuer or financial institution will not place an undue financial burden on the Unified Government in the event of default. Accordingly, no more than 25% of the total investment portfolio shall be with the same financial institution or issuer, except US treasuries, unless it would be prudent to do so under prevailing circumstances. If the above limit is exceeded, the Chief Financial Officer will notify the CMC.

3. *By Instrument Type*

Market and credit risk will be minimized by diversification among investment types. The following are maximum limits for the percentage of Unified Government investable funds to be invested in each investment type.

a.	Certificates of deposit	100%
b.	U. S. Treasury bills, notes or bonds	100%
c.	U. S. Government agency obligations	50%
d.	Kansas Municipal Investment Pool	50%
e.	Repurchase agreements	25/100%*
f.	Bank trust department municipal pools	25%
g.	Temporary notes or no-fund warrants	10%

Because of distortion created by deposit of proceeds from the sale of temporary notes issued by the Unified Government, measurement of the maximum limits on investments by institution and by instrument type for purposes of this subsection 11.B. shall occur at least one week after the deposit of such proceeds.

* NOTE: Investments in short term securities shall be limited to 10% of investable funds, and investments in repurchase agreements shall be limited to 25% of investable funds, except as set out below. While it is not the goal to invest 100% of investable funds in either short term securities or repurchase agreements, the ability to invest the maximum limit in these two investment types is recognized as an option in certain market circumstances when these investments offer higher returns than other investment types at minimal risk. The option to invest more than the 10% or 25% limit respectively will be used only when the Cash Manager determines, with the concurrence of the Chief Financial Officer and the Unified Government's municipal advisory firm, that it is advantageous and prudent to do so.

C. *Liquidity.*

1. The Unified Government's investment portfolio will remain sufficiently liquid to enable it to meet all operating requirements that might be reasonably anticipated without incurring material losses by structuring the portfolio so that securities mature concurrent with anticipated cash needs. Since all possible cash demands cannot be anticipated, the portfolio should consist largely of securities with active secondary or resale markets.
2. The Unified Government understands the importance of having sufficient funds invested in overnight sweep accounts to meet weekly payrolls, accounts payable, scheduled debt service, and extraordinary expenses that may occur, which may range from 10% to 25% of available investment funds.
3. It is important for a county government to have the necessary funds for the scheduled tax distributions to other governmental entities. In particular, liquidity is essential for the January and June tax distributions. Therefore, it is the policy of the Unified Government that such funds be held liquid to provide assurance as to the availability and

safety of these funds held on behalf of the other governmental entities under the Unified Government's trust.

D. Maturity.

1. All investments shall be made to mature in accordance with cash needs identified in regularly prepared and updated cash flow forecasts. The Unified Government recognizes that the laddering of investments is a sound approach to mitigate short-term interest rate fluctuations. Additional considerations in the structuring of investments shall include:
 - a. Review of economic and financial indicators, such as Federal Reserve monetary policy position statements and the U.S. Treasury yield curve; and
 - b. Input from the Unified Government's municipal advisory firm.
2. The Unified Government has adopted the following maturity target ranges for its core investment portfolio. Core investments include all operating funds of the Unified Government and exclude bond proceed funds held by a bond trustee for the purpose of project construction, debt service payments, debt reserves or other escrow requirements.

a.	0 – 12 months	30% to 60%
b.	12 – 24 months	20% to 40%
c.	24 – 36 months	15% to 30%
d.	36 – 48 months	10% to 20%

The maturity targets are provided as a guideline. Notwithstanding the above maturity target ranges, cash flow requirements and existing interest rate markets may dictate the need to adjust the timing of investment maturities.

4. The sale of securities before maturity shall require the prior approval of the Chief Financial Officer based on the following reasons:
 - a. A security with declining credit quality may be sold early to minimize loss of principal.
 - b. Liquidity needs require a security to be sold.
 - c. It is advantageous to the portfolio to sell such securities.
 - d. Financial failure of the issuer is likely.
5. As long as this Policy continues to be approved by the State Pooled Money Investment Board, the maximum maturity for investments shall be four years. Otherwise the maximum maturity for investments shall be two years.

E. Return on Investment. The investment portfolio shall be designed to attain a market-average rate of return throughout budgetary and economic cycles, taking into account the UG's investment risk constraints, state statutes, cash flow characteristics of the portfolio, and

prudent investment principles. As a benchmark for risk-free investment transactions, the U.S. Treasury Bill rate for the Unified Government's total portfolio weighted average maturity term will be the minimum standard for the portfolio's rate of return. Return on investment is the last in importance compared to the safety, diversification, liquidity and maturity objectives described above.

Section 12. Performance Evaluation and Reporting

Investment performance shall be continually monitored and evaluated by the CMC. Investment performance statistics and activity reports will be generated by the Cash Manager. Summary investment reports will be provided quarterly to the Economic Development and Finance Standing Committee of the Unified Government Board of Commissioners, with copies to the County Administrator, the Unified Government Commission, and the Cash Management Committee.

Reports shall include but not be limited to information on interest received, interest earned, investment yield, types of investments, distribution by type of investments, maturity schedule by month, weighted average days to maturity, evaluation of portfolio to selected benchmark, and any other information deemed necessary by the Chief Financial Officer or requested by the County Administrator or the Board of Commissioners.

Section 13: Eligible Financial Institutions

A. *Minimum Qualifications for Depositories*

1. In order to ensure the safety of principal, the Unified Government shall deposit funds, including those designated for investment purposes, only in eligible financial institutions which meet the minimum criteria set forth below. Financial institutions failing to meet the minimum criteria shall not be considered eligible.
2. Financial institutions must meet the following minimum qualifications:
 - a. The deposits of the financial institution are insured by the Federal Deposit Insurance Corporation (FDIC).
 - b. The financial institution meets the criteria for eligibility under state law for active or idle funds as appropriate.
3. If a financial institution loses its eligibility under state law after Unified Government funds are deposited or invested, no additional funds shall be deposited in such institution. Funds shall be removed as quickly as is prudent under the circumstances, but funds invested with a prescribed time for maturity need not be withdrawn before such maturity.

B. *Depositories for Active Funds*

1. *Security Required.* If a financial institution is designated as an official depository for active funds, before any Unified Government funds are deposited, satisfactory security must be obtained for such deposits. Satisfactory security is as described in K.S.A. 9-1402, as amended, and this Policy.

2. *Selection Criteria.* In addition to the required criteria listed above, the Unified Government may also consider the following when selecting a financial institution as a depository for active funds:
 - a. Full service capabilities
 - b. Submission of financial statements and availability schedules
 - c. Acceptable staff experience
 - d. Statement of equal opportunity employment practices
 - e. Extent of reinvestment of deposits in Wyandotte County.
3. *Competitive Selection.* The Chief Financial Officer shall solicit proposals prior to the designation of one or more depositories. The Unified Government's purchasing policies shall be followed when obtaining proposals on the Unified Government's depository specifications. Selection of the depositories shall be based on the capacity of an institution to perform the services required and on the most favorable terms and conditions for handling of Unified Government funds.
4. *Governing Body Designation.* K.S.A. 9-1401, as amended, requires the governing body of the Unified Government to designate by official action the financial institution or institutions, which shall serve as depositories of its active funds.

C. *Idle Funds*

1. *In General.* Idle funds shall be invested only in the manner set out in K.S.A. 12-1675 and 12-1677b, and amendments thereto, and in this Policy. Investment transactions shall only be conducted with:
 - a. Qualified financial institutions which meet the minimum requirements contained in this Section 13 and the criteria for eligibility under state law; or
 - b. Qualified primary government security dealers and broker/dealers as set out below.
2. *Certification.* In order to be qualified for investment of Unified Government idle funds, a financial institution, securities dealer, or broker/dealer must certify in writing that the person responsible for the investment has read and understood and agreed to comply with this Policy.
3. *Competitive Selection.* Investments of idle funds will be offered to all approved institutions and dealers who have requested to be on the list of interested bidders. Investments will be awarded through a competitive process involving solicitation of bids from qualified institutions and dealers.

A list will be maintained of financial institutions authorized to provide investment services. In addition, a list will be maintained of approved primary government security dealers and broker/ dealers.

4. *Primary Government Securities Dealers and Broker/Dealers.*

Investment transactions may be conducted with primary government securities dealers which report to the market report division of the Federal Reserve Bank of New York or any broker-dealer which is registered in compliance with the requirements of Section 15 or 15C of the Securities Exchange Act of 1934 and registered pursuant to K.S.A. 17-12a401, and amendments thereto.

In order to be qualified to conduct investment transactions with the Unified Government, broker/dealers must meet the minimum requirements for credit worthiness established by the Kansas Pooled Money Investment Board, including minimum capital requirements and years of operation, and must be approved by the Cash Management Committee.

All broker/dealers who wish to become qualified for investment transactions must supply to the Chief Financial Officer on an annual basis the following items as appropriate:

- a. A copy of the most recent audited annual financial statement;
- b. If requested by the Unified Government, a copy of the most recent, unaudited annual financial statement;
- c. Proof of Financial Industry Regulatory Authority (FINRA) certification;
- d. Proof of state registration with the Kansas Securities Commission;
- e. Completed broker/dealer questionnaire (non-primary dealers only);
- f. Business resume of individual assigned to UG account; and
- g. Notice of any regulatory action taken against the broker/dealer.

5. *Safekeeping and Custody.*

All security transactions, including collateral for repurchase agreements, shall occur on a delivery versus payment basis. This ensures that securities are deposited in the eligible financial institutions prior to the release of funds. Safekeeping and custody agreements will be maintained with third-party financial institutions. All securities, including those acquired by repurchase agreements, shall be perfected in the name of the Unified Government and shall be delivered to a third-party custodian designated by the Unified Government and evidenced by safekeeping receipts.

Section 14. Authorized Investments

A. *Idle Funds*

The investments authorized for the idle funds (those funds not immediately required for the purposes for which the moneys were collected) under this Policy shall be in conformance with K.S.A. 12-1675, K.S.A. 12-1677b, and amendments thereto, and any other applicable statutes or ordinances or resolutions and amendments thereto. As long as this Policy continues to be approved by the Kansas Pooled Money Investment Board, the investments permitted by K.S.A. 12-1677b shall be authorized investments under this Policy. For purposes of this Policy, "investment rate" means a rate which is the equivalent yield for United States government securities having a maturity date as published in the Wall Street Journal, nearest the maturity date for equivalent maturities. The 0-90 day rate shall be computed on the average effective federal funds rate as published by the Federal Reserve system for the previous week.

If for any reason this Policy is not approved by the Kansas Pooled Money Investment Board, the investments permitted by K.S.A. 12-1675 shall be the only authorized investments under this Policy until such time as this Policy obtains the approval of the Kansas Pooled Money Investment Board.

As long as this policy continues to be approved by the Kansas Pooled Money Investment Board, the following are authorized investments, pursuant to K.S.A. 12-1675 and 12-1677b. The maximum maturity for investments under this subsection shall be four years.

1. *United States Treasury and Agency Securities.* Direct obligations of, or obligations that are insured as to principal and interest by, the United States of America or any agency thereof and obligations and securities of United States-sponsored enterprises which under federal law may be accepted as security for public funds, except that such investments shall not be in mortgage-backed securities. Investments under this paragraph shall be limited to securities which do not have any more interest rate risk than do direct United States government obligations of similar maturities. For purposes of this subsection, "interest rate risk" means market value changes due to changes in current interest rates.
2. *Interest-bearing Time Deposits.* In any banks, savings and loan associations, and savings banks which have a main or branch office in Kansas.
3. *Repurchase Agreements.* With banks, savings and loan associations, and savings banks which have a main or branch office in Kansas or with a primary government securities dealer which reports to the market reports division of the Federal Reserve Bank of New York for direct obligations of, or obligations that are insured as to principal and interest by, the United States government or any agency thereof and obligations and securities of United States government-sponsored enterprises which under federal law may be accepted as security for public funds.
4. *Temporary Notes Issued by the Unified Government.*
5. *Municipal Investment Pool Fund.* The fund established in K.S.A. 12-1677a and amendments thereto and managed by the Kansas Pooled Money Investment Board.
6. *Multiple Municipal Client Investment Pools.* Managed by the trust departments of banks which have offices located in Wyandotte County or with trust companies incorporated under the laws of Kansas which have contracted to provide trust services under K.S.A. 9-2107, and amendments thereto. Moneys invested under this paragraph shall be secured as provided in K.S.A. 9-1402, and amendments thereto, and this Policy.

B. *Local Emphasis*

1. Subject to the other requirements of this Policy, funds available for investment under this section will be offered first to eligible financial institutions with a main or branch office located in Wyandotte County. If such financial institutions cannot or will not make the investments available at interest rates equal to or greater than the investment rate as defined in K.S.A. 12-1675a, and amendments thereto, or if such financial institutions are limited from bidding on the investment by the diversification requirements of this Policy,

then the funds may be offered to other eligible financial institutions or entities permitted under this Policy.

2. Notwithstanding any other requirements of this Policy, the Unified Government will offer \$235,000 to every financial institution with a main or branch office located in Wyandotte County if such financial institutions will make the investment at interest rates equal to or greater than the investment rate as defined in K.S.A. 12-1675a, and amendments thereto, at a maturity term to be determined by the Unified Government.

C. *Investment of Bond Proceeds*

The Unified Government will invest proceeds of bonds (other than industrial revenue bonds for which the Unified Government is merely a conduit issuer) and temporary notes in conformance with K.S.A.10-131, and amendments thereto. The following lists the investments, which the Unified Government will consider, and which shall be authorized for the investment of bond proceeds:

1. Investments authorized for idle funds by K.S.A. 12-1675 and this Policy.
2. The municipal investment pool established pursuant to K.S.A. 12-1677a.
3. Direct obligations of the United States government or any agency thereof;
4. Temporary notes issued by the Unified Government.
5. Interest-bearing time deposits in commercial banks located in Wyandotte County.
6. Obligations of the Federal National Mortgage Association, Federal Home Loan banks and Federal Home Loan Mortgage Corporation.
7. Repurchase agreements collateralized by direct obligations of the United States government or any agency thereof or obligations of the Federal National Mortgage Association, Federal Home Loan Banks or the Federal Home Loan Mortgage Corporation.
8. Investment agreements with or other obligations of a financial institution, the obligations of which at the time of investment are rated in either of the three highest rating categories by Moody's Investors Service or Standard and Poor's Corporation;
9. Investments in shares of units of a money market fund or trust, the portfolio of which is comprised entirely of direct obligations of the U.S. government or any agency thereof or obligations of the Federal National Mortgage Association, Federal Home Loan Banks or Federal Home Loan Mortgage Corporation.
10. Receipts evidencing ownership interest in securities or portions thereof in direct obligations of the United States government or any agency thereof or obligations of the Federal National Mortgage Association, Federal Home Loan Banks or Federal Home Loan Mortgage Corporation.

11. Municipal bonds or other obligations issued by any municipality of the State of Kansas as defined in K.S.A. 10-1101, and amendments thereto, which are general obligations of the municipality issuing the same.
12. Bonds of any municipality of the State of Kansas as defined in K.S.A. 10-1101, and amendments thereto, which have been refunded in advance of their maturity and are fully secured as to payment of principal and interest thereon by deposit in trust, under escrow agreement with a bank, of direct obligations of the United States government or any agency thereof or obligations of the Federal National Mortgage Association, Federal Home Loan Banks or Federal Home Loan Mortgage Corporation.
13. No moneys shall be invested in a derivative as that term is defined in K.S.A. 10-131, and amendments thereto.

D. *Arbitrage*

The Internal Revenue Code provides that on a periodic basis the Unified Government is required to compute rebate on each bond issue. Rebate is the calculated dollar amount representing the difference between what the issuer actually earned from the investment of certain funds related to the bond issue and the amount the issuer would have earned had those same funds been invested at an interest rate equal to the yield on the bond issue. Absent an exception to rebate, the Unified Government is required to pay or “rebate” to the United States the dollar amount representing these excess earnings.

For each bond issue, rebate must be calculated and paid at least once every five years and within 60 days after the last bond of the issue is paid. Payment of rebate is a condition to maintaining the tax-exempt status of each bond issue, and failure by the Unified Government to comply with the rebate requirements may cause the interest on an issue of bonds to become taxable, retroactive to their date of issuance.

The Unified Government’s investment position is to pursue the maximum yield on investments without jeopardizing the tax-exempt status of the bonds. To the extent possible, the Unified Government will seek to comply with applicable exceptions to rebate and when necessary rebate any excess earnings to the United States. The potential rebate of excess earnings will not influence the Unified Government’s investment policies.

Section 15. Collateral Requirements

- A. *Full Collateralization Required.*** All Unified Government deposits shall be fully insured or collateralized at all times.
- B. *Initial Placement.*** Moneys to be deposited in financial institutions shall not be released until the financial institution has executed and adopted a security agreement and required custodial agreements.

C. ***Allowable Collateral.*** Acceptable collateral for Unified Government deposits, including idle fund investments, as permitted by K.S.A. 9-1402, and amendments thereto, shall be limited to:

1. Except as otherwise set out in this subsection C.1., the financial institution may pledge or assign securities owned directly or indirectly by it, the market value of which is equal to 105% of the total deposits at any given time. The following are allowable securities:
 - a. Direct obligations of or obligations that are insured as to principal and interest by, the United States or any agency thereof.
 - b. Obligations including letters of credit and securities of United States-sponsored corporations which under federal law may be accepted as security for public funds, subject to the following restrictions:
 - (1) The letter of credit must be in the format acceptable to the Director of Revenue.
 - (2) The Unified Government must be designated as the irrevocable and unconditional beneficiary of the letter of credit.
 - (3) The issuer and the depository bank must notify the Director of Revenue by certified or registered mail at least 45 days prior to the cancellation or the non-renewal of a letter of credit.
 - (4) The issuer may not provide letters of credit for any one depository bank in an amount which exceeds ten percent of the issuer's capital and surplus.
 - (5) If a letter of credit issued by the Federal Home Loan Bank is to be pledged as collateral, the amount of the letter of credit shall be equal to 100% of the deposits to be collateralized plus the interest expected to be received by the Unified Government upon maturity of the investment.
2. The following securities may be used as collateral only if the financial institution pledges or assigns them in an amount, the market value of which is equal to 125% of the Unified Government deposits. Not more than 5% of the Unified Government's total idle funds portfolio may be collateralized by the following securities.
 - a. Bonds of any Kansas municipality which have been refunded in advance of their maturity and are fully secured as to payment of principal and interest thereon by deposit in trust, under escrow agreement with a

bank, of direct obligations of, or obligations the principal of and the interest on which are unconditionally guaranteed by the United States.

- b. Bonds of the State of Kansas.
 - c. General obligation bonds of any Kansas municipality.
 - d. Revenue bonds of any Kansas municipality if approved by the state bank (or savings and loan) commissioner and which are rated at least Aa by Moody's Investors Service or AA by Standard and Poor's Corporation Bonds secured by revenues of a utility which has been in operation for less than three years will not be accepted as collateral.
 - e. Temporary notes of any Kansas municipality which are general obligations of the municipality issuing the same.
 - f. Warrants of any Kansas municipality, the issuance of which is authorized by the State Court of Tax Appeals and which are payable from the proceeds of a mandatory tax levy.
 - g. Commercial paper that does not exceed 270 days to maturity and which has received one of the two highest commercial paper credit ratings by a nationally recognized investment rating firm.
3. For overnight repurchase agreements in which the Unified Government is the buyer, the seller shall deliver the following securities to the custodian for the Unified Government in the amount of 102% of the market value of the securities on the purchase date:
- a. Direct obligations of or obligations that are insured as to principal and interest by the United States or any agency thereof, or
 - b. Obligations and securities of U.S. government-sponsored corporations which under federal law may be accepted as security for public funds, subject to any restrictions contained in Section C.1.b. above.
- D. *Peak Period Agreements.*** Peak-period agreements permitted under K.S.A. 9-1403 are not permitted under this Policy.
- E. *Collateral Substitution.*** Collateralized investments often require substitution, additions and/or deletions of collateral. Any financial institution requesting these actions must contact the Chief Financial Officer or the Director of Revenue/County Treasurer. Substitution of collateral shall be required whenever, in the opinion of the Unified Government Chief Financial Officer, the collateral no longer satisfies or complies with the security requirements established under this Policy.
- F. *Valuation of Collateral.*** For purposes of compliance with this section, all collateral shall be priced on a market value basis no less than monthly. Collateral requirement is

defined as the outstanding amount of Unified Government funds deposited plus accrued interest thereon less federal deposit insurance coverage.

- G. *Collateral Compliance Report.*** Each financial institution with Unified Government deposits shall submit monthly to the Chief Financial Officer or the Director of Revenue/County Treasurer, or more frequently if requested, a report documenting the institution's compliance with the collateral requirements of this Policy.
- H. *Custodial Agreement.*** Each depository bank depositing securities with a custodial bank shall enter into a written custodial agreement with the custodial bank and the Unified Government for the safekeeping of the securities.
- I. *Failure to Meet Collateral Requirements.*** If a depository bank fails to meet requirements established by this Policy, the depository bank shall be offered the following options:

 - 1. Close the account and return to the Unified Government all principal and accrued interest without penalty; or
 - 2. Convert the deposit to a repurchase agreement under terms acceptable to the Unified Government.



Local Economic Development Policy

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Economic Development Department. This policy shall be administered on behalf of the County Administrator by the Director of Economic Development and the Chief Financial Officer.

II. Purpose:

The Unified Government strives to foster an environment in which small and large businesses thrive, jobs are created, redevelopment continues, tourism grows, and businesses locate in the community.

The Economic Development Department is committed to working for:

- a. Increased job opportunities for local residents,
- b. Increasing the tax base of the community in order to continue to provide high quality services to businesses and citizens,
- c. Creating a quality of life characterized by stable neighborhoods and diverse opportunities
- d. Diversifying the local economy with growth in new technology, service sector, and tourism industries

III. Applicability and Scope:

This policy shall apply to all economic development activity under the control of the Mayor and the Board of Commissioners.

IV. Policy:

1. Incentives - The primary development incentives include the following:

- A. Community Improvement District (CID)** - Under Kansas Statute KSA 12-6a29 cities may create districts that help to fund community improvement. The Unified Government has done so through Community Improvement Districts (CID). A CID is an area within which businesses pay an additional sales tax (typically 1% or less) or a special assessment that fund improvements within that district.
- B. Transportation Development District (TDD)** - A Transportation Development District (TDD) is a special taxing district whereby a petitioner of 100% of the landowners in an area request either the levy of special assessments or the

imposition of a sales tax of up to 1% on goods and services sold within a given area. Upon creation of a TDD by a municipality, the revenue generated by TDD special assessments or sales tax under Kansas law may pay the costs of transportation infrastructure improvements in and around the new development.

- C. Economic Development Exemption (EDX)** - Article 11. Sect. 13 of the Kansas Constitution allows the counties of Kansas to grant exemptions of ad valorem taxes (property taxes) for business up to 10 years. There are certain qualifications these businesses must meet. The property (real or personal) must be used exclusively for manufacturing articles of commerce, conducting research or development, or storing goods which are sold or traded in interstate commerce.
- D. Investment Revenue Bonds (IRB)** - Investment Revenue Bonds (IRBs) are used in Kansas to finance acquisition and construction of a broad variety of industrial, commercial and industrial properties under K.S.A. 12-1740 et seq on behalf of private businesses or non-profit agencies. IRB's require a governmental entity (the Unified Government) to act as the "Issuer" of the bonds, who will hold an ownership interest in the property for as long as the IRBs are outstanding. The businesses gain several benefits with the use of IRB's including the possibility of tax exemption.
- E. Neighborhood Revitalization Program (NRA) - Tax Rebate Program** - The Unified Government Board of Commission is offering tax rebates to homeowners, non-occupying developers, retail, commercial, and industrial businesses who make significant improvements to their property. The Neighborhood Revitalization Tax Rebate Program provides owners within the designated area the opportunity to receive a rebate of up to 95% of the additional property taxes attributed to the property improvements. The Tax Rebate Program is a refund of the additional taxes paid because of a qualified improvement. The rebate applies only to the additional taxes resulting from the increase in the assessed value of the property due to the qualified improvement. The property taxes prior to the improvement will continue to be payable. Taxes must be paid when they are due, then a rebate check will be issued.
- F. Revolving Loan Fund (RLF)** - The Unified Government recognizes the needs of the small business community. The Revolving Loan Fund (RLF) provides a funding source to assist small businesses. Summarized below are the basic loan types.
 - a. Real Estate Loan – Up to 15-year term,
 - b. Machinery & Equipment Loan – Up to 10-year term,
 - c. Working Capital – Up to 3 years,
 - d. Maximum Loan of \$200,000
- G. Sales Tax Revenue Bonds (STAR Bonds)** - Sales Tax Revenue (STAR) Bonds allow the Unified Government to issue bonds to finance certain authorized expenditures (primarily land acquisition and infrastructure) for the development of major commercial, entertainment and tourism areas and use the sales and transient guest tax revenues generated by the development towards debt service. The issuance of STAR Bonds requires approval by the Kansas Department of Commerce and

represents a partnership with the State, as both local and state revenues may be pledged for the development project. The Village West development in Western Wyandotte County, is an example of a successful STAR Bond financed project.

- H. Low Income Housing Tax Credits, Section 42-** The Tax Credit Program does not provide loans or grants but provides a tax incentive to owners of affordable rental housing. The incentive is an annual tax credit (a dollar for dollar reduction in the tax payer's federal taxes) earned in the initial ten years following when the units are placed in service assuming program requirements are met. A developer markets or "syndicates" the credits allocated to the development to investors whose contributions are used as equity in the development's financing plan.
 - I. Tax Increment Financing (TIF) -** A Tax Increment Financing (TIF) District allows the Unified Government to work with private developers to authorize redevelopment projects in blighted areas in accordance with State statutory requirements as set forth in K.S.A 12-1770a. TIF financing allows for a development project to access the incremental property and/or sales tax revenues generated by the project. TIF Districts may exist for up to twenty (20) years per project. In accordance with Kansas Laws, these funds may only be used for TIF-eligible expenses, which include but are not limited to: Land Acquisition & Relocation (of families), Public Improvements (curb, sidewalks, streets, lighting), Site Preparation (demolition), Utilities, and Sanitary and Storm Sewers.
- 2. Police Directives -** To supplement the statutory guidelines, staff will also adhere to the following Policy Directives:
- a. Feasibility Studies – shall be conducted to account for market fluctuations which could negatively impact revenue generation.
 - b. Bonding options – structure as pay-as-you-go as opposed to GO, if feasible; consider taxable issuance of debt to require minimum tax payments.
 - c. Performance measures:
 - i. Require certain conditions be met prior to approval of Project Plan.
 - ii. Require certain conditions be met prior to debt issuance or reimbursement.
 - d. Minimize Project investment from Property and Sales tax payments.
 - e. Institute a "sunset" provision for timing between District approval and Project Plan approval.
 - f. As part of Development, segregate and quantify the dollar amount used for Public infrastructure improvements.
 - g. Separate criteria will be applied to those Developers who are involved with a failed TIF, and yet are proposing a new TIF project.
- 3. Recourse Actions -** For TIF projects that are underperforming, the following Recourse Options may be considered:
- a. Restart TIF
 - b. NRA Policy adjustments
 - c. Refinance Bond Debt
 - d. Termination recommendations
 - e. Development Agreement shall contain non-compliance actions

- f. Modify Project Plan
- g. Option to take property or part of Development area

V. Quality Control and Quality Assurance:

It is the responsibility of the Director of Economic Development and the Chief Financial Officer to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy. These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

To be provided upon request.

VIII. Related Documents and References:

- A. Tax Abatement Policy
- B. Debt Policy
- C. County Administrator policies as applicable



Tax Abatement Policy

Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Economic Development Department. This policy shall be administered on behalf of the County Administrator by the Director of Economic Development and the Chief Financial Officer.

I. Purpose:

This Tax Abatement Policy is designed to create a positive business environment to stimulate economic growth and development in order to encourage capital investment, employment opportunities, and quality services for the benefit of the community. The objectives of the Tax Abatement Policy are described below:

- a) Attract and retain quality businesses for the community,
- b) Add and retain employment opportunities for Residents,
- c) Attract major projects to impact local tax base,
- d) Diversify the local economy,
- e) Create opportunities in older distressed areas of the community,
- f) Ensure equal opportunities for minority, women, and locally owned businesses,
- g) Reward quality environmental design

II. Applicability and Scope:

This policy shall apply to all economic development activity under the control of the Mayor and the Board of Commissioners for the City of Kansas City, Kansas ("City").

III. Policy:

- 1. Policy Statement** - To meet the economic goals of the community, it shall be the policy of the Unified Government to typically provide a 45% real property tax abatement for portions of a Project that qualify for tax abatement under Kansas law so long as the Project meets the criteria established by the Unified Government. Depending how the tax abatement is structured over the term, tax abatement for a Project may exceed an overall average of 45%. It shall be the policy of the Unified Government that, regardless of the percentage amount of bonus provisions an applicant may be eligible for, the maximum percentage of abatement provided for any Project shall not exceed 75% for 10 years.

It shall also be the policy of the Unified Government that economic development Projects pay their fair share of property tax, special improvement district assessments, and cost of utility services. Economic development Projects shall have a positive financial impact on the community, and the Unified Government reserves the right to approve the cost-benefit analysis model used to determine the financial impact. The Board of Commissioners shall consider the following factors when granting property tax incentives pursuant to Section 13 of Article 11 of the Kansas Constitution and K.S.A. 12-1740 et seq. and 79-201a.

- a. **Existence of Economic Benefit.** The Project must add to the local economy. Evaluation criteria to be used in determining benefit to the community shall include but shall not be limited to the following: the amount of Capital Investment; whether the Project produces value-added products and services; number of jobs created and associated payroll; and whether the Project provides a positive fiscal impact and economic impact.
- b. **Type of Business.** The Project shall be of a nature that is desirable and stimulates the local economy and improves the quality of life for its citizens. Additional considerations may include whether the Project has the effect of supporting or spurring other development and whether a Project would help achieve successful completion of an existing commercial or industrial park or the development of a new commercial or Industrial enterprise.
- c. **Compatibility with Adopted Plans.** All Projects shall be consistent with the Unified Government Comprehensive Plan, any applicable corridor plans, and other plans of the Unified Government which may be relevant to the Project. When evaluating proposed Projects, the Unified Government will consider a variety of factors to determine compliance, including compatibility of the location of the business with land use and development plans of the Unified Government and the availability of existing infrastructure facilities and essential public services.
- d. **Excluded Businesses.** In addition to the uses of property prohibited by K.S.A. 79-201 (a) *Second*, the following uses shall not be eligible for property tax abatement: car wash, day care, private school, veterinary clinic, storage facility, and branch bank offices. The Unified Government may, at its sole discretion, waive any of these prohibitions if the applicant demonstrates compelling and unique circumstances regarding its Project.
- e. **Maintain Existing Tax Base.** To facilitate new development, the Unified Government shall assist new industries that invest in new buildings and building expansion. However, the amount of property taxes or special assessments on the existing land and facilities shall under no circumstances be reduced for new development Projects.
- f. **Transfer of Ownership.** The owner or lessee of any property that is all or partially exempt from ad valorem taxes as the result of the Unified Government having granted the exemption shall obtain the Unified Government written consent before transferring majority ownership of the property unless the transfer is to an affiliate or a related entity.

IV. Definitions and Acronyms:

For purposes of this Tax Abatement Policy, when used in this Policy, the following words shall have the following meanings. Additional definitions may be added in exhibits to this Policy.

1. **ABATEMENT:** The difference between the amount of ad valorem property taxes an entity would pay if there were no abatement granted and the amount required to be paid as payments in lieu of taxes. For example, if the taxes required with no abatement were \$5,000, and the required in lieu payments were \$3,000, the “abatement” would be \$2,000.
2. **APPLICANT:** Any person, firm, or entity making application to receive private activity conduit financing and/or requesting tax abatement.
3. **BOND COUNSEL:** That firm or individual designated by the Unified Government to handle legal and financial matters and issues associated with the issuance of temporary notes and bonds by the Unified Government.
4. **CAPITAL INVESTMENT:** Capital investment shall include expenditures for land, buildings, or personal property subject to ad valorem taxation.
5. **ECONOMIC DEVELOPMENT EXEMPTION or EDX:** For purposes of abatement pursuant to the Kansas Constitution, this term shall mean the establishment of a new business or the expansion of an Existing Business, engaged in manufacturing commodities which are sold or traded in interstate commerce.
6. **EXISTING BUSINESS:** A business shall be an “Existing Business” if it has had facilities and operations in Wyandotte County for a period of not less than one year. All other businesses shall be “New Businesses.”
7. **LEED CERTIFICATION:** A third party green building certification program developed by the U.S. Green Building Council that offers validation of a Project’s green features and verifies that the building is operating exactly the way it was designed to.
8. **LOCAL BUSINESS ENTERPRISE or LBE:** A business headquartered or that maintains a major branch that performs the significant functions of the business in Wyandotte County, or businesses of which at least 51% of the stock, equity, or beneficial interest is owned, held, or controlled and whose day-to-day management is under the control of an individual residing in Wyandotte County, Kansas.
9. **MINORITY BUSINESS ENTERPRISE or MBE:** A business of which at least 51% of the stock, equity, or beneficial interest is owned, held, or controlled and whose day-to-day management is under the control of one or more minority individuals and which business is certified as a Minority Business Enterprise under Article V of Chapter 18 of the Unified Government Code. A “minority individual” is as defined in Article V of Chapter 18 of the Unified Government Code.
10. **NEW BUSINESS:** Any business which is not an Existing Business.
11. **PRIVATE ACTIVITY BONDS or BONDS:** The financing or refinancing of Projects, including but not limited to buildings, equipment, furniture and fixtures, and related capital items by bonds or other debt obligations issued by the Unified Government where the Projects are owned by or leased to a private entity and the debt service on such bonds or other obligations is paid or secured by a private entity.
12. **PROJECT:** The purpose for which issuance of the Private Activity Bonds/or an EDX abatement is being requested.
13. **RESIDENT:** An individual residing in Wyandotte County, Kansas.
14. **WOMEN BUSINESS ENTERPRISE or WBE:** A business of which at least 51% of the stock, equity, or beneficial interest is owned, held, or controlled and whose day-to-day

management is under the control of one or more women who are citizens or lawful permanent residents of the United States and which business is certified as a Woman Business Enterprise under Article V of Chapter 18 of the Unified Government Code.

V. Abatement Criteria and Adjustments

Adjustments made to increase the total amount of abatement are intended to be provided as an extra incentive to exceed certain criteria when others may not be met and to fulfill certain goals of the community. The following are the criteria for abatement and adjustments to the total amount of abatement.

- a. Project Investment Bonus.** It is the goal to strengthen the local economy through the growth of the local tax base. Capital Investments produce a long-term tax benefit to the community; therefore a major Project may be eligible for an additional abatement percentage determined by the level of capital investment. To be eligible for the Project Investment Bonus, the Project's construction labor costs must comply with the provisions of the Davis-Bacon Act, 40 USC 276(a). Depending upon the Project's capital investment, an increase in the abatement may be considered as follows:

 1. Capital Investment of up to \$24,999,999 may receive a bonus of up to 5%,
 2. Capital Investment of \$25,000,000 to \$49,999,999 may receive a bonus of up to 10%,
 3. Capital Investment of \$50,000,000 and above may receive a bonus of up to 15%.
- b. Target Area Bonus.** It is a goal to encourage development/ redevelopment in distressed areas of the community. Strong consideration will be given for a business that will be located in a targeted area for economic development or redevelopment. An abatement adjustment of up to 10% may be considered for Projects that locate in the targeted area. The Target Area is defined in Exhibit A of this document.
- c. Targeted Industries.** It is a goal to attract and retain certain targeted industries for the community due to their long term economic impact. An abatement adjustment of 5% to 15% may be considered for Projects that are in targeted industries. The current targeted industries generally include Class A office, high technology and bioscience-related businesses and development. The attached list of Targeted Industries and associated abatement bonuses are defined in Exhibit B of this document.
- d. Residency Bonus:** It is a goal to create new employment opportunities for community Residents. An abatement adjustment from 5% to 10% will be considered depending on the percentage of Wyandotte County Residents employed by the company receiving tax abatements; the required percentage of Wyandotte County Residents and the associated abatement percentage are attached in Exhibit C of this document. To be considered for this abatement bonus a minimum of 35 total jobs must be created in the first year of operation. Existing Businesses which apply for abatement will be examined for the amount of existing Wyandotte County Residents currently employed in operations, as well as commitment for new hires due to the Project receiving abatement. To maintain this abatement bonus, the company will be required to provide an annual certification of the number of Wyandotte County Residents employed.

- e. **Minority, Women, and Locally Owned Businesses Bonus:** It is a goal to give opportunities for the utilization of Minority, Women, and Locally Owned Business where available and applicable. A bonus of 5% to 10% may be given depending on the participation of MBE, WBE, and LBE in the construction of the Project receiving tax abatement; the attached list of MBE, WBE, LBE percentages and associated abatement bonuses are defined in Exhibit D of this document. It is the intent that the designated percentages for each of MBE, WBE, LBE categories are achieved, but an adjustment may be made for a designated level of cumulative participation by MBEs, WBEs, and LBEs.
- f. **Environmental Design Bonus.** It is a goal to create quality and sustainable developments/structures throughout the City. The City, at its sole discretion, may require higher design standards for the design of buildings and materials used for Projects receiving property tax abatement. An abatement adjustment will be given to businesses whose new construction achieves U.S. Green Building Council LEED Certification. This abatement adjustment shall range from 5% to 10% given the level of LEED Certification. The levels of certification and associated bonuses are defined in Exhibit E of this document.

VI. Term of Abatement

The abatement period for a Project approved under this Policy will be determined by the amount of new Capital Investment in the City. Capital Investment shall include expenditures for land, building, or personal property subject to ad valorem taxation.

- a. **Existing Businesses.** The normal term of abatement for each Project where the applicant is an Existing Business is determined according to the following schedule, unless a different term is established by the Board of Commissioners:

<i>Capital Investment</i>	<i>Normal Term</i>
\$3,999,999 or less	5 years
\$4,000,000 or greater	10 years

- b. **New Businesses.** The normal term of abatement for each Project where the applicant is a New Business is determined according to the following schedule, unless a different term is established by the Board of Commissioners:

<i>Capital Investment</i>	<i>Normal Term</i>
\$5,999,999 or less	5 years
\$6,000,000 and greater	10 years

- c. **Commencement of Abatement.** The abatement term for Projects under authority of Section 13 of Article 11 of the Kansas Constitution shall begin in the calendar year after the calendar year in which the business commences its operations or the calendar year in which expansion of an Existing Business is completed, as the case requires. The abatement term for Projects under authority of K.S.A. 12-1740 through 12-1749 and 79-201a shall begin in the calendar year after the calendar year in which the Private Activity Bonds are issued. Projects which include multiple phases shall have an expiration date for the commencement of the term of the abatement for all phases as determined by the Board of Commissioners at the time of the adoption of the Resolution of Intent.

VII. Procedure

The Unified Government will consider granting a tax exemption pursuant to this Policy after receipt of a complete application from the applicant in a form prescribed by the Unified Government together with the application fee. The application shall be submitted in sufficient time for staff to follow established procedures for publication of notice, to review the Project's preliminary site plans and building elevations, to prepare a fiscal impact analysis, and to contact the school district within which the property proposed for exemption is located. The Project's site plans and building elevations are subject to final approval to ensure that they are similar to the preliminary plans and elevations submitted.

Based on each application and such additional information as may be requested by the Unified Government, the Unified Government shall prepare or cause to be prepared a fiscal impact analysis of the proposed exemption on the City, County, and State of Kansas, which analysis shall be used by the Board of Commissioners in considering the request for abatement.

Prior to formal action on each Resolution of Intent, the Board of Commissioners shall conduct a public hearing thereon, to be scheduled at least seven days after publication of notice.

VIII. Performance Agreement

- a. Continued Compliance.** Any tax exemption/abatement granted pursuant to this Policy shall be accompanied by a performance agreement between the applicant and/or lessee and the Unified Government. Any tax exemption or abatement is subject to annual review and determination by the Unified Government County Administrator that the conditions qualifying the business for the exemption or abatement continue to exist. The Unified Government at any time may review information provided by the company, lessee, or State of Kansas, or may request additional information to determine compliance with the performance agreement. If the Board of Commissioners finds that the business or Project is not in compliance, then the tax exemption or abatement may be modified pursuant to the performance agreement or eliminated as the Board of Commissioners deems appropriate. The County Assessor and the Board of Tax Appeals shall be notified of such action. Each performance agreement shall contain a notice and waiver disclosing to each applicant that the Unified Government reserves the right to grant future tax exemptions or abatements on comparable Projects in amounts different than the exemption or abatement granted to such applicant. Such notice and waiver shall include a provision that the applicant waives any right to request a modification or amendment of such exemption or abatement based upon such differences.
- b. Claw backs.** Each performance agreement for a Project shall provide that the percentage of property tax abatement shall be scaled back to the term provided for in this Policy if, within three years after the issuance of the Private Activity Bonds, the applicant has not incurred the required Capital Investment.
- c. Utilization of UG Services.** The performance agreement shall require that the company receiving the property tax abatement (or any other user of the property) utilize solid waste services provided by the Unified Government. This requirement shall not apply to

any user if the user demonstrates that solid waste services provided by the Unified Government are not adequate to serve such user's reasonable needs.

- d. **Fee Schedule.** The Fee Schedule for applications, issuance, and monitoring is contained in Exhibit F of this document. Such Fee Schedule shall apply to both Private Activity Bonds and EDX abatement requests. The Fee Schedule will be made available upon request.

IX. Authority of UG Commission

The Board of Commissioners reserves the right to deviate from this Policy, but not any procedure set forth in this Policy or any other procedural requirements of State law, when it considers such action to be of exceptional benefit to the Unified Government or extraordinary circumstances prevail that the Commission believes such deviation is in the best interests of the Unified Government.

X. Quality Control and Quality Assurance:

It is the responsibility of the Director of Economic Development and the Chief Financial Officer to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy. These policies will be reviewed at least annually and updated on an as-needed basis.

XI. Metrics:

To be developed and managed accordingly.

XII. Related Documents and References:

- A. Local Economic Development Policy
- B. Debt Policy
- C. County Administrator policies as applicable

Target Area Provision -10% Bonus



EXHIBIT A Target Area Bonus

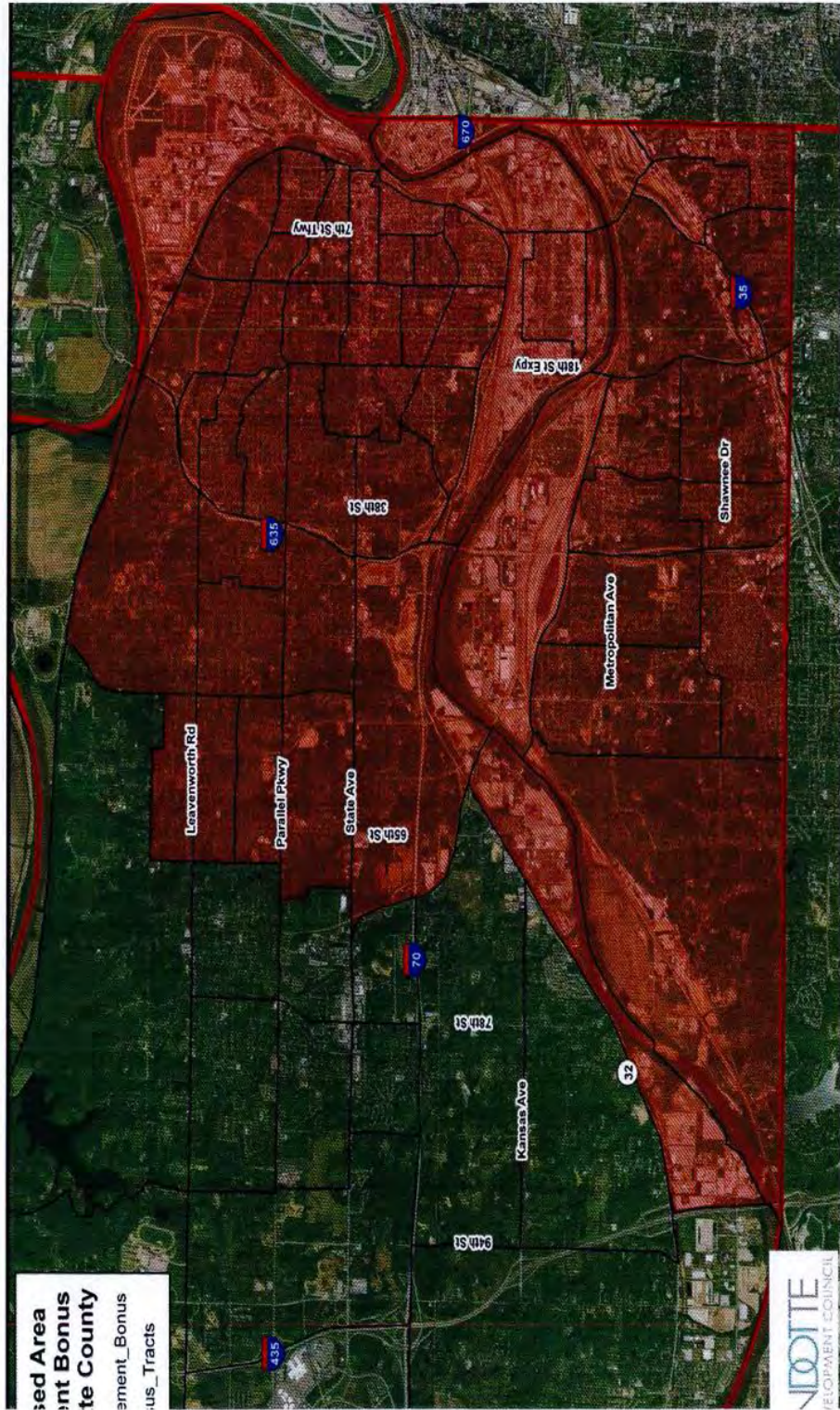


EXHIBIT B
Target Industries ***

NAICS Code	Industry	Bonus Abatement Percentage
3111	Animal Food Manufacturing	5%
3251	Basic Chemical Manufacturing	5%
3253	Pesticide, Fertilizer, and other Ag Chemical Mfg	5%
3254	Pharmaceutical and Medicine Manufacturing	5%
3341	Computer and Peripheral Equipment Manufacturing	5%
3342	Communication Equipment Manufacturing	5%
3343	Audio and Video Equipment Manufacturing	5%
3344	Semiconductor and Other Electronic Component Manufacturing	5%
3345	Navigational Measuring, Electro-medical, and Control Instruments Manufacturing	5%
3359	Other Electrical Equipment and Component Manufacturing if researching developing or manufacturing power system technology for the following: Aerospace; Space; Defense; Hybrid vehicles; or Implantable or wearable medical devices	5%
3364	Aerospace Product and Parts Manufacturing	5%
3391	Medical Equipment and Supplies Mfg	5%
5171	Wired Technology Carriers	5%
5179	Other Telecommunications	5%
5181	Internet Service Providers and Web Search Portals	5%
5182	Data Processing, Hosting, and Related Services	5%
5416	Management, Scientific, and Technical Consulting Services	5%

NAICS Code	Industry	Bonus Abatement Percentage
5417	Scientific Research and Development Services	5%
6113	Colleges, Universities and Professional Schools	5%
54171	Research & Development in Physical, Engineering and Life Sciences	5%
325193	Ethyl Alcohol Manufacturing	5%
325199	All Other Basic Organic Chemical Manufacturing	5%
325411	Medicinal and Botanical Manufacturing	5%
325412	Pharmaceutical Preparation Manufacturing	5%
325414	Biological Product (except Diagnostic) Manufacturing	5%
334510	Electro-medical and Electrotherapeutic Apparatus Mfg	5%
334516	Analytical Laboratory Instrument Manufacturing	5%
334517	Irradiation Apparatus Manufacturing	5%
339111	Laboratory Apparatus and Furniture Mfg	5%
339112	Surgical and Medical Instrument Manufacturing	5%
339113	Surgical Appliance and Supplies Mfg	5%
339114	Dental Equipment and Supplies Mfg	5%
541380	Testing Laboratories	5%
541711	Research and Development in Biotechnology	5%
621511	Medical Laboratories	5%
621512	Diagnostic Imaging Centers	5%
622110	General Medical and Surgical Hospitals	5%

Quality office developments shall receive up to a 15% bonus depending on quality design and material

****Target Industries included in Exhibit B are excluded from Minimum Employment Requirements.*

EXHIBIT C
Residency Bonus

Percentage of Residency Hires	Abatement Bonus Percentage	Minimum Employment
25% Wyandotte County Residents Employed 50% Wyandotte County Residents Employed	5% Abatement Bonus 10% Abatement Bonus	35 New Hires 70 New Hires

****Target Industries included in Exhibit B are excluded from Minimum Employment Requirements.*

EXHIBIT D
Minority, Women, and Locally Owned Business Bonus

MBE / WBE / LBE Participation Percentage	Abatement Bonus Percentage
LBE – 15% MBE – 10% WBE – 5% <i>Combined Total – 25%</i>	5% Abatement Bonus
LBE – 20% MBE – 15% WBE – 10% <i>Combined Total – 35%</i>	10% Abatement Bonus

EXHIBIT E
Environmental Design Bonus

LEED Certification Level	Abatement Percentage Bonus
LEED Certified or LEED Silver	5% Abatement Bonus
LEED Gold or LEED Platinum	10% Abatement Bonus

EXHIBIT F

Fee Schedule

The following fees are hereby established:

- a. Application Fee.** For Existing Businesses, a non-refundable application fee of \$1,000 shall accompany all applications for the issuance of Private Activity Bonds or for EDX abatement. For New Businesses, a non-refundable application fee of \$2,000 shall accompany all applications for the issuance of Private Activity Bonds or for EDX abatement.
- b. Issuance Fee.** For Projects requesting tax abatement, applicants shall pay an issuance fee of (i) .400 of the first \$10 million par amount of Bonds being issued or the amount of EDX abatement being requested, plus (ii) .250 of the par amount in excess of \$10 million but less than \$25 million of Bonds being issued or the amount of EDX abatement being requested. (iii) .125 of the par amount in excess of \$25 million of Bonds being issued. The fee shall be due and payable at the time the Bonds are issued.
- c. Additional Costs.** The applicant shall reimburse the Unified Government for all costs associated with all legal publication notices, application fees to the Court of Tax Appeals, the Unified Government's Bond Counsel fees, and all other miscellaneous costs.
- d. Monitoring Fee.** The Unified Government will require an annual compliance review of all Projects receiving tax abatement either from the issuance of Private Activity Bonds or by EDX. The business will be required to submit an annual monitoring fee of \$1,000 for activities required to insure compliance.



Risk Management & Internal Controls Policy

Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments. This policy shall be administered on behalf of the County Administrator by the UG Risk Management Committee comprised of the departments of Legal, Human Resources, Purchasing and County Administrator's Office.

I. Purpose:

The UG's Risk Management and Internal Controls policy establishes proper procedures to safeguard UG assets and ensure efficiency of UG operations. This policy applies to all assets whether they are monetary or physical.

The UG must use resources efficiently. By optimal use and effective management of those resources, the UG can achieve its goals, ensure compliance with all applicable laws and regulations and ensure reliability in financial reporting.

The Risk Management and Internal Controls policy directs staff to protect the UG against losses affecting its assets and its ability to provide ongoing services. In addition, to the extent possible, the policy ensures safe work, security and service environment for UG staff and members of the community. The final objective of the Risk Management and Internal Controls policy is to limit/minimize the cost of implementing the UG's risk management activities.

II. Applicability and Scope:

This policy shall apply to all related functions under the control of the Mayor and the Board of Commissioners.

III. Policy:

The UG Committee, comprised of Legal, Human Resources, Purchasing and County Administrative Office, is responsible for the risk management program and the carry-out the organization-wide risk management activities.

Implementation components may include:

- Selection of insurance providers and coverage
- Selection of risk management consultant
- Selection of insurance broker

- Reviewing of contracts for potential exposure
- Implementing and monitoring safety programs
- Identifying exposures which can have an adverse effect to UG assets and employees
- Introducing programs to lessen the possibility of loss or injury to all UG employees
- Submitting annually to the Mayor and Commission a status report of the risk management program
- Periodic committee meetings to review the risk management program

Risk Management. The Unified Government's insurance coverage consists of both a self-insurance policy and policies maintained with various carriers. Exposure to various risks associated primarily with weather related incidents such as wind, hail and storm damage is covered by property insurance.

Accident and Health. The Unified Government is both self-insured and fully insured for accident and health claims. Claims for Unified Government employees (except for BPU employees) are administered through a third-party administrator for the Unified Government's self-insured plan. Premiums are paid by employer and employee contributions into an internal service fund and are available to pay claims and costs of an administrative service agreement. The government purchases an excess insurance policy annually to minimize risk. Incurred but not reported claims are reported as a liability. The outstanding claims liability is calculated from historical data and future expectations. This includes an estimated liability for known claims as well as an estimated liability for claims incurred but not reported.

Workers' Compensation. The Unified Government is self-insured for workers' compensation. Premiums are paid from the general fund into an internal service fund and available to pay claims, claim reserves and administrative costs of the program. An excess coverage insurance policy covers individual claims, subject to policy terms. The Committee evaluates policy options on an annual basis.

The Unified Government attorney prepares estimates of the amounts of unsettled claims under the self-insurance program. The outstanding claims liability is calculated from historical data and future expectations. This includes an estimated liability for known claims as well as an estimated liability for claims incurred but not reported.

General Liability. The Unified Government is also self-insured for liability claims. All liability claims are reviewed, challenged if appropriate, and processed for payment at the agreed amount by the Legal Department. Kansas statutes limit the liability in tort cases to \$500,000.

The UG maintains an internal reserve fund to be used for losses and insurance purchases. Insurance purchased by the UG will effectively be used.

The UG shall maintain an environment conducive to good internal control and safeguard its assets against loss. Additionally, the UG will monitor its accounting data for accuracy and reliability and encourage adherence to this policy. In addition, both the UG Internal and External Auditor audits, on a continuing basis, various transactions and processes for

compliance and other applicable city policies and procedures based upon vulnerability assessments.

The UG internal Auditor will provide reasonable assurances against risk by performing on-going audits that require:

- Implementing control systems to prevent a single employee from being authorized to record transactions and obtain custody of related assets. Duties are segregated within the department.
- Securing UG assets and records and limiting employee access, based on the job need. UG files/records will be protected from theft, environmental damage and backed-up for continued government operations.
- Scheduled or periodic inventory of accounting records and physical inventory of assets for historical comparison and review.
- All authorized transactions are in accordance to the management policies. The UG's risk management and internal controls policy will be reviewed annually. In addition, regularly scheduled trainings will be held to help facilitate organization-wide implementation. The policy may include individual department's safety protocols.



Procurement and Purchasing Policy

Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the General Services Department, Procurement Division. This policy shall be administered on behalf of the County Administrator by the General Services Director and the Procurement Director.

I. Policy Declaration:

The purchase of goods or services made by or on behalf of the Unified Government, its agencies, departments, officials and authorized agents shall be made in accordance with the Unified Government Procurement Code and Regulations; and in a manner which provides for the most effective expenditure of Unified Government funds; provides for the prevention of misappropriation of funds, excessive spending of taxpayer resources, provide for the use of generally accepted accounting practices and generally accepted auditable documentation; and provides suppliers with equal access and opportunities, in an open and competitive market environment without regard to factors unrelated to quality, cost and availability of goods or services and complies fully with all applicable federal, state and local laws, rules and regulations. If there is a conflict between the Procurement Code and Regulations and this Purchasing Policy, the Procurement Code and Regulations prevail.

II. Applicability and Scope:

This policy shall apply uniformly to all employees, authorized agents, officials, departments, agencies, boards, commissions and representatives of the Unified Government for the expenditure of all Unified Government funds or under authority of any budget approved by the Unified Government Commissioners. This policy shall not apply to the Board of Public Utilities of Kansas City, Kansas. This policy shall apply to the purchase of goods or services regardless of purpose or necessity unless that purchase is specifically exempted by the Procurement Code and Regulations or the Unified Government Commissioners.

III. Responsible Unified Government Officials:

The Unified Government Commission authorizes the Unified Government Administrator to establish procedures as necessary to effectively and fairly carry out this policy.

IV. Preference Policy:

Preference will be given to Wyandotte County vendors if evaluation of the bid indicates that all aspects are equal, including but not limited to the following: product, make model, warranty, shipping and handling price. Pursuant to K.S.A. 75-3740a to the extent permitted

by law, whenever the Unified Government awards contracts for the erection, construction, alteration or repair of any public building or structure or any purchase of goods, merchandise, materials, supplies or equipment of any kind, the contractor domiciled outside the state of Kansas, to be successful, shall submit a bid the same percent less than the lowest bid submitted by a responsible Kansas contractor as would be required of such Kansas domiciled contractor to succeed over the bidding contractor domiciled outside Kansas on a like contract let in such contractor's domiciliary state.

Purchase of Goods and Services

- a. **Unauthorized Purchases** - The purchase of goods or services, including those by lease, lease/purchase, or rental shall be made in accordance with the Unified Government Procurement Code and Regulations. Any purchases of goods or services which; does not comply with these procedures shall be considered unauthorized. Unauthorized purchases shall not be processed for payment and the goods or services shall be rejected or returned. Circumvention of these procedures, including splitting purchases, is not allowed.
- b. **Purchases up to \$1,999.99** - The User Department may authorize purchases \$1.00 up to \$1,999.99 if purchasing practices shall be retained in the User Department file. The User Department will make every effort to satisfy the intent of the Procurement Code Regulations. The User may pay for purchases up to \$1,999.99 with a SPUD document of Unified Government Procurement Card.
- c. **Purchases from \$2,000.00 up to \$19,999.99** - The User Department shall request a minimum of three (3) competitive quotes and shall purchase based on the best quote. Users are required to complete the "Documentation for Purchases from \$2,000.00 up to \$19,999.99" form. This form can be obtained in Purchasing or on the Intranet.
- d. **Purchases \$20,000 and greater** - For purchases \$20,000 and greater, the User Department shall submit a written request to the Purchasing Director and/or designee that includes recommended specifications, qualifications, justification and recommended date for receipt of bids. The Purchasing Director and/or designee will direct preparation of all necessary documentation, advertisements, reviews or other details necessary for formal solicitation.
- e. **Professional Services** - Professional services include services for engineering, architecture, real estate appraisal, land surveying, accountants, lawyers and consultants. Professional services up to \$19,999.99 may be procured by a User Department with prior written approval from the department head and Purchasing Director. Procurement of \$20,000 and more shall be procured by formal solicitation. (See Sections G and H for different types of solicitation.)
- f. **Construction** - A User Department may authorize construction purchases up to \$1,999.99. Documentation of competitive purchasing practices shall be retained in the User Department files. Written quotations shall be solicited from local, women and minority business enterprises. A User Department shall request a minimum of three (3) written quotes for purchases between \$2,000 and \$49,999.99 use the "Documentation

for Purchases” form. For each “no bid” received, one (1) additional vendor must be contacted up to a maximum of five (5) vendor contacts.

Construction purchases of \$50,000 and greater shall be by formal solicitation unless covered by KSA 19-214. Those purchases governed by K.S.A. 19-214 (County building, county jails and county bridges of \$50,000 or greater) shall be by formal solicitation.

Davis Bacon: All bids in excess of \$15,000 shall be subject to the Davis-Bacon Act, (Prevailing Wage Rate).

g. *Formal Competitive Purchasing Practices*

Competitive Sealed Bidding: This procurement method is used when the nature of the procurement permits award to the lowest responsive and responsible bidder who agrees by its bid to perform without condition or reservation in accordance with the purchase description, delivery or performance schedule, and all other terms and conditions of the Invitation for Bids.

Competitive Sealed Proposals: This method may be used under the following circumstance: If a contract can be awarded solely on the basis of information that would be submitted by bidders at the time of opening, competitive sealed bidding is the method which should be used.

- h. *The Formal Solicitation Process (Bids and RFP's)***- The formal solicitation process shall be used for: (1) All purchases of \$20,000 or greater, including construction purchases over 50,000.00 covered by K.S.A. 19-214 (county jails, county buildings, and county bridges); and (2) All construction purchases not covered by K.S. A. 19-214 of \$50,000 or greater.
- i. *Emergency Purchase*** - An emergency purchase may be made when it is determined by the User Department that Unified Government operations shall be adversely affected by delay or due to a disaster which creates a threat to public health, welfare or safety. Emergency purchases shall use such competitive processes as are allowed by the urgency of the situation. Purchases requiring immediate authorization such as equipment or building repairs will be expedited by the Department Head.
- j. *Sole Source Purchases*** - A purchase may be considered sole source if it is determined by the Purchasing Director that there is only one supplier that can provide required goods or services. A sole source purchase shall not require a competitive bid for its acquisition but shall still require the Purchasing Director's approval if the purchase exceeds \$20,000.00. Documentation shall be required for sole source determination.
- k. *Change Orders (REMOVED, since it has been moved to Construction)*** - Change orders are issued to cover costs or address changes in terms and conditions associated with unforeseen problems not addressed in the bidding or contract documents, or changes or modifications that may be recommended after a contract award.
- l. *Term & Supply Contracts*** - A term and supply contract is the result of a negotiated purchase or Bid/RFP for the purchase of similar goods or services from one or more vendors over a specific time period. The term and supply contract may provide for pricing in one of the following ways: (1.) Vendors will submit unit prices that will remain

in effect for the duration of the contract for specific goods or services. (2.) Vendors may submit a catalog or price list and bid a percentage discount to be deducted from the current or fixed list prices for the duration of the contract.

m. *Standard Specifications* - Standard specification will be developed to provide flexibility and consistency in Unified Government owned property. The User Departments, at the direction of the Purchasing Director and/or designee, will be responsible for working with each other in developing standard specification for commonly used goods or services.

n. *Exemptions* - The following are exempted from the Unified Government Procurement Code: (1.) Temporary notes; (2.) Sales of bonds; and (3.) Investments of idle funds. The Unified Government will follow the procedures as required by Kansas Statutes. However, selection of professional services providers such as financial adviser, bond counsel and underwriters/investors and bankers will follow the purchasing policies for professional services.

V. Quality Control and Quality Assurance:

It is the responsibility of the General Services Director and the Procurement Director to ensure the presence of procedures that provide sufficient guidance to affected Unified Government personnel to fulfill the intent of this policy. These policies will be reviewed at least annually and updated on an as-needed basis.

VI. Metrics:

To be developed and managed accordingly.

VII. Definitions and Acronyms:

To be provided upon request.

VIII. Related Documents and References:

A. County Administrator policies as applicable



Red Flag Policy and Identity Theft Prevention Program

Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments.

I. Purpose:

The Unified Government of Wyandotte County/Kansas City, Kansas (the "UG") developed this Identity Theft Prevention Program to comply with the Federal Trade Commission's Red Flag Rule, which implements Section 114 of the Fair and Accurate Credit Transaction Act of 2003. See 16 C. F. R. § 681.1; 15 U.S.C. § 1681c(h). This program is designed to detect, prevent, and mitigate identity theft in connection with the opening and maintenance of the following UG accounts:

- Any account that the UG offers or maintains primarily for personal, family, or household purposes and that involves multiple payments or transactions; and
- Any other account that the UG offers or maintains for which there is a reasonably foreseeable risk to customers or to the UG's safety and soundness from identity theft.

For the purposes of this program, "identity theft" is defined as fraud committed or attempted using the identifying information of another person without authority. This program was developed with oversight and approval of the chief financial officer. After considering the size and complexity of the UG's operations and account systems and the nature and scope of the UG's activities, the Board of Commissioners determined that this program is appropriate for the UG and approved it on 05/11/2011.

II. Identification of Red Flags:

A "red flag" is a pattern, practice, or specific activity that indicates the possible existence of identity theft. To identify relevant red flags, the UG considered the types of accounts that it offers and maintains, the methods that it provides to open accounts, the methods that it provides to access accounts and its previous experiences with identity theft. The UG has identified in the listed categories the following red flags:

Category A: Alerts, notifications, or warnings from a consumer reporting agency or service provider

Red flags:

- A fraud or active duty alert is included with a consumer report.

- A consumer reporting agency provides a notice of credit freeze in response to a request for a consumer report.
- A consumer reporting agency provides a notice of address discrepancy.
- A consumer report indicates a pattern of activity that is inconsistent with a person's history or usual pattern of activity, such as a recent and significant increase in the volume of inquiries; an unusual number of recently established credit relationships; a material change in the use of credit; or an account that was closed for cause or identified for abuse of account privileges by a financial institution or creditor.

Category B: Suspicious documents

Red flags:

- Documents provided for identification appear to have been altered or forged.
- The photograph or physical description on the identification is not information on the identification and is not consistent with other information provided by the person presenting the identification.
- Other information on the identification is not consistent with readily accessible information on file, such as a previous signature or recent check.
- An application appears to have been altered or forged, or gives the appearance of having been destroyed and reassembled.

Category C: Suspicious personal identifying information

Red Flags:

- Personal identifying information provided is inconsistent with other sources of information (such as an address not matching an address on a consumer report or a Social Security number [SSN] that was never issued).
- Personal identifying information provided by a person is inconsistent with other information provided by the person (such as inconsistent SSNs or birth dates).
- Personal identifying information (for example, address or phone number) is the same as shown on other applications or documents known to be fraudulent.
- Personal identifying information is of a type commonly associated with fraudulent activity (such as a fictitious billing address or an invalid phone number).
- The SSN provided is the same as another customer's SSN.
- The address or phone number provided is the same as or similar to that submitted by an unusually large number of other persons opening accounts or by other customers.
- A person fails to provide complete personal identifying information on an application or in response to notification that the application is incomplete.
- Personal identifying information provided is not consistent with information that is on file.

Category D: Unusual use of or suspicious activity related to an account

Red flags:

- A change of address for an account followed by a request to change the account holder's name.

- An account is used in a way that is not consistent with prior use (such as late or no payments when the account has been timely in the past).
- Mail sent to the account holder is repeatedly returned as undeliverable even though transactions continue to be conducted in connection with the account.
- The UG receives notice that a customer is not receiving paper account statements.
- The UG receives notice that an account has unauthorized activity.
- The UG receives notice that there has been a breach in the UG's computer system.
- The UG receives notice that there has been unauthorized access to or use of customer account information.
- The UG receives notice that there has been unauthorized access to the UG's plans to take steps with certain data it maintains that contains customer information (i.e. destroying computer files).

Category E: Notice of possible identity theft

Red flags:

- The UG receives notice from a customer, an identity theft victim, law enforcement, or any other person that it has opened or is maintaining a fraudulent account for a person engaged in identity theft.
- The UG receives notice from another company or utility that identity fraud is suspected.

III. Detection of Red Flags

To detect red flags in connection with the opening of a new account, UG personnel will take one or more of the following steps to obtain and verify the identity of the person opening the account:

- Require identifying information such as name, date of birth, residential or business address, principal place of business for an entity, SSN, driver's license, or other identification;
- Verify the customer's identity, such as by copying and reviewing a driver's license or other identification card;
- Verify identity via a consumer reporting agency;
- Review documentation showing the existence of a business entity; or
- Independently contact the customer.

To detect red flags for an existing account, UG personnel will take the following steps to monitor account transactions:

- Verify the identification of customers if they request information (in person, via telephone, via facsimile, or via email);
- Verify the validity of requests to change billing addresses;
- Do not share identity and banking information with anyone, including the customer, but require the customer to give the information and verify with the information on the account; and
- Verify changes in banking information given for billing and payment purposes.

IV. Preventing and Mitigating Identity Theft

UG personnel who detect red flags will take one or more of the following steps, depending on the degree of risk posed:

- Continue to monitor the account for evidence of identity theft;
- Contact the customer;
- Change passwords or other security devices that permit access to the account;
- Reopen the account with a new number;
- Do not open a new account;
- Close the existing account;
- Notify law enforcement;
- Determine that no response is warranted under the particular circumstances; or
- Notify the program administrator for determination of the appropriate steps to take.

To prevent the likelihood of identity theft occurring with respect to UG accounts, the UG will take the following steps with respect to its internal operating procedures:

- Provide a secure website or clear notice that a website is not secure;
- When destroying paper documents or computer files containing customer information, completely and securely destroy the documents or files;
- Password protect office computers and set computer screens to lock after a set period of time;
- Require only the last 4 digits of SSNs (if any);
- Keep offices clear of papers containing customer information;
- Review reports and documentation and delete unneeded identity information;
- Keep computer virus protection is up to date;
- Require and keep only the kinds of customer information that are necessary for program administrative purposes; and
- Secure information that is being stored for state or federal retention guidelines.

V. Duties Regarding Addressing Discrepancies

When the UG receives notice from a nationwide consumer reporting agency that the address given by a customer substantially differs from the address contained in the consumer report, the UG may reasonably confirm that the address provided by the customer is accurate by any of the following means:

- Verifying the address with the customer;
- Reviewing utility records;
- Verifying the address through third-party sources; or
- Other reasonable means.

If an accurate address is confirmed, the UG will furnish the address to the nationwide consumer reporting agency from which it received the notice of address discrepancy if the UG establishes a continuing relationship with the customer and regularly and in the ordinary course of business furnishes information to the consumer reporting agency.

VI. Updating the Program and Red Flags

This program will be periodically reviewed and updated to reflect changes in risks to customers or to the UG's safety and soundness from identity theft. At least annually, the chief financial officer will consider the UG's experiences with identity theft; changes in identity theft methods; changes in identity theft detection, prevention, and mitigation methods; changes in types of accounts that the UG maintains; and changes in the UG's business arrangements with other entities. After considering these factors, the chief financial officer will determine whether changes to this program, including the listing of red flags, are warranted. If the chief financial officer determines that administrative changes are warranted, he or she will implement such changes. Specific policy changes will be presented to the Board of Commissioners with the recommended changes and the Board of Commissioners will determine whether to accept, modify, or reject them.

VII. Program Administration

- a) *Oversight.* The chief financial officer will act as program administrator and oversee this program. The program administrator will be responsible for the program's implementation and administration, including ensuring appropriate training of staff, reviewing staff compliance reports, determining which preventive or mitigating measures should be taken in particular circumstances and approving changes to the program to address changing identity theft risks.
- b) *Staff reports.* UG staff responsible for developing, implementing, and administering this program will report to the program administrator at least annually on compliance by the UG with the Red Flag Rule, 16 C.F.R. § 681.1. The report will address material matters related to the program and evaluate issues such as the effectiveness of policies and procedures in addressing the risk of identity theft in connection with the opening of accounts and existing accounts; service provider arrangements; significant incidents involving identity theft and management's response; and recommendations for changes to the program.
- c) *Service provider arrangements.* When the UG engages a service provider to perform an activity in connection with one or more accounts, it will take steps to ensure that the service provider conducts its activity in accordance with reasonable policies and procedures designed to detect, prevent, and mitigate the risk of identity theft. These steps may include requiring the service provider by contract to have policies and procedures to detect red flags that may arise in the performance of its activities, to report any red flags to the program administrator, and to take appropriate steps to prevent or mitigate identity theft.



Unified Government of Wyandotte County
and Kansas City, Kansas

Industrial Revenue Bond Policy

Commission Resolution:
2021-736

Adopted: 04/08/2021

I. **Authority:**

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments, including the Finance Department. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Budget Director.

II. **Purpose:**

This Industrial Revenue Bond (IRB) policy is designed to create a positive business environment to stimulate economic growth and development in order to encourage capital investment, employment opportunities, and quality services for the benefit of the community. The objectives are described below:

- Attract and retain quality businesses for the community
- Add and retain employment opportunities for Residents
- Attract major projects to impact local tax base
- Diversify the local economy
- Remove blight
- Create opportunities in distressed areas of the community
- Ensure equal opportunities for minority, women, and locally owned businesses
- Reward quality environmental design

III. **Eligibility**

- A. **Existence of Economic Benefit.** The Project must add to the local economy. Evaluation criteria to be used in determining benefit to the community shall include but shall not be limited to the following: the amount of capital investment; whether the project produces value-added products and services; number of jobs created and associated payroll; and whether the project provides a positive fiscal and/or economic impact.
- B. **Type of Business.** The Project shall be of a nature that is desirable and stimulates the local economy and improves the quality of life for its citizens. Additional considerations may include whether the Project has the effect of supporting or spurring other development and whether a Project would help achieve successful completion of an existing commercial or industrial park or the development of a new commercial or industrial enterprise.

- C. **Compatibility with Adopted Plans.** All Projects shall be consistent with the Unified Government Comprehensive Plan, any applicable corridor plans, and other plans of the Unified Government which may be relevant to the Project. When evaluating proposed Projects, the Unified Government will consider a variety of factors to determine compliance, including compatibility of the location of the business with land use and development plans of the Unified Government and the availability of existing infrastructure facilities and essential public services.
- D. **Excluded Businesses.** In addition to the uses of property prohibited by K.S.A. 79-201 (a) *Second*, the following uses shall not be eligible for an Industrial Revenue Bond: car wash, retail, fast food, day care, private school, veterinary clinic, storage facility, and branch bank offices. The Unified Government may, at its sole discretion, waive any of these prohibitions if the applicant demonstrates compelling and unique circumstances regarding its Project.
- E. **Maintain Existing Tax Base.** To facilitate new development, the Unified Government shall assist new industries that invest in new buildings and building expansion. However, the amount of property taxes or special assessments on the existing land and facilities shall under no circumstances be reduced for new development Projects.
- F. **Transfer of Ownership.** The owner or lessee of any property that is all or partially exempt from ad valorem taxes as the result of the Unified Government having granted the exemption shall obtain the Unified Government written consent before transferring majority ownership of the property unless the transfer is to an affiliate or a related entity.

IV. **Scope:**

This Policy shall apply to the City of Kansas City, Kansas ("City").

V. **Definitions and Acronyms:**

For purposes of this Industrial Revenue Bond policy, when used in this policy, the following words shall have the following meanings. Additional definitions may be added in exhibits to this Policy.

ABATEMENT: The difference between the amount of ad valorem property taxes an entity would pay if there were no abatement granted and the amount required to be paid as payments in lieu of taxes. For example, if the taxes required with no abatement were \$5,000, and the required in lieu payments were \$3,000, the "abatement" would be \$2,000.

APPLICANT: Any person, firm, or entity making application to receive private activity conduit financing and/or requesting tax abatement.

BOND COUNSEL: That firm or individual designated by the Unified Government to handle legal and financial matters and issues associated with the issuance of temporary notes and bonds by the Unified Government.

CAPITAL INVESTMENT: Capital investment shall include expenditures for land, buildings, or personal property subject to ad valorem taxation.

ECONOMIC DEVELOPMENT EXEMPTION or EDX: For purposes of an abatement pursuant to the Kansas Constitution, this term shall mean the establishment of a new business

or the expansion of an existing business, engaged in manufacturing commodities which are sold or traded in interstate commerce.

EXISTING BUSINESS: A business shall be an “Existing Business” if it has had facilities and operations in Wyandotte County for a period of not less than one year. All other businesses shall be “New Businesses.”

INCENTIVE: Economic development tool(s) designed to entice preferred types of development to meet community goals. Incentives are generally, but not exclusively, an exemption, abatement, or redirection of future tax revenue that will be generated as a result of the Project.

INCREMENT: The difference between the amount of ad valorem property taxes before and after a project has occurred. For example, if a parcel was being taxed at \$1,000 before a development occurred, and \$4,000 after a development occurred, there would be \$3,000 of increment.

ENVIRONMENTAL CERTIFICATION: A reputable third party green building certification program that offers validation of a Project’s green features and verifies that the building is operating exactly the way it was designed to.

LOCAL BUSINESS ENTERPRISE or LBE: A business headquartered or that maintains a major branch that performs the significant functions of the business in Wyandotte County, or businesses of which at least 51% of the stock, equity, or beneficial interest is owned, held, or controlled and whose day-to-day management is under the control of an individual residing in Wyandotte County, Kansas.

MINORITY BUSINESS ENTERPRISE or MBE: A business of which at least 51% of the stock, equity, or beneficial interest is owned, held, or controlled and whose day-to-day management is under the control of one or more minority individuals and which business is certified as a Minority Business Enterprise under Article V of Chapter 18 of the Unified Government Code. A “minority individual” is as defined in Article V of Chapter 18 of the Unified Government Code.

NEW BUSINESS: Any business which is not an Existing Business.

PRIVATE ACTIVITY BONDS or BONDS: The financing or refinancing of Projects, including but not limited to buildings, equipment, furniture and fixtures, and related capital items by bonds or other debt obligations issued by the Unified Government where the Projects are owned by or leased to a private entity and the debt service on such bonds or other obligations is paid or secured by a private entity.

PROJECT: The purpose for which issuance of the Private Activity Bonds/or an EDX abatement is being requested.

RESIDENT: An individual residing in Wyandotte County, Kansas.

WOMEN BUSINESS ENTERPRISE or WBE: A business of which at least 51% of the stock, equity, or beneficial interest is owned, held, or controlled and whose day-to-day management is under the control of one or more women who are citizens or lawful permanent residents of the United States and which business is certified as a Woman Business Enterprise under Article V of Chapter 18 of the Unified Government Code.

VI. Policy:

It shall be the policy of the Unified Government that economic development Projects pay their fair share of property tax, special improvement district assessments, and cost of utility services. Economic development Projects shall have a positive financial impact on the community, and the Unified Government reserves the right to approve the cost-benefit analysis model used to determine the financial impact. The Board of Commissioners shall consider the following factors when granting property tax incentives pursuant to Section 13 of Article 11 of the Kansas Constitution and K.S.A. 12-1740 *et seq.* and 79-201a.

Initiation of IRB

1. Developer Initiated

- i. Developer has interest to redevelop an area
- ii. Asks City for Incentives
- iii. City may issue an RFP to redevelop the proposed area

2. City Initiated

- i. City issues RFP to redevelop an eligible area
- ii. Offers IRB and/or other incentives to facilitate interest

Level of Abatement

To meet the economic goals of the community, it shall be the policy of the Unified Government to typically provide a 45% real property tax exemption for portions of a Project that qualify for tax exemption under Kansas law so long as the Project meets the criteria established by the Unified Government. Depending how the tax exemption is structured over the term, tax abatement for a Project may exceed an overall average of 45%.

A project may, at the UG's discretion, receive increased levels of tax exemption if the project meets bonus provisions described below and/or demonstrates a clear financial need to make the project feasible.

It shall be the policy of the Unified Government that, regardless of the percentage amount of bonus provisions an applicant may be eligible for, the maximum percentage of abatement provided for any Project shall not exceed 75% for 10 years.

The Unified Government may, at its sole discretion, deviate from these directives if the applicant demonstrates compelling and unique circumstances regarding its Project.

- A. **Major Projects Bonus.** It is the goal to strengthen the local economy through the growth of the local tax base. Major Projects produce a long-term tax benefit to the community; therefore, a major Project may be eligible for an additional exemption percentage. Depending upon the Project's capital investment, an increase in the exemption may be considered as follows:
 - a. Capital Investment of \$10,000,000 to \$24,999,999 may receive a bonus of up to 5%
 - b. Capital Investment of \$25,000,000 to \$49,999,999 may receive a bonus of up to 10%
 - c. Capital Investment of \$50,000,000 and above may receive a bonus of up to 15%
- B. **Target Area Bonus.** It is a goal to encourage development / redevelopment in distressed areas of the community. Strong consideration will be given for a business that will be located in a targeted area for economic development or redevelopment. An abatement adjustment of up to 10% may be considered for Projects that locate in the targeted area. The Target Area is defined in Exhibit A of this document.
- C. **Targeted Industries.** It is a goal to attract and retain certain targeted industries for the community due to their long-term economic impact. An abatement adjustment of 5% to 15% may be considered for Projects that are in targeted industries. The current targeted industries generally include global and regional headquarters, grocery stores, class A office, high technology, advanced manufacturing, logistics, e-commerce, and bioscience-

related businesses and development. The attached list of Targeted Industries and associated abatement bonuses are defined in Exhibit B of this document.

- D. **Residency Bonus:** It is a goal to create new employment opportunities for community Residents. An abatement adjustment from 5% to 10% will be considered depending on the percentage of Wyandotte County Residents employed by the company receiving tax abatements; the required percentage of Wyandotte County Residents and the associated abatement percentage are attached in Exhibit C of this document. Existing Businesses which apply for abatement will be examined for the amount of existing Wyandotte County Residents currently employed in operations, as well as commitment for new hires related to the Project receiving exemption. The Unified Government may choose to certify resident employment numbers, and the company receiving tax exemption must comply if they are to receive this bonus provision.
- E. **Minority, Women, and Locally Owned Businesses Bonus:** It is a goal to give opportunities for the utilization of Minority, Women, and Locally Owned Business where available and applicable. A bonus of 5% to 10% may be given depending on the participation of MBE, WBE, and LBE in the construction of the Project receiving tax abatement; the attached list of MBE, WBE, LBE percentages and associated abatement bonuses are defined in Exhibit D of this document. It is the intent that the designated percentages for each of MBE, WBE, LBE categories are achieved, but an adjustment may be made for a designated level of cumulative participation by MBEs, WBEs, and LBEs.
- F. **Environmental Design Bonus.** It is a goal to create quality and sustainable developments / structures throughout the City. The City, at its sole discretion, may require higher design standards for the design of buildings and materials used for Projects receiving property tax abatement. An abatement adjustment will be given to businesses whose new construction proposes quality environmental design for the project. This abatement adjustment shall range from 5% to 10% given the level of Certification.
- G. **Transit Bonus.** Applicants who have located on major public transportation corridors, made significant investment into transportation for their workers, or have otherwise demonstrated a commitment to utilizing and enhancing public transportation as a result of this project may receive a 5% bonus.
- H. **Childcare Bonus.** Companies who have made investments and/or unique accommodations for their employees' access to childcare, either on site or via a stipend, may receive a 5% bonus.

Term of Abatement

The abatement period for a Project approved under this Policy will be determined by the amount of new Capital Investment in the City. Capital Investment shall include expenditures for land, building, or personal property subject to ad valorem taxation.

- A. **Existing Businesses.** The normal term of abatement for each Project where the applicant is an Existing Business is determined according to the following schedule, unless a different term is established by the Board of Commissioners:

Capital Investment

Normal Term

\$3,999,999 or less
\$4,000,000 or greater

5 years
10 years

- B. **New Businesses.** The normal term of abatement for each Project where the applicant is a New Business is determined according to the following schedule, unless a different term is established by the Board of Commissioners:

Capital Investment

Normal Term

\$5,999,999 or less
\$6,000,000 and greater

5 years
10 years

- C. **Commencement of Abatement.** The abatement term for Projects under authority of Section 13 of Article 11 of the Kansas Constitution shall begin in the calendar year after the calendar year in which the business commences its operations or the calendar year in which expansion of an Existing Business is completed, as the case requires. The abatement term for Projects under authority of K.S.A. 12-1740 through 12-1749 and 79-201a shall begin in the calendar year after the calendar year in which the Private Activity Bonds are issued. Projects which include multiple phases shall have an expiration date for the commencement of the term of the abatement for all phases as determined by the Board of Commissioners at the time of the adoption of the Resolution of Intent.

VII. Performance Agreement:

- A. **Continued Compliance.** Any tax exemption/abatement granted pursuant to this Policy shall be accompanied by a performance agreement between the applicant and/or lessee and the Unified Government. Any tax exemption is subject to annual review and determination by the Unified Government County Administrator that the conditions qualifying the business for the exemption or abatement continue to exist. The Unified Government at any time may review information provided by the company, lessee, or State of Kansas, or may request additional information to determine compliance with the performance agreement. If the Board of Commissioners finds that the business or Project is not in compliance, then the tax exemption may be modified pursuant to the performance agreement or eliminated as the Board of Commissioners deems appropriate. The County Appraiser and the Board of Tax Appeals shall be notified of such action. Each performance agreement shall contain a notice and waiver disclosing to each applicant that the Unified Government reserves the right to grant future tax exemptions on comparable Projects in amounts different than the exemption granted to such applicant. Such notice and waiver shall include a provision that the applicant waives any right to request a modification or amendment of such exemption or abatement based upon such differences
- B. **Clawbacks.** Each performance agreement for a Project shall provide that the percentage of property tax abatement shall be scaled back to the term provided for in this Policy if, within three years after the issuance of the Private Activity Bonds, the applicant has not incurred the required Capital Investment. Additionally, if any of the

terms of the performance agreement at not met, the Unified Government reserves the right to alter or terminate the tax abatement at their discretion.

- C. **Utilization of UG Services.** The performance agreement shall require that the company receiving the property tax abatement (or any other user of the property) utilize solid waste services provided by the Unified Government. This requirement shall not apply to any user if the user demonstrates that solid waste services provided by the Unified Government are not adequate to serve such user's reasonable needs.

VIII. Procedure.

The Unified Government will consider granting a tax abatement/exemption pursuant to this Policy after receipt of a complete application from the applicant in a form prescribed by the Unified Government together with the application fee. The application shall be submitted in sufficient time for staff to follow established procedures for publication of notice, to review the Project's preliminary site plans and building elevations, to prepare a fiscal impact analysis, and to contact the school district within which the property proposed for exemption is located. The Project's site plans and building elevations are subject to final approval to ensure that they are similar to the preliminary plans and elevations submitted.

Based on each application and such additional information as may be requested by the Unified Government, the Unified Government shall prepare or cause to be prepared a fiscal impact analysis of the proposed exemption on the City, County, and State of Kansas, which analysis shall be used by the Board of Commissioners in considering the request for abatement.

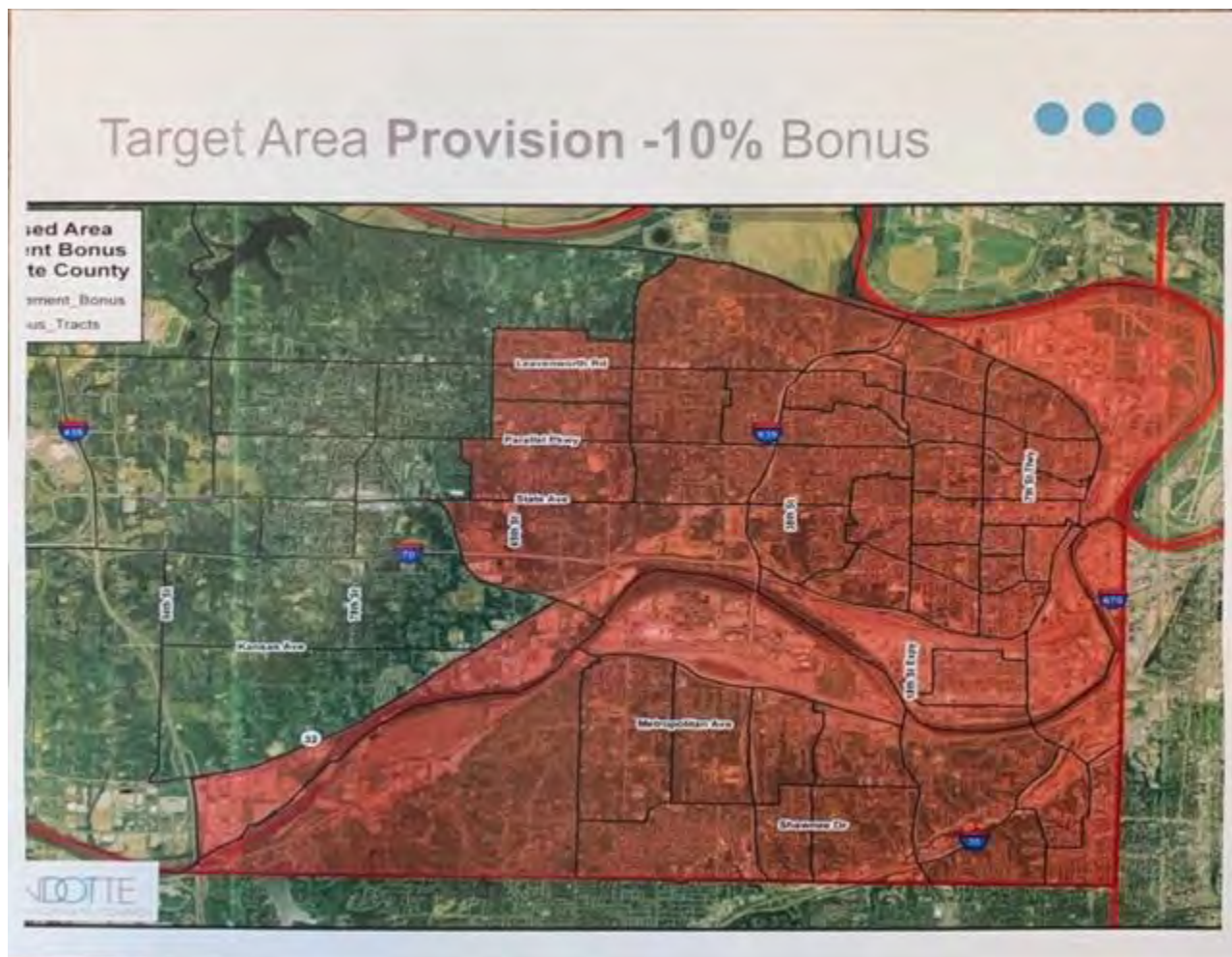
Prior to formal action on each Resolution of Intent, the Board of Commissioners shall conduct a public hearing thereon, to be scheduled at least seven days after publication of notice.

IX. Authority of UG Commission:

The Board of Commissioners reserves the right to deviate from this Policy, but not any procedure set forth in this Policy or any other procedural requirements of State law, when it considers such action to be of exceptional benefit to the Unified Government or extraordinary circumstances prevail that the Commission believes such deviation is in the best interests of the Unified Government.

X. Appendices:

Target Area Bonus



PEAK Eligibility

- Unless qualified as a headquarters or administrative/back office and approved by the Secretary of Commerce, the following NAICS assignments are ineligible: 7132 (Gambling Industries), 8131 (Religious Organizations), Sectors 44 and 45 (Retail Trade), 61 (Educational Services), 92 (Public Administration) or 221 (Utilities including water and sewer services), Subsector 722 (Food Services and Drinking Places); companies delinquent in the payment of taxes to any federal, state and/or local taxing entities. Companies under the protection of the federal bankruptcy code are also ineligible.

Missouri Works Eligibility

- For-Profit or non-profit businesses.
- Not Eligible:
 - Gambling establishments, store front consumer-based retail trade establishments, food and drinking places, public utilities, educational services, religious organizations, public administration, ethanol distillation or production, biodiesel production, or healthcare and social services.

- Businesses that are delinquent in payment of any non-protested taxes or other payments (state, federal, local).
- Businesses that have filed for or have publicly announced their intention to file for bankruptcy, unless certain requirements are met.
- Businesses that are relocating jobs from Johnson, Miami, or Wyandotte counties in Kansas to Jackson, Platte, Clay or Cass counties in Missouri. However, net new jobs created above a qualified company's base employment may be eligible for benefits.
- Note: Headquarters, administrative, or research and development offices of otherwise excluded businesses may be eligible if the predominant function of such offices is to serve a multistate territory.

NAICS Code	Industry	Bonus Abatement Percentage
3111	Animal Food Manufacturing	5%
3251	Basic Chemical Manufacturing	5%
3253	Pesticide, Fertilizer, and other Ag Chemical Mfg	5%
3254	Pharmaceutical and Medicine Manufacturing	5%
3341	Computer and Peripheral Equipment Manufacturing	5%
3342	Communication Equipment Manufacturing	5%
3343	Audio and Video Equipment Manufacturing	5%
3344	Semiconductor and Other Electronic Component Manufacturing	5%
3345	Navigational Measuring, Electromedical, and Control Instruments Manufacturing	5%
3359	Other Electrical Equipment and Component Manufacturing if researching developing or manufacturing power system technology for the following: <ul style="list-style-type: none"> • Aerospace; • Space; • Defense; • Hybrid vehicles; or • Implantable or wearable medical devices 	5%
3364	Aerospace Product and Parts Manufacturing	5%
3391	Medical Equipment and Supplies Mfg	5%
5171	Wired Technology Carriers	5%
5179	Other Telecommunications	5%
5181	Internet Service Providers and Web Search Portals	5%
5182	Data Processing, Hosting, and Related Services	5%

5416	Management, Scientific, and Technical Consulting Services	5%
5417	Scientific Research and Development Services	5%
6113	Colleges, Universities and Professional Schools	5%
54171	Research & Development in Physical, Engineering and Life Sciences	5%
325193	Ethyl Alcohol Manufacturing	5%
325199	All Other Basic Organic Chemical Manufacturing	5%
325411	Medicinal and Botanical Manufacturing	5%
325412	Pharmaceutical Preparation Manufacturing	5%
325414	Biological Product (except Diagnostic) Manufacturing	5%
334510	Electromedical and Electrotherapeutic Apparatus Mfg	5%
334516	Analytical Laboratory Instrument Manufacturing	5%
334517	Irradiation Apparatus Manufacturing	5%
339111	Laboratory Apparatus and Furniture Mfg	5%
339112	Surgical and Medical Instrument Manufacturing	5%
339113	Surgical Appliance and Supplies Mfg	5%
339114	Dental Equipment and Supplies Mfg	5%
541380	Testing Laboratories	5%
541711	Research and Development in Biotechnology	5%
621511	Medical Laboratories	5%
621512	Diagnostic Imaging Centers	5%
622110	General Medical and Surgical Hospitals	5%

Quality office developments shall receive up to a 15% bonus depending on quality design and material used.

***Target Industries included in Exhibit B are excluded from Minimum Employment Requirements.

Exhibit C

Residency Bonus

<i>Percentage of Residency Hires</i>	<i>Abatement Bonus Percentage</i>	<i>Minimum Employment</i>
25% Wyandotte County Residents Employed at time of IRB Application	5% Abatement Bonus	
50% Wyandotte County Residents Employed at time of IRB Application	10% Abatement Bonus	
25% Wyandotte County Residents Employed – Subject to Certification	5% Abatement Bonus	35 New Hires
50% Wyandotte County Residents Employed – Subject to Certification	10% Abatement Bonus	70 New Hires

Exhibit D

Minority, Women, and Locally Owned Business Bonus

MBE / WBE / LBE Participation Percentage	Abatement Bonus Percentage
LBE – 15% MBE – 10% WBE – 5% Combined Total – 25%	5% Abatement Bonus
LBE -20% MBE – 15% WBE – 10% Combined Total – 35%	10% Abatement Bonus

Exhibit E

Fee Schedule

The following fees are hereby established:

- A. **Application Fee.** For Existing Businesses, a non-refundable application fee of \$1,000 shall accompany all applications for the issuance of Private Activity Bonds or for EDX abatement. For New Businesses, a non-refundable application fee of \$2,000 shall accompany all applications for the issuance of Private Activity Bonds or for EDX abatement.
- B. **Issuance Fee.** For Projects requesting tax abatement, applicants shall pay an issuance fee of (i) .400 of the first \$10 million par amount of Bonds being issued or the amount of EDX abatement being requested, plus (ii) .250 of the par amount in excess of \$10 million but less than \$25 million of Bonds being issued or the amount of EDX abatement being requested. (iii) .125 of the par amount in excess of \$25 million of Bonds being issued. The fee shall be due and payable at the time the Bonds are issued.
- C. **Additional Costs.** The applicant shall reimburse the Unified Government for all costs associated with all legal publication notices, application fees to the Court of Tax Appeals, the Unified Government's Bond Counsel fees, and all other miscellaneous costs.
- D. **Monitoring Fee.** The Unified Government will require an annual compliance review of all Projects receiving tax abatement either from the issuance of Private Activity Bonds or by EDX. The business will be required to submit an annual monitoring fee of \$1,000 for activities required to insure compliance.



Unified Government of Wyandotte County
and Kansas City, Kansas

Tax Increment Finance Policy

Commission Resolution:
2021-736

Adopted: 04/08/2021

I. Authority:

The Mayor and the Board of Commissioners are responsible for legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of Unified Government (UG). The County Administrator is responsible for carrying out the policy directives of the UG Board of Commissioners and managing the day-to-day operations of the executive departments. This policy shall be administered on behalf of the County Administrator by the Chief Financial Officer and the Director of Economic Development.

II. Purpose:

This Tax Increment Finance (TIF) Policy is designed to create a positive business environment to stimulate economic growth and development in order to encourage capital investment, employment opportunities, and quality services for the benefit of the community. The policies and procedures outlined within this document are separate from Kansas Sales Tax Revenue (STAR) bonds.

III. Eligible Areas

- Blighted Areas (including environmentally contaminated areas and 100-year floodplains)
- Conservation Areas
- Pre-1992 Enterprise Zones
- Major Tourism Areas
- Major Commercial Entertainment and Tourism
- Buildings that are 65+ years old and any contiguous vacant or condemned lots
- Bioscience Development Area
- Intermodal Transportation Area
- Redevelopment District

IV. Scope:

This Policy shall apply to the City of Kansas City, Kansas ("City").

V. Definitions and Acronyms:

For purposes of this TIF Policy, when used in this Policy, the following words shall have the following meanings. Additional definitions may be added in exhibits to this Policy.

APPLICANT: Any person, firm, or entity making an application to receive TIF incentive.

REDIRECTION: The change in destination for new ad valorem taxes. For example, without the TIF incentive the new ad valorem taxes would go into the UG's general fund but with the TIF incentive the new funds are redirected to pay for eligible project costs for the development receiving the TIF incentive.

BOND COUNSEL: That firm or individual designated by the Unified Government to handle legal and financial matters and issues associated with the issuance of temporary notes and bonds by the Unified Government.

CAPITAL INVESTMENT: Capital investment shall include expenditures for land, buildings, or personal property subject to ad valorem taxation.

INCREMENT: The difference between the amount of ad valorem property taxes before and after a project has occurred. For example, if a parcel was being taxed at \$1,000 before a development occurred, and \$4,000 after a development occurred, there would be \$3,000 of increment.

ENVIRONMENTAL CERTIFICATION: A third party green building certification program that offers validation of a Project's green features and verifies that the building is operating the way it was designed to.

LOCAL BUSINESS ENTERPRISE or LBE: A business headquartered or that maintains a major branch that performs the significant functions of the business in Wyandotte County , or businesses of which at least 51% of the stock, equity, or beneficial interest is owned, held, or controlled and whose day-to-day management is under the control of an individual residing in Wyandotte County, Kansas.

MINORITY BUSINESS ENTERPRISE or MBE: A business of which at least 51% of the stock, equity, or beneficial interest is owned, held, or controlled and whose day-to-day management is under the control of one or more minority individuals and which business is certified as a Minority Business Enterprise under Article V of Chapter 18 of the Unified Government Code. A "minority individual " is as defined in Article V of Chapter 18 of the Unified Government Code.

VI. Policy

- A. TIF Defined** - A Tax Increment Financing (TIF) District allows the Unified Government to work with private developers to authorize redevelopment projects in blighted areas in accordance with State statutory requirements as set forth in **K.S.A 12-1770a**. TIF financing allows for a development project to access the incremental property and/or sales tax revenues generated by the project. TIF diverts all or a portion of new (incremental) local taxes created by a project which includes real property taxes, city sales tax, and county sales tax.
- B. Funding Mechanism** - TIF funding may be through developer reimbursement ("Pay as you Go") or bond financed. Pay as you go reimbursement will occur as increment is received per terms of the development agreement whereas bond financing will require Special Obligation Revenue Bonds to be issued by the City (who will hold limited obligation). The City can provide a pledge of annual appropriation or general obligation (GO) backing.

C. Eligible Costs - TIF Districts may exist for up to twenty (20) years per project. In accordance with Kansas Laws, these funds may only be used for TIF-eligible expenses, which include but are not limited to:

1. Land Acquisition & Relocation (of families)
2. Public Improvements (curb, sidewalks, streets, lighting)
3. Site Preparation (demolition)
4. Utilities, and
5. Sanitary and Storm Sewers

D. UG Directives - To supplement the statutory guidelines, staff will also adhere to the following policy directives:

1. Feasibility Studies – shall be conducted to estimate future revenue of the project and account for market fluctuations which could negatively impact revenue generation.
2. Bonding options – the strong preference of the UG is for TIF funding to be on a Pay as you go basis. In certain circumstances special revenue funds and general obligation backing will be considered.
3. Performance measures:
 - i. Require certain conditions be met prior to approval of Project Plan.
 - ii. Require certain conditions be met prior to debt issuance or reimbursement.
4. The preference of the UG is for public financing not to exceed 20% of the project's total costs.
5. Institute a “sunset” provision for timing between District approval and Project Plan approval.
6. As part of Development, segregate and quantify the dollar amount used for Public infrastructure improvements.
7. Separate criteria may be applied towards developers based on positive and negative reputations and track records.

E. UG Recourse Options - For TIF projects that are underperforming, the following recourse options may be considered:

1. Restart TIF
2. Refinance Bond Debt
3. Termination recommendations
4. Development Agreement shall contain non-compliance actions
5. Modify Project Plan
6. Option to take property or part of development area

VII. TIF Term and Level Directives

A. General Directive - The TIF incentive is used to fill a financial gap on a development project. As such, the amount of TIF, both percentage of redirected ad valorem taxes and duration, will be determined through a financial assessment of need.

- B. Feasibility Study/Financial Analysis** – A third party analysis shall be conducted to determine the feasibility of the project, the projected revenues, and the financial gap based on reasonable market returns for comparable projects.
- C. TIF Cap** – A maximum figure for redirected TIF dollars will be agreed upon in the development agreement. Should the project reach that dollar figure ahead of schedule, the TIF incentive will be terminated at that time.

VIII. Quality Control and Quality Assurance - Continued Compliance. Any TIF pursuant to this Policy shall be accompanied by a development agreement between the applicant and/or lessee and the Unified Government. Any TIF is subject to annual review and determination by the Unified Government County Administrator that the conditions qualifying the business for the TIF continue to exist. The Unified Government at any time may review information provided by the company, lessee, or State of Kansas, or may request additional information to determine compliance with the development agreement. If the Board of Commissioners finds that the business or Project is not in compliance, then the TIF may be modified pursuant to the development agreement or eliminated as the Board of Commissioners deems appropriate. The County Appraiser and the Board of Tax Appeals shall be notified of such action. Each development agreement shall contain a notice and waiver disclosing to each applicant that the Unified Government reserves the right to grant future incentives on comparable projects in amounts different than the TIF, exemption, or abatement granted to such applicant. Such notice and waiver shall include a provision that the applicant waives any right to request a modification or amendment of such incentive based upon such differences.

IX. Process

A. Initiation

1. Developer Initiated

- i. Developer has interest to redevelop an area
- ii. Asks City for Incentives
- iii. City may issue an RFP to redevelop the proposed area

2. City Initiated

- i. City issues RFP to redevelop an eligible area
- ii. Offers TIF of other incentives to facilitate interest

B. Process With Sample Timeline

- 1. Resolution Calling Public Hearing on Redevelopment District – Day 1
- 2. Mailed Notice to Taxing Districts – Day 5
- 3. Mailed Notices to Property Owners – Day 5
- 4. Published Notices – Day 25
- 5. Public Hearing on Redevelopment Plan – Day 35
- 6. Ordinance Approving Redevelopment District – Day 35
- 7. Redevelopment Plan prepared and submitted to City; Planning Commission finding of consistency with intent of comprehensive development plan – Day 60
- 8. Negotiation of Redevelopment Agreement – Days 60-90
- 9. City Resolution Calling Public Hearing on Redevelopment Plan – Day 70
- 10. Mailed Notices to Taxing Districts – Day 75

11. Mailed Notices to Property Owners – Day 75
12. Published Notices – Day 91
13. Public Hearing on Redevelopment Plan – Day 101
14. Ordinance Approving Redevelopment Plan and Agreement – Day 101

X. Fees

Department	Description	Fee
Finance, Legal, & Economic Development	TIF Bonds Issuance Fees	Applicants shall pay an issuance fee of (i) .400 of the first \$10 million par amount of Bonds being issued or the amount of TIF being requested, plus (ii) .250 of the par amount in excess of \$10 million but less than \$25 million of Bonds being issued or the amount of TIF being requested. (iii) .125 of the par amount in excess of \$25 million of Bonds being issued.
Finance & Economic Development	Tax Increment Financing (TIF) application fee	\$2,500
Finance & Economic Development	TIF retainer (used to pay third-party consultants for review of the application; any amount unused will be refunded to the applicant). This fund shall be continually replenished as necessary.	Minimum \$15,000 (dependent on the complexity of the project)
Finance & Economic Development	Substantial request from developer to amend TIF district	\$5,000 per request
Finance & Economic Development	Annual TIF administrative fee (City deducts fee when funds are distributed)	1% of TIF property tax increment, and 1% of sales tax increment, disbursed to applicant

Other Items: The County Administrator is authorized to establish fees ranging from \$250 to \$2,500 per request, including requests for time extensions to agreements & project plans, requests for amendments to existing agreements, and requests for estoppel certificates. The

fee will be determined by the County Administrator based on a variety of factors, including the complexity of the issue and the estimated staff time associated with the request. The Director of Economic Development is also authorized to request retainer payments to cover third-party consultant costs and review requiring significant staff time for projects where a formal application and retainer payment have not been submitted by the applicant. At the UG's discretion, retainer payments may be refunded to the applicant if no activity has occurred for the project within the past 12 months or if the project is completed.

- XI. Authority of UG Commission.** The Board of Commissioners reserves the right to deviate from this Policy, but not any procedure set forth in this Policy or any other procedural requirements of State law, when it considers such action to be of exceptional benefit to the Unified Government or extraordinary circumstances prevail that the Commission believes such deviation is in the best interests of the Unified Government.